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SANDS CHINA LTD. 金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1928)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the board of directors (the "Board") of Sands China Ltd. (the "Company") are set out below:

Executive Directors:

Wong Ying Wai, Executive Vice Chairman Chum Kwan Lock, Grant, Chief Executive Officer and President

Non-Executive Directors:

Robert Glen Goldstein, *Chairman of the Board*Patrick Sydney Dumont
Charles Daniel Forman

Independent Non-Executive Directors:

Chiang Yun
Victor Patrick Hoog Antink
Steven Zygmunt Strasser
Kenneth Patrick Chung
Chung Kit Yi Kitty

The Board has established five committees, being the Audit Committee, the Remuneration Committee, the Nomination Committee, the Sands China Capital Expenditure Committee (the "Capex Committee") and the Environmental, Social and Governance Committee (the "ESG Committee"). The table below details the membership and composition of each of the five committees.

Director	Audit Committee	Remuneration Committee	Nomination Committee	Capex Committee	ESG Committee
Wong Ying Wai		Member	_	Member	Member
Chum Kwan Lock, Grant	_	_	_	Chairman	_
Robert Glen Goldstein	_	_	Chairman		
Patrick Sydney Dumont	_	_	_	_	_
Charles Daniel Forman		_	_		_
Chiang Yun	Member	_	Member	_	Chairlady
Victor Patrick Hoog Antink	Chairman	Member	Member	Member	
Steven Zygmunt Strasser	Member	Chairman	_	_	_
Kenneth Patrick Chung	Member	_	_	_	Member
Chung Kit Yi Kitty	Member	_	_	_	_

By order of the Board SANDS CHINA LTD.

Dylan James Williams

Company Secretary

Macao, October 16, 2025

As at the date of this announcement, the directors of the Company are:

Executive Directors: Wong Ying Wai

Chum Kwan Lock, Grant

Non-Executive Directors:

Robert Glen Goldstein

Patrick Sydney Dumont

Charles Daniel Forman

Independent Non-Executive Directors:

Chiang Yun

Victor Patrick Hoog Antink

Steven Zygmunt Strasser

Kenneth Patrick Chung

Chung Kit Yi Kitty

In case of any inconsistency between the English version and the Chinese version of this announcement, the English version shall prevail.