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**CONVOCATION NOTICE  
OF 2025 GENERAL MEETING OF SHAREHOLDERS**

The following set out the Convocation Notice of 2025 General Meeting of Shareholders of FAST RETAILING CO., LTD. (the “**Company**”) to be held as detailed hereinafter, and your attendance is cordially requested.

As the Hong Kong Depositary Receipts (“**HDRs**”) holders of the Company are entitled to instruct the Depositary or its nominee to attend and vote at 2025 General Meeting of Shareholders, extracted version of this Convocation Notice together with the proxy form for 2025 General Meeting of Shareholders will be sent to them in printed version by post or by electronic dissemination depending on the preference opted by HDRs holders

By order of the Board  
**Fast Retailing Co., Ltd.**  
**Shea Yee Man**  
*Company Secretary*

Japan, 6 November 2025

*As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai and Koji Yanai, and the Independent Non-executive Directors are Nobumichi Hattori, Masaaki Shintaku, Naotake Ohno, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado and Yutaka Kyoya.*

*Notes:*

- (1) This Notice is made for the holders of shares in FAST RETAILING CO., LTD. on 31 August 2025 and is translated from the Japanese Convocation Notice.
- (2) The record date for determining the list of eligible Shareholders entitled to attend and vote at our ordinary general meeting of shareholders is 31 August each year under our Articles of Incorporation. Therefore our shareholders who have acquired our shares after the record date of 31 August 2025 are not entitled to attend and vote at “2025 GENERAL MEETING OF SHAREHOLDERS”. HDR holders who have acquired our HDRs after the record date of 31 August 2025 are not entitled to instruct the Depositary or its nominee to attend and vote at “2025 GENERAL MEETING OF SHAREHOLDERS” under the terms of the Depositary Agreement.

## **CONVOCATION NOTICE OF 2025 GENERAL MEETING OF SHAREHOLDERS**

**1. Date and time:** Thursday, 27 November 2025 at 10:30 a.m., Japan time

**2. Location:** Main Conference Room, Head Office Conference Building  
10717-1 Sayama, Yamaguchi City, Yamaguchi, Japan

**3. Matters to be dealt with at the Meeting:**

**Matters for Reporting**

1. Reports on the business report, consolidated financial statements and financial statements for the fiscal 2025 (1 September 2024 to 31 August 2025)
2. Results of the audit of the consolidated financial statements by the Independent Auditors and Audit & Supervisory Board for fiscal 2025 (1 September 2024 to 31 August 2025)

**Matters for Resolution**

**Proposal 1** Partial Amendment of Articles of Incorporation

**Proposal 2** Election of Eleven Directors

**Proposal 3** Revision of Director Remuneration System  
(Revision of the Upper Limit on the Total Amount of Remuneration, etc., and the Granting of Stock Subscription Rights as Stock Options)

**Proposal 4** Revision of the Amount of Remuneration for Audit & Supervisory Board Members

– End of convocation notice –

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\* Please access the full Convocation Notice including the reference materials of the Convocation Notice (“THE REFERENCE MATERIALS FOR THE 2025 GENERAL MEETING OF SHAREHOLDERS”, the “Business Report”, the “Consolidated Financial Statements”, and the “Financial Statements”) on the Company’s website (<http://www.fastretailing.com/eng/ir/stockinfo/meeting.html>).