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(Incorporated in Bermuda with limited liability)
Website: http://www.alco.com.hk

(Stock Code: 328)

# INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2025

# PERFORMANCE HIGHLIGHTS

	2025	2024
<ul><li>Revenue (HK\$)</li><li>Loss for the period (HK\$)</li></ul>	62 million (19) million	50 million (24) million

The directors of Alco Holdings Limited (the "Company") announce the unaudited condensed consolidated interim results of the Company and its subsidiaries (the "Group") for the six months ended 30 September 2025, as follows:

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 September 2025

		Unaudit Six months 30 Septem	ended
	Notes	2025 HK\$'000	2024 HK\$'000
	1,000	11114 000	11114
Continuing operations	4	(1.040	40.600
Revenue	4	61,948	49,690
Cost of goods sold	6 _	(55,620)	(45,078)
Gross profit		6,328	4,612
Other income and gain	5	_	2,477
Selling expenses	6	(6,703)	(5,968)
Administrative expenses	6	(16,510)	(23,244)
Other operating expenses	6	(41)	(49)
Operating loss		(16,926)	(22,172)
Finance costs		(2,491)	(2,137)
Loss before income tax		(19,417)	(24,309)
Income tax expense	7 _		
Loss for the period from continuing			
operations	_	(19,417)	(24,309)
Discontinued operation			
Loss for the period	_	N/A	

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 September 2025

		Unaudit Six months of 30 Septem	ended
	Notes	2025 HK\$'000	2024 HK\$'000
Loss for the period attributable to: From continuing operations  — Owners of the Company  — Non-controlling interests		(19,417)	(24,309)
	_	(19,417)	(24,309)
Loss for the period attributable to: From discontinued operation			
<ul> <li>Owners of the Company</li> <li>Non-controlling interests</li> </ul>	_	N/A N/A	_ 
	_	N/A	
		HK\$	HK\$
Loss per share attributable to owners of the Company From continuing and discontinued operations	_		
Basic     Diluted	8 8	(0.17)	(0.25) (0.25)
From continuing operations  — Basic  — Diluted	8	(0.17) (0.17)	(0.25) (0.25)
Dividends	9		_

	Unaudited Six months ended 30 September		
	2025	2024	
	HK\$'000	HK\$'000	
Loss for the period	(19,417)	(24,309)	
Other comprehensive expense, net of tax:			
Item that may be reclassified subsequently to profit or loss			
Currency translation differences	6,187	514	
Total comprehensive expense for the period	(13,230)	(23,795)	
Total comprehensive expense for the period attributable to:			
— Owners of the Company	(13,230)	(23,795)	
Non-controlling interests			
	(13,230)	(23,795)	

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 September 2025

	Notes	Unaudited 30 September 2025 HK\$'000	Audited 31 March 2025 HK\$'000
Non-current assets Property, plant and equipment Right-of-use assets Prepayments, deposits and other receivables	11	36,141 52,500 226	37,486 53,357 226
		88,867	91,069
Current assets Inventories Trade and other receivables Income tax recoverable Bank balances and cash	11	19,480 45,313 9 16,249	24,875 53,485 9 10,056
		81,051	88,425
Current liabilities Trade and other payables Provision of financial guarantee Bank borrowings Loans from shareholders	12 13 14	31,661 106,786 47,528 38,052	37,028 108,468 47,528 38,052
		224,027	231,076
Net current liabilities		(142,976)	(142,651)
Total assets less current liabilities		(54,109)	(51,582)

	Notes	Unaudited 30 September 2025 HK\$'000	Audited 31 March 2025 <i>HK\$'000</i>
Capital and reserves attributable to owners of the Company	1.5	1116	1 146
Share capital Reserves	15	1,146 (84,605)	1,146 (65,189)
Equity attributable to owners of the Company		(83,459)	(64,043)
Non-controlling interests		(650)	(650)
Total deficit		(84,109)	(64,693)
Non-current liabilities			
Other payables Bank and other borrowings	12	30,000	1,111 12,000
		30,000	13,111
Total deficit and non-current liabilities		(54,109)	(51,582)

# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 September 2025

#### 1. BASIS OF PREPARATION

The condensed consolidated financial statements of Alco Holdings Limited and its subsidiaries (collectively, the Group) for the six months ended 30 September 2025 have been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the applicable disclosure provisions of Appendix 16 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

#### 2. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis.

The accounting policies used in the condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 March 2025 except as described below.

In the current interim period, the Group has applied, for the first time, the following amendments to HKFRS Accounting Standards ("HKFRSs") issued by the HKICPA which are effective for the Group's financial year beginning 1 April 2025:

Amendments to HKAS 21 and HKFRS 1

Lack of Exchangeability

The application of the amendments to HKFRSs in the current year has had no material effect on the Group's financial performance and positions for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

#### 3. OTHER INFORMATION

The directors of the Company consider that it is appropriate to prepare the condensed consolidated financial statements on the going concern basis taking into account the following facts and assumptions:

#### i) Shareholders loan status

The management of the Group has several discussions with the shareholder's loan providers. Mrs. Leung, the wife of Mr. Leung Wai Sing ("Wilson"), is in the process of applying for the estate administrator of Wilson's estate. She believes that she will be officially appointed as the estate administrator of Wilson and she is willing to discuss the extension of the shareholder's loan on behalf of Wilson. The other shareholders also indicate to extend their shareholders' loan accordingly.

#### ii) Bank borrowings status

The management of the Group continues to negotiate with banks and financial institutions, with reference to valuation performed by independent qualified professional valuers and market data information, whereby the majority of bank borrowing balances are being covered by the value of their corresponding pledged properties. On 18 November 2025 the Group entered into the Sale and Purchase Agreement with an independent third party of the Group to dispose the pledged property at a consideration of HK\$90,000,000 and the net proceeds will be used for the repayment of the bank borrowings and financial guarantee of the Group. The above disposal is subjected to the condition precedent and the approval of SGM. The Board will continue its efforts to discuss and work out the repayment schedules with the lenders to reduce the bank borrowing balances.

#### iii) Operation

The Group had adopted multiple cost mitigation measures to streamline its core business activities and significantly cut down those redundant operations. During the period, the continuous groupwide migration to OEM/ODM production model has positive effect, the management is of the view that the date-to-date maintenance cost of the Group would be reduced significantly. The management has reassessed the geographical exposure and believes that the Group should focus on those overseas strategic markets and close down those unprofitable overseas operations, for which the related applications were in progress. The Group continued to restructure its operation across the Group, and cutting down redundant functions to free up the resources and redirect to other business segments which may have higher growth potential.

#### iv) Liability analysis

The Group recorded total liabilities of approximately HK\$254 million and net liabilities of approximately HK\$143 million as at 30 September 2025. Among which the Bank borrowings of approximately HK\$48 million is covered by the value of pledged properties which reference to valuation performed by independent qualified professional valuers and market data information. Shareholders' loan of approximately HK\$38 million is related to the extension granted by shareholders whom indicated their intentions to continue supporting the Group.

The directors of the Company believe that, taking into account the above plans and measures, the Group will have sufficient working capital to satisfy its present requirements for the period ending 30 September 2025. However, should the Group fail to achieve the above mentioned plans and measures, the Group may be unable to operate as a going concern, in which case adjustments might have to be made to the carrying values of the Group's assets to state them at their realisable values, to provide for any further liabilities which might arise and to reclassify its non-current assets and non-current liabilities to current assets and current liabilities, respectively.

# 4. SEGMENT INFORMATION

# (a) Segment analysed by products

The Group mainly operates in the Asia Pacific and is principally engaged in designing, manufacturing and selling of consumer electronic products including AV products and notebook products.

AV and other products — Design and sale of consumer electronic products, including audio, video and other products

Notebook products — Design and sale of commercial notebook and personal computers products

The Group's inter-segment transactions mainly consist of sale of assembly parts among subsidiaries. The transactions were entered into under normal commercial terms and conditions that would also be available to unrelated third parties.

#### For the six months ended 30 September

	2025				20	24		
	Continuing operations					Continuing	operations	
	AV and other products HK\$'000	Notebook products HK\$'000	Elimination HK\$'000	Total HK\$'000	AV and other products HK\$'000	Notebook products HK\$'000	Elimination HK\$'000	Total HK\$'000
Segment revenue External sales Inter-segment sales	<u>-</u>	61,948		(61,948)		49,690		49,690
		61,948		(61,948)		49,690		49,690
Segment results Finance costs	-	(16,926)		(16,926) (2,491)		(22,172)		(22,172) (2,137)
Loss before income tax Income tax expense				(19,417)				(24,309)
Loss for the period				(19,417)				(24,309)
Loss for the period attributable to  — Owners of the Company  — Non-controlling interest				(19,417)				(24,309)
				(19,417)				(24,309)

# (b) Segment analysed by geographical areas

The segment revenue for the six months ended 30 September 2025 and 2024 are as follows:

	Six months	Six months ended		
	30 Septe	30 September		
	2025	2024		
	HK\$'000	HK\$'000		
Asia	61,948	49,690		

The analysis of revenue by geographical area is based on the destination to which the goods are delivered. Information about the Group's non-current assets is presented based on the geographical location of the assets.

# 5. OTHER INCOME AND GAIN

	Six months ended 30 September	
	2025	
	HK\$'000	HK\$'000
Rental income from investment properties	_	_
Gain on deconsolidation of subsidiaries (Note 10)	_	2,473
Others		4
		2,477

# 6. EXPENSES BY NATURE

Expenses included in cost of goods sold, selling expenses, administrative expenses, research and development expenses and other operating expenses are analysed as follows:

	Six months ended		
	30 September		
	2025		
	HK\$'000	HK\$'000	
Depreciation of property, plant and equipment	1,345	3,000	
Depreciation of right-of-use assets	857	1,199	
Employee benefit expenses	5,713	8,578	

#### 7. INCOME TAX EXPENSE

Hong Kong profits tax has been provided at the rate of 16.5% (2024: 16.5%) on the estimated assessable profits for the period. Corporate income tax on profits generated from subsidiaries operating in the PRC has been calculated at 25% in accordance with the relevant PRC tax law and regulations. Taxation on overseas profits has been calculated on the estimated assessable profits for the period at the rates of taxation prevailing in the countries in which the Group operates.

	Six months ended 30 September	
	2025	2024
	HK\$'000	HK\$'000
Current income tax		
— PRC corporate income tax		
Income tax expense		

#### 8. LOSS PER SHARE

#### **Basic**

Basic loss per share is calculated by dividing the loss for the period attributable to owners of the Company by the weighted average number of ordinary shares in issue during the period.

	Six months ended	
	2025	2024
Loss for the period attributable to owners of the Company (HK\$'000)	(19,417)	(24,309)
Weighted average number of ordinary shares in issue	114,556,865	95,466,865
Basic loss per share (HK\$)	(0.17)	(0.25)

#### **Diluted**

There were no dilutive potential ordinary shares during the six months ended 30 September 2025 and 2024. Therefore, the diluted loss per share is the same as the basic loss per share.

#### 9. DIVIDENDS

The Directors do not recommend the payment of interim dividend for the six months ended 30 September 2025 (2024: Nil).

#### 10. DECONSOLIDATION OF SUBSIDIARIES

# Deconsolidation of AVITA TECHNOLOGIES INTERNATIONAL CO LTD ("AVITA TECH")

A winding up petition (the "Petition") was filed with The High Court of the Hong Kong (the "Court") on 29 May 2024 by Avita-Giken Technology Pte Ltd, being the petitioner, against AVITA TECH, an direct partial-owned subsidiary of the Company, under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) applying for the winding up of AVITA TECH.

The Petition was filed against AVITA TECH on the principal ground that AVITA TECH has failed to pay its outstanding debt.

The Petition was heard before the Court on 29 May 2024. On 29 May 2024, AVITA TECH was ordered to be wound up by the Court and an official receiver be appointed as the provisional liquidator of AVITA TECH.

Accordingly, the Group had deconsolidated AVITA TECH Group as the Directors considered that the Group's control over AVITA TECH had been lost on 29 May 2024.

	HK\$'000
Inventories	72
Trade and other receivables	1,970
Bank balances and cash	120
Trade and other payables	(18,928)
Net assets at date of de-consolidation Non-controlling interests	(16,766) 14,293
Net loss on de-consolidation of AVITA TECH	2,473
Net cash outflow arising from de-consolidation of AVITA TECH	(120)

# 11. TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	30 September 2025	31 March 2025
	HK\$'000	HK\$'000
Non-current		
Prepayments, deposits and other receivables	226	226
Less: loss allowance		
	226	226
Current		
Trade receivables	42,504	49,576
Less: loss allowance	(2,140)	(6,143)
Trade receivables, net	40,364	43,433
Prepayments, deposits and other receivables	5,175	10,323
Less: loss allowance		(271)
Prepayments, deposits and other receivables, net	5,175	10,052
	45,539	53,711

The credit terms given to customers vary and are generally based on the financial strengths of individual customers. In order to effectively manage the credit risks associated with trade receivables, credit evaluations of customers are performed periodically.

The fair value of the trade and other receivables are approximate to their carrying amounts. The ageing analysis of trade receivables based on shipping terms is as follows:

	30 September	31 March
	2025	2025
	HK\$'000	HK\$'000
0–30 days	32,312	33,979
31–60 days	6,221	5,709
61–90 days	1,388	2,217
Over 90 days	443	1,528
	40,364	43,433

# 12. TRADE AND OTHER PAYABLES

	30 September 2025	31 March 2025
	HK\$'000	HK\$'000
Non-current		
Other payables		1,111
Current		
Trade payables	9,214	7,338
Other payables and accruals	22,447	29,690
	31,661	37,028
Total	31,661	38,139

The fair value of the trade and other payables approximate to their carrying amounts. The ageing analysis of trade payables based on invoice date is as follows:

	30 September 2025 <i>HK\$'000</i>	31 March 2025 <i>HK\$</i> '000
0–30 days 31–60 days 61–90 days Over 90 days	3,310 4,527 160 1,217	832 328 564 5,614
	9,214	7,338

#### 13. BANK BORROWINGS

	30 September	31 March
	2025	2025
	HK\$'000	HK\$'000
Bank borrowing, secured (Note i)	47,528	47,528
	47,528	47,528
	47,528	47,528

Note:

(i) As at 30 September 2025, the bank borrowing is secured by the Group's buildings, investment properties and leasehold land with aggregate carrying amounts of approximately HK\$87,859,000 (31 March 2025: HK\$89,836,000).

# 14. LOANS FROM SHAREHOLDERS

30 September	31 March
2025	2025
HK\$'000	HK\$'000
38,052	38,052
	2025 HK\$'000

The carrying amounts of the loans from shareholders approximate their fair values.

As at 30 September 2025, the loans from shareholders were interest-bearing at a fixed rate of 4% per annum or 1.3% over 1-month HIBOR or LIBOR per annum. Balances of HK\$38,052,000 would be repayable within one year or on demand.

#### 15. SHARE CAPITAL

# Company Ordinary Shares

114,556,865

1,146

	Ordinary Shares	
	Number of shares	HK\$'000
Authorised:		
Ordinary shares of HK\$0.01 each		
As at 1 April 2024, 31 March 2025 and		
30 September 2025	30,000,000,000	300,000
Issued and fully paid:		
Ordinary shares of HK\$0.01 each		
As at 1 April 2024	795,568,650	79,557
Effect of capital reorganisation (Note i)	(779,657,277)	(77,965)
Effect of capital reduction (Note i)	_	(1,432)
Issue of shares upon rights issue (Note ii)	63,645,492	636
Placing of new share (Note iii)	15,910,000	159
Placing of new share (Note iv)	19,090,000	191

#### [Note:

As at 31 March 2025 and 30 September 2025

- (i) On 10 May 2023, every fifty (50) issued and unissued existing shares of par value of HK\$0.10 each in the authorised share capital of the Company be consolidated into one (1) ordinary share of par value of HK\$5.00 each. Canceled the paid-up share capital to the extent of HK\$4.99 on each issued consolidated share such that the par value of each issued consolidated share will be reduced from HK\$5.00 to HK\$0.01. Further details were mainly set out in the circular dated 17 March 2023.
- (ii) Allotment and issuance of Rights Shares on 24 July 2023 pursuant to the Rights Issue, details of which are set out in the prospectus of the Company dated 13 June 2023.
- (iii) In March 2024, the Company issued a total of 15,910,000 ordinary shares with par value of HK\$0.01 each at a price of HK\$1.96 each. Further details were mainly set out in the announcement dated 8 March 2024.
- (iv) In November 2024, the Company issued a total of 19,090,000 ordinary shares with par value of HK\$0.01 each at a price of HK\$3.49 each. Further details were mainly set out in the announcement dated 20 November 2024.

#### 16. CONTINGENT LIABILITIES

The Company provided corporate guarantees in favour of the banks to secure general banking facilities granted to certain of its subsidiaries (Note 14).

# 17. COMMITMENTS

# (a) Capital commitments

	30 September	31 March
	2025	2025
	HK\$'000	HK\$'000
Capital expenditure in respect of the acquisition of moulds,		
plant and machinery contracted but not provided for		
in the condensed consolidated financial statements		

# (b) Operating lease commitments (as lessor)

The Group leases various properties under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future aggregate minimum lease rental receivables under non-cancellable operating leases in respect of land and buildings are as follows:

	30 September 2025 <i>HK\$</i> '000	31 March 2025 <i>HK\$'000</i>
Within one year After one year but within two years	-	_
After two years but within three years		

The lease terms are from one to two years.

#### MANAGEMENT DISCUSSION AND ANALYSIS

# **Group results and dividends**

For the six months ended 30 September 2025, the Group recorded turnover of HK\$61 million (2024: HK\$50 million) and loss attributable to owners of HK\$19 million (2024: HK\$24 million) for our continuing operation.

For the period under review, in terms of product segment, revenue of self-branded notebook computers increased 25% to HK\$61 million. The main reasons for the increase were the enhanced product mix with pricing strategy during the period of the electronic products.

During the period under review, the gross margin increase from 9% to 10% compared to same period last year. The improving gross margin was mainly attributed to the reduction in cost of goods sold effected from the strategic transformation from previous self-owned contract processing production method to a more cost-effective OEM/ODM production model.

The enhanced in net result is from HK\$(24) million to HK\$(19) million when, compared to the corresponding period last year. The increase of net result is mainly due to enhanced turnover and gross profit margin for the period.

The directors do not recommend the payment of an interim dividend (2024: Nil) for the 6 months period ended 30 September 2025.

# **Review of Operations**

While there has been a modest improvement in transitioning from in-house manufacturing to outsourcing Original Design Manufacturer (ODM) and Original Equipment Manufacturer (OEM) functions, yielding a gross profit, the Company remains in challenging business environment. Exploring new products and markets has become one of the most important mission for the Company to complete.

The Company still require additional resources to refine operations, including but not limited to strategically leveraging its network from business partners and investors. These collaborations aim to enhance operational efficiency and optimize processes, aligning with the Company's commitment to adaptability and growth.

It is crucial to note that the overall financial picture remains challenging. Disregarding the one-off gain from deconsolidation of subsidiaries, the company still faces a net loss for the period. Caution is advised in both operational and cash flow aspects, given the persistently grim business environment.

To address financial challenges, the company will continue relying on raising funds from the capital market. Although there's a slight improvement in ongoing operations, finding a stable and profitable mode of operation remains a focal point. Efforts will be devoted to navigating these challenges and securing a sustainable and resilient business model for the future.

# **Prospects**

To cope with the unpredictable business environment, the Group will continue to preserve and strive for more financial assets to survive through the hard time. Despite the challenges, the Group is pursuing the following:

- To minimize its operational fixed cost in all functions;
- To seek cooperation opportunities with business partners through the supply chain to share the financial obligation for operating our business;
- To dispose its investment properties, production equipment, lands and offices to generate positive cash flows for operation and to reduce the gearing of the Group;
- To leverage on its track record and explore different commercially viable and profitmaking business opportunities;
- To raise funds through capital markets through issue of new shares and bonds.

# Liquidity and financial resources

The Group's total deficit and total deficit per share as at 30 September 2025 were HK\$84 million (31 March 2025: HK\$65 million) and HK\$0.73 (31 March 2025: HK\$0.68) respectively.

As at 30 September 2025, we had cash and deposits of HK\$16 million. After deducting bank borrowings of HK\$48 million (31 March 2025: HK\$48 million), provision of financial guarantee of HK\$106 million (31 March 2025: HK\$108 million), loans from shareholders of HK\$38 million (31 March 2025: HK\$38 million) we had net borrowings of HK\$176 million (31 March 2025: net borrowings of HK\$184 million).

As at 30 September 2025, our inventory was HK\$19 million (31 March 2025: HK\$25 million). We take a cautious approach to monitor the inventory level especially during this environment with uncertainty.

Trade receivables as at 30 September 2025 were HK\$40 million (31 March 2025: HK\$43 million). It is our policy to deal with creditworthy customers and to adopt a prudent credit policy, and we have been closely monitoring credit risk.

Trade payables as at 30 September 2025 were HK\$9 million (31 March 2025: HK\$7 million).

Capital expenditure on fixed assets during the six months ended 30 September 2025 was nil (2024: HK\$Nil). As at 30 September 2025 and 31 March 2025, we had capital commitments contracted but not provided for in respect of property, moulds, plant and machinery and renovation amounting to HK\$Nil.

Due to peg-rate system, we have limited exposure to trade-related foreign exchange risk as substantially all of our sales, purchases and borrowings are denominated in United States dollars and Hong Kong dollars. Adhering to the policy of not engaging in currency speculation, there were no speculative activities during the reporting period.

# **Employees**

As at 30 September 2025, the Group had approximately 34 employees in Hong Kong, the PRC and Taiwan. Remuneration packages are generally structured by reference to market terms and individual qualifications. Salaries and wages are normally reviewed on an annual basis based on performance appraisals and other relevant factors. We also provide other benefits including medical insurance, provident fund and education subsidies to all eligible staff.

# PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor its subsidiary companies has purchased, sold or redeemed any of the Company's shares for the six months ended 30 September 2025.

#### CORPORATE GOVERNANCE

The Company has complied with all the applicable code provisions set out in the Corporate Governance Code and Corporate Governance Report (the "Code") contained in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") for the six months ended 30 September 2025.

# MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules (the "Model Code") as its own code of conduct regarding securities transactions by the directors of the Company. Having made specific enquiry of the directors, all the directors confirmed that they had complied with the required standards as set out in the Model Code and its code of conduct regarding directors' securities transactions with the Company for the six months ended 30 September 2025.

#### AUDIT COMMITTEE

The interim results of the Group have not been reviewed by external auditors. The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed internal controls and financial reporting matters including the review of the financial statements of the Group for the six months ended 30 September 2025.

The Audit Committee currently comprises three independent non-executive directors of the Company, namely Mr. CHU Hoi Kan, Mr. LAM Chi Wing and Mr. TANG Sher Kin.

# PUBLICATION OF INTERIM REPORT

This interim report is available for viewing on the website of Hong Kong Exchanges and Clearing Limited at www.hkexnews.hk and on the website of Alco Holdings Limited at www.alco.com.hk.

# LIST OF DIRECTORS

As at the date of this announcement, the executive directors of the Company are Ms. Liao Liping (Co-Chairman), and Mr. Zheng Yuxing. Non-executive directors of the Company is Mr. Tian Yi (Co-Chairman). Independent non-executive directors of the Company are Mr. Chu Hoi Kan, Mr. Lam Chi Wing and Mr. Tang Sher Kin.

By order of the Board

Alco Holdings Limited

Yu Ngai

Company Secretary

Hong Kong, 30 November 2025