

(a joint stock company incorporated in The People's Republic of China with limited liability)

(Stock Code: 0038)

LIST OF DIRECTORS, THEIR ROLES AND FUNCTIONS

Members of the board of directors (the "Board") of First Tractor Company Limited (the "Company") are as follows:

Executive Directors:

Mr. Zhao Weilin (Chairman)

Mr. Wei Tao

Non-executive Directors:

Mr. Fang Xianfa

Mr. Yang Jianhui

Mr. Sun Feng

Independent Non-executive Directors:

Mr. Wang Shumao

Mr. Xu Liyou

Ms. Wong Yee Man

Employee Representative Director:

Mr. Li Peng

The Board has established four special committees. Listed below are the information of the members of each special committee:

Committees Members of the Board	Strategy, Investment and Sustainable Development Committee	Nomination Committee	Remuneration Committee	Audit Committee
Executive Directors:				
Mr. Zhao Weilin	С	M		
Mr. Wei Tao	M			
Non-executive Directors:				
Mr. Fang Xianfa	M			
Mr. Yang Jianhui				M
Mr. Sun Feng			M	
Independent Non-executive Di	rectors:			
Mr. Wang Shumao			С	M
Mr. Xu Liyou		С	M	
Ms. Wong Yee Man	M	M		С
Employee Representative Dire	ctor:			
Mr. Li Peng				

Remarks:

C Chairman of special committee of the Board

M Member of special committee of the Board

Luoyang, the PRC 16 December 2025

^{*} For identification purposes only