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**大眾金融控股有限公司 \***

**PUBLIC FINANCIAL HOLDINGS LIMITED**

*(Incorporated in Bermuda with limited liability)*

**(Stock Code: 626)**

## **RESIGNATION OF NON-EXECUTIVE DIRECTOR**

The Board announces that Dato' Chang Kat Kiam has tendered his resignation as a Non-Executive Director of the Company with effect from 1 January 2026 due to retirement.

The board of directors (the "Board") of Public Financial Holdings Limited (the "Company" and, together with its subsidiaries, the "Group") hereby announces that Dato' Chang Kat Kiam ("Dato' Chang") has tendered his resignation as a Non-Executive Director of the Company with effect from 1 January 2026 due to retirement.

With effect from 1 January 2026, Dato' Chang will also resign as a Non-Executive Director of Public Bank (Hong Kong) Limited ("Public Bank (Hong Kong)") and Public Finance Limited ("Public Finance"), the principal subsidiaries of the Company, and cease to be a member and the Chairman of the Board Executive Committees of Public Bank (Hong Kong) and Public Finance respectively, a member of the Risk Management Committee of Public Bank (Hong Kong), and a member of the Bank Culture and Sustainability Committees in these two subsidiaries. As from the effective date of his resignation, Dato' Chang will not hold any position in the Group.

Dato' Chang confirmed that he has no disagreement with the Board and there is no matter relating to his resignation that needs to be brought to the attention of the shareholders of the Company.

The Board would like to express its gratitude to Dato' Chang for his invaluable contributions to the Group during his tenure of office.

By Order of the Board  
**Public Financial Holdings Limited**  
**Lai Wan**  
*Chairman*

Hong Kong, 31 December 2025

*\* For identification purpose only*

*As at the date of this announcement, the Board of the Company comprises Mr. Lai Wan, Dato' Chang Kat Kiam, Mr. Quah Poh Keat and Mr. Lee Huat Oon as Non-Executive Directors, Mr. Chong Yam Kiang as Executive Director, and Mr. Lee Chin Guan, Mr. Lim Chao Li and Ms. Phe Kheng Peng as Independent Non-Executive Directors.*