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慶鈴汽車股份有限公司

QINGLING MOTORS CO. LTD

(a Sino-foreign joint venture joint stock limited company incorporated in the People's Republic of China)

(Stock Code: 1122)

DISCLOSEABLE TRANSACTION ENTERING INTO OF THE REPURCHASE AGREEMENTS

REPURCHASE AGREEMENTS

The Board hereby announces that on 14 January 2026, the Company, the Financial Leasing Company and each of the Dealers entered into a total of five Repurchase Agreements with substantially similar terms.

IMPLICATIONS UNDER THE LISTING RULES

Pursuant to Rule 14.22 of the Listing Rules, the Repurchase Agreements and the transactions contemplated thereunder shall be aggregated with the transactions under each of the Previous Repurchase Agreements as if they were a single transaction since the transactions under each of the Previous Repurchase Agreements were conducted within 12 months prior to entering into the Repurchase Agreements, and furthermore, the financial leasing company under some of the Previous Repurchase Agreements is the same party as that under the Repurchase Agreements, and the transactions under the Previous Repurchase Agreements and the Repurchase Agreements are all repurchase guarantees of the same nature under the Group's new energy vehicle business.

As one of the applicable percentage ratios in respect of the Repurchase Agreements and the transactions contemplated thereunder (calculated at the estimated maximum aggregate repurchase price under the Repurchase Agreements, combined with the estimated maximum aggregate repurchase prices under the Previous Repurchase Agreements) exceed 5% but all of them are less than 25%, such transactions constitute a discloseable transaction of the Company under Chapter 14 of the Listing Rules and are subject to the notification and announcement requirements under Chapter 14 of the Listing Rules.

INTRODUCTION

Reference is made to (1) the announcement of the Company dated 31 December 2024 regarding the Longyunda Repurchase Agreement entered into by the Company with Chongqing Xinyu Financial Leasing Co., Ltd. and Chongqing Longyunda New Energy Co., Ltd.; (2) the voluntary announcement of the Company dated 30 April 2025 regarding the Xinzhi Repurchase Agreement entered into by the Company with Chongqing Transportation Equipment Financial Leasing Co., Ltd. and Guangzhou Xinzhi Trading Co., Ltd., and the Zunyi Repurchase Agreement I entered into by the Company with Chongqing Transportation Equipment Financial Leasing Co., Ltd. and Zunyi Xingjunling Automobile Sales Co., Ltd.; (3) the announcement of the Company dated 19 September 2025 and supplementary announcement dated 25 September 2025 regarding the Zunyi Repurchase Agreement II entered into by the Company with Zunyi Xingjunling Automobile Sales Co., Ltd. and Chongqing Transportation Equipment Financial Leasing Co., Ltd. on 19 September 2025; and (4) the announcement of the Company dated 19 December 2025 regarding the Zhongtai Repurchase Agreement entered into by the Company, Sichuan Zhongtai Cheyu Automobile Sales and Service Co., Ltd.* (四川中泰車語汽車銷售服務有限公司) and Chongqing Mingde Financial Leasing Co., Ltd.* (重慶明德融資租賃有限公司) on 19 December 2025.

BACKGROUND

The Group is principally engaged in the production and sales of light, medium and heavy-duty trucks, pick-up trucks, automobile parts and accessories. As disclosed in the Company's annual report for the year ended 31 December 2024, the Group recorded growth in the sales volume of new energy vehicles and will continuously promote the development of new energy and new industries.

In order to further promote the sales volume of the Group's new energy vehicles, the Group intends to progressively change its business model for new energy vehicles from the traditional vehicle sales model to the finance lease model starting from the first half of 2025. The basic business process of such finance lease model is summarised as follows:

When an end customer or a dealer purchases new energy vehicles of the Company, a financial leasing company provide financial leasing services to the end customer or the dealer. In the meantime, the end customer or the dealer pays the rent to the financial leasing company, and the Company, in turn, provides a repurchase obligation to the financial leasing company for the end customer or the dealer.

In accordance with the aforesaid finance lease model, the financial leasing company and the end customer or the dealer shall enter into a financial leasing agreement, whereby the financial leasing company (as lessor) agrees to lease the leased vehicles to the end customer or the dealer (as lessee), and the end customer or the dealer agrees to pay the rent to the financial leasing company and related interest as repayment for the purchase price of the leased vehicles paid by the financial leasing company on behalf of the end customer or the dealer. Upon the expiration of the lease term, the end customer or the dealer has the right to buy back the leased vehicles by paying the retention purchase price of RMB1 per leased vehicle to the financial leasing company, provided that there is no occurrence of any default by the end customer or the dealer. In order to ensure the repayment of the end customer or the dealer's debts under the finance lease agreement, the Company is willing to act as the repurchaser of the leased vehicles and the leased debt rights

to which the financial leasing company is entitled against the end customer or the dealer under the finance lease agreement, and to undertake the obligation to repurchase the leased vehicles and the leased debt rights.

REPURCHASE AGREEMENTS

The Board hereby announces that on 14 January 2026, the Company, the Financial Leasing Company and each of the Dealers entered into a total of five Repurchase Agreements with substantially similar terms.

Principal terms of the Repurchase Agreements are summarised as follows:

- | | | |
|---------------------|---|--|
| Date | : | 14 January 2026 |
| Parties | : | (1) the Financial Leasing Company (as lessor);
(2) the Company (as repurchaser); and
(3) each of the Dealers (as lessee). |
| Repurchase subjects | : | (i) the Leased Vehicles, being a batch of new energy vehicles leased by all Dealers from the Financial Leasing Company under the Finance Lease Agreements, with a total number of 32 vehicles; and
(ii) the Leased Debt Rights, being the rights to the leased debts corresponding to the Leased Vehicles (including the overdue rent, the principal amount of all unpaid rents, but excluding other fees, default penalties, compensation for damages, the retention purchase price, etc. under the Finance Lease Agreement) to which the Financial Leasing Company is entitled against each of the Dealers under each of the Finance Lease Agreements, as well as the related rights created by the Financial Leasing Company for the purpose of controlling the Leased Vehicles (including but not limited to, the corresponding secured debt rights created by the Financial Leasing Company against each of the Dealers for the relevant Leased Vehicles). |

The Financial Leasing Company will be the legal owner of the Leased Vehicles. The ownership of the Leased Vehicles belongs to the Financial Leasing Company until each of the Dealers has settled all the debts pertaining to the Leased Vehicles under each of the Finance Lease Agreements or the Company has performed its obligation to repurchase the Leased Vehicles under each of the Repurchase Agreements.

Performance Deposit : Each of the Dealers agreed to pay a performance deposit (“**Performance Deposit**”) to the Company in an amount equal to two months’ rent for the the Leased Vehicles payable by each of the Dealers to the Financial Leasing Company under each of the Finance Lease Agreements after the Company pays all or the initial installment of the repurchase price (as the case may be) to the Financial Leasing Company.

The Company may use the Performance Deposit to offset any shortfall amount payable by each of the Dealers to the Company under each of the Repurchase Agreements.

Repurchase condition : The Financial Leasing Company shall have the right to issue the Repurchase Notice of the corresponding Leased Vehicles to the Company to require the Company, as repurchaser, to perform the obligation to repurchase the corresponding Leased Vehicles when any of the following conditions occur:

- (a) Each of the Dealers fails to make full and timely rental payments to the Financial Leasing Company for the Leased Vehicles under each of the Finance Lease Agreements for two consecutive installments or more than three cumulative installments during the lease term; or
- (b) Each of the Dealers fails to complete procedures for charging all of the Leased Vehicles to the Financial Leasing Company as agreed in each of the Finance Lease Agreements.

Repurchase price and payment	<p data-bbox="590 78 1540 212">: The repurchase price for the Leased Vehicles and the Leased Debt Rights is the sum of the following amounts as at the Repurchase Date:</p> <ul style="list-style-type: none"> <li data-bbox="590 246 1540 336">(i) the overdue rent payable by each of the Dealers under each of the Finance Lease Agreements; <li data-bbox="590 369 1540 425">(ii) the principal amount of all unpaid rents; and <li data-bbox="590 459 1540 515">(iii) the retention purchase price.
	<p data-bbox="590 548 1540 1142">The Company shall pay the repurchase price in one lump sum upon fulfilment of the repurchase condition and after the receipt of the Repurchase Notice. However, in the event that the Leased Vehicles cannot be physically delivered to the Company due to, among others, the Leased Vehicles being damaged, destroyed or seized by the relevant authorities prior to the payment of the repurchase price by the Company, the Company shall first pay the initial installment of the repurchase price (equivalent to 50% of the repurchase price corresponding to the Leased Vehicles) to the Financial Leasing Company and pay the remaining repurchase price to the Financial Leasing Company upon the recovery of the Leased Vehicles by the Company (but in any event not later than 60 days after the receipt of the Repurchase Notice).</p>
Condition of the Leased Vehicles	<p data-bbox="590 1176 1540 1438">: The Financial Leasing Company agreed and authorised the Company to install vehicle monitoring and management facilities, etc. on the Leased Vehicles and consented to the Company's realtime monitoring of the vehicle trajectory, to which the Dealer shall have no objection and provide absolute cooperation.</p>

- Delivery of the Leased Debt Rights and the Leased Vehicles : Upon the Financial Leasing Company's receipt of all or the initial installment of the repurchase price (as the case may be) paid by the Company, the Company shall forthwith be entitled to the following rights:
- (i) the Leased Debt Rights to which the Financial Leasing Company is entitled against each of the Dealers under each of the Finance Lease Agreements corresponding to the amount of the repurchase price paid by the Company, and all other security rights attaching to the corresponding Leased Vehicles;
 - (ii) full ownership of the corresponding Leased Vehicles; and
 - (iii) the security rights registered and created by the Financial Leasing Company in respect of the Leased Vehicles.

The Financial Leasing Company shall, after the receipt of all or the initial installment of the repurchase price (as the case may be) for the corresponding Leased Vehicles paid by the Company, issue the Transfer Notice to the relevant Dealers based on the Leased Vehicles repurchased by the Company. Upon the issuance of the Transfer Notice, the Financial Leasing Company shall be deemed to have transferred the corresponding Leased Vehicles and the Leased Debt Rights to the Company.

Following the receipt of the Transfer Notice by the relevant Dealers, it shall, among others, deliver to the Company the corresponding Leased Vehicles; and unconditionally cooperate with the Company in disposing of the corresponding Leased Vehicles by way of sales, lease or other means.

The Financial Leasing Company shall also, upon the written request of the Company, hand over the relevant contractual documents to the Company and complete procedures for releasing the security (if any).

- Disposal of repurchase subjects : Each of the Dealers agreed that after the Company has paid all or the initial installment of the repurchase price (as the case may be) to the Financial Leasing Company, the Company has the right to adopt the following measures to dispose of the repurchased Leased Vehicles, including:
- (i) require the relevant Dealers to deliver such Leased Vehicles to the Company; and
 - (ii) dispose of such Leased Vehicles by way of sales, lease or other means, where each of the Dealers agrees and acknowledges the manner in which the Company deals with such Leased Vehicle and the proceeds thereof, and shall make up any shortfall to the Company if the proceeds from the disposal of such Leased Vehicles are insufficient.
- Effectiveness and termination : Each of the Repurchase Agreements shall take effect upon signing by the parties. The Company has the right to issue a cooperation suspension notice to other parties at any time to suspend the subsequent cooperation between the Company and the relevant parties. If the Financial Leasing Company still establishes cooperative relationships or provides financing services to the relevant Dealers after receiving the aforesaid cooperation suspension notice, the Financial Leasing Company shall bear the risk at its own and shall have no right to require the Company to assume any liability or repurchase obligation.

BASIS OF THE REPURCHASE PRICE

The Company expects that the maximum aggregate amount of the repurchase price under the Repurchase Agreements will not exceed RMB5,932,832. The aforesaid maximum aggregate amount of the repurchase price was determined with reference to, among others, (i) the purchase price of RMB185,400 for each Leased Vehicle; (ii) the total number of 32 Leased Vehicles under all Finance Lease Agreements; (iii) the maximum principal amount of undue rent of RMB185,400 for each Leased Vehicle from the first payment date of the purchase price; and (iv) the retention purchase price of RMB1 per Leased Vehicle to be repurchased, but the determination of the repurchase price is not relevant to the condition of the Leased Vehicle itself on the Repurchase Date or the prevailing fair market price.

The Company will use its internal resources to pay any repurchase price to the Financial Leasing Company.

As of the date of this announcement, the carrying value of all the Leased Vehicles under the Repurchase Agreements was approximately RMB5,932,800.

REASONS FOR AND BENEFITS OF ENTERING INTO OF THE REPURCHASE AGREEMENTS

In response to national policies and governmental requirements, the Company has been actively exploring technological innovations and business model revolutions for new energy commercial vehicles, promoting the in-depth integration of the industry chain, innovation chain and capital chain of intelligence and internet of new energy vehicles, and fostering the growth of the new energy commercial vehicle industry and market. Currently, although the growth rate of the sales volume of the Company's new energy commercial vehicles is relatively rapid in the light commercial vehicle industry, the overall sales volume is still on the low side. As the purchase costs of new energy commercial vehicles are generally high, customers' mode of using new energy commercial vehicles has gradually changed from the previous mode of vehicle purchase to the mode of vehicle lease. Therefore, the lease mode has become an important channel to drive the sales volume of new energy commercial vehicles.

To this end, the Company has made reference to the finance lease model commonly adopted by domestic automobile enterprises and strengthens the cooperation with financial institutions, such as commercial banks and financial leasing companies, to provide repurchase obligations for the finance lease of customers or dealers in purchasing the Group's new energy vehicles. In this regard, the repurchase obligations under the Repurchase Agreements are, in substance, performance credit enhancement guarantees provided by the Company for its own product sales but not a mere provision of financing and guarantee for third parties.

Having considered, among others, that (i) the repurchase obligations provided by the Company under the Repurchase Agreements are guarantee measures commonly adopted in the finance lease business of the automobile industry, which is conducive to boosting the sales volume of the Company's new energy vehicles and expanding their sales scale and market shares; (ii) the Company has the right to monitor and control the Leased Vehicles by various Internet of Vehicles (IoV) technical measures, thereby reducing the risks of damage to or destruction of the Leased Vehicles and the Dealers not returning the corresponding Leased Vehicles to the Company; (iii) the Company will establish a digital monitoring platform to monitor and control the asset condition grading, occupancy rates, utilisation efficiency and payment recovery of the Leased Vehicles, and share data with the Financial Leasing Company; (iv) the Company will develop subleasing or sales business of second-hand vehicle, as well as after-market businesses such as vehicle reconditioning and remanufacturing, which will help the Company expand second-hand vehicle business, thereby increasing revenue; (v) each of the Dealers is required to pay the Performance Deposit to the Company under the Repurchase Agreements to offset any shortfall amount owing by each of the Dealers to the Company; and (vi) the Company can receive the full amount of the sale proceeds in advance, thereby increasing the capital liquidity and flexibility of the Group, the Directors are of the view that the terms of the Repurchase Agreements (including but not limited to the Performance Deposit and the repurchase price) and the transactions contemplated thereunder are fair and reasonable and in the interests of the Company and the Shareholders as a whole.

INFORMATION ON THE COMPANY

The Company is a sino-foreign joint venture joint stock limited company incorporated in the PRC and is principally engaged in the production and sales of Isuzu and Qingling light, medium and heavy-duty trucks, pick-up trucks, automobile parts and accessories.

INFORMATION ON THE COUNTERPARTIES

The Financial Leasing Company is a company established in the PRC with limited liability and is principally engaged in financial leasing and commercial factoring business. To the best of the Directors' knowledge having made all reasonable enquiries, the Financial Leasing Company is owned as to 99.2% by Chongqing City Transportation Development & Investment Group Co., Ltd. (重慶城市交通開發投資(集團)有限公司) and as to 0.8% by Chongqing Expressway Investment Holding Co., Ltd.* (重慶高速公路投資控股有限公司). The ultimate beneficial owner of the Financial Leasing Company is Chongqing State-owned Assets Supervision and Administration Commission (重慶市國有資產監督管理委員會), a special agency directly subordinate to the Chongqing Municipal Government at the bureau level primarily engaged in exercising investor responsibilities, supervising state-owned assets of municipally-owned enterprises, and strengthening state-owned asset management pursuant to authorisation from the Chongqing Municipal Government. It holds 91% equity interest in Chongqing City Transportation Development & Investment Group Co., Ltd..

Dealer A is a company established in the PRC with limited liability, which is primarily engaged in business operations such as vehicle rescue service and leasing of vehicle. To the best of the Directors' knowledge, after having made all reasonable enquiries, Dealer A is owned as to 90% and 10% by Dealer E and Liu Jiang (劉江) (a PRC merchant), respectively.

Dealer B is a company established in the PRC with limited liability, which is primarily engaged in business operations such as vehicle towing, rescue, obstacle clearance services, vehicle sales and leasing of special equipment. To the best of the Directors' knowledge, after having made all reasonable enquiries, Dealer B is owned as to 100% by Dealer E.

Dealer C is a company established in the PRC with limited liability, which is primarily engaged in business operations such as vehicle towing, rescue, obstacle clearance services and leasing services of transport equipment. To the best of the Directors' knowledge, after having made all reasonable enquiries, Dealer C is owned as to 75% and 25% by Dealer E and Chen Ying (陳穎) (a PRC merchant), respectively.

Dealer D is a company established in the PRC with limited liability, which is primarily engaged in business operations such as road rescue service. To the best of the Directors' knowledge, after having made all reasonable enquiries, Dealer D is owned as to 67% and 33% by Dealer E and Geng Liming (耿黎明) (a PRC merchant), respectively.

Dealer E is a company established in the PRC with limited liability, which is primarily engaged in business operations such as vehicle towing, rescue, obstacle clearance services, sales of whole new energy vehicles and leasing services. To the best of the Directors' knowledge, after having made all reasonable enquiries, Dealer E is owned as to 42.3256%, 25.5814%, 20.9302% and 11.1628% by Chongqing Changyanxi Enterprise Management Co., Ltd.* (重慶暢彥禧企業管理有限公司), Shen Hongwei (沈宏偉) (a PRC merchant), Peng Chengqing (a PRC merchant) and Chongqing Changyuqin Enterprise Management Partnership (Limited Partnership)* (重慶暢禹欽企業管理合夥企業(有限合夥)), respectively. To the best of the Directors' knowledge, after making all reasonable enquiries, Chongqing Changyanxi Enterprise Management Co., Ltd.* (重慶暢彥禧企業管理有限公司) is primarily engaged in business operations such as enterprise management and software development, and is owned as to 43.75%, 31.25% and 25% by Chongqing Changzhidian Automobile Brokerage Co., Ltd.* (重慶暢之巔汽車經紀有限公司), Chongqing Zhongluchang Automobile Brokerage Co., Ltd.* (重慶眾路暢汽車經紀有限公司) and Chongqing Changyuchi Enterprise Management Consulting Co., Ltd.* (重慶暢禹馳企業管理諮詢有限公司), respectively. Chongqing Changzhidian Automobile Brokerage Co., Ltd.* (重慶暢之巔汽車經紀有限公司) is owned as to 99% by Liu Jiang (a PRC merchant).

To the best of the Directors' knowledge, information and belief having made all reasonable enquiries, the Financial Leasing Company, each of the Dealers and their respective ultimate beneficial owners are Independent Third Parties.

IMPLICATIONS UNDER THE LISTING RULES

Pursuant to Rule 14.22 of the Listing Rules, the Repurchase Agreements and the transactions contemplated thereunder shall be aggregated with the transactions under each of the Previous Repurchase Agreements as if they were a single transaction since the transactions under each of the Previous Repurchase Agreements were conducted within 12 months prior to entering into the Repurchase Agreements, and furthermore, the Financial Leasing Company under some of the Previous Repurchase Agreements is the same contracting party as that under the Repurchase Agreements, and the transactions under the Previous Repurchase Agreements and the Repurchase Agreements are all repurchase guarantees of the same nature under the Group's new energy vehicle business.

As one of the applicable percentage ratios in respect of the Repurchase Agreements and the transactions contemplated thereunder (calculated at the estimated maximum aggregate repurchase price under the Repurchase Agreements, combined with the estimated maximum aggregate repurchase prices under the Previous Repurchase Agreements) exceed 5% but all of them are less than 25%, such transactions constitute a discloseable transaction of the Company under Chapter 14 of the Listing Rules and are subject to the notification and announcement requirements under Chapter 14 of the Listing Rules.

DEFINITIONS

“Board”	the board of Directors
“Company”	Qingling Motors Co. Ltd, a sino-foreign joint venture joint stock limited company incorporated in the PRC, the H Shares of which are listed on the Stock Exchange (stock code: 1122)

“Connected person(s)”	has the meaning ascribed to it under the Listing Rules
“Dealers”	collectively, Dealer A, Dealer B, Dealer C, Dealer D and Dealer E
“Dealer A”	Chengdu Changdao Automobile Rescue Service Co., Ltd.* (成都暢道汽車救援服務有限公司), a company established in the PRC with limited liability
“Dealer B”	Guangdong Changtong Technology Service Co., Ltd.* (廣東暢通科技服務有限公司), a company established in the PRC with limited liability
“Dealer C”	Guizhou Changdao Road Rescue Service Co., Ltd.* (貴州暢道道路救援服務有限公司), a company established in the PRC with limited liability
“Dealer D”	Yunnan Changtong Automobile Rescue Service Co., Ltd.* (雲南暢通汽車救援服務有限公司), a company established in the PRC with limited liability
“Dealer E”	Chongqing Changtong Technology Service Co., Ltd.* (重慶暢通科技服務有限公司), a company established in the PRC with limited liability
“Director(s)”	director(s) of the Company
“Domestic Share(s)”	domestic share(s) of nominal value of RMB1.00 each in the ordinary share capital of the Company
“Finance Lease Agreements”	a total of five finance lease agreements with substantially similar terms dated 14 January 2026 entered into between the Financial Leasing Company and each of the Dealers
“Financial Leasing Company”	Chongqing Transportation Equipment Financial Leasing Co., Ltd.* (重慶交通設備融資租賃有限公司), a company established in the PRC with limited liability
“Group”	the Company and its subsidiaries from time to time
“H Share(s)”	overseas listed foreign share(s) in the ordinary share capital of the Company, with a nominal value of RMB1.00 each, which are listed on the Stock Exchange and traded in Hong Kong dollars

“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“Independent Third Parties”	third parties independent of and not connected with the Company and its connected persons
“Leased Debt Rights”	the rights to the leased debts corresponding to the Leased Vehicles to which the Financial Leasing Company is entitled against each of the Dealers under each of the Finance Lease Agreements, including the overdue rent and the residual value of the Leased Vehicles to be repurchased
“Leased Vehicles”	a batch of new energy vehicles leased by each of the Dealers from the Financial Leasing Company under each of the Finance Lease Agreements
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“Longyunda Repurchase Agreement”	the repurchase agreement dated 31 December 2024 entered into between Chongqing Longyunda New Energy Co., Ltd.* (重慶瀧運達新能源有限公司), the Company and Chongqing Xinyu Financial Leasing Co. Ltd.* (重慶鈔渝金融租賃股份有限公司). Please refer to the Company’s announcement dated 31 December 2024 for details
“percentage ratios”	the percentage ratios under Rule 14.07 of the Listing Rules
“PRC”	the People’s Republic of China, which shall, for the purpose of this announcement, exclude Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan
“Previous Repurchase Agreements”	Collectively, the Longyunda Repurchase Agreement, the Xinzhi Repurchase Agreement, the Zunyi Repurchase Agreement I, the Zunyi Repurchase Agreement II, and the Zhongtai Repurchase Agreement
“Repurchase Agreements”	a total of five repurchase agreements with substantially similar terms dated 14 January 2026 entered into between the Company, the Financial Leasing Company and each of the Dealers
“Repurchase Date”	the issue date of the Repurchase Notice

“Repurchase Notice”	the repurchase notice to be issued by the Financial Leasing Company to the Company in accordance with each of the Repurchase Agreements
“RMB”	Renminbi, the lawful currency of the PRC
“Share(s)”	the Domestic Share(s) and the H Share(s)
“Shareholder(s)”	holder(s) of the Shares
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Transfer Notice”	the certificate/notice of transfer of ownership and debt rights to be issued by the Financial Leasing Company to each of the Dealers in accordance with each of the Repurchase Agreements
“Xinzhi Repurchase Agreement”	the repurchase agreement dated 30 April 2025 entered into between the Financial Leasing Company, the Company and Guangzhou Xinzhi Trading Co., Ltd.* (廣州鉅智貿易有限公司). Please refer to the Company’s voluntary announcement dated 30 April 2025 for details
“Zhongtai Repurchase Agreement”	the repurchase agreement dated 19 December 2025 entered into between Chongqing Mingde Financial Leasing Co., Ltd.* (重慶明德融資租賃有限公司), the Company and Sichuan Zhongtai Cheyu Automobile Sales and Service Co., Ltd.* (四川中泰車語汽車銷售服務有限公司). Please refer to the Company’s announcement dated 19 December 2025 for details
“Zunyi Repurchase Agreement I”	the repurchase agreement dated 30 April 2025 entered into between Zunyi Xingjunling Automobile Sales Co., Ltd.* (遵義興駿鈴汽車銷售有限公司), the Company and the Financial Leasing Company. Please refer to the Company’s voluntary announcement dated 30 April 2025 for details

“Zunyi Repurchase Agreement II” the repurchase agreement dated 19 September 2025 entered into between Zunyi Xingjunling Automobile Sales Co., Ltd.* (遵義興駿鈴汽車銷售有限公司), the Company and the Financial Leasing Company. Please refer to the Company’s announcement dated 19 September 2025 and supplementary announcement dated 25 September 2025 for details

“%” per cent

By Order of the Board
QINGLING MOTORS CO. LTD
LUO Yuguang
Chairman and Executive Director

Chongqing, the PRC, 14 January 2026

As at the date of this announcement, the Board comprises 11 Directors, of which Mr. LUO Yuguang, Mr. NAKAMURA Koji, Mr. KIJIMA Katsuya, Mr. TSUKUI Mikio, Mr. XU Song, Mr. LI Juxing and Mr. LI Xiaodong are executive Directors and Mr. LONG Tao, Mr. SONG Xiaojiang, Mr. LIU Tianni and Ms. CHEN Yen Yung are independent non-executive Directors.

* For identification purposes only