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ANTON 安東

安東油田服務集團
Anton Oilfield Services Group

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 3337)

VOLUNTARY ANNOUNCEMENT STRATEGIC PLANNING FOR THE NEXT THREE YEARS AND STRATEGIC GUIDELINE FOR 2026

This announcement is made by the Company on a voluntary basis.

The Board hereby announces the Group's strategic planning for the next three years and strategic guideline for 2026.

This announcement is made by Anton Oilfield Services Group (the “**Company**”, and together with its subsidiaries, the “**Group**”) on a voluntary basis. The Board of Directors (the “**Board**”) of the Company hereby announces the Group's strategic planning for the next three years and strategic guideline for 2026 as follows:

Long-term strategic objective: To build a global leading integrated service platform company for value enhancement management of oil and gas (energy) assets.

Strategic plan for the next three years:

1. Evolutionarily Upgrading Strategic Positioning
2. Steadily Building Platform-Based Ecosystem Structure
3. Deepening Innovative Integrated Solutions
4. Continuously Developing the Global Market Platform
5. Continuously Enhancing Operational Delivery Capabilities
6. Iteratively Optimizing Partnership, Innovation, and Entrepreneurship Management

Strategic focus for 2026:

1. Evolutionarily Upgrading Strategic Positioning

Globalized and distributed solutions; Continuous accumulation and improvement of the value chain, and continuous dimensional upgrading.

Three Key Strategic Phases:

- (1) 2025: An innovative, globally leading integrated oilfield technology company
- (2) 2026-2030: A globally leading integrated service platform for oil and gas asset value enhancement and management
- (3) From 2030 onward: A globally leading integrated service platform for energy asset value enhancement and management

2. Steadily Building Platform-Based Ecosystem Structure

The Group will establish an ecosystem-based business structure with rational division of responsibilities, a global market platform, a safe and efficient governance system, and an open capital management mindset. By targeting the mainstream direction of the times and exploring the industry's untapped territory, the Group will start with solutions addressing customers' specific pain points, encourage rapid trial-and-error innovation through small-team ecological models, and provide platform-based support for scaled business development.

3. Deepening Innovative Integrated Solutions

Focus on client-driven research and design technologies, while simultaneously cultivating Anton's distinctive specialized technical capabilities that address critical market shortages, and actively pursuing leading-edge technical collaborations.

Focus on developing three core business segments:

- (1) Integrated Oilfield Technical Services – traditional advantageous and mature business

Including drilling, well completion and stimulation, reservoir visualization data services, and reservoir geology-related research services. The Group will pursue long-term planning, a full lifecycle approach, on-site presence, personalized service and research support, striving to double early indicators (business opportunities, orders and workload) in 2026 and achieve steady growth over the next five years.

- (2) Intelligent Management Services – rapidly developing business

Including energy project management, integrated project management services, digital intelligence solutions, inspection services, human resources sharing and supply chain services. The Group will continue to enhance design and consulting capabilities, resource competitiveness and project management capabilities, and expand markets, targeting rapid growth over the next five years.

(3) Asset Operation Services – newly cultivating business

Focusing on long-term project management services such as oil & gas resource development and natural gas & new energy asset project management. In 2026, the Group will strengthen research, business development and project management capabilities to lay a solid foundation, with a view to becoming a growth driver through asset value enhancement returns in the long run.

4. Continuously Developing the Global Market Platform

(1) Global market sustainable development focuses on expanding into three markets:

China, as a traditionally advantageous market, continues to maintain its vitality; Iraq, as a developing market, continues to be further deepened to sustain rapid growth; other global emerging markets will be continuously nurtured to identify new opportunities and serve as long-term growth engines.

(2) Deepen footholds with long-term clients, continuously expand the client base, comprehensively onboard market partners, and build a global network.

(3) Enhance online promotion and e-commerce to build a globally influential industry e-commerce platform and an intelligent global business information management system to accurately and efficiently capture market opportunities and enable zero-distance communication with customers.

(4) Strengthen localized management capabilities, including risk management, business management and local resource management.

5. Continuously Enhancing Operational Delivery Capabilities

The Group will strengthen the mobilization of global advantageous resources, expand global and localized strategic industry partners, and build an efficient supply chain logistics system to support agile and reliable on-site operations execution, deliver an exceptionally satisfying customer experience, and contribute breakthrough value to customers.

6. Iteratively Optimizing Partnership, Innovation, and Entrepreneurship Management

(1) Highly Dynamic and Agile Organization – highly empowered, autonomous and self-driven, rapidly evolving, and efficiently collaborative value creation teams.

(2) Innovative Management Methods – adopt a leadership-driven, market-oriented approach that integrates external resource collaboration, encourages intelligent risk-taking and rapid iteration, and enables swift adaptation to change.

(3) Early Indicators and Meticulous Management – implement a six-stage early indicator framework to proactively manage growth. Leverage multi-entity operations and minimum operating units to comprehensively enhance profitability and generate stronger cash flow.

- (4) Digital Empowerment Management – enable fully digitalized operations across the organization: all staff work online, core business and management data are fully digitized, and artificial intelligence is systematically deployed to empower decision-making and efficiency.
- (5) Partnership Entrepreneurial Culture – partnership system featuring shared benefits and shared risks, uniting core talent to drive agile business expansion and long-term value growth.
- (6) Green Development – consistently advance the green and low-carbon development philosophy, accelerating the global deployment of green energy technology services.

The above are the Group's strategic planning for the next three years and strategic focus for 2026 and all statements are made based on the Group's current operating strategy and current market conditions. Such statements are not guarantees of the Group's performance, which depends primarily on the market and financial environment.

By order of the Board
Anton Oilfield Services Group
Chairman
LUO Lin

Hong Kong, 20 January 2026

As at the date of this announcement, the executive Directors of the Company are Mr. LUO Lin, Mr. PI Zhifeng and Mr. FAN Yonghong; the non-executive Director is Mr. HUANG Song and the independent non-executive Directors are Mr. ZHANG Yongyi, Mr. ZHU Xiaoping, Mr. WEE Yiau Hin and Ms. CHEN Xin.