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Analogue Holdings Limited
安樂工程集團有限公司

(Incorporated in Bermuda with limited liability)
(Stock Code: 1977)

**CHANGE OF COMPANY SECRETARY,
AUTHORISED REPRESENTATIVE AND PROCESS AGENT**

The board (the “**Board**”) of directors (the “**Directors**” and each, a “**Director**”) of Analogue Holdings Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) hereby announces that Ms. Li Kit Chi, Fiona (“**Ms. Li**”) will cease to be the company secretary of the Company with effect from her retirement on 28 February 2026. Ms. Li will also cease to be an authorised representative of the Company under Rule 3.05 of the Rules (the “**Listing Rules**”) Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) and an authorised representative of the Company to accept service of process and notices on behalf of the Company in Hong Kong under the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) (the “**Process Agent**”) with effect from 28 February 2026.

Ms. Li has confirmed that she has no disagreement with the Board and there is no other matter in respect of her retirement that needs to be brought to the attention of the shareholders of the Company and/or the Stock Exchange.

The Board also announces that Mr. Pang Chee Hoong (“**Mr. Pang**”) has been appointed as the company secretary of the Company, an authorised representative of the Company under Rule 3.05 of the Listing Rules and the Process Agent with effect from 28 February 2026. Mr. Pang meets the qualification requirements of a company secretary under Rule 3.28 of the Listing Rules.

Mr. Pang joined the Group on 2 January 2026 as legal counsel, with responsibility for governance, legal, compliance, insurance, and company secretarial services across the Group. He has more than 25 years of experience in in-house legal aspects of construction and engineering projects and business operations in the Asia Pacific Region. He obtained his Bachelor of Laws degree from the University of Leeds, England, in 1989 and is a qualified solicitor in Hong Kong and England and Wales. He is also a Certified Fraud Examiner, Certified Anti-Bribery Lead Implementer, Certified ESG Planner and Certified Information Privacy Manager. His previous in-house legal roles include Company Solicitor of Gammon Construction Limited, Head of Legal of WSP (Asia) Limited, Regional General Counsel of Egis Asia Pacific Holdings Limited and Head of Legal of Nikon Holdings Hong Kong Limited. Mr. Pang was recognised as an Influential General Counsel for Greater China by Chambers and Partners in 2024 and has been leading GC Powerlist 500, Asian Legal Business and GC In-House Community award-winning legal teams since 2018.

The Board would like to take the opportunity to welcome Mr. Pang and express its gratitude to Ms. Li for her valuable contribution to the Company during her tenure.

On behalf of the Board
ANALOGUE HOLDINGS LIMITED
Dr. Mak Kin Wah
Chairman

Hong Kong, 27 February 2026

As at the date of this announcement, the executive directors of the Company are Dr. Poon Lok To, Otto, Dr. Mak Kin Wah, Mr. Chan Hoi Ming, Mr. Cheng Wai Lung and Mr. Cheng Wai Keung, Peter; the non-executive director of the Company is Ms. Or Siu Ching, Rerina; and the independent non-executive directors of the Company are Mr. Chan Fu Keung, Mr. Lam Kin Fung, Jeffrey and Ms. Shing Mo Han, Yvonne.