

Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



CHINA FOODS LIMITED 中國食品有限公司

(Incorporated in Bermuda with limited liability)
(Stock Code: 506)

ANNOUNCEMENT OF FINAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2025

FINANCIAL HIGHLIGHTS

The following table shows the comparison of the final results for the year ended 31 December 2025 (the “**year**”) of China Foods Limited (the “**Company**” or “**China Foods**”) and its subsidiaries (together as the “**Group**”) with the corresponding results for 2024:

	For the year ended 31 December 2025 (RMB million)	For the year ended 31 December 2024 (RMB million)	Changes
• Revenue	22,070	21,292	+2.7%
• Gross profit margin	37.1%	37.8%	-0.7 ppt
• Adjusted EBIT*	1,978.9	1,865.9	+6.1%
• Adjusted EBITDA^	2,872.4	2,722.4	+5.5%

The board of directors (the “**Board**”) of the Company has resolved to recommend to shareholders the payment of final dividend of RMB0.154 for the year (2024: RMB0.153).

* Adjusted EBIT represents:

	For the year ended 31 December 2025 (RMB million)	For the year ended 31 December 2024 (RMB million)
Profit before tax	1,978.7	1,866.4
Reconciliation:		
Finance costs	3.4	4.7
Share of results of associates	(3.2)	(5.2)
Adjusted EBIT*	1,978.9	1,865.9

^ Adjusted EBITDA represents:

	For the year ended 31 December 2025 (RMB million)	For the year ended 31 December 2024 (RMB million)
Adjusted EBIT	1,978.9	1,865.9
Reconciliation:		
Depreciation of property, plant and equipment	807.4	769.1
Depreciation of right-of-use assets	64.9	70.0
Amortisation of intangible assets	21.2	17.4
Adjusted EBITDA^	2,872.4	2,722.4

CONSOLIDATED RESULTS

The Board is pleased to announce the consolidated results of the Group as at and for the year, together with the comparative figures as at and for the year ended 31 December 2024 (the “**financial information**”). The financial information has been reviewed by the audit committee of the Company.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2025

	Notes	2025 RMB'000	2024 RMB'000
Revenue	4	22,070,162	21,491,811
Cost of sales		<u>(13,887,379)</u>	<u>(13,370,967)</u>
Gross profit		8,182,783	8,120,844
Other income, gains and losses, net	6	221,526	161,915
Distribution and selling expenses		(5,949,103)	(5,871,192)
Administrative expenses		(472,220)	(537,598)
Net impairment losses on financial assets		(4,061)	(8,070)
Operating profit		1,978,925	1,865,899
Finance costs	7	(3,446)	(4,747)
Share of results of associates		3,263	5,252
Profit before tax	8	1,978,742	1,866,404
Income tax expense	9	(550,695)	(443,827)
Profit and total comprehensive income for the year		<u>1,428,047</u>	<u>1,422,577</u>
Profit and total comprehensive income attributable to:			
– Owners of the Company		861,968	860,535
– Non-controlling interests		566,079	562,042
		<u>1,428,047</u>	<u>1,422,577</u>
EARNINGS PER SHARE			
Basic and diluted (<i>RMB cents</i>)	10	<u>30.82</u>	<u>30.76</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2025

	<i>Notes</i>	2025 RMB'000	2024 RMB'000
Non-current assets			
Property, plant and equipment		5,607,863	5,450,960
Right-of-use assets		638,844	653,044
Intangible assets		3,541,977	3,544,591
Investments in associates	11	10,986	194,623
Deferred tax assets		455,179	458,192
Prepayments and other assets		23,622	23,731
		10,278,471	10,325,141
Current assets			
Inventories		1,629,561	1,443,480
Trade receivables	12	329,717	339,410
Prepayments, deposits and other receivables		1,051,182	1,096,624
Tax recoverable		39,286	14,428
Financial assets at fair value through other comprehensive income		–	6,581
Amounts due from related parties		507,461	354,166
Restricted bank deposits		200	4,133
Cash and cash equivalents		4,549,480	4,014,404
		8,106,887	7,273,226
Current liabilities			
Trade and bills payables	13	1,034,708	804,247
Other payables and accruals		4,339,792	4,827,521
Amounts due to related parties		575,081	331,614
Tax liabilities		167,532	168,278
Lease liabilities		39,587	39,339
Contract liabilities		1,307,963	865,961
		7,464,663	7,036,960
Net current assets		642,224	236,266
Total assets less current liabilities		10,920,695	10,561,407

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)*As at 31 December 2025*

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Non-current liabilities		
Deferred tax liabilities	123,118	97,937
Lease liabilities	28,688	46,246
Deferred income	207,694	219,008
	<u>359,500</u>	<u>363,191</u>
Net assets	<u>10,561,195</u>	<u>10,198,216</u>
Capital and reserves		
Share capital	293,201	293,201
Share premium and reserves	6,603,137	6,168,777
Equity attributable to owners of the Company	6,896,338	6,461,978
Non-controlling interests	3,664,857	3,736,238
Total equity	<u>10,561,195</u>	<u>10,198,216</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

China Foods Limited (the “**Company**”) is a limited liability company incorporated in Bermuda. The registered office of the Company is located at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda.

The Company is a subsidiary of China Foods (Holdings) Limited, a company incorporated in the British Virgin Islands. In the opinion of the directors of the Company (the “**Directors**”), the ultimate holding company is COFCO Corporation, which is a state-owned enterprise registered in the People’s Republic of China (the “**PRC**”).

During the year, the Company and its subsidiaries (collectively referred to as the “**Group**”) were involved in processing, bottling and distribution of sparkling beverage products and still beverage products.

The consolidated financial statements are presented in Renminbi (“**RMB**”), which is also the Company’s functional currency.

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

2.1 Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 January 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21	Lack of Exchangeability
-----------------------	-------------------------

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2.2 New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards – Volume 11 ²
HKFRS 18	Presentation and Disclosure in Financial Statements ³
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency ³

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2026.

³ Effective for annual periods beginning on or after 1 January 2027.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

2.2 New and amendments to HKFRS Accounting Standards in issue but not yet effective (Continued)

Except for the new HKFRS Accounting Standard mentioned below, the Directors anticipate that the application of all other new and amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 18 “Presentation and Disclosure in Financial Statements” (“HKFRS 18”)

HKFRS 18, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements”. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss and other comprehensive income; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” (the title of which will be changed to Basis of Preparation of Financial Statements upon effective of HKFRS 18) and HKFRS 7 “Financial Instruments: Disclosures”. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provisions. The application of the new standard is expected to affect the presentation of the consolidated statement of profit or loss and other comprehensive income and disclosures in the future consolidated financial statements. The Group does not plan to early adopt HKFRS 18 and is still in the process of assessing the impact of the adoption.

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“**Listing Rules**”) and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

4. REVENUE

Disaggregation of revenue from contracts with customers

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Types of goods		
Sparkling drinks	16,684,628	16,372,978
Juices	3,028,084	3,133,670
Water	928,815	890,668
Functional drinks	320,082	249,930
Others	1,108,553	844,565
	<u>22,070,162</u>	<u>21,491,811</u>
Total	<u>22,070,162</u>	<u>21,491,811</u>
Timing of revenue recognition		
A point in time	<u>22,070,162</u>	<u>21,491,811</u>

The Group sells sparkling and still beverage products to its customers. Revenue is recognised when control of the goods has been transferred, being when the goods have been delivered to the customer's specific location. Following delivery, the customer has full discretion over the manner of distribution and price to sell the goods and has the primary responsibility for selling the goods and bears the risks of obsolescence and loss in relation to the goods. Payment in advance or payment on delivery is typically required from customers, except for certain customers granted with credit.

All of the Group's contracts for sale of goods are for periods of one year or less, as permitted under HKFRS 15, the transaction price allocated to unsatisfied contracts is not disclosed.

5. SEGMENT REPORTING

The Group's revenue and consolidated results are mainly derived from processing, bottling and distribution of sparkling and still beverages, which is regarded as a single operating segment in a manner consistent with the nature of the products and production process, the types of customers for their products, the methods used to distribute their products, and the nature of the regulatory environment. Accordingly, no segment information is presented.

Geographical information

All revenue of the Group is derived from customers operating in Mainland China and the Group's non-current assets, other than deferred tax assets, are primarily situated in Mainland China, hence no geographical information is presented in accordance with HKFRS 8 "Operating Segments".

Information about major customers

During both years, there was no revenue derived from a single customer which accounted for 10% or more of the Group's revenue.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. OTHER INCOME, GAINS AND LOSSES, NET

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Other income		
Government grants (<i>note</i>)	124,366	90,640
Net income of sale of by-products and scrap items	15,886	27,931
Interest income	54,346	35,071
Others	90,017	31,565
	<u>284,615</u>	<u>185,207</u>
Other gains and losses, net		
Gains/(losses) on disposal of property, plant and equipment	6,100	(10,916)
Impairment loss on property, plant and equipment	(63,689)	(162)
Impairment loss on intangible assets	(52)	–
Donations	(9,000)	(9,500)
Foreign exchange differences, net	1,974	(1,588)
Others	1,578	(1,126)
	<u>(63,089)</u>	<u>(23,292)</u>
	<u><u>221,526</u></u>	<u><u>161,915</u></u>

Note: Various government grants were granted for investments in certain provinces in Mainland China in which the Company's subsidiaries operate. Government grants for which related expenditure has not yet been undertaken are included in deferred income in the consolidated statement of financial position. There are no unfulfilled conditions or contingencies relating to grants recognised as income.

7. FINANCE COSTS

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Interest on lease liabilities	<u><u>3,446</u></u>	<u><u>4,747</u></u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

8. PROFIT BEFORE TAX

Profit before tax has been arrived at after charging:

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Depreciation of property, plant and equipment	807,383	769,131
Depreciation of right-of-use assets	64,948	69,962
Amortisation of intangible assets	21,234	17,442
Impairment losses recognised on:		
– Trade receivables	2,644	2,606
– Other receivables	1,417	5,464
Auditor's remuneration	3,850	3,850
Wages, salaries and bonuses	2,895,764	2,774,066
Cost of inventories recognised as an expense (including write-down of inventories amounting to RMB5,788,000 (2024: reversals of write-down of inventories amounting to RMB11,910,000))	<u>13,887,379</u>	<u>13,370,967</u>

9. INCOME TAX EXPENSE

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
PRC Enterprise Income Tax (“EIT”)		
– Current tax	468,809	653,216
– Under-provision in prior years	<u>53,692</u>	<u>–</u>
	522,501	653,216
Deferred tax	<u>28,194</u>	<u>(209,389)</u>
	<u>550,695</u>	<u>443,827</u>

No provision for taxation in Hong Kong has been made as the Group's income neither arises in, nor is derived from, Hong Kong.

The provision for PRC EIT is based on a statutory income tax rate of 25% of the assessable income of the Group as determined in accordance with the relevant income tax rules and regulations of the PRC, except that certain entities of the Group in the PRC are taxed at preferential income tax rate of 9% and 15%.

The Group is operating in certain jurisdictions where the Pillar Two Rules are effective. However, as the Group's estimated effective tax rates of all the jurisdictions in which the Group operates are higher than 15%, after taking into account certain adjustments under the Pillar Two Rules based on management's best estimate, the Directors considered the Group is not liable to top-up tax under the Pillar-Two Rules.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

10. EARNINGS PER SHARE

The calculation of basic earnings per share attributable to the owners of the Company is based on the following data:

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Earnings		
Profit for the year attributable to owners of the Company	<u>861,968</u>	<u>860,535</u>
Number of shares		
Number of ordinary shares for the purpose of basic earnings per share	<u>2,797,223,396</u>	<u>2,797,223,396</u>
Basic earnings per share (<i>RMB cents</i>)	<u>30.82</u>	<u>30.76</u>

There is no dilutive instrument held or issued by the Group, diluted earnings per share is therefore the same as basic earnings per share for both years.

11. INVESTMENTS IN ASSOCIATES

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Investments in associates under equity method	<u>10,986</u>	<u>194,623</u>

Details of each of the Group's associates at the end of the reporting period are as follows:

Name of entity	Country of incorporation/ registration	Proportion of ownership interest/voting rights held by the Group		Principal activities
		2025	2024	
Coca-Cola Bottlers Manufacturing Holdings Limited ("CCBMH")	Hong Kong	21.0%	21.0%	Investment holding
CBPC Limited	Hong Kong	33.3%	33.3%	Price negotiation service

All of the above associates are indirectly held through a 65% owned subsidiary of the Company.

Pursuant to the special resolutions passed by the shareholders of CCBMH on 30 September 2025, an amount of RMB750,000,000 was reduced from CCBMH paid-up share capital without reducing the number of ordinary shares. The share reduction was completed on 6 November 2025 and RMB157,500,000 was received by the Group from CCBMH.

The Directors consider all of these associates are not significant to the Group as at 31 December 2025.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

12. TRADE RECEIVABLES

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Trade receivables	354,552	361,976
Less: Allowance for credit loss	<u>(24,835)</u>	<u>(22,566)</u>
	<u>329,717</u>	<u>339,410</u>

The Group gives credit term to key customers, which granted with credit term ranging from 7 to 90 days upon delivery. While for other customers, payment in advance or payment on delivery is normally required. The Group seeks to maintain strict control over its outstanding receivables and has credit control commissioners to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances.

The following is an aging analysis of trade receivables, presented based on the date of the delivery of goods:

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Within 6 months	329,686	338,566
6 to 12 months	<u>31</u>	<u>844</u>
	<u>329,717</u>	<u>339,410</u>

13. TRADE AND BILLS PAYABLES

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Trade payables	1,034,708	802,896
Bills payable	<u>–</u>	<u>1,351</u>
	<u>1,034,708</u>	<u>804,247</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

13. TRADE AND BILLS PAYABLES (CONTINUED)

The following is an aging analysis of trade and bills payables, presented based on the delivery date:

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Within 3 months	991,767	774,157
3 to 12 months	36,574	27,096
Over 1 year	6,367	2,994
	<u>1,034,708</u>	<u>804,247</u>

As at 31 December 2024, certain of the Group's bills payable are secured by the pledge of the Group's bank deposits amounting to RMB4,133,000.

14. DIVIDENDS

	2025 <i>RMB'000</i>	2024 <i>RMB'000</i>
Dividends for ordinary shareholders of the Company recognised as distribution during the year:		
2024 final – HK16.6 cents (2024: 2023 final dividend – HK15.9 cents) per ordinary share	<u>427,608</u>	<u>413,989</u>

Subsequent to the end of the reporting period, a final dividend in respect of the year ended 31 December 2025 of RMB0.154 (2024: final dividend in respect of the year ended 31 December 2024 of RMB0.153) per ordinary share, has been proposed by the Directors and is subject to approval by the shareholders in the forthcoming general meeting. This proposed dividend is not reflected as a dividend payable in these consolidated financial statements for the year ended 31 December 2025 and, if approved, is to be payable in cash in HKD.

MANAGEMENT DISCUSSION AND ANALYSIS

CURRENT STATUS

China Foods exclusive franchise to manufacture, market and distribute products under the Coca-Cola series encompasses 19 provincial-level administrative regions. The Company provides consumers with 10 major types of beverages namely sparkling drinks, juices, water, milk drinks, functional drinks, tea, coffee, functional nutrition drinks, sports drinks and plant-based protein drinks under 25 brands. The channel network covers core consumer markets nationwide, with continuously enhanced terminal reach capabilities.

In 2025, the Company's core product under the Coca-Cola series achieved recovery growth in sales volume, with revenue growth outpacing the same period last year. Amidst the industry's overall steady development, the Company delivered dual growth in both sales volume and revenue, further solidifying its market leadership position while continuously demonstrating its core competitiveness and sustainable development momentum. Beyond the bottling business, the smart retail business maintained its industry-leading scale of equipment while deepening nationwide coverage, achieving steady year-on-year revenue growth. Another innovative platform, COFCO Yuexiang Club (中糧悅享會), focused on enhancing core product value and vigorously expanded non-Coca-Cola product business, continuously optimising its category composition to deliver stable year-on-year revenue growth. The Company remains steadfast in its long-term vision to become a world-class food and beverage group, anchoring its core business while pursuing diversified development to drive high-quality growth.

DEVELOPMENT STRATEGY

In 2025, China Foods continued to advance its strategic transformation centered on "restructuring", aiming to further optimise customer experience, enhance operational efficiency and profitability through the comprehensive implementation of restructuring of product brands, marketing networks, value chains, supply systems, organisational structures and execution culture, thereby laying a solid foundation for sustainable high quality development. We are committed to implementing the business concept of "Improving quality, Enhancing efficiency, Innovation, System, Openness and Green", while steadily promoting the coordinated development of our full-service beverage business and innovative business segments. By consistently championing the corporate spirit of "Work! Work hard! Win!", we are fully committed to achieving the strategic development goals of "High Quality and Sustainability". The details of operation concepts are set out below:

- **Improving quality:** Actively promote the sales of key products, new products and products with high prices and high gross profit. Focus on optimising the channel structure, strengthening the development and establishment of new retail, catering and tourism channels. Continuously refine the supply chain layout to enhance overall supply chain management efficiency, driving value growth through quality improvement.

- **Enhancing efficiency:** Further advance the comprehensive integration of the supply chain across the Beijing-Tianjin-Hebei cluster. Perform thorough analysis of raw material price trends, broaden the scope and scale of centralised procurement, enhance the accuracy and effectiveness of resource allocation, and continuously improve full-value-chain cost management capabilities.
- **Innovation:** Foster improvements across all areas of technology. Continuously enhance digital marketing, digital supply chain and governance capabilities in digital initiatives, and persistently drive results through the effective utilisation of data to empower decision-making and innovation.
- **System:** Adhere to corporate governance standards as mandated by law, and focus on continuously improving compliance across all operational aspects. Persistently optimising the organisational structure and salary incentive mechanism based on the contributor-oriented principle to ensure a solid institutional foundation for the rapid, healthy and sustainable development of the business.
- **Openness:** Strive to foster the development of the ecosystem by actively sharing information, inventory, and spare parts resources with upstream suppliers, so as to collectively lower costs and enhance efficiency. On the downstream side, leverage digitalised marketing tools to streamline the B2B2C chain. By partnering closely with customers, we can work together to serve consumers more effectively and efficiently, the synergistic effects of the industrial ecosystem continue to unfold.
- **Green:** Adhere to sustainable high-quality development by prioritising the reduction of unit energy consumption and emissions to strive for the safety and environmental protection goals of “zero deaths, zero serious injuries, zero exceedances, zero pollution” throughout the year, fulfilling corporate social responsibility.

INDUSTRY ENVIRONMENT

In 2025, all regions in China strictly implemented the decisions made by the government. As a result, the national economy withstood pressure and made steady improvement, forged ahead towards innovation and excellence, and achieved fresh successes in pursuing high-quality growth. China’s GDP reached RMB140.18 trillion, representing a year-on-year increase of 5.0% when adjusted for constant prices. The secondary industry contributed RMB49.96 trillion, marking an increase of 4.5%. After accounting for price changes, the national per capita consumption expenditure grew by 4.4% year-on-year, which played a crucial role in sustaining overall sales in the non-alcoholic ready-to-drink sector.

REVIEW OF RESULTS

The year 2025 marks the culmination of 14th Five-Year Plan period. Amidst domestic economic pressures, the nation has forged ahead towards innovation and excellence, with consumer demand steadily expanding. The non-alcoholic ready-to-drink sector maintained overall stable development. The Company adeptly navigated market trends by optimising its pricing structure, upgrading product portfolios, and expanding channel resources. This approach achieved synergistic growth in both sales volume and revenue, with core operational metrics demonstrating robust performance.

Below is a summary comparison of 2025 and 2024 results:

	As of 31 December 2025 (RMB million)	As of 31 December 2024 (RMB million)	Changes
Revenue	22,070.2	21,491.8	+2.7%
Sales volume			+2.8%
Gross profit margin			-0.7 ppt

In 2025, benefiting from the steady growth of domestic economy and the unleashed consumer demand, China Foods achieved synergistic growth in both sales volume and revenue through the precise implementation of strategies to optimise its pricing system, upgrade its product structure and expand channel resources. During the year, the gross profit margin of the Company declined year-on-year, primarily due to an increased proportion of sales from water category with lower margins. Concurrently, aluminium prices remained at elevated levels with fluctuating trends, driving up procurement costs for beverage can raw materials and exerting temporary pressure on profitability. In response to industry-wide cost challenges, the Company simultaneously strengthened capital expenditure controls and refined operational cash flow management, continuously optimising resource allocation efficiency. Financial resilience and risk-bearing capacity remained robust.

Beverage Business – COFCO Coca-Cola

In 2025, the beverage market's channels and corresponding consumer behaviours have undergone significant transformation. COFCO Coca-Cola has reshaped channel growth by seizing new channel development opportunities: focusing on capturing emerging retail formats and opportunities to stabilise existing market share, while continuously driving channel growth through brand-themed events and promotional sampling campaigns; vigorously advanced flagship projects in the ready-to-drink channel while actively developing untapped sales points to enhance service coverage; increased investment to expand the scale of star-rated clients and refrigerator penetration. In the e-commerce channel, we partnered with leading instant retail platforms to develop customised brand zones, cross-industry marketing initiatives, and supply chain synergies.

Throughout the year, COFCO Coca-Cola continuously enhanced supply assurance capabilities, strengthened digital infrastructure, and refined cost-efficiency measures to support high-quality business development. In September, COFCO Coca-Cola inaugurated its first digital-intelligent factory in Shaanxi, marking a tangible achievement and significant step in implementing its “digital-intelligent transformation enhancement project”. Moving forward, we will continue leveraging advanced technologies to optimise production operations, elevate quality and efficiency, and advance our high-quality development path.

Sparkling drinks

During the year, both sugar-containing and sugar-free sparkling drinks recorded revenue growth, with the sugar-free drinks achieving high single-digit growth. The Company’s sparkling drinks category market share within its operating regions approached 60%, consolidating its market leadership position. Sparkling drinks category sales volumes remained stable year-on-year, whilst revenue achieved nearly 2% growth compared to the previous year.

The new product “Sprite Cool Berry Zero Sugar Ice Lemon (雪碧無糖冰檸酷莓)” has been launched, featuring a refreshing blend of zesty lemon and sweet-tart berry flavors, with an effervescent aroma and powerful bubbles, enhanced by cutting-edge chilling technology. This delivers a triple impact of sparkling fizz, icy coolness, and tangy refreshment, coursing from the tongue through the entire body for a long-lasting, exhilarating chill. Through flavor innovation in the Sprite category, the product has successfully targeted the core consumer demographic aged 20-39, effectively revitalising the brand’s youthful image.

The Company’s core sparkling drink brands have launched multi-dimensional marketing campaigns: Coca-Cola has rolled out barbecue festivals and updated its Sharing Bottle packaging to strengthen consumer connections; Sprite has deepened its penetration among younger demographics through brand ambassadors, music festivals and campus sporting events; Fanta has focused on campus channels and intellectual property (“IP”) collaborations to reach its target consumers; while the sparkling drink family continues to amplify brand visibility through multi-scenario marketing activities.

Juices

Driven by the trend of consumption upgrading, the domestic low-concentration juice market faces challenges. The Company’s overall juice category sales volume and revenue have experienced a slight decline.

During the year, the Company completed the relaunch of its second juice brand, the “Qoo” series, introducing products in multiple sizes in phases and implementing differentiated distribution strategies tailored to distinct regions. Product placement and distribution were strategically aligned with channel characteristics, focusing on core channels to enhance point-of-sale reach. This successfully contributed significant incremental revenue to the juice category.

The category has actively pursued the coordinated development of multiple flavors. In the non-orange flavor segment, a specification upgrade plan has been implemented, with specification changed from 420ml to 450ml while maintaining the same price, thereby stimulating market demand. The four niche flavors, namely “Minute Maid Peach Juice (汁汁桃桃)”, “Green Grape (青緹葡萄)”, “Red Grape (紅緹葡萄)” and “Tropical Fruit Bits (熱帶果粒)”, have enriched the category’s flavor matrix, satisfying the diverse drinking needs of consumers.

The Minute Maid brand continued its thematic marketing campaigns, innovatively launching limited-edition scented label packaging. Consumer engagement was deepened through diverse formats including celebrity roadshows and distinctive displays. Concurrently, digital sampling activities drove growth in non-orange flavours, while product size upgrades were advanced. Combined with promotional initiatives such as lid-scanning and case codes, these measures effectively boosted terminal sales momentum, continuously strengthening the category’s resilience.

Water

During the year, adjustments to the water category strategy have led to enhanced execution of “Ice Dew”, with the distribution network for “Ice Dew” experiencing rapid growth as compared with the same period of last year. The sales volume of the water category achieving double-digit growth and corresponding revenue increases.

Benefiting from strategically targeting the natural soda water segment in 2025, “LOHAS” has stood out in a highly competitive market by leveraging a “no additives” differentiation. The brand logo has been upgraded with a streamlined, minimalist design, breaking away from the leaf motif, adopting approachable and natural color tones, and embedding deeper brand values. The natural mineral water packaging has removed water source information to emphasize the category and its core rare elements. The natural soda water has introduced an upgraded “mountain and ripple” inspired bottle design, with labels featuring silver foil stamping to enhance perceived value. In the first half of the year, a platform-exclusive product was launched in collaboration with JD.com, with the bottle design inspired by black diamonds to highlight product exclusivity and capture high-end consumption scenarios. Sports marketing has capitalised on events like the Beijing Half Marathon to penetrate the fitness community, while media efforts on RedNote have driven high exposure and penetration, strengthening category education and boosting e-commerce traffic, and laying the groundwork for enhancing profitability in the water category.

Moving forward, we will continue to focus on the water category, adhering to high-quality development strategy and actively expanding into premium water products. Leveraging the extensive channel network advantage of “Ice Dew” and capitalising on the health-conscious trend in soda water consumption, the Company will expand the product portfolio for soda water and improve the profitability of the water category by restructuring the category composition, so as to drive the overall profit growth.

Functional drinks

During the year, the core brand “Monster (魔爪)” has achieved a significant breakthrough in sales volume, recording nearly 50% year-on-year growth, continuing to lead among same brand distributors in Mainland China. Another brand, “Predator (獵獸)”, is positioned as a vitamin energy drink, differentiated from “Monster (魔爪)” by emphasising “functionality”. It targets a broader consumer base, including office workers and blue-collar groups, and focuses on high-traffic service areas and industrial and mining channels. The category growth potential continues to be unlocked.

Innovative Business Coordinated Development

New Retail Business – COFCO Yuexiang Club (中糧悅享會)

COFCO Yuexiang club focuses on online sales of beverages and food products, with nationwide business coverage. Its core strengths lie in “empowering regional logistics and enhancing fulfilment experiences”. The Company has established a nationwide regional logistics management system, achieving comprehensive coverage through its network of 4 major warehouses, next-day delivery to 22 cities, and diverse courier partnerships. Coupled with efficient in-warehouse disassembly and repackaging capabilities, this ensures fulfilment efficiency and precision, continuously optimising user experience and enriching product offerings.

During the year, the Company prioritised channel optimisation and enhancement of core product price. By implementing differentiated packaging strategies across online and offline channels, it effectively avoided price competition, safeguarding orderly omnichannel development. Concurrently, it vigorously expanded its non-Coca-Cola product business, deepening agency distribution models on public platforms and scaling up collaborations with premium new brands. Currently partnering with 19 brands, this strategy has significantly bolstered its non-Coca-Cola market share. Non-Coca-Cola business achieved leapfrog growth with year-on-year revenue increases, emerging as a significant driver of the Company’s performance.

The Company continues to deepen the digitalisation and intelligent development of its online operations. Leveraging the “Joy Club (快樂會)” app and D2C channel, it has built a membership database to conduct targeted marketing, optimise product portfolio and supply, and strengthen non-price marketing initiatives. Concurrently, the Company has upgraded key customer operations, with private domain and membership systems yielding significant results. Omni-channel membership scale has achieved substantial year-on-year growth, and core metrics are steadily improving. The robust support of the logistics system, combined with business expansion and online operational upgrades, has formed highly efficient synergies, laying a solid foundation for the Company’s overall high-quality development.

Smart Retail Business – COFCO Zhishang (中糧智尚)

During the year, the scale of the smart retail business (number of devices) of COFCO Zhishang (中糧智尚) saw rapid growth, with the number of devices maintaining its leadership in the industry. The network achieved nationwide coverage across 31 provinces and extended its reach to over 400 cities, contributing to the remarkable year-on-year growth in revenue. The Company remains steadfast in its core strategy of “expanding new business while optimising existing operations”, focusing on vending machine deployment, strengthening multi-scenario channel penetration, advancing the president’s special projects and outsourced procurement initiatives, enriching its product portfolio, and continuously optimising channel structures. Core business operations maintain steady growth.

Operational management efficiency continues to improve, with key efforts focused on optimising vending machine operations, equipment upgrades, and technical support. Leveraging the self-developed “Lan Jing Ling (藍京靈)” digital operations platform, operational support has been strengthened, enhancing stock-out control and addressing dispensing faults. Multiple equipment tenders and regional central warehouse constructions have been completed, while advancing certification applications and software copyright registrations. Concurrently, market value-added services were deepened through enhanced internal and external brand synergies, fast moving consumer goods collaborations, and cross-industry partnerships. Centred on “health, convenience, technology”, the rollout and scenario expansion of COFCO Premium Club (中糧良品會) branded vending machines advanced, amplifying brand influence.

By refining the membership operations system, we conducted targeted user marketing through the “Lan Jing Ling” smart retail system and data products. We advanced the integration of omnichannel membership programmes and innovated virtual merchandise sales models for vending machines. “COFCO Premium Club” vending machines deepened collaborations with shopping mall scenarios. Relevant system case studies and achievements gained industry and group recognition, with significant public communication impact further cementing our position as an industry benchmark.

OUTLOOK

The year 2026 marks the commencement of China’s 15th Five-Year Plan. At present, the China’s economic recovery remains at a critical juncture, with endogenous growth momentum requiring sustained reinforcement. While the external environment persists in its complexity and uncertainty, the fundamental trajectory of China’s long-term economic growth remains unchanged. “Expanding domestic demand and stimulating consumption” continues to serve as the core focus of macroeconomic policy, with associated policy dividends set to be progressively realised. Furthermore, the upgrading of consumer health awareness presents structural opportunities for the high-quality development of the food and beverage sector.

China Foods, anchored by its long-term vision of “becoming a world-class food and beverage group”, closely aligns with industry trends and macroeconomic guidance. Building upon its core strengths, the Company has established three strategic directions: “diversified growth, multidimensional innovation, and multi-capability digital intelligence”. It focuses synergistic efforts across three business segments – beverages, innovative business, and health foods – prioritising stability while pursuing progress, thereby driving high-quality and sustainable corporate development.

Moving forward, the Company will prioritise stability to enhance quality, deepening its commitment to the beverage core business. This involves consolidating market advantages in key categories, continuously optimising product portfolios, promoting balanced growth across segments, and strengthening premium and health-focused product offerings. Such measures will counter market uncertainties with assured product and channel capabilities. The Company will also pursue progress to secure stability by deepening the integration of innovative business resources, enhancing the operational efficiency and economies of scale of its smart lifestyle service platform. Simultaneously, leveraging COFCO Corporation’s full industrial chain resources, it will steadily cultivate a second growth curve in health foods, progressively building a diversified growth landscape.

Concurrently, the Company will advance comprehensive digital and intelligent transformation across the entire value chain, leveraging digital and artificial intelligence technologies to restructure business processes, enhance intelligent decision-making and operational efficiency, and further strengthen cost control and lean operational capabilities. The Company will deepen industrial ecosystem development, strengthen synergistic collaboration with upstream and downstream partners and COFCO Corporation to achieve resource sharing and co-creation of value. Committed to green and sustainable development, the Company will integrate ESG principles throughout its operations, continuously improving corporate governance standards and corporate social responsibility implementation capabilities.

Facing complex macroeconomic shifts and multifaceted industry challenges, the Company will build upon the achievements of its 14th Five-Year Plan. The Company will maintain the strategic core of “restructuring”, strengthen core competitiveness, and precisely seize policy and market opportunities. Through prudent strategic planning, efficient execution, and sound operational management, it will continuously enhance operational scale and profitability, striving to create long-term, stable value for shareholders, customers, consumers, and society.

FINANCIAL REVIEW

Revenue

In 2025, China Foods achieved synergistic growth in both sales volume and revenue, with growth of 2.8% and 2.7%. respectively

Gross Profit Margin

During the year, the gross profit margin of the Company declined year-on-year, primarily due to an increased proportion of sales from water category with lower margins. Concurrently, aluminium prices remained at elevated levels with fluctuating trends, driving up procurement costs for beverage can raw materials and exerting temporary pressure on profitability.

Other Income, Gains and Losses, Net

Other income, gains and losses, net increased by 36.8% year-on-year, which is mainly due to increase in government grants and interest income.

Distribution and Selling Expenses Ratio/Administrative Expenses Ratio

During the year, the Company further reduced the distribution selling expenses ratio and the administrative expenses ratio through the improvement in efficiency.

Finance Costs

There was no significant change in finance costs.

Income Tax Expense

Income tax expense amounted to RMB551 million, representing a increase of 24.1%. During the year, certain subsidiaries of the Company (collectively, the “**Subsidiaries**”) conducted self-inspections in response to notifications from their local tax bureaus. Following completion of these self-inspections and confirmation with the local tax bureaus, the Subsidiaries have paid back income tax for prior periods.

LIQUIDITY AND FINANCIAL RESOURCES

The Company’s treasury function operates as a centralised service for:

- Reallocating financial resources within the Group;
- Procuring cost-efficient funding for the Group;
- Managing financial risks, including interest rate and foreign exchange rate risks; and
- Targeting yield enhancement opportunities.

The treasury function regularly and closely monitors its overall cash and debt positions, reviews its funding costs and maturity profiles to facilitate timely refinancing. Cash pooling is applied for the more efficient utilisation of cash. Also, the treasury function formulated financial risk management procedures, which are subject to periodic review by the senior management of the Company.

In the consolidated statement of financial position as at 31 December 2025, the Group's unpledged cash and cash equivalents totaled approximately RMB4,549 million (31 December 2024: approximately RMB4,014 million). Net current asset were approximately RMB642 million (31 December 2024: approximately RMB236 million).

CAPITAL STRUCTURE

As at and for the year ended 31 December 2025, the total number of issued shares of the Company remained unchanged at 2,797,223,396. In the consolidated statement of financial position as at 31 December 2025, the Group had no interest-bearing bank borrowings (31 December 2024: Nil).

As at 31 December 2025, the Group had no other borrowings (31 December 2024: Nil). As of 31 December 2025, net assets attributable to owners of the parent were approximately RMB6,896 million (31 December 2024: approximately RMB6,462 million), and net cash position of the Group (unpledged cash and cash equivalents less interest-bearing bank and other borrowings) was approximately RMB4,549 million and the gearing ratio was nil (31 December 2024: approximately RMB4,014 million and the gearing ratio (ratio of borrowing position of the Group to equity attributable to owners of the parent) of nil).

CONTINGENT LIABILITIES AND ASSETS PLEDGED

As at 31 December 2025, the Group has no significant contingent liabilities nor assets pledged (31 December 2024: Nil).

FOREIGN EXCHANGE MANAGEMENT

Majority of monetary assets, monetary liabilities and transactions of the Group were principally denominated in Renminbi and recorded in the books of subsidiaries operating in Mainland China (functional currency as Renminbi).

Although the Group has not used any financial instruments for hedging purposes, the treasury function of the Group actively and closely monitors foreign exchange rate exposure. The foreign exchange risk exposure at the operational level is not significant.

HUMAN RESOURCES

As at 31 December 2025, the Group employed 18,349 staff in Mainland China and Hong Kong (31 December 2024: 17,533). Employees are paid according to their positions, performance, experience and prevailing market practices, and are provided with management and professional training.

Employees in Hong Kong are provided with retirement benefits, either under a Mandatory Provident Fund exempted ORSO scheme or under the Mandatory Provident Fund scheme, as well as life insurance and medical insurance. Employees in Mainland China are provided with pension insurance, medical insurance, work injury insurance, unemployment insurance, maternity insurance and housing fund contributions in compliance with the requirements of the laws of China.

The Group firmly believe that talent is the most valuable asset and the basis for its sustainable development of a corporation. The Group has established comprehensive policies and systems for employee recruitment, labour contracts, remuneration and benefits, attendance management, training and development, performance appraisal, disciplinary policies, protection of employee interests, etc, in order to protect the basic interests of employees, eliminate discrimination by nationality, age and gender, etc, and prohibit the employment of child labour and any form of forced labour.

The Group emphasizes a “contributor-oriented” talent development concept and provides employees with a robust career development platform and a comprehensive training system. The Group continuously enhance the personnel training mechanism and training course system to ensure the knowledge and skills of employees are enhanced, leading to the mutual development of the Group and its employees.

The Company and its subsidiaries have no share option scheme.

FINAL DIVIDEND

On 24 March 2026, the Board recommended the payment of a final dividend of RMB0.154 (2024: RMB0.153) per ordinary share for the year ended 31 December 2025, subject to the approval obtained at the annual general meeting to be held on Tuesday, 9 June 2026 (the “**2026 AGM**”). The proposed final dividend for the year ended 31 December 2025 will be distributed on or around Wednesday, 8 July 2026 to shareholders of the Company (the “**Shareholders**”) whose names appear on the Shareholders’ register of the Company on Thursday, 18 June 2026 (the “**Record Date**”).

The implementation of the “Notice Regarding Matters on Determination of Tax Residence Status of Chinese-controlled Offshore Incorporated Enterprises under Rules of Effective Management” issued by the State Administration of Taxation of PRC (the “**SAT**”) on 22 April 2009 (the “**Notice**”) commenced on 1 January 2008 and in the first half of 2013, the Company received the SAT approvals which confirmed that (i) the Company is regarded as a Chinese Resident Enterprise; and (ii) relevant enterprise income tax policies shall be applicable to the Company starting from 1 January 2013. Pursuant to the Notice, the “Enterprise Income Tax Law of the People’s Republic of China” (the “**Enterprise Income Tax Law**”) and the “Detailed Rules for the Implementation of the Enterprise Income Tax Law of the People’s Republic of China” (the “**Implementation Rules**”), both implemented in 2008, the Company is required under the laws of the PRC to withhold and pay enterprise income tax for its non-resident enterprise Shareholders to whom the Company pays the final dividend for 2025. The withholding and payment obligation lies with the Company.

Pursuant to (i) the Notice, (ii) the Enterprise Income Tax Law and the Implementation Rules, and (iii) the SAT approvals, the Company is required to withhold 10% enterprise income tax when it distributes the final dividend for 2025 to its non-resident enterprise shareholders. In respect of all Shareholders whose names appear on the Company's register of members as at the Record Date who are not individuals (including HKSCC Nominees Limited, corporate nominees or trustees such as securities companies and banks, and other entities or organisations, which are all considered as non-resident enterprise shareholders), the Company will distribute the final dividend for 2025 after deducting enterprise income tax of 10%. The Company will not withhold and pay the enterprise income tax in respect of the final dividend for 2025 payable to any natural person Shareholders whose names appear on the Company's register of members on the Record Date.

If any resident enterprise (as defined in the PRC's Enterprise Income Tax Law) listed on the Company's register of members which is duly incorporated in the PRC or under the laws of a foreign country (or a region) but with a PRC-based de facto management body, does not desire to have the Company withhold the said 10% enterprise income tax, it should lodge with the Company's branch share registrar and transfer office in Hong Kong, TRICOR INVESTOR SERVICES LIMITED, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, documents from its governing tax authority confirming that the Company is not required to withhold and pay enterprise income tax in respect of the dividend that it is entitled at or before 4:30 p.m. on Tuesday, 16 June 2026.

SHAREHOLDERS AND POTENTIAL INVESTORS SHOULD READ THE ABOVE CAREFULLY. IF THE STATUS OF THE SHAREHOLDERS IN THE REGISTER OF MEMBERS NEEDS TO BE AMENDED ACCORDINGLY, PLEASE ENQUIRE ABOUT THE RELEVANT PROCEDURES WITH THE RESPECTIVE NOMINEES OR TRUSTEES IMMEDIATELY. THE COMPANY WILL STRICTLY WITHHOLD AND PAY THE ENTERPRISE INCOME TAX FOR ITS NON-RESIDENT ENTERPRISE SHAREHOLDERS IN ACCORDANCE WITH THE APPLICABLE LAWS AND REQUIREMENTS OF THE RELEVANT GOVERNMENT DEPARTMENTS IN THE PRC, BASED ON THE INFORMATION SET OUT IN THE COMPANY'S REGISTER OF MEMBERS ON THE RECORD DATE. THE COMPANY ASSUMES NO LIABILITY WHATSOEVER AND WILL NOT ENTERTAIN ANY CLAIMS ARISING FROM ANY INACCURATE INFORMATION OR DELAY IN AMENDMENT OF THE RELEVANT INFORMATION OR THE STATUS OF THE SHAREHOLDERS OR DISPUTES REGARDING THE MECHANISM OF WITHHOLDING.

CLOSURE OF REGISTER OF MEMBERS

For determining the Shareholders' eligibility to attend and vote at the 2026 AGM, the register of members of the Company will be closed from Thursday, 4 June 2026 to Tuesday, 9 June 2026, both days inclusive, during which period no transfer of shares will be registered. In order to qualify for attending and voting at the 2026 AGM, all transfer documents,

accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrar and transfer office in Hong Kong, TRICOR INVESTOR SERVICES LIMITED, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, no later than 4:30 p.m. on Wednesday, 3 June 2026.

For determining the Shareholders' entitlement to the proposed final dividend for 2025, the register of members of the Company will be closed from Wednesday, 17 June 2026 to Thursday, 18 June 2026, both days inclusive, during which period no transfer of shares will be registered. The ex-dividend date will be Monday, 15 June 2026. In order to qualify for the proposed final dividend for 2025, all transfer documents, accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrar and transfer office in Hong Kong, TRICOR INVESTOR SERVICES LIMITED, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, no later than 4:30 p.m. on Tuesday, 16 June 2026.

CORPORATE GOVERNANCE CODE

The Company has applied the principles and complied with all the applicable code provisions (the "**Code Provisions**") of the Corporate Governance Code as set out in Appendix C1 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") throughout the year, save and except for the deviation from Code Provision C.2.1 which stipulated that the role of chairman and chief executive should be separate and should not be performed by the same individual.

Mr. Qing Lijun (the "**Mr. Qing**") has assumed the roles of both the chairman of the Board and the managing director since 29 September 2022. Effective from 6 January 2025, Mr. Zhan Zaizhong was appointed by the Board as the executive director and the Managing Director. Following the appointment of Mr. Zhan Zaizhong, the Company has re-complied with code provision C.2.1 of the Corporate Governance Code. From 1 January 2025 to 5 January 2025, the Board believes that it is in the interest of the Company and its shareholders for Mr. Qing to assume the responsibilities of such positions, given that Mr. Qing has extensive experience and management of the Group as an executive director and managing Director, and it will facilitate the execution of the Group's business and boost effectiveness of its operations. The Board also considers that such arrangement will not impair the balance of power and authority between the Board and the management as the Board comprises six other experienced individuals including one executive director, two non-executive directors and three independent non-executive directors. In addition, for major transactions of the Group, the Company will consult Board committees and senior management as and when appropriate.

SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") contained in Appendix C3 to the Listing Rules as its own code of conduct regarding directors' securities transactions. Following specific enquiries by the Company, all directors of the Company confirmed that they have complied with the required standards set out in the Model Code throughout the year.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year.

AUDIT COMMITTEE

The audit committee of the Company has reviewed the consolidated financial statements for the year ended 31 December 2025 and has discussed with the Company's auditor, about auditing, internal control and financial reporting matters including the review of the accounting practices and principles adopted by the Group.

SCOPE OF WORK OF BAKER TILLY HONG KONG LIMITED

The figures in respect of the Group's consolidated statement of profit or loss and other comprehensive income, consolidated statement of financial position and the related notes thereto for the year ended 31 December 2025 as set out in this announcement of final results have been agreed by the Group's auditor, Baker Tilly Hong Kong Limited, to the amounts set out in the Group's audited consolidated financial statements for the year. The work performed by Baker Tilly Hong Kong Limited in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by Baker Tilly Hong Kong Limited on this announcement.

PUBLICATION OF THE FINAL RESULTS AND ANNUAL REPORT

This results announcement is published on the website of Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk) and the website of the Company (www.chinafoodsltd.com). The 2025 Annual Report of the Company will be published on the above websites and dispatched to the Shareholders in due course.

By order of the Board
China Foods Limited
Qing Lijun
Chairman

Hong Kong, 24 March 2026

As at the date of this announcement, the Board comprises: Mr. Qing Lijun as the chairman of the Board and a non-executive director; Mr. Zhan Zaizhong and Mr. Tang Qiang as executive directors; Mr. Chen Gang and Mr. Song Liang as non-executive directors; and Mr. Li Hung Kwan, Alfred, Mr. Mok Wai Bun, Ben and Ms. Leung Ka Lai, Ada, SBS as independent non-executive directors.