



PAX Global Technology Limited

百富環球科技有限公司*

(Incorporated in Bermuda with limited liability)
(於百慕達註冊成立的有限公司)
Stock Code 股份代號 : 00327



Annual Report
2025 年報

* For Identification Purpose Only
僅供識別

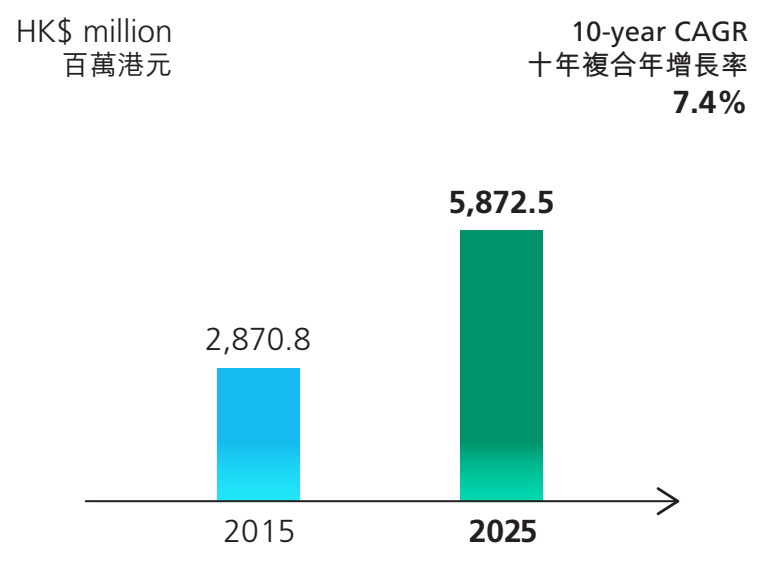


Financial Highlights

財務概要

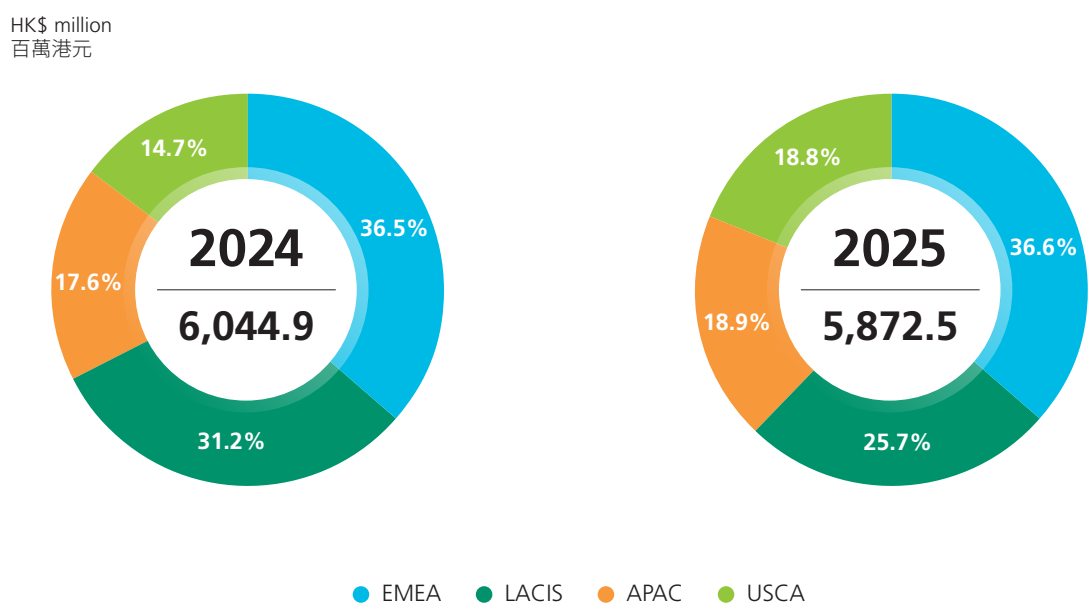
REVENUE

收入



SALES PROPORTION BY GEOGRAPHICAL REGION

按地區銷售佔比



Financial Highlights

財務概要

(in HK\$'000)	(千港元)	Year ended 31 December			+/(-)
		截至十二月三十一日止年度			
		2025	2024		
		二零二五年	二零二四年		
Revenue	收入	5,872,540	6,044,878	-2.9%	
Gross profit	毛利	2,560,023	2,853,389	-10.3%	
Operating profit	經營溢利	915,794	856,163	+7.0%	
Profit before income tax	除所得稅前溢利	909,931	861,245	+5.7%	
Profit for the year	年度溢利	756,218	720,922	+4.9%	
Profit attributable to the owners of the Company	本公司擁有人應佔溢利	753,587	713,427	+5.6%	

(in HK\$'000)	(千港元)	As at 31 December			+/(-)
		於十二月三十一日			
		2025	2024		
		二零二五年	二零二四年		
Total current assets	流動資產總額	8,531,649	7,646,119	+11.6%	
Total assets	資產總額	9,979,194	9,169,505	+8.8%	
Net current assets	流動資產淨值	6,637,050	6,130,960	+8.3%	
Total equity	權益總額	7,972,420	7,564,587	+5.4%	

EARNINGS PER SHARE & DIVIDEND

每股盈利及股息

Per Share (in HK\$)	每股 (港元)	Year ended 31 December			+/(-)
		截至十二月三十一日止年度			
		2025	2024		
		二零二五年	二零二四年		
Earnings per share	每股盈利				
– Basic	– 基本	0.711	0.669	+6.3%	
– Diluted	– 攤薄	0.700	0.658	+6.4%	
Proposed final dividend per ordinary share	建議每股普通股末期股息	–	0.25	N/A	





Financial Highlights

財務概要

FINANCIAL RATIOS

財務比率

		2025 二零二五年	2024 二零二四年
Gross profit margin	毛利率	43.6%	47.2%
Operating profit margin	經營溢利率	15.6%	14.2%
Net profit margin	淨利潤率	12.9%	11.9%
Current ratio (times)	流動比率(倍)	4.5	5.0
Return on equity ¹	權益回報 ¹	9.5%	9.4%
Return on assets ²	資產回報 ²	7.6%	7.8%

TURNOVER DAYS

週轉日數

Year	年度	2021 二零二一年	2022 二零二二年	2023 二零二三年	2024 二零二四年	2025 二零二五年
Inventory ³	存貨 ³	175	194	236	220	195
Trade and bills receivables ⁴	應收賬款及應收票據 ⁴	96	106	143	163	172
Trade payables ⁵	應付賬款 ⁵	127	129	127	105	118
Cash conversion ⁶	現金轉換 ⁶	144	171	252	278	249

Notes

- Return on equity = Profit attributable to the owners of the Company/Total equity as at year end
- Return on assets = Profit attributable to the owners of the Company/Total assets as at year end
- Inventory turnover days = Average gross inventory balance/(Cost of sales for the year/365 days)
- Trade and bills receivables turnover days = Average gross trade and bills receivables balance/(Revenue for the year/365 days)
- Trade payables turnover days = Average trade payables balance/(Cost of sales for the year/365 days)
- Cash conversion days = Inventory turnover days + Trade and bills receivables turnover days – Trade payables turnover days

附註

- 權益回報 = 本公司擁有人應佔溢利 / 年末權益總額
- 資產回報 = 本公司擁有人應佔溢利 / 年末資產總額
- 存貨週轉日數 = 平均存貨結餘總值 / (年度銷售成本 / 365日)
- 應收賬款及應收票據週轉日數 = 平均應收賬款及應收票據結餘總值 / (年度收入 / 365日)
- 應付賬款週轉日數 = 平均應付賬款結餘總值 / (年度銷售成本 / 365日)
- 現金轉換日數 = 存貨週轉日數 + 應收賬款及應收票據週轉日數 – 應付賬款週轉日數

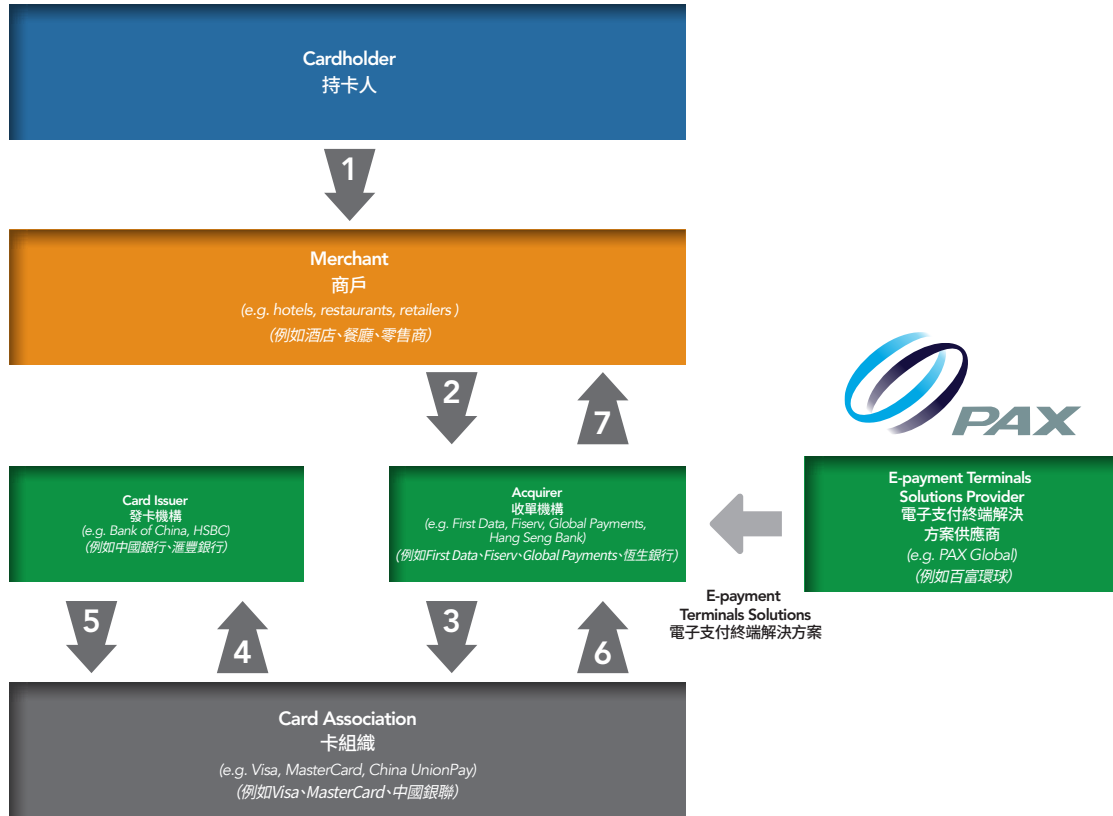


Bank Card Transaction Flow of Electronic Payment

銀行卡電子支付交易流程

The following is a simplified diagram illustrating the transaction flow in a typical electronic payment transaction

以下簡圖所示為一般銀行卡電子支付交易的交易流程



“➡” E-payment Terminals solutions provider sells E-payment Terminals solutions to acquirer directly or through distributor.

「➡」 電子支付終端解決方案供應商透過直銷或分銷商銷售電子支付終端解決方案予收單機構。

“▶”

「▶」

- 1: Cardholder purchases with card at a merchant through an E-payment Terminal.
- 2: The E-payment Terminal sends transaction data to the acquirer.
- 3&4: The acquirer sends authorisation request and verifies with the card issuer that the card number and transaction amount are both valid through the network of card association.
- 5&6: The card issuer verifies that the cardholder's credit is sufficient and grants authorisation.
- 7: The acquirer receives the response and relays it to the merchant.

- 1: 持卡人於商戶透過電子支付終端以卡支付。
- 2: 電子支付終端傳送交易數據予收單機構。
- 3&4: 收單機構發送授權要求，並透過卡組織的網絡向發卡機構核實卡號碼及交易金額均屬有效。
- 5&6: 發卡機構核實持卡人的信用額度足夠，並給予授權。
- 7: 收單機構接收回應及轉達予商戶。





Products Highlights (for reference only)

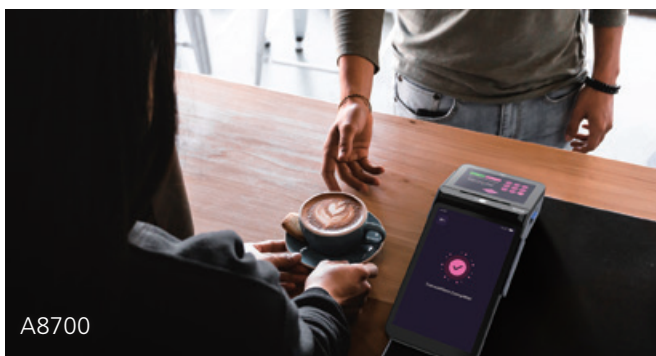
公司產品 (僅供參考)

ANDROID SMART E-PAYMENT SOLUTIONS

安卓智能電子支付解決方案

General features: Powered by Android operating system and PCI PTS certified. Compact, portable, equipped with a large high resolution touch screen and inbuilt camera. Support various kinds of payment options, including bank card payments, Near Field Communication ("NFC") contactless and QR code payments.

一般特點：以安卓作業系統操作，並獲得PCI PTS認證。外型小巧，方便手持，具有特大高清觸控屏及內置攝像頭。支援各種支付方式，包括銀行卡支付、NFC非觸式及二維碼支付等。



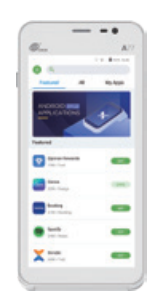
A920MAX

A8700

A6650

A77

A33





Products Highlights (for reference only) 公司產品 (僅供參考)

UNATTENDED SOLUTIONS

自助服務解決方案

General features: Ideal for self-service sales points such as railway stations, petrol stations, parking lots and kiosks. Products are certified with PCI PTS and have met required standards for anti-vandalism and waterproofing. Support various kinds of payment options and connectivity options include 3G, 4G, WiFi and Bluetooth.

一般特點：適用於火車站、加油站、停車場、售貨亭等自助銷售場景。產品獲得PCI PTS認證，符合防爆和防水標準。可支援各種支付方式及3G、4G、WiFi和藍牙多個連接選項。



IM30



SK700

CLASSIC E-PAYMENT SOLUTIONS

傳統電子支付解決方案

General Features: Traditional Linux portfolio with PCI PTS certified, ranging from the D-Series, Q-Series, S-Series, and more. Support bank card payments, NFC contactless payments, and more.

一般特點：具備PCI PTS認證的傳統Linux產品，涵蓋D系列、Q系列、S系列等。支援銀行卡支付、NFC非接觸式支付等。

Q92



S210



D188





Products Highlights (for reference only) 公司產品 (僅供參考)

COMMERCIAL EPOS SOLUTIONS

商業EPOS解決方案

General Features: Designed for business Internet of Things environments and supports connectivity with a range of peripherals, such as the handheld scanner, the external printer, as well as a commercial Kitchen Display System ("KDS"). Powered by Android, these devices seamlessly interconnect and collaborate across in-store POS devices.

一般特點：面向商業物聯網場景，支持連接手提掃描器、外置式打印機、商用廚房屏顯系統等。以安卓作為驅動，使店內POS設備之間實現無縫互連和協同。

L1400



L1450



E770



MAXSTORE

MAXSTORE, a cloud-based Software as a Service ("SaaS") platform, connects payment service providers ("PSPs"), acquiring banks, application developers and merchants, providing one-stop terminal management and value-added services.

Advanced terminal management

Industry-leading terminal management features designed to enable PSPs and acquiring banks manage payment terminals in real time.

Powerful value-added services hub

Rich industry value-added tools, deliver business management for merchants across diverse business segments.

MAXSTORE

MAXSTORE為雲端軟件即服務 ("SaaS") 平台，連接支付服務商、收單銀行、應用程式開發商和商戶，提供一站式終端管理及增值服務。

完善的終端管理

設有業界領先的終端管理功能，為支付服務商和收單銀行提供即時管理支付終端服務。

強大的增值服務中心

擁有豐富的行業增值工具，為不同業務的商戶提供業務管理等服務。

16,000,000+
Connected terminals
接入終端

18,000+
Applications
應用程式

4,600+
Application developers
應用程式開發人員





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Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

XU Changjun (*Chairman*)
(Appointed on 12 December 2025)
LUO Shaowen (*Chief Executive Officer*)
(Appointed on 12 December 2025)
LI Wenjin
LI Heguo (Appointed on 12 December 2025)
ZHANG Hui (Appointed on 12 December 2025)
NIE Guoming
(Resigned with effect from 12 December 2025)
LU Jie (Resigned with effect from 3 July 2025)
CHEUNG Shi Yeung
(Resigned with effect from 12 December 2025)

Independent Non-Executive Directors

YIP Wai Ming
WU Min
MAN Kwok Kuen, Charles
FOK Wai Shun, Wilson

JOINT COMPANY SECRETARIES

CHEUNG Shi Yeung
CHAN Yiu Kwong (Resigned with effect from 19 March 2026)

AUTHORISED REPRESENTATIVES

LI Wenjin
CHEUNG Shi Yeung
CHAN Yiu Kwong (alternate)
(Resigned with effect from 19 March 2026)

BERMUDA RESIDENT REPRESENTATIVE

Conyers Corporate Services (Bermuda) Limited

AUDITOR

PricewaterhouseCoopers
Certified Public Accountants
Registered Public Interest Entity Auditor

LEGAL ADVISERS

As to Hong Kong Law

Reed Smith Richards Butler LLP

As to Bermuda Law

Conyers Dill & Pearman

董事會

執行董事

徐昌軍 (*主席*)
(於二零二五年十二月十二日獲委任)
羅詔文 (*行政總裁*)
(於二零二五年十二月十二日獲委任)
李文晉
李和國 (於二零二五年十二月十二日獲委任)
張輝 (於二零二五年十二月十二日獲委任)
聶國明
(辭任自二零二五年十二月十二日起生效)
蘆杰 (辭任自二零二五年七月三日起生效)
張仕揚
(辭任自二零二五年十二月十二日起生效)

獨立非執行董事

葉偉明
吳敏
文國權
霍偉舜

聯席公司秘書

張仕揚
陳耀光 (辭任自二零二六年三月十九日起生效)

授權代表

李文晉
張仕揚
陳耀光 (替任)
(辭任自二零二六年三月十九日起生效)

百慕達註冊處代表

Conyers Corporate Services (Bermuda) Limited

核數師

羅兵咸永道會計師事務所
執業會計師
註冊公眾利益實體核數師

法律顧問

香港法律

禮德齊伯禮律師行有限法律責任合夥

百慕達法律

康德明律師事務所





Corporate Information 公司資料

PRINCIPAL BANKERS

Hang Seng Bank Limited
Industrial and Commercial Bank of China (Asia) Limited
The Hongkong and Shanghai Banking Corporation Limited
UBS AG

REGISTERED OFFICE

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 2504, 25th Floor
Sun Hung Kai Centre
30 Harbour Road
Wanchai
Hong Kong

SHARE REGISTRAR IN BERMUDA

Conyers Corporate Services (Bermuda) Limited
Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Investor Services Limited
17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

COMPANY'S WEBSITE

www.paxglobal.com.hk

STOCK CODE

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主要往來銀行

恒生銀行有限公司
中國工商銀行(亞洲)有限公司
香港上海滙豐銀行有限公司
瑞士銀行

註冊辦事處

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

香港主要營業地點

香港
灣仔
港灣道30號
新鴻基中心
25樓2504室

百慕達股份過戶登記處

Conyers Corporate Services (Bermuda) Limited
Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

股份過戶登記處香港分處

卓佳證券登記有限公司
香港
夏慤道16號
遠東金融中心17樓

公司網站

www.paxglobal.com.hk

股份代號

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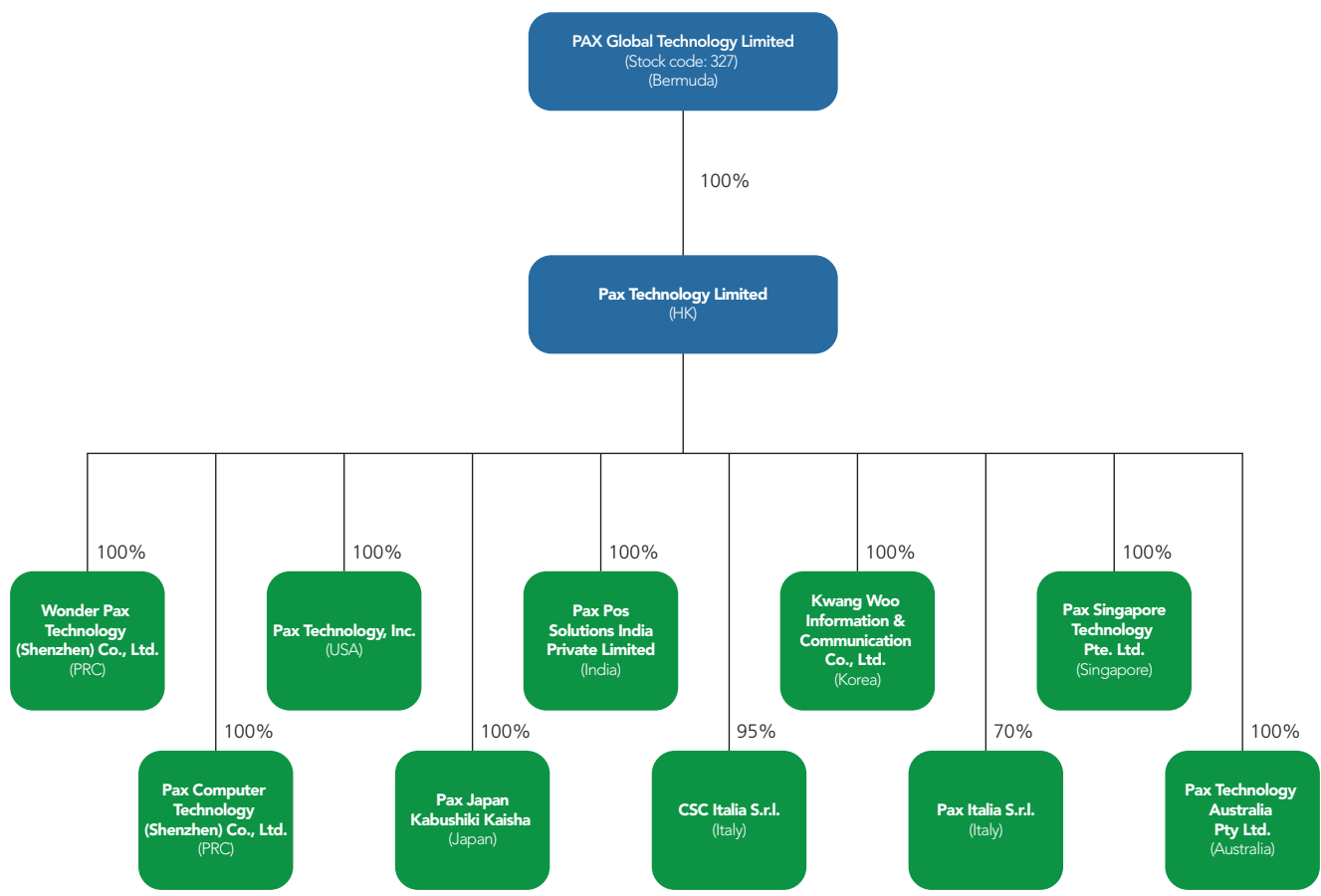




Simplified Corporate Chart

公司架構簡表

The following is a simplified corporate chart of the Group's principal operating subsidiaries up to the date of this report.

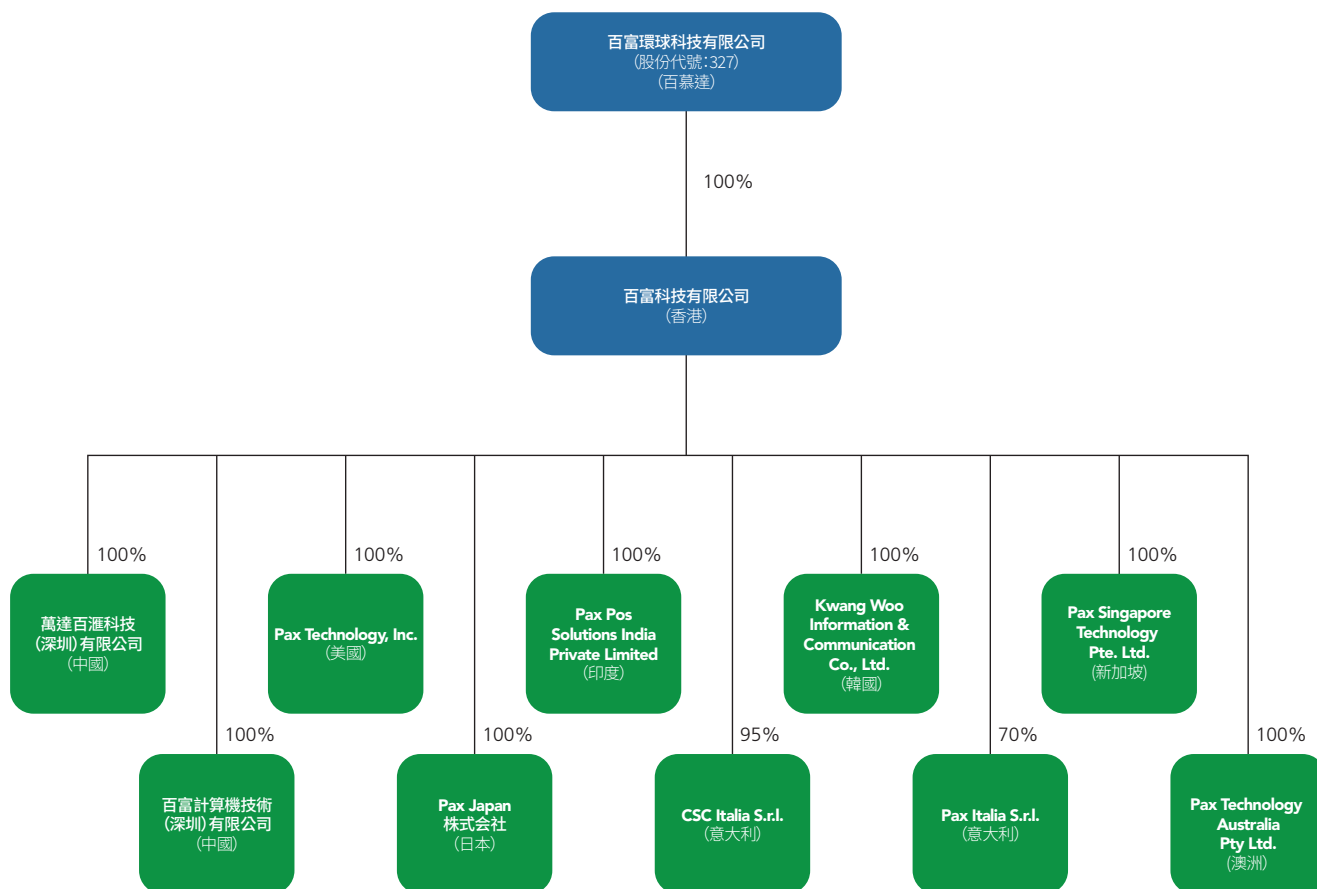




Simplified Corporate Chart

公司架構簡表

下表為截至本報告日期本集團主要營運附屬公司的公司架構簡表。





Directors and Senior Management 董事及高級管理層

As at 19 March 2026, the date of this annual report, the biographical details of the directors (the “Director(s)”) and senior management of PAX Global Technology Limited (the “Company”, together with its subsidiaries, the “Group”) are as follows:

BOARD OF DIRECTORS

Executive Directors

XU Changjun *Chairman*

Mr. Xu, aged 60, is the Chairman and an Executive Director of the Company. He is also an executive Director of Hi Sun Technology (China) Limited (“Hi Sun”, together with its subsidiaries, “Hi Sun Group”), a controlling shareholder (as defined in the Listing Rules) of the Company and a company listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) (Stock Code: 818) and a director of certain subsidiaries of Hi Sun. He graduated from the Peking University with a master’s degree in international economics. Mr. Xu has also worked for several companies in the People’s Republic of China (the “PRC”) and Hong Kong. He has over 30 years of experience in corporate management of enterprises in Hong Kong and the PRC. He was appointed as the Chairman and an Executive Director of the Company in December 2025.

LUO Shaowen *Chief Executive Officer*

Mr. Luo, aged 57, is an Executive Director and the Chief Executive Officer of the Company, the president and chairman of Pax Computer Technology (Shenzhen) Co., Ltd. (“Pax Technology (Shenzhen)”) (an indirect wholly-owned subsidiary of the Company) and a director of certain subsidiaries of the Company. Mr. Luo is primarily responsible for the Group’s strategic execution and day-to-day operations. He was primarily responsible for the core functions such as supply chain management and research and development management of the Company’s smart electronic payment point-of-sale terminals products and also oversaw the finance of the operations in Shenzhen and construction matters. Mr. Luo graduated from Wuhan University with a bachelor’s degree in economic management. Mr. Luo has over 25 years of experience in the card payment industry and over 20 years of experience in financial administration and supply chain management. He joined Pax Technology (Shenzhen) in December 2004. Prior to joining the Group, Mr. Luo served various management positions in Beijing Order Computer Company (北京方正奧德計算機系統有限公司) and Beijing Hi Sun Electric Power Information Technology Limited. He was appointed as an Executive Director and the Chief Executive Officer of the Company in December 2025.

於二零二六年三月十九日(即本年報日期),百富環球科技有限公司(「本公司」),連同其附屬公司統稱「本集團」董事(「董事」)及高層管理人員的履歷詳情如下:

董事會

執行董事

徐昌軍主席

徐先生,60歲,為本公司主席兼執行董事。彼亦為高陽科技(中國)有限公司(「高陽」,連同其附屬於公司統稱「高陽集團」)之執行董事,而高陽為本公司之控股股東(定義見上市規則)及一家於香港聯合交易所有限公司(「聯交所」)上市之公司(股份代號:818)及高陽若干附屬公司董事。彼畢業於北京大學,持有國際經濟學碩士學位。徐先生亦曾任職中華人民共和國(「中國」)及香港兩地多間公司。彼於中港兩地企業之企業管理方面積逾三十年豐富經驗。彼於二零二五年十二月獲委任為本公司主席兼執行董事。

羅詔文行政總裁

羅先生,57歲,為本公司執行董事兼行政總裁、百富計算機技術(深圳)有限公司(「百富科技(深圳)」)(本公司之間接全資附屬公司)之總裁及董事長及本公司若干附屬公司之董事。羅先生主要負責本集團的戰略執行和日常業務管理。彼曾先後分管供應鏈管理及智能電子支付銷售點終端產品的研發管理等核心職能,並曾監察深圳業務的財務及建設項目事宜。羅先生畢業於武漢大學,獲經濟管理學士學位。羅先生於卡支付行業擁有逾二十五年經驗,及於財務管理及供應鏈管理方面擁有逾二十年經驗。彼於二零零四年十二月加入百富科技(深圳)。羅先生於加入本集團前,曾在北京方正奧德計算機系統有限公司及北京高陽萬為電力信息技術有限公司擔任多個管理職位。彼於二零二五年十二月獲委任為本公司執行董事兼行政總裁。





Directors and Senior Management

董事及高級管理層

LI Wenjin

Mr. Li, aged 62, is an Executive Director of the Company and a director of certain subsidiaries of the Company. He is responsible for the Company's risk management and treasury management and overseeing operations of Pax Technology Limited ("Pax Technology"), of which he has been serving as a director since April 2000. Mr. Li has over 30 years of experience in investment and administrative affairs. Mr. Li was the director of Hi Sun Information Technology Services Limited from August 1997 to May 2005, a Hong Kong company engaging in general trading and provision of consultancy services and that provided consultancy services to Pax Technology from 2002 to 2003. Mr. Li has also been the managing director of Hi Sun Limited since August 1999 and an executive director of Hi Sun since June 2001. He has also been appointed as an executive director of both Hi Sun Limited and Hi Sun and certain of their subsidiaries. Prior to joining Hi Sun Limited in 1999, he worked for several companies in the PRC and Hong Kong, including Beijing Order from 1994 to 1995 where he was responsible for investment and administrative affairs. Mr. Li obtained a master's degree in laws from the Peking University in 1989. He was appointed as an Executive Director of the Company in February 2010.

LI Heguo

Mr. Li, aged 60, is an Executive Director of the Company. He graduated from the Peking University with a bachelor's degree in international economics and a master's degree in economics. Mr. Li has over 30 years of experience in corporate management and strategic development. Prior to joining the Group, Mr. Li worked for China Baoan Group Co., LTD., a company listed on the Shenzhen Stock Exchange (Stock Code: 000009), and its subsidiaries, including Beijing Heng-Feng Real Estate Development Company Limited (北京恒豐房地產公司) serving as the President and General Manager and served as the General Manager in strategic development department of Fu Shou Yuan International Group Limited, a company listed on the Stock Exchange (Stock Code: 1448). From July 2021 to September 2025, Mr. Li was an independent non-executive Director of Hi Sun. He was appointed as an Executive Director of the Company in December 2025.

ZHANG Hui

Mr. Zhang, aged 48, is an Executive Director of the Company. He graduated from the Peking University with a bachelor's degree in biotechnology in 1999. Mr. Zhang has over 20 years of experience in financial information technology and internet industry. Prior to joining the Group, Mr. Zhang worked for Beijing Hi Sun Advanced Business Solutions Information Technology Ltd. (北京高陽金信信息技術有限公司) (an indirect wholly-owned subsidiary of Hi Sun) and Beijing Hisun Mobile Pay IT Co., Ltd. (北京高陽通聯信息技術有限公司) (an indirect non-wholly owned subsidiary of Hi Sun). He was appointed as an Executive Director of the Company in December 2025.

李文晉

李先生，62歲，為本公司執行董事及本公司若干附屬公司董事。彼負責本公司的風險管理及財務管理。彼自二零零零年四月起亦出任百富科技有限公司（「百富科技」）的董事，負責監察百富科技的營運。李先生於投資及行政事務擁有逾三十年經驗。李先生於一九九七年八月至二零零五年五月擔任高陽信息產品服務有限公司（一家進行一般買賣及提供諮詢服務的香港公司）及其於二零零二年至二零零三年向百富科技提供諮詢服務的董事。李先生亦自一九九九年八月起擔任高陽有限公司的董事總經理，並自二零零一年六月起出任高陽的執行董事。彼亦獲委任為高陽有限公司及高陽以及兩者的若干附屬公司的執行董事。彼於一九九九年加入高陽有限公司前，曾在中國及香港多家公司工作，包括於一九九四年至一九九五年在北京方正奧德負責投資及行政事務。李先生於一九八九年獲北京大學頒授法律碩士學位。彼於二零一零年二月獲委任為本公司執行董事。

李和國

李先生，60歲，為本公司執行董事。彼畢業於北京大學，持有國際經濟學士學位及經濟學碩士學位。李先生於企業管理及戰略發展方面擁有逾三十年經驗。於加入本集團之前，李先生於中國寶安集團股份有限公司（一家於深圳證券交易所上市的公司，股份代號：000009）及其附屬公司任職，包括出任北京恒豐房地產公司董事長兼總經理及於福壽園國際集團有限公司（一家於聯交所上市之公司，股份代號：1448）擔任戰略發展部總經理。於二零二一年七月至二零二五年九月，李先生擔任高陽之獨立非執行董事。彼於二零二五年十二月獲委任為本公司執行董事。

張輝

張先生，48歲，為本公司執行董事。彼於一九九九年畢業於北京大學，持有生物技術學士學位。張先生在金融信息技術及互聯網行業擁有逾二十年經驗。於加入本集團之前，張先生曾於北京高陽金信信息技術有限公司（高陽之間接全資附屬公司）及北京高陽通聯信息技術有限公司（高陽之間接非全資附屬公司）任職。彼於二零二五年十二月獲委任為本公司執行董事。



Directors and Senior Management 董事及高級管理層

Independent Non-Executive Directors

YIP Wai Ming

Mr. Yip, aged 60, was appointed as an Independent Non-Executive Director of the Company in December 2010. Mr. Yip is currently an independent non-executive director of Ju Teng International Holdings Limited, Far East Horizon Limited, Sinohope Technology Holdings Limited (formerly known as Huobi Technology Holdings Limited and New Huo Technology Holdings Limited) and Peijia Medical Limited, all of which are companies listed on the Stock Exchange. Mr. Yip was also an independent non-executive director of Poly Culture Group Corporation Limited, a company previously listed on the Stock Exchange, from December 2013 to June 2022 and an independent non-executive director of Yida China Holdings Limited, a company listed on the Stock Exchange, from June 2014 to July 2024. Mr. Yip graduated from The University of Hong Kong with a bachelor's degree in social sciences in 1987. He also holds a bachelor's degree in laws from the University of London. Mr. Yip is a fellow of the Association of Chartered Certified Accountants, and a member of the Hong Kong Institute of Certified Public Accountants and the Chinese Institute of Certified Public Accountants.

WU Min

Dr. Wu, aged 54, was appointed as an Independent Non-Executive Director of the Company in December 2010. Previously, Dr. Wu was an assistant professor at The Hong Kong University of Science & Technology Business School and The University of Hong Kong School of Business. Dr. Wu has been teaching International Accounting Standards, US Generally Accepted Accounting Principles and Chinese Accounting Standards. Her academic research achievements in identifying US accounting restatements and frauds were reported by various media, including the Wall Street Journal, New York Times, Business Week, Fortune, CNN, etc.. Dr. Wu used to cooperate with major accounting firms and the Public Company Accounting Oversight Board (US) in conducting research in the areas of accounting manipulation and frauds by US listed companies. She also provides professional interpretation and analysis services for investment funds on accounting standards and on listed companies' financial statements. Dr. Wu graduated from the Peking University with a bachelor's degree in Economics in 1994 and obtained a master's degree in Economics from the Tufts University in 1996 and a Ph.D. in Accounting from the Stern School of Business, New York University in 2003.

MAN Kwok Kuen, Charles

Mr. Man, aged 67, was appointed as an Independent Non-Executive Director of the Company in December 2010. Mr. Man graduated from The University of Hong Kong with a bachelor's degree in laws in 1981. Mr. Man was admitted as a solicitor in Hong Kong in 1984 and has practised as a solicitor at Joseph S. C. Chan & Co. (formerly known as Chan and Lo) in Hong Kong since then. He is currently a partner of Joseph S.C. Chan & Co.

獨立非執行董事

葉偉明

葉先生，60歲，於二零一零年十二月獲委任為本公司獨立非執行董事。葉先生目前為巨騰國際控股有限公司、遠東宏信有限公司、新火科技控股有限公司（前稱為火幣科技控股有限公司）及沛嘉醫療有限公司的獨立非執行董事，所有上述公司均於聯交所上市。葉先生亦於二零一三年十二月至二零二二年六月擔任保利文化集團股份有限公司（一家曾於聯交所上市的公司）的獨立非執行董事，及於二零一四年六月至二零二四年七月擔任億達中國控股有限公司（一家於聯交所上市的公司）的獨立非執行董事。葉先生在一九八七年畢業於香港大學，持有社會科學學士學位。彼亦持有倫敦大學法律學士學位。葉先生為特許公認會計師公會資深會員及香港會計師公會及中國註冊會計師協會會員。

吳敏

吳博士，54歲，於二零一零年十二月獲委任為本公司的獨立非執行董事。吳博士之前為香港科技大學商學院和香港大學商學院助理教授。吳博士一直教授國際會計準則、美國公認會計準則及中國會計準則。其於識別美國會計重列及欺詐的學術研究成果廣獲華爾街日報、紐約時報、商業周刊、財富、CNN等多家媒體報道。吳博士過去曾與主要會計公司及美國上市公司會計監察委員會合作研究美國上市公司的會計操縱及欺詐領域。彼亦為投資資金提供有關會計準則及上市公司財務報表的專業詮釋及分析服務。吳博士於一九九四年畢業於北京大學，獲經濟學士學位，及於一九九六年獲塔夫斯大學頒授經濟碩士學位，並於二零零三年獲紐約大學Stern School of Business頒授會計博士學位。

文國權

文先生，67歲，於二零一零年十二月獲委任為本公司獨立非執行董事。文先生於一九八一年畢業於香港大學，獲法學學士學位。文先生於一九八四年成為香港律師，自此一直在香港的陳順祖、文國權、潘慧妍律師行（前稱Chan and Lo）執業。彼目前為陳順祖、文國權、潘慧妍律師行的合夥人。





Directors and Senior Management 董事及高級管理層

FOK Wai Shun, Wilson

Mr. Fok, aged 51, was appointed as an Independent Non-Executive Director of the Company in May 2023. Mr. Fok has over 25 years of experience in the fields of investment banking, accounting and finance, legal and corporate development. Mr. Fok holds a double bachelor degree in commerce and in laws from the University of Melbourne. Mr. Fok was admitted as a solicitor and barrister of the Supreme Court of Victoria, Australia in 1998 and is a fellow of the Hong Kong Institute of Certified Public Accountants and a member of Certified Public Accountants, Australia.

Mr. Fok previously held senior management positions at various investment banks where he assisted companies in achieving successful IPOs on the Stock Exchange, as well as in executing M&A, fundraising and other corporate finance transactions. After working in the assurance and transaction services departments of PricewaterhouseCoopers from 2000 to 2004, Mr. Fok served in various positions at the investment banking division of Piper Jaffray Asia Limited from 2004 to 2010 where his last position was vice president. From 2010 to 2014, he served in the corporate finance division of CCB International Capital Limited where his last position was executive director. From 2015 to 2018, he was the managing director of Challenge Capital Management Limited. From 2018 to 2019 and from 2021 to 2023, he was the managing director of Titan Financial Services Limited. From 2019 to 2020, he was the managing director, co-head and head of IPO of the corporate finance department of Opus Financial Group.

Mr. Fok has also been the director or senior management of various enterprises where he supported them in enhancing their financial management and corporate development, developing new business and pursuing strategic collaborations. He served as director of new venture and investment of Kum Shing Group, a leading energy infrastructure engineering group in Hong Kong from July 2023 to August 2024, and its advisor from September to December 2024. Mr. Fok previously served as an independent non-executive director of D&G Technology Holding Company Limited, a company listed on the Stock Exchange (stock code: 1301), from May 2015 and since September 2025, he has been re-designated as its chief financial officer to support the group's development, new venture and investment. Since February 2026, he has been an independent non-executive director of Pangaea Connectivity Technology Limited, a company listed on the Stock Exchange (stock code: 1473).

霍偉舜

霍先生，51歲，於二零二三年五月獲委任為本公司獨立非執行董事。霍先生於投資銀行、會計及財務、法律及企業發展方面有逾二十五年經驗。霍先生持有墨爾本大學商業及法律雙學士學位。霍先生於1998年被接納為澳大利亞維多利亞州最高法院的律師和大律師，並為香港會計師公會資深會員及澳大利亞註冊會計師會員。

霍先生曾於多家投資銀行擔任高級管理職位，協助企業成功在聯交所進行首次公開招股，並執行併購、集資及其他企業融資交易。霍先生於二零零零年至二零零四年於羅兵咸永道會計師事務所的審計及企業併購服務部工作，其後於二零零四年至二零一零年於派傑亞洲有限公司投資銀行業務部擔任多個職位，彼最後職位為副總裁。於二零一零年至二零一四年，彼任職於建銀國際金融有限公司企業融資部，彼最後職位為執行董事。於二零一五年至二零一八年，彼為信溢投資策劃有限公司之董事總經理。於二零一八年至二零一九年及二零二一年至二零二三年，彼為天泰金融服務有限公司之董事總經理。於二零一九年至二零二零年，彼為創富金融集團之董事總經理、聯席主管—企業融資兼上市主管。

霍先生亦曾擔任多家企業的董事或高級管理人員，彼協助其提升財務管理與企業發展、拓展新業務並尋求策略合作。彼於二零二三年七月至二零二四年八月擔任金城營造集團（一家香港領先的能源基礎設施工程集團）之總監—新創企業及投資，並於二零二四年九月至二零二四年十二月擔任顧問。自二零一五年五月至二零二五年九月，霍先生擔任德基科技控股有限公司（一間於聯交所上市的公司，股份代號：1301）的獨立非執行董事，並自二零二五年九月起，彼獲調任為該公司首席財務官，協助該集團的發展、新業務拓展及投資事宜。自二零二六年二月起，彼獲委任為環聯通訊科技有限公司（一間於聯交所上市的公司，股份代號：1473）的獨立非執行董事。





Directors and Senior Management

董事及高級管理層

SENIOR MANAGEMENT

CHEUNG Shi Yeung *Chief Financial Officer & Company Secretary*

Mr. Cheung, aged 42, is the Chief Financial Officer and Company Secretary of the Company, and a director and company secretary of certain subsidiaries of the Company. He is responsible for overseeing the business development, finance, compliance, merger and acquisition, and investor relations of the Group. He was appointed as the Chief Financial Officer of the Company in October 2016 and the joint company secretary of the Company in January 2018. From March 2024 to December 2025, he was an Executive Director of the Company. Mr. Cheung graduated from The Chinese University of Hong Kong with a bachelor's degree in Business Administration in 2006 and obtained a master's degree in Business Administration jointly from Columbia University, London Business School and The University of Hong Kong in 2021. Mr. Cheung has over 15 years of financial and accounting related experience. He is a member of the Hong Kong Institute of Certified Public Accountants and an associate of The Chartered Institute of Management Accountants. Prior to joining the Group, Mr. Cheung worked for an international public accountancy firm and was involved in a number of audit and assurance, capital market transaction and advisory projects advising corporate clients including listed companies and conglomerates worldwide.

高級管理層

張仕揚 *首席財務官兼公司秘書*

張先生，42歲，為本公司首席財務官兼公司秘書，以及本公司若干附屬公司之董事及公司秘書。彼負責監督本集團業務發展、財務、合規、併購以及投資者關係事宜。彼於二零一六年十月獲委任為本公司首席財務官及二零一八年一月獲委任為本公司聯席公司秘書。自二零二四年三月至二零二五年十二月，彼為本公司執行董事。張先生於二零零六年畢業於香港中文大學，持有工商管理學士學位，及於二零二一年獲得哥倫比亞大學、倫敦商學院及香港大學聯合頒授的工商管理碩士學位。張先生擁有逾十五年財務及會計相關經驗。彼為香港會計師公會之會員及特許管理會計師公會之會員。於加入本集團前，張先生任職於一間國際會計師事務所，並參與多項審計及鑒證、資本市場交易及諮詢項目，為全球各地上市公司及企業集團等公司客戶提供意見。





Chairman's Statement 主席報告

Dear Shareholders,

On behalf of the board of Directors (the "Board") of PAX Global Technology Limited ("PAX" or "the Company", together with its subsidiaries, the "Group"), I am pleased to present the annual report of the Group for the year ended 31 December 2025.

FINANCIAL RESULTS

For the year under review, the Group's revenue amounted to HK\$5,872.5 million, representing a decrease of 2.9% compared to HK\$6,044.9 million in 2024. The decline in revenue was due to the drop in purchase orders in certain markets during the year, which is mainly attributed to the global economic uncertainty.

In 2025, profit for the year was HK\$756.2 million, representing an increase of 4.9% compared to HK\$720.9 million in 2024. Profit for the year attributable to the owners of the Company was HK\$753.6 million, representing an increase of 5.6% as compared to HK\$713.4 million in 2024. Basic earnings per share for the year was HK\$0.711 (2024: HK\$0.669).

The Board has resolved not to recommend a final dividend for the year ended 31 December 2025 (2024: HK\$0.25 per ordinary share). For the year ended 31 December 2025, the total dividend per ordinary share amounted to HK\$0.25 (2024: HK\$0.49).

OUTLOOK

In 2025, ongoing cashless payment adoption and the expansion of use cases continued to shape the structural development of the global payments industry. While macroeconomic and geopolitical uncertainty posed near-term pressures on the industry, the Group maintained a long-term strategic focus, centred on Android payment terminals and platform-enabled service capabilities to support the ongoing modernisation of payment infrastructure.

Leveraging its presence in more than 100 countries, diversified customer base and evolving product portfolio, the Group delivered revenue of HK\$5,872.5 million and profit for the year of HK\$756.2 million. Net cash generated from operating activities reached HK\$1,304.5 million. Despite a complex and dynamic operating environment, PAX maintained solid financial performance and healthy cash flow, underscoring the resilience of its business model.

各位股東：

本人謹代表百富環球科技有限公司（「百富」或「本公司」，連同其附屬公司統稱「本集團」）董事會（「董事會」），欣然提呈本集團截至二零二五年十二月三十一日止年度的年報。

財務業績

於回顧年度，本集團收入於二零二五年為5,872.5百萬港元，較二零二四年的6,044.9百萬港元減少2.9%。收入下降主要由於個別市場於年內的採購訂單下跌；這主要歸因於環境經濟的不確定性。

於二零二五年，年度溢利為756.2百萬港元，較二零二四年的720.9百萬港元上升4.9%。本公司的擁有人應佔年度溢利為753.6百萬港元，較二零二四年的713.4百萬港元上升5.6%。本年度每股基本盈利為0.711港元（二零二四年：0.669港元）。

董事會議決不建議就截至二零二五年十二月三十一日止年度派發末期股息（二零二四年：每股普通股0.25港元）。於截至二零二五年十二月三十一日止年度，每股普通股股息總額為0.25港元（二零二四年：0.49港元）。

前景

二零二五年，在無現金支付持續深化及應用場景不斷拓展的背景下，全球支付行業延續結構性發展趨勢。儘管宏觀經濟環境及地緣政治不確定性對行業帶來短期壓力，本集團秉持長遠戰略視野，聚焦安卓支付終端與平台化服務兩大核心，穩步推進支付基礎設備的現代化升級。

憑藉覆蓋超過一百個國家的全球佈局、多元化客戶基礎以及持續優化的產品組合，本集團於年內實現收入5,872.5百萬港元，錄得年度溢利為756.2百萬港元，來自經營業務的現金淨額達1,304.5百萬港元。在複雜多變的經營環境下，百富維持穩健的財務表現及充裕的現金流，彰顯集團的企業韌性及抗風險能力。



Chairman's Statement 主席報告

With over 25 years of experience across the global payments landscape, PAX continues to strengthen its competitive position through technology-driven innovation. As cashless payment penetration deepens, payment terminals are increasingly deployed across retail, hospitality, transportation and diverse range of industry verticals. Demand for solutions that support scalable deployment, centralised management and platform extensibility has gained momentum. Anchored by its Android payment terminals and the MAXSTORE platform, PAX continues to enhance its technology and service capabilities, working closely with acquiring banks, Payment Service Providers (“PSPs”) and payment ecosystem partners to support large-scale deployments across global markets.

During the year, Android smart terminals became the central pillar of the Group's product portfolio, accounting for more than 70% of the total revenue. The flagship A920Pro continued to gain broad adoption across key markets, while SaaS services built around the Android ecosystem progressed steadily, contributing to a more diversified revenue mix and fostering deeper, longer-term engagement with channel partners and, ultimately, merchants.

From a regional perspective, Europe, the Middle East and Africa (“EMEA”) remained the Group's largest revenue contributor, with annual sales reaching HK\$2,148.7 million. Performance in Europe was resilient, supported by solid momentum in key markets including the United Kingdom, Germany and Eastern Europe. In the Middle East and Africa, continued investment in modern payment infrastructure supported growth, with Egypt and South Africa emerging as particularly strong markets.

In the United States of America and Canada (“USCA”), PAX achieved record annual sales with 24.3% growth, reflecting continued expansion in business scale and growing brand recognition. Flagship models, including the A920Pro, A35 and A800, delivered solid shipments and saw broad adoption across high-volume transaction environments such as retail, hospitality and large sports venues.

In Asia Pacific (“APAC”), the Group delivered stable performance during the year, while continuing to optimise its regional footprint with a focus on markets offering long-term potential. Japan delivered particularly strong results, with sales nearly doubled year-on-year, driven by supportive cashless payment policies and the expansion of vertical use cases. Deployment of the A920MAX gained further momentum.

In Latin America and the Commonwealth of Independent States (“LACIS”), macroeconomic uncertainty and intensifying competition weighed on the Group's performance. The Group will further strengthen its footprint with Android payment terminal portfolio, prioritising high-potential markets.

百富深耕支付領域逾二十五年，持續推動技術創新，穩步鞏固於行業的競爭地位。隨著無現金支付滲透率進一步提升，支付終端於零售、餐飲、交通及多元垂直行業的應用不斷深化，市場對具備規模化部署、集中化管理及平台延展能力的解決方案需求日益增長。依託安卓支付終端與MAXSTORE平台，百富持續完善技術與服務能力體系，與收單銀行、支付服務商及生態夥伴保持緊密合作，共同推動相關解決方案於全球市場的規模化部署。

二零二五年，安卓智能終端成為本集團產品體系的核心支柱，銷售佔比提升至超過70%。旗艦產品A920Pro於多個主要市場獲廣泛採用，而圍繞安卓生態構建的SaaS服務亦穩步推進，進一步優化本集團的收入結構，並深化與渠道夥伴以及商戶之間的長期合作關係。

從全球佈局來看，歐洲、中東及非洲（「EMEA」）為本集團最大的收入貢獻，年度銷售額達2,148.7百萬港元。歐洲市場表現保持韌性，英國、德國及東歐等核心市場展現良好發展動能。中東及非洲市場方面，現代化支付基礎設備建設持續推進，區內需求保持增長，當中埃及和南非銷售表現尤為突出。

在美國與加拿大（「USCA」），百富業務銷售表現創歷史新高，同比增長24.3%，業務規模與品牌影響力顯著提升。A920Pro、A35及A800等旗艦機型的銷售表現實現可觀出貨量，廣泛應用於零售、餐飲及大型體育場館等高頻交易場景。

亞太區（「APAC」）於年內表現穩健，本集團在具潛力市場優化佈局，相關業務拓展有序展開。日本市場表現尤為亮眼，受惠於無現金支付政策深化及垂直應用場景加速拓展，百富銷售同比實現近翻倍增長，A920MAX市場部署步伐提速。

在拉丁美洲及獨聯體國家（「LACIS」），在宏觀環境不確定性及市場競爭日益激烈的背景下，百富業務表現面臨一定壓力。本集團將深化區內的安卓支付終端佈局，重點聚焦高潛力市場。





Chairman's Statement 主席報告

In the second half of 2025, shifts in global semiconductor supply and demand created upward pricing pressure on certain components, particularly memory chips, which is expected to extend into 2026. In response, the Group remains focused on optimising product mix, implementing appropriate pricing adjustments, and maintaining flexible sourcing arrangements to strengthen supply chain resilience.

Looking ahead, continued innovation in financial technology and the acceleration of cashless economy initiatives worldwide reinforce the long-term growth prospects of the global payments industry. The Group will deepen its strategic presence in key markets while advancing platform services built around Android smart payment terminals and the MAXSTORE platform. At the same time, PAX will increase investment in emerging technologies, including artificial intelligence, working closely with acquiring banks, PSPs and channel partners to navigate industry dynamics and capture the long-term opportunities arising from the evolving payments ecosystem.

ACKNOWLEDGEMENT

On behalf of the Board, I would like to express my sincere appreciation to our directors, management team and employees for their dedication and commitment throughout the year. Meanwhile, the Board would like to express its appreciation to Mr. Chan Yiu Kwong, who resigned a joint company secretary of the Company and an alternate authorised representative of the Company with effect from 19 March 2026 due to his decision to devote more time to other commitments and engagements. I would also like to extend my heartfelt thanks to our customers, suppliers, business partners and shareholders for their continued trust and support.

Xu Changjun
Chairman

Hong Kong, 19 March 2026

二零二五年下半年，受全球半導體供需格局變化影響，存儲芯片等零部件價格出現上行趨勢，並預計延續至二零二六年。百富透過持續優化產品結構，適度調整定價策略及保持靈活的採購安排，進一步強化集團供應鏈韌性。

展望未來，隨著金融科技不斷創新及各國加速佈局無現金經濟，全球支付行業將持續釋放長期發展潛力。本集團將進一步深化在核心市場的戰略佈局，圍繞安卓智能支付終端及MAXSTORE平台穩步推進平台化服務升級。同時，百富將持續加大對人工智能等新興技術的投入，並與收單銀行、支付服務商及渠道合作夥伴攜手應對行業變革，把握支付產業升級帶來的長期機遇。

鳴謝

本人謹代表董事會，衷心感謝本集團董事、管理層及全體員工於年內所展現的敬業精神與不懈努力。同時，董事會謹藉此感謝陳耀光先生，彼因決定擬投放更多時間處理其他事務及安排，已辭任本公司聯席公司秘書及本公司替任授權代表，自二零二六年三月十九日起生效。本人亦謹誠摯感謝各位客戶、供應商、業務夥伴及股東長期以來對本集團的信任與支持。

主席
徐昌軍

香港，二零二六年三月十九日



Management Discussion and Analysis

管理層之討論與分析

FINANCIAL REVIEW

The key financial figures are extracted as follows:

財務回顧

主要財務數據摘錄如下：

		Year ended 31 December 截至十二月三十一日止年度		
		2025 二零二五年	2024 二零二四年	
		HK\$'000 千港元	HK\$'000 千港元	+ / (-)
Revenue	收入	5,872,540	6,044,878	-2.9%
Gross profit	毛利	2,560,023	2,853,389	-10.3%
Other income	其他收入	58,227	85,372	-31.8%
Selling expenses	銷售開支	(634,862)	(772,428)	-17.8%
Administrative expenses	行政費用	(1,093,667)	(1,317,994)	-17.0%
Net (impairment losses)/reversal of impairment losses on financial assets	金融資產之(減值淨虧損) / 減值虧損撥回淨額	(6,836)	6,963	N/A 不適用
Profit before income tax	除所得稅前溢利	909,931	861,245	+5.7%
Income tax expense	所得稅開支	(153,713)	(140,323)	+9.5%
Profit for the year	年度溢利	756,218	720,922	+4.9%
Profit attributable to the owners of the Company	本公司擁有人應佔溢利	753,587	713,427	+5.6%
Research and development costs (included in administrative expenses)	研發成本(包括在行政 費用內)	(614,677)	(683,513)	-10.1%

		As at 31 December 於十二月三十一日		
		2025 二零二五年	2024 二零二四年	
		HK\$'000 千港元	HK\$'000 千港元	+ / (-)
Total current assets	流動資產總額	8,531,649	7,646,119	+11.6%
Total non-current assets	非流動資產總額	1,447,545	1,523,386	-5.0%
Total assets	資產總額	9,979,194	9,169,505	+8.8%
Total current liabilities	流動負債總額	1,894,599	1,515,159	+25.0%
Total non-current liabilities	非流動負債總額	112,175	89,759	+25.0%
Total liabilities	負債總額	2,006,774	1,604,918	+25.0%
Net current assets	流動資產淨值	6,637,050	6,130,960	+8.3%
Total equity	權益總額	7,972,420	7,564,587	+5.4%





Management Discussion and Analysis

管理層之討論與分析

		Year ended 31 December 截至十二月三十一日止年度		
		2025	2024	
		二零二五年	二零二四年	+ / (-)
PER SHARE (IN HK\$)	每股 (港元)			
Earnings per share for profit attributable to the owners of the Company	本公司擁有人應佔溢利之每股盈利			
- Basic	— 基本	0.711	0.669	+6.3%
- Diluted	— 攤薄	0.700	0.658	+6.4%

		Year ended 31 December 截至十二月三十一日止年度		
		2025	2024	
		二零二五年	二零二四年	
FINANCIAL RATIOS	財務比率			
Gross profit margin	毛利率	43.6%	47.2%	
Net profit margin	淨利潤率	12.9%	11.9%	





Management Discussion and Analysis

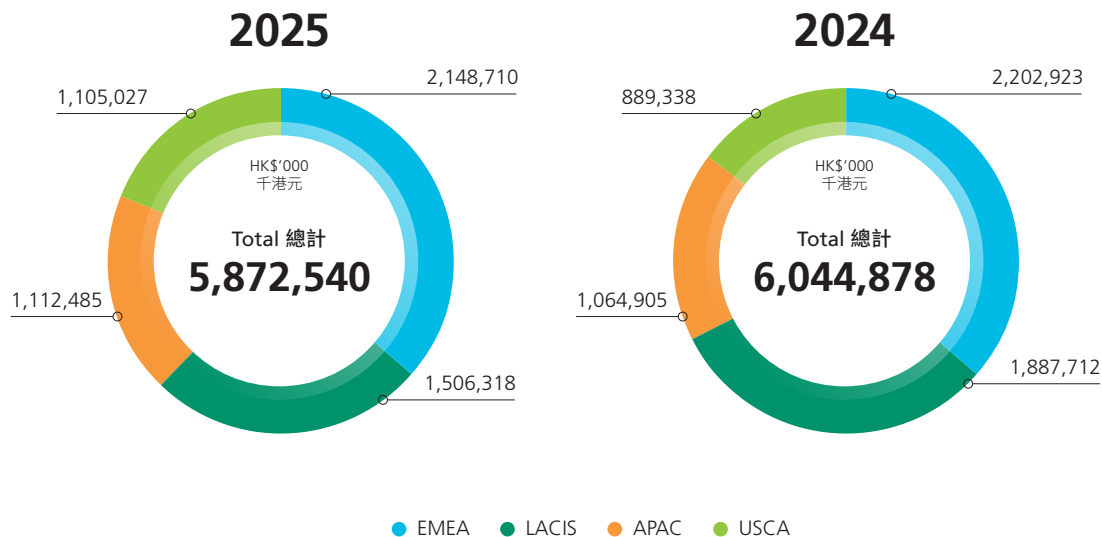
管理層之討論與分析

Revenue

收入

i) Sales by Geographical Region

i) 按地區銷售額



		Year ended 31 December 截至十二月三十一日止年度		
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元	+ / (-)
Europe, the Middle East and Africa ("EMEA")	歐洲、中東及非洲 (「EMEA」)	2,148,710	2,202,923	-2.5%
Latin America and the Commonwealth of Independent States ("LACIS")	拉丁美洲和獨聯體國家 (「LACIS」)	1,506,318	1,887,712	-20.2%
Asia Pacific Region ("APAC")	亞太區 (「APAC」)	1,112,485	1,064,905	+4.5%
United States of America and Canada ("USCA")	美國與加拿大 (「USCA」)	1,105,027	889,338	+24.3%
Total	總額	5,872,540	6,044,878	-2.9%

Revenue decreased by 2.9% to HK\$5,872.5 million for the year ended 31 December 2025 from HK\$6,044.9 million for the year ended 31 December 2024. The decline in revenue was primarily due to the drop in purchase orders in certain markets during the year, which is mainly attributed to the global economic uncertainty.

收入由截至二零二四年十二月三十一日止年度的6,044.9百萬港元減少2.9%至截至二零二五年十二月三十一日止年度的5,872.5百萬港元。收入有所下降主要由於個別市場於年內的採購訂單下跌；這主要歸因於環球經濟的不確定性。



Management Discussion and Analysis

管理層之討論與分析

ii) Sales by Product Category

		Year ended 31 December 截至十二月三十一日止年度		
		2025	2024	
		二零二五年	二零二四年	
		HK\$'000	HK\$'000	
		千港元	千港元	+ / (-)
Sales of E-payment Terminals products	銷售電子支付終端產品	5,485,340	5,706,490	-3.9%
Provision of services	提供服務	387,200	338,388	+14.4%
Total	總額	5,872,540	6,044,878	-2.9%

Sales of E-payment Terminals products

E-payment Terminals products include Android smart E-payment solutions, unattended solutions, classic E-payment solutions and other products.

Revenue from the sales of E-payment Terminals products decreased by 3.9% to HK\$5,485.3 million for the year ended 31 December 2025 from HK\$5,706.5 million for the year ended 31 December 2024. The decrease was mainly due to the drop in purchase orders in certain markets during the year.

Provision of services

Services income mainly consists of the income generated from the provision of maintenance and installation services and the payment solutions services, e.g. SaaS (Software as a Service) solutions.

Revenue from provision of services increased by 14.4% to HK\$387.2 million for the year ended 31 December 2025 from HK\$338.4 million for the year ended 31 December 2024. The increase in revenue from provision of services was mainly due to the growing demand for the SaaS solutions.

ii) 按產品分類銷售額

		Year ended 31 December 截至十二月三十一日止年度		
		2025	2024	
		二零二五年	二零二四年	
		HK\$'000	HK\$'000	
		千港元	千港元	+ / (-)
Sales of E-payment Terminals products	銷售電子支付終端產品	5,485,340	5,706,490	-3.9%
Provision of services	提供服務	387,200	338,388	+14.4%
Total	總額	5,872,540	6,044,878	-2.9%

銷售電子支付終端產品

電子支付終端產品包括安卓智能電子支付解決方案、自助服務解決方案、傳統電子支付解決方案及其他產品。

銷售電子支付終端產品的收入由截至二零二四年十二月三十一日止年度的5,706.5百萬港元減少3.9%至截至二零二五年十二月三十一日止年度的5,485.3百萬港元。收入減少主要由於個別市場於年內的採購訂單下跌。

提供服務

服務收入主要包括提供維護及安裝服務及支付解決方案服務(例如：SaaS(軟件即服務)解決方案)所產生的收入。

提供服務收入由截至二零二四年十二月三十一日止年度的338.4百萬港元上升14.4%至截至二零二五年十二月三十一日止年度的387.2百萬港元。提供服務所產生的收入上升主要由於SaaS解決方案的需求增長。



Management Discussion and Analysis

管理層之討論與分析

Gross Profit Margin

Gross profit margin for the year ended 31 December 2025 was 43.6%, representing a decrease of 360 basis points as compared to 47.2% for the year ended 31 December 2024. The decrease was primarily driven by the one-off increase in provision for obsolete inventories and direct written off of obsolete inventories.

Other Income

Other income comprises primarily interest income, government subsidies, value-added tax refunds and other service income from a joint venture. It decreased by 31.8% to HK\$58.2 million for the year ended 31 December 2025 from HK\$85.4 million for the year ended 31 December 2024, mainly due to the decrease in other service income from a joint venture.

Selling Expenses

Selling expenses decreased by 17.8% to HK\$634.9 million for the year ended 31 December 2025 from HK\$772.4 million for the year ended 31 December 2024. The decrease was mainly driven by the decrease in transportation costs arising from distribution of goods and advertising and promotional expenses.

Administrative Expenses

Administrative expenses decreased by 17.0% to HK\$1,093.7 million for the year ended 31 December 2025 from HK\$1,318.0 million for the year ended 31 December 2024. The decrease was primarily due to the decrease in employee benefit expenses (including share-based payment expenses) and favourable foreign exchange impacts, for instance, European dollar, Renminbi and Korean Won.

Net (Impairment Losses)/Reversal of Impairment Losses on Financial Assets

The Group recognised net impairment losses on financial assets of HK\$6.8 million and net reversal of impairment losses on financial assets of HK\$7.0 million for the years ended 31 December 2025 and 2024 respectively. The amount recognised consisted of the expected credit losses assessed on both individual and collective basis.

Profit for the Year and Profit Attributable to the Owners of the Company

As a result of the foregoing, profit for the year was HK\$756.2 million, representing an increase of 4.9% compared to HK\$720.9 million for the year ended 31 December 2024. Profit for the year attributable to the owners of the Company increased by 5.6% to HK\$753.6 million for the year ended 31 December 2025 from HK\$713.4 million for the year ended 31 December 2024.

毛利率

截至二零二五年十二月三十一日止年度的毛利率為43.6%，較截至二零二四年十二月三十一日止年度47.2%下降360基點。下降主要由於陳舊存貨撥備及直接撇銷陳舊存貨的一次性增加。

其他收入

其他收入主要包括利息收入、政府補貼、增值稅退稅及自一間合營公司的其他服務收入。其他收入由截至二零二四年十二月三十一日止年度的85.4百萬港元下降31.8%至截至二零二五年十二月三十一日止年度的58.2百萬港元，主要由於自一間合營公司的其他服務收入下降。

銷售開支

銷售開支由截至二零二四年十二月三十一日止年度的772.4百萬港元下降17.8%至截至二零二五年十二月三十一日止年度的634.9百萬港元。其減幅主要來自配送貨物所產生的運輸費用及廣告及推廣費用的下降。

行政費用

行政費用由截至二零二四年十二月三十一日止年度的1,318.0百萬港元減少17.0%至截至二零二五年十二月三十一日止年度的1,093.7百萬港元。其減幅主要歸因於僱員福利開支(包括股份支付費用)下降，以及有利的外匯變動(例如歐元、人民幣及韓圓)。

金融資產之(減值淨虧損)/減值虧損撥回淨額

本集團於截至二零二五年及二零二四年十二月三十一日止年度分別確認金融資產之減值淨虧損6.8百萬港元及金融資產之減值虧損撥回淨額7.0百萬港元。所確認之金額包括以個別及共同基準計量之預期信貸虧損。

年度溢利及本公司擁有人應佔溢利

由於以上所述，年度溢利為756.2百萬港元，較截至二零二四年十二月三十一日止年度的720.9百萬港元上升4.9%。本公司擁有人應佔年度溢利由截至二零二四年十二月三十一日止年度的713.4百萬港元上升5.6%至截至二零二五年十二月三十一日止年度的753.6百萬港元。





Management Discussion and Analysis

管理層之討論與分析

Business Overview and Industry Trends

Strengthening PAX market leadership in a growing cashless world

As the global shift toward cashless payments continues, ongoing merchant digital transformation and the expanding adoption of Android smart payment terminals across retail, hospitality and other segments underpin medium to long-term demand for modern payment infrastructure.

Leveraging its broad payment terminal portfolio and global sales and partner network, PAX continues to prioritise key markets, including the United States, Europe and Japan. Long-standing relationships with acquiring banks, Payment Service Providers (“PSPs”) and channel partners have further strengthened the Group’s position within the payment ecosystem.

Despite ongoing macroeconomic uncertainty in 2025, PAX maintained stable operations. Revenue amounted to HK\$5,872.5 million. Profit for the year amounted to HK\$756.2 million, with a net profit margin of 12.9%, demonstrating the Group’s ability to sustain profitability and operational resilience across economic cycles. Net cash generated from operating activities reached HK\$1,304.5 million, highlighting the Group’s strong cash flow generation.

Scaling Android payment terminal portfolio for high-growth use cases

As payment infrastructure continues to modernise globally, Android payment terminals are increasingly serving as digital interfaces for payment acceptance and operational management. With Android devices at the core of its offering, the Group expands its product portfolio across handheld, countertop and unattended solutions, enabling rapid deployment across a broad range of industry use cases. During the year, PAX further expanded its product lineup with the launch of models including the A950, A6630 and A77. The A77 is certified to the latest Payment Card Industry PIN Transaction Security Point of Interaction (PCI PTS POI) v7.0 standard. The Group also launched an enhanced A920Pro featuring an additional customer-facing display. This positions the Group to capture potential replacement demand for first-generation A920Pro units.

PAX Android payment terminal portfolio continues to gain adoption among leading banks and PSPs across multiple regions. Deployments span high-frequency transaction environments such as retail and hospitality, as well as high-traffic, operationally demanding settings including major sports venues, international events and transportation hubs such as airports and railway systems. These use cases impose elevated requirements for system stability, processing reliability and operational continuity. In 2025, Android products accounted for over 70% of Group revenue, marking a key milestone in the PAX strategic evolution toward an Android-centric portfolio.

業務回顧及行業趨勢

把握無現金化趨勢，百富鞏固行業領先地位

在全球無現金化趨勢不斷深化的背景下，商戶數字化轉型持續推進，以及安卓智能支付終端在零售、餐飲及其他領域的加速滲透，為現代化支付基礎設備帶來穩健的中長期需求。

依託完善的支付終端產品組合，以及遍佈全球的銷售與合作夥伴網絡，百富持續深耕核心市場，包括美國、歐洲及日本，並與收單銀行、支付服務商及渠道合作夥伴建立長期穩固的合作關係，進一步夯實在全球支付生態體系中的戰略佈局。

儘管二零二五年全球宏觀經濟環境仍存在不確定性，百富整體營運保持穩健。年內實現收入5,872.5百萬港元，年度溢利達756.2百萬港元，淨利潤率為12.9%，展現本集團在不同經濟週期中保持盈利能力及營運韌性。本集團來自經營業務的現金淨額達1,304.5百萬港元，反映本集團穩健的現金流創造能力。

持續強化安卓支付終端組合，拓展高增長應用場景

隨著全球支付基礎設備持續升級，安卓支付終端逐步成為集支付受理及營運管理於一體的數字化入口。本集團圍繞安卓終端深化產品佈局，涵蓋手持式、臺式及無人值守等多種終端形態，支援多元行業應用場景的快速部署。年內，百富進一步完善產品線，推出A950、A6630及A77等型號。其中，A77獲得最新的支付卡行業PIN交易安全交互點(PCI PTS POI) v7.0標準認證。本集團亦發佈搭載面向消費者顯示屏的升級版A920Pro，以把握第一代A920Pro的潛在換機需求。

百富安卓智能支付終端持續在多個區域獲得領先銀行及支付服務商採用，應用場景覆蓋零售、餐飲等高頻交易領域，進一步延伸至大型體育場館、國際級活動，以及機場及鐵路系統等高客流、營運需求較高的交通樞紐場景。相關應用對系統穩定性、交易處理能力及營運連續性提出更高要求。二零二五年，百富安卓系列產品佔集團總收入超過70%，標誌著百富戰略聚焦安卓產品佈局的重要里程碑。



Management Discussion and Analysis

管理層之討論與分析

The Group continues to strengthen its Android terminal portfolio through ongoing security certifications and functional upgrades. The A920Pro, widely recognised as one of the industry's most iconic smart payment terminal designs, has achieved compliance with the latest industry standards, including PCI PTS POI v7.0 and EMVCo Contactless Kernel C-8. These certifications highlight strong security capabilities while helping acquiring banks and PSPs reduce integration complexity and facilitate smoother adoption of future regulatory requirements and industry standard migrations.

Building a scalable SaaS platform to empower the payment ecosystem

Building on its extensive global deployment of Android payment terminals, PAX continues to advance MAXSTORE as the core of its SaaS offering. MAXSTORE provides an integrated suite of services including centralized terminal management, application distribution, Remote Key Injection (RKI), remote technical support and operational analytics. The platform enables acquiring banks, PSPs and channel partners to improve operational efficiency and reduce complexity in large-scale, multi-regional terminal deployments. MAXSTORE has achieved Payment Card Industry Data Security Standard (PCI DSS) certification, meeting stringent international data security requirements, and supporting the scalable, sustainable expansion of the Group's platform services.

As at 31 December 2025, MAXSTORE was connected to over 16 million payment terminals worldwide, with connected device base and service capabilities continuing to expand. In parallel, the Group is integrating artificial intelligence (AI) into the platform to enhance terminal monitoring, support workflow optimisation and operational data analytics, further improving overall platform service efficiency.

Global Regional Analysis

EMEA

EMEA remained the Group's largest revenue contributor in 2025, with sales exceeding HK\$2,148.7 million.

Performance across Europe remained resilient, with steady demand across core markets. The United Kingdom, Germany and Eastern Europe delivered solid sales despite market-specific fluctuations. As adoption of portable A-series payment models matured across Europe, the Group strengthened collaboration with local banks, PSPs and system integrators, driving deployments of the A920Pro and A35 across major markets. During the year, the UK also led early commercial adoption of the A6650 in retail and hospitality sectors.

與此同時，本集團持續加大對安卓終端在安全認證及功能升級方面的投入。A920Pro作為具行業代表性的智能支付終端產品，已符合PCI PTS POI v7.0及EMVCo Contactless Kernel C-8等行業最新標準，具備較高水平的安全能力，並助力收單銀行和支付服務商降低系統集成複雜度，更好應對未來監管要求及行業標準升級。

打造具備規模化能力的SaaS平台，賦能支付生態

百富依託全球廣泛部署的安卓支付終端基礎，穩步推進以MAXSTORE平台為核心的SaaS服務體系。MAXSTORE聚焦終端集中管理、應用程式分發、遠程密鑰注入(RKI)、遠程支援及營運分析等一體化服務，助力收單銀行、支付服務商及渠道合作夥伴在大規模、跨區域終端部署中，提升營運效率及降低部署複雜度。MAXSTORE平台已通過支付卡行業數據安全標準(PCI DSS)認證，符合國際支付行業在數據安全方面的嚴格要求，為本集團平台服務的規模化及可持續拓展奠定穩固基礎。

截至二零二五年十二月三十一日，MAXSTORE平台已連接全球超過1,600萬台支付終端，終端接入規模及服務深度持續提升。與此同時，本集團積極推動人工智能(AI)技術在平台的應用，強化終端運行監測、優化營運流程及深化營運數據分析能力等，進一步提升平台整體服務效能。

全球各地區分析

EMEA

二零二五年，歐洲、中東及非洲地區繼續為本集團最大的收入貢獻，實現銷售收入超過2,148.7百萬港元。

歐洲市場整體表現穩健，核心市場需求持續釋放。英國、德國及東歐市場銷售表現亮眼，惟個別市場銷售波動。隨著便攜式A系列支付終端在歐洲市場應用日趨成熟，本集團進一步加強與當地銀行、支付服務商及系統集成商的合作，推動A920Pro及A35在主要市場的部署。年內，英國市場亦率先在零售及餐飲場景中實現A6650的商業化導入。





Management Discussion and Analysis 管理層之討論與分析

In the Middle East and Africa, government-led digitalisation initiatives continued to support demand for electronic payment acceptance solutions. PAX further expanded its market presence across Africa. Egypt and South Africa emerging as strategic growth markets where Android-based payment terminal deployments increased meaningfully and delivered strong sales performance.

LACIS

In Latin America, macroeconomic volatility and intensified competition led some customers to adopt a more cautious approach to terminal deployment, resulting in slower project execution and pressure on regional performance. LACIS revenue amounted to HK\$1,506.3 million in 2025.

From a medium- to long-term perspective, the region continues to demonstrate structural growth potential, supported by ongoing digital payment adoption and increasing payment terminal penetration among small and medium-sized merchants. The Group will further strengthen its regional footprint with Android payment terminal portfolio, expanding channel reach and strategically allocating resources to high-potential markets.

APAC

In 2025, continued fintech investment and accelerated payment infrastructure upgrades across Asia Pacific enhanced regional deployment efficiency and execution capabilities, sustaining market momentum. PAX further deepened its APAC footprint, progressing steadily across markets. During the year, APAC revenue amounted to HK\$1,112.5 million. Japan remained the region's primary revenue contributor, with softer demand in parts of Southeast Asia due to macroeconomic headwinds and extended sales cycles.

In Japan, PAX strengthened its market presence through diversified Android product portfolio, achieving meaningful gains in market penetration. Supported by ongoing cashless payment policy initiatives and the expansion of vertical use cases, banks and PSPs accelerated deployment of the A920MAX, driving nearly a doubling of sales year-on-year in Japan. Deployments also expanded beyond retail and hospitality into transportation-related use cases, including taxis, railways and airports.

在中東及非洲地區，在政府推動數字化政策的帶動下，市場對電子支付解決方案的需求持續殷切。本集團於非洲市場的滲透率進一步提升，其中埃及和南非逐步成為戰略重點市場，安卓支付終端部署規模顯著擴大，帶動當地市場銷售表現強勁。

LACIS

在拉丁美洲，受宏觀經濟波動及市場競爭加劇影響，部分客戶在終端部署方面採取更審慎策略，項目推進節奏有所放緩，對該區業務表現帶來一定壓力。二零二五年，百富在LACIS區的收入貢獻為1,506.3百萬港元。

從中長期發展趨勢來看，隨著數字支付持續普及以及中小型商戶支付終端滲透率不斷提升，拉美市場持續展現出結構性發展潛力。本集團將深化區內的安卓支付終端佈局，有序推進渠道建設，重點聚焦高潛力市場。

APAC

二零二五年，隨着亞太地區金融科技投入持續加大以及支付基礎設備升級提速，區內部署效率及項目執行能力顯著提升，市場活力不斷釋放。本集團進一步深化亞太區的市場佈局，有序推進業務拓展。年內，亞太地區實現銷售收入1,112.5百萬港元，日本繼續為區內的主要收入貢獻市場，惟受宏觀經濟環境及銷售週期延長的影響，東南亞部分市場需求有所放緩。

在日本，百富以多元化的安卓產品組合持續夯實本地佈局，市場覆蓋深度不斷提升。受惠無現金支付政策持續推進及垂直應用場景加速拓展，銀行及支付服務商加快部署A920MAX，帶動本集團於日本市場銷售實現近翻倍增長。百富終端部署亦由零售及餐飲領域，進一步拓展至計程車、鐵路及機場等交通出行場景。





Management Discussion and Analysis 管理層之討論與分析

In Australia, the Group advanced product certification and enhanced local service capabilities, strengthening its position within the local payment ecosystem and creating additional momentum for long-term growth in the APAC region.

USCA

In 2025, North America continued to serve as a key growth engine for the Group, delivering 24.3% sales growth and reaching a record annual revenue of HK\$1,105.0 million. As contactless payments gained further adoption, the Group deepened collaboration with banks, PSPs and independent software vendors (ISVs), supporting payment infrastructure across a broad customer base, ranging from large national retailers to small and mid-sized merchants.

Deployment of the Group's Android A-series payment devices expanded further across the region, reinforcing PAX position within the North American payments ecosystem. Flagship models including the A920Pro, A35 and A800 delivered strong shipments, with deployments across high-volume environments such as retail, quick-service restaurant chains and major sports venues. Rising demand for integrated payment and operational solutions also drove steady order growth for PAX Android-based EPOS Workstation products.

During the year, PAX advanced next-generation payment technologies in North America through a strategic partnership with a biometric payment platform provider. The collaboration integrates biometric authentication features into PAX Android payment terminals, enhancing transaction security and improving user convenience in the market.

Management Strategy

As the global shift toward cashless payments continues, the payment landscape is evolving rapidly. Acquiring banks and PSPs are increasingly prioritising solutions that support large-scale deployment, regulatory compliance, and reliable long-term operations. With an established global footprint and long-standing partnerships across major markets, PAX is well positioned to support these evolving market needs. PAX will continue to focus on disciplined cost management, product portfolio optimisation and the development of value-added services, reinforcing operational resilience and sustaining long-term competitiveness.

在澳洲，本集團推進產品認證工作並加強本地化服務能力，鞏固於當地支付生態中的市場地位，為亞太業務的長遠發展注入動能。

USCA

二零二五年，北美市場持續成為本集團的重要增長引擎，實現銷售增長24.3%，並創下1,105.0百萬港元的年度收入新高。隨着非接觸式支付在北美進一步普及，本集團深化與銀行、支付服務商及獨立軟件供應商(ISV)的合作，完善支付基礎設備服務體系，覆蓋全國性大型零售商以至中小型商戶等客戶群。

本集團安卓A系列支付終端於區內的部署規模進一步擴大，鞏固百富於北美支付生態中的市場地位。A920Pro、A35及A800等旗艦機型實現強勁的出貨量，應用場景涵蓋於零售、連鎖快餐及大型體育場館等高交易量場景。同時，市場對一體化支付及營運解決方案需求日益增長，帶動百富安卓商業EPOS Workstation產品訂單穩步上升。

年內，本集團在北美積極推動新一代支付技術的應用，並與生物識別支付平台建立戰略合作，將相關功能整合至百富安卓支付終端，提升交易安全水平的同時，為當地市場帶來更便捷的支付體驗。

管理層策略

隨着全球無現金支付趨勢持續深化，支付行業生態加速演變，收單銀行及支付服務商日益重視具備規模化部署、合規保障及穩定營運能力的解決方案。憑藉全球化佈局及長期穩固的合作夥伴網絡，百富在行業中已建立具優勢的市場定位，能有效響應行業需求升級。本集團將圍繞成本管控、產品結構優化及增值服務拓展三大方向持續發力，強化營運韌性，夯實集團的長期競爭力。





Management Discussion and Analysis

管理層之討論與分析

Enhancing supply chain resilience amid component cost volatility

In the second half of 2025, shifts in global semiconductor supply and demand created upward pricing pressure on certain components, particularly memory chips, resulting in industry-wide cost headwinds. Market consensus expects this trend to continue into 2026. In response, the Group has implemented proactive measures, including product mix optimisation, selective pricing adjustments, and flexible sourcing strategies. While maintaining product quality and delivery stability, the Group will continue to closely monitor component pricing trends and supply chain dynamics, enabling timely adjustments to preserve operating efficiency.

Refining the Android product portfolio for scalable deployment

Driven by a long-standing commitment to innovation and quality, the Group continues to refine its Android product portfolio to meet the needs of acquiring banks, PSPs and channel partners across diverse application scenarios. PAX will prioritise Android models with clear demand visibility, proven commercial use cases, and long-term growth potential. By sharpening product focus, PAX is improving development efficiency, accelerating time-to-market and strengthening its ability to support diverse, large-scale deployment scenarios.

Strengthening the SaaS ecosystem to enhance value-added service capabilities

As Android payment terminal networks expand in scale and geographic reach, cloud-based value-added solutions have become essential for effective terminal operation and lifecycle management. Leveraging its extensive global base of connected Android terminals, PAX cloud-based MAXSTORE platform provides terminal management, application distribution and operational support, enabling banks and PSPs to manage large-scale, multi-regional terminal estates more efficiently while enhancing operational visibility and service quality. To further enhance MAXSTORE service capabilities, artificial intelligence will be progressively integrated into selected operational workflows, including terminal monitoring, support process management and operational analytics.

Looking ahead, PAX will continue its strategic initiatives to strengthen competitive position, and capture the long-term opportunities in the evolving payments ecosystem.

應對零部件成本波動，強化集團供應鏈韌性

二零二五年下半年，受全球半導體供需變化影響，部分零部件尤其是存儲芯片價格出現上行壓力，為行業帶來一定成本壓力。市場普遍預期相關趨勢將延續至二零二六年。面對上述挑戰，本集團已積極採取多項應對措施，包括優化產品結構、審慎調整產品定價及採用靈活的採購策略。在確保產品質量及交付穩定的前提下，本集團將密切關注零部件價格走勢及供應鏈動態，適時調整相關措施以保障整體營運效益。

聚焦安卓產品組合，推動多場景規模化應用

本集團秉持對創新及產品品質的長期承諾，持續優化安卓支付終端產品組合，以更好地滿足收單銀行、支付服務商及渠道合作夥伴在不同應用場景的需求。未來，本集團將重點聚焦在市場需求明確、商業應用成熟且具長期發展潛力的安卓機型。透過聚焦核心產品方向，提升研發效率並加快產品上市節奏，百富將進一步強化對多場景及大規模部署的支持能力。

強化SaaS生態圈，提升增值服務能力

隨着全球安卓支付終端部署規模持續擴大，雲端增值服務已成為實現終端高效營運及生命週期管理的重要支撐。憑藉全球廣泛部署的安卓終端基礎，百富旗下雲端平台MAXSTORE提供終端管理、應用分發及營運支援等功能，協助銀行及支付服務商高效管理跨區域、大規模終端，提升營運可視性及服務質量。為進一步提升平台的服務能力，本集團將逐步引入人工智能技術至MAXSTORE的營運流程，包括終端狀態監測、支持流程管理及營運數據分析等關鍵環節。

展望未來，百富將穩步推進戰略佈局，強化自身競爭優勢，把握支付產業持續升級帶來的長期機遇。



Management Discussion and Analysis

管理層之討論與分析

Liquidity and Financial Resources

During the years of 2025 and 2024, the main source of funding to the Group was the proceeds generated from operating activities in the Group's usual course of business. Certain financial data is summarised as follows:

流動資金及財務資源

於二零二五及二零二四年度，本集團的主要資金來源為本集團一般商業活動中營運所產生的收入。若干財務數據概述如下：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
Current ratio (times)	流動比率 (倍)	4.5	5.0
Quick ratio (times)	速動比率 (倍)	3.8	4.0

As at 31 December 2025, the Group had cash and cash equivalents of HK\$3,907.2 million (2024: HK\$3,083.6 million), United States dollar denominated short-term bank deposits of HK\$169.3 million (2024: HK\$162.5 million) and no borrowing (2024: same). As at 31 December 2025, the Group reported net current assets of HK\$6,637.1 million (2024: HK\$6,131.0 million). For the year ended 31 December 2025, net cash generated from operating activities was HK\$1,304.5 million (2024: HK\$1,162.7 million). As at 31 December 2025, the Group had no borrowing, therefore the gearing ratio is not applicable (2024: same).

於二零二五年十二月三十一日，本集團擁有現金及現金等價物3,907.2百萬港元（二零二四年：3,083.6百萬港元），以美元計值的短期銀行存款169.3百萬港元（二零二四年：162.5百萬港元）及並無借貸（二零二四年：同上）。於二零二五年十二月三十一日，本集團錄得流動資產淨值6,637.1百萬港元（二零二四年：6,131.0百萬港元）。截至二零二五年十二月三十一日止年度，經營業務所得現金淨額為1,304.5百萬港元（二零二四年：1,162.7百萬港元）。於二零二五年十二月三十一日，本集團並無借貸，故資本負債比率並不適用（二零二四年：同上）。

Capital Structure and Details of Charges

As at 31 December 2025, the Group had no significant borrowing and banking facility (2024: same) and no charge on any assets (2024: same).

資本架構及抵押詳情

於二零二五年十二月三十一日，本集團並無重大借貸及銀行信貸額度（二零二四年：同上）及並無以任何資產作抵押（二零二四年：同上）。

As at 31 December 2025 and 2024, the Group's cash and cash equivalents were denominated in the following currencies:

於二零二五年及二零二四年十二月三十一日，本集團的現金及現金等價物分別以下列貨幣計值：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Renminbi ("RMB")	人民幣	2,647,069	1,726,723
United States dollar ("US\$")	美元	875,774	982,728
European dollar ("EUR")	歐元	98,435	113,772
Hong Kong dollar ("HK\$")	港元	78,178	138,012
Indian Rupee ("INR")	盧比	72,908	53,517
Japanese Yen ("JPY")	日元	56,796	36,171
Australian dollar ("AUD")	澳元	56,136	7,098
Others	其他	21,949	25,577
		3,907,245	3,083,598





Management Discussion and Analysis

管理層之討論與分析

Significant Investment

The Group had no significant investment held as at 31 December 2025 (2024: Nil).

Material Acquisition and Disposal of Subsidiaries, Associates and Joint Ventures

Save as disclosed in this annual report, the Group did not have any material acquisition or disposal of subsidiaries, associates and joint ventures during the year ended 31 December 2025 (2024: same).

Future Plans for Material Investments or Capital Assets

Save as disclosed in this annual report, there was no specific plan for material investments or capital assets as at 31 December 2025 (2024: same).

Exchange Rates Exposure

The Group derives its revenue, makes purchases and incurs expenses denominated mainly in RMB, HK\$, US\$, EUR, INR and JPY. The majority of assets and liabilities are denominated in RMB, HK\$, US\$, EUR, INR and JPY, and there are no significant assets and liabilities that are denominated in other currencies. Currently, the Group has not entered into agreements or purchased instruments to hedge the majority of the Group's exchange rate risks. Any material fluctuation in the exchange rates of HK\$ or RMB may have an impact on the operating results of the Group.

The management considers the foreign exchange risk with respect to US\$ is not significant as HK\$ is pegged to US\$ and transactions denominated in US\$ are mainly carried out by entities with the functional currency of HK\$ or US\$.

The Group manages foreign exchange risk by closely monitoring the movement of the foreign currency rates.

Contingent Liabilities

The Group had no material contingent liabilities as at 31 December 2025 (2024: Nil).

重大投資

本集團於二零二五年十二月三十一日並無持有任何重大投資(二零二四年：無)。

附屬公司、聯營公司及合營企業的重大收購及出售

除本年報所披露者外，本集團於截至二零二五年十二月三十一日止年度並無任何重大的附屬公司、聯營公司及合營企業收購或出售(二零二四年：同上)。

重大投資或資本資產的未來計劃

除本年報所披露者外，於二零二五年十二月三十一日，概無重大投資或資本資產的具體計劃(二零二四年：同上)。

匯率風險

本集團的收入、採購及開支主要以人民幣、港元、美元、歐元、盧比及日元計值。大部分資產及負債以人民幣、港元、美元、歐元、盧比及日元計值，並無重大資產及負債以其他貨幣計值。目前，本集團並無訂立協議或購買工具以對沖本集團的大部分匯率風險。港元或人民幣匯率的重大波動或會影響本集團的經營業績。

管理層認為與美元相關的外匯風險並不重大，乃因港元與美元掛鈎，加上以美元計值的交易主要由採用港元或美元作為其功能貨幣的實體進行。

本集團透過密切監控外幣匯率的變動以管控其外幣風險。

或然負債

本集團於二零二五年十二月三十一日並無任何重大或然負債(二零二四年：無)。



Management Discussion and Analysis

管理層之討論與分析

Human Resources and Remuneration Policies

The total number of employees of the Group as at 31 December 2025 was 1,445 (2024: 1,509). The following table shows a breakdown of employees of the Group by functions as at 31 December 2025 and 2024:

人力資源及薪酬政策

於二零二五年十二月三十一日，本集團僱員總數為1,445人（二零二四年：1,509人）。下表載列於二零二五年及二零二四年十二月三十一日根據職能劃分的各類僱員數目：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
Management	管理層	11	12
Sales and after-sales services and marketing	銷售及售後服務以及市場推廣	289	292
Research and development	研發	834	881
Quality assurance	質檢	92	89
Administration and human resources	行政及人力資源	74	93
Accounting	會計	44	41
Production, procurement and inventory control	生產、採購及存貨控制	101	101
		1,445	1,509

The Group ensures that its remuneration packages are comprehensive and competitive. Directors are entitled to a fixed director's fee, discretionary bonus and other benefits, which are determined with reference to the performance of the individual and the Company, market practice and conditions as well as the Group's corporate goals and objectives in accordance with the remuneration policy of the Company. Employees are remunerated with a fixed monthly income plus discretionary annual performance related bonuses. Share options are granted to certain Directors and employees of the Group as long-term incentives to reward their contributions under the share option scheme of the Company, details of which are set out in the Report of the Directors. The Group also sponsors selected employees to attend external training courses that suit the needs of the Group's businesses.

本集團確保其薪酬待遇全面及具吸引力。董事有權享有固定董事酬金、酌情花紅及其他福利，這些乃參考個人及本公司的表現、市場常規及情況以及本集團所訂企業方針及目標後釐定，並根據本公司的薪酬政策而釐定。僱員的薪酬為每月固定薪金，另加酌情性的與表現有關的年度花紅。購股權乃根據本公司的購股權計劃授予本集團若干董事及僱員作為長期獎勵，以酬謝彼等作出的貢獻，有關詳情已載於董事會報告。本集團亦會資助被選定的僱員參加符合本集團業務需要的外部培訓課程。

Disclaimer:

Non-GAAP measures

Certain non-GAAP (generally accepted accounting principles) measures are used for assessing the Group's performance. These non-GAAP measures are not expressly permitted measures under GAAP in Hong Kong and may not be comparable to similarly titled measures for other companies. Accordingly, such non-GAAP measures should not be considered as an alternative to operating income as an indicator of the operating performance of the Group or as an alternative to cash flows from operating activities as a measure of liquidity. The use of non-GAAP measures is provided solely to enhance the overall understanding of the Group current financial performance. Additionally because the Group has historically reported certain non-GAAP results to investors, the Group considers the inclusion of non-GAAP measures provides consistency in our financial reporting.

免責聲明：

非公認會計原則指標

若干非公認會計原則指標乃用於評估本集團的表現。但該等非公認會計原則指標並非香港公認會計原則所明確認可的指標，故未必可與其他公司的同類指標作比較，因此，該等非公認會計原則指標不應視作經營收入（作為本集團業務表現指標）的替補或經營活動現金流量（作為衡量流動資金）的替補。提供非公認會計原則指標純粹為加強對本集團現時財務表現的整體理解，此外由於本集團以往曾向投資者報告若干採用非公認會計原則計算的業績，因此本集團認為包括非公認會計原則指標可為本集團的財務報告提供一致性。





Corporate Governance Report

企業管治報告

The Board is pleased to present this Corporate Governance Report for the year ended 31 December 2025.

The Company wishes to highlight the importance of the Board in ensuring effective leadership and control of the Company, transparency and accountability of all aspects of operations and that its business is conducted in accordance with applicable laws and regulations.

The Company also recognises the importance of good corporate governance to the Group's healthy growth and has devoted considerable efforts to identifying and formulating corporate governance practices appropriate to the Group's needs.

CORPORATE CULTURE

As a leading E-payment Terminals solutions provider and one of the most active global players, the Group instils a culture that respects and promotes innovation, sustainability, good corporate governance and compliance with relevant laws and regulations. The Board sets the tone and shapes the corporate culture of the Company, which is underpinned by the Group's vision of sustainable growth, and the core values of acting lawfully, ethically and responsibly across all levels of the Group. The Board plays a leading role in defining the purpose, values and strategic direction of the Group and in fostering a culture that is forward looking, change embracing and competitiveness focused. The desired culture is developed and reflected consistently in the operating practices of the Group, workplace policies and practices as well as relations with stakeholders. Board oversight of culture encompasses a range of measures and tools over time, including workforce engagement, employee retention and training, stringent financial reporting, effective and accessible whistleblowing framework, legal and regulatory compliance (including compliance with the employee's code of conduct and corporate governance policies of the Group), as well as staff safety, wellbeing and support. Taking into account the corporate culture in a range of contexts, the Board considers that the culture and the purpose, value and strategy of the Group are aligned.

CORPORATE GOVERNANCE PRACTICES

The Company's corporate governance practices are based on the principles (the "Principles") and code provisions (the "Code Provisions") in the Corporate Governance Code (the "CG Code") set out in Appendix C1 to the Listing Rules.

In formulating and implementing its corporate governance practices, the Company has applied the Principles and complied with all applicable Code Provisions for the year, save as disclosed in the paragraph titled "Chairman and Chief Executive" below.

董事會欣然提呈截至二零二五年十二月三十一日止年度的企業管治報告。

本公司謹此表明，董事會確保本公司有效領導及監控，在各方面營運的透明度及問責性的重要性，以及根據適用法律及法規進行其業務。

本公司亦明瞭良好企業管治對本集團穩健發展的重要性，已努力確立及制定符合本集團需要的企業管治常規。

企業文化

作為一家為具領導地位的電子支付終端解決方案供應商及最活躍的全球同業公司之一，本集團致力培養一個尊重和促進創新、可持續性、良好企業管治及法律及法規的合規性的文化。董事會為本公司之企業文化定下基調並加以塑造，而該文化之基礎為本集團可持續發展的願景，以及本集團於各層面以合法、合乎道德及負責任之方式行事之核心價值觀。董事會在確定本集團之宗旨、價值觀及策略方針以及培養具前瞻性、接納改變及專注於競爭力之文化方面發揮主導作用。本集團所期望之文化在其經營實務、工作場所政策和常規以及與利益相關人士之關係中得到發展及一致反映。董事會對企業文化之監督涵蓋一系列長期措施及方法，包括員工參與、僱員挽留及培訓、嚴謹財務匯報、有效及易於使用之舉報框架、法律及規管合規（包括遵守員工守則及本集團的企業管治政策），以及員工安全、福祉與支援。考慮到各種背景下之企業文化，董事會認為該文化與本集團之宗旨、價值觀及策略一致。

企業管治常規

本公司的企業管治常規乃以上市規則附錄C1所載企業管治守則（「企業管治守則」）當中原則（「原則」）及守則條文（「守則條文」）為基礎。

除「主席及行政總裁」一段所披露者外，於年內，本公司在制定及實施其企業管治常規時已應用原則，並一直遵守所有適用的守則條文。





Corporate Governance Report

企業管治報告

The Board periodically reviews and monitors the Company's policies and practices on corporate governance or compliance with legal and regulatory requirements and employees' compliance manual to ensure that the Group's operations are conducted in accordance with the standards of the CG Code and applicable disclosure requirements. Directors and senior management are provided with appropriate ongoing training, continuing professional development for regular updates of the legal and regulatory requirements relevant to their duties.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS

The Group has adopted a written code regulating the securities transactions of Directors and executive officers named in this annual report (the "Securities Transaction Code") on terms no less exacting than the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") in Appendix C3 to the Listing Rules.

Specific enquiry had been made to all Directors, whereas each of them has confirmed compliance with the required standard set out in the Model Code and the Securities Transaction Code throughout the year and up to the date of this annual report.

The Company has also established written guidelines on terms no less exacting than the Model Code regulating the Directors, senior management and employees, who because of his/her office or employment is likely to possess inside information in relation to the Company or its securities, in respect of their transactions of securities of the Company.

The key corporate governance principles and practices of the Company are summarised as follows:

THE BOARD

Responsibilities

The overall management of the Company's business is vested in the Board, which assumes the responsibility for leadership and control of the Company and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. All Directors make decisions objectively in the best interests of the Company.

The Board reserves its powers over decision of all major matters which include, inter alia, the approval and monitoring of all policy matters, overall strategies and budgeting, internal control and risk management systems, material transactions (in particular those which may involve conflict of interests of substantial shareholder(s) or Director(s)), financial information, appointment of Directors and other significant financial and operational matters.

董事會定期檢討及監察本公司的企業管治政策及慣例或法律及監管規定及員工合規手冊的遵守情況，確保本集團營運符合企業管治守則的標準及適用之披露要求。董事及高級管理層已得到合適之持續培訓及持續專業發展，以定期更新與其職務相關之法律及法規要求。

遵守進行證券交易的標準守則

本集團已採納規管董事及名列本年報的行政人員進行本公司證券交易之書面守則（「證券交易守則」），其條款不會較上市規則附錄C3所載上市發行人董事進行證券交易的標準守則（「標準守則」）寬鬆。

經向全體董事作出具體查詢後，各董事確認於年內及截至本年報日期一直遵守標準守則及證券交易守則所訂明的標準。

本公司亦已就董事、高級管理層及任何因其職務或僱員關係而可能會管有關於本公司或本公司證券的內幕消息的僱員制定書面指引，以規管其進行本公司之證券交易，其條款不會較標準守則寬鬆。

本公司主要企業管治原則及常規概述如下：

董事會

職責

本公司業務整體管理賦予董事會負責，董事會承擔領導及監控本公司的責任，並透過指導及監管事務，集體負責促進本公司的成就。全體董事均客觀就本公司最佳利益作出決定。

董事會保留就所有重要事項作出決策的權力，包括（尤其是）批准及監控所有政策、整體策略及預算、內部監控及風險管理制度、重大交易（特別是可能涉及主要股東或董事的利益衝突者）、財務資料、委任董事及其他重大財務與營運事宜。





Corporate Governance Report

企業管治報告

All Directors are provided with full and timely access to Board papers and relevant information, as well as the advice and services of the Company Secretary(ies), with a view to ensuring that Board procedures and all applicable laws, rules and regulations are followed.

Upon request to the Board, each Director may seek independent professional advice in appropriate circumstances to assist with the discharge of his/her duties as a director at the Company's expense.

The day-to-day management, administration and operation of the Company are delegated to the senior management. Clear directions as to the powers, scope of delegation and relevant arrangements were given to the senior management and subject to periodic review to ensure that they remain appropriate to the Company's needs.

Reporting to the Board and prior approval of the Board are necessary before the senior management entering into any material transactions and assuming significant commitments on behalf of the Company.

The Board has the full support of the senior management to discharge its responsibilities.

Composition

The Board has a balance of skills, experience and diversity of perspective appropriate to the requirements of the business of the Group.

The Board currently comprises nine members, consisting of five executive Directors and four independent non-executive Directors. The composition of executive and independent non-executive members, as equal board members, upholds the effective exercise of independent judgment of the Board.

The Directors during the year ended 31 December 2025 and up to the date of this annual report are:

Executive Directors:

XU Changjun* (*Chairman*)
LUO Shaowen* (*Chief Executive Officer*)
LI Wenjin
LI Heguo*
ZHANG Hui*
NIE Guoming#
LU Jie^
CHEUNG Shi Yeung# (*Chief Financial Officer & Company Secretary*)

全體董事可全面及時獲得所有董事會文件及相關資料以及獲取公司秘書的意見及服務，以確保董事會程序及所有適用法律、規則及規例獲得遵守。

各董事一般可於合適情況下，經向董事會提出要求，徵求獨立專業意見協助其履行董事職責，而費用由本公司承擔。

本公司日常管理、行政及營運授權予高級管理層負責。高級管理層就其權力、授權範圍及相關安排獲得清晰指引及指示，並定期檢討，以確保其合適符合本公司需要。

高級管理層訂立任何重大交易及代本公司履行重大承諾前，須向董事會報告並獲得董事會批准。

董事會履行職責時可獲得高級管理層全面支援。

組成

董事會根據本集團業務而具備適當所需技巧、經驗及多樣的觀點與角度。

董事會現由九名成員組成，包括五名執行董事及四名獨立非執行董事。執行董事與獨立非執行董事（作為擁有同等地位的董事會成員）的組合有利於董事會有效地作出獨立判斷。

截至二零二五年十二月三十一日止年度及本年報日期，董事包括：

執行董事：

徐昌軍* (*主席*)
羅詔文* (*行政總裁*)
李文晉
李和國*
張輝*
聶國明#
蘆杰^
張仕揚# (*首席財務官兼公司秘書*)



Corporate Governance Report

企業管治報告

Independent Non-Executive Directors:

YIP Wai Ming
WU Min
MAN Kwok Kuen, Charles
FOK Wai Shun, Wilson

- * Appointed on 12 December 2025
- # Resigned with effect from 12 December 2025
- ^ Resigned with effect from 3 July 2025

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.

An updated list of Directors (by category) identifying their role and function is maintained on the Company's and the Stock Exchange's websites.

The biographical information of the Directors and the relationship, if any, among members of the Board, in particular, between the Chairman and the Chief Executive, are provided in the "Directors and Senior Management" section of this annual report.

Each of Mr. Xu Changjun, Mr. Luo Shaowen, Mr. Li Heguo and Mr. Zhang Hui has obtained legal advice referred to in Rule 3.09D of the Listing Rules on 12 December 2025 in relation to their respective appointment as an executive Director. Each of the aforesaid Directors has also confirmed that he understood his obligations as a director of the Company.

Appointment, Re-election and Removal of Directors

The Company has established formal and transparent procedures for the appointment and succession planning of Directors.

All Directors are appointed for specific tenures, subject to retirement by rotation at least once every three years and re-election at annual general meeting and the key terms and conditions of their appointment are set out in formal letters of appointment.

In accordance with Bye-law 83(2), any Director appointed by the Board as an addition to the existing Board shall hold office only until the next annual general meeting of the Company following such appointment and shall then be eligible for re-election. Accordingly, Mr. Xu Changjun, Mr. Luo Shaowen, Mr. Li Heguo, and Mr. Zhang Hui shall hold office until the forthcoming annual general meeting of the Company (the "AGM"), and being eligible, offer themselves for re-election thereat.

In addition, Mr. Li Wenjin, Dr. Wu Min and Mr. Man Kwok Kuen, Charles shall be subject to retirement at the AGM and being eligible, offer himself for re-election thereat pursuant to Bye-law 84, that at each annual general meeting, not less than one-third of the Directors for the time being shall retire from office by rotation and every Director shall be subject to retirement at least once every three years.

獨立非執行董事：

葉偉明
吳敏
文國權
霍偉舜

- * 於二零二五年十二月十二日獲委任
- # 辭任自二零二五年十二月十二日起生效
- ^ 辭任自二零二五年七月三日起生效

董事名單(按類別計)亦於本公司根據上市規則不時發出的所有企業通訊披露。

最新的董事會成員名單(按類別計)，並列明其角色或職能，已於本公司及聯交所之網站設存。

董事的履歷資料及董事會成員之間(特別是主席與行政總裁之間)的關係(如有)在本年報「董事及高級管理層」一節已有披露。

徐昌軍先生、羅韶文先生、李和國先生及張輝先生已於二零二五年十二月十二日就彼等各自獲委任為執行董事一事取得上市規則第3.09D條所述的法律意見。上述各董事亦已確認彼理解其作為本公司董事的責任。

委任、重選及罷免董事

本公司已制定正式且具透明度的董事委任及繼任規劃程序。

全體董事均通過特定任期委任產生，須至少每三年輪席告退一次，並可於股東週年大會膺選連任，而委任彼等的主要條款及條件載於正式委任函中。

根據公司細則第83(2)條，任何獲董事會委任加入現時董事會的董事任期僅至該委任後本公司下屆股東週年大會為止，屆時將合資格膺選連任。因此，徐昌軍先生、羅韶文先生、李和國先生及張輝先生任期應至本公司應屆股東週年大會(「股東週年大會」)為止，彼等符合資格並願意膺選連任。

此外，根據公司細則第84條，於每屆股東週年大會上，不少於當時三分之一之董事須輪值告退，惟每位董事須至少每三年輪值告退一次。李文晉先生、吳敏博士及文國權先生須於股東週年大會上輪值告退，而彼等符合資格並願意於屆時膺選連任。



Corporate Governance Report

企業管治報告

Each of the executive Directors has entered into a service contract with the Company for a specific term not exceeding three years, subject to, among others, retirement by rotation, re-election and early termination in accordance with the Listing Rules, the Bye-laws of the Company ("Bye-laws") and/or the terms of the respective service contracts.

Training for Directors and Company Secretaries

Newly appointed Directors and Company Secretaries receive induction on the occasion of his/her appointment, so as to ensure that he/she has a proper understanding of the business and operations of the Company and is fully aware of his/her responsibilities under applicable laws, rules and regulations and the Group's various governance and internal control policies. The Company also, at its expense, arranges and provides suitable training, placing an appropriate emphasis on the roles, functions and duties of a listed company director.

All Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. The Company has arranged and funded in-house trainings for Directors in the form of seminar and provision of training materials, with emphasis on directors' duties and responsibilities. A summary of training received by the Directors during their tenure in the year ended 31 December 2025 according to the records as provided by the Directors is as follows:

執行董事已各自與本公司訂立服務合約，特定任期不超過三年，惟（其中包括）須根據上市規則、本公司之公司細則（「公司細則」）及／或有關服務合約之條款輪值退任、重選及提前終止。

董事及公司秘書培訓

新委任董事及公司秘書於獲委任時獲得就職介紹，確保彼恰當了解本公司業務及運作，及全面了解其於適用法律、規定及法規以及本集團各類管治及內部監控政策下的職責。此外，本公司亦自費就上市公司董事的角色、功能及職責的重要性安排及舉辦合適的培訓。

本公司鼓勵全體董事參與持續專業發展，以發展及更新彼等的知識及技能。本公司已透過舉行研討會及提供培訓資料為董事安排及資助內部培訓，並適切着重上市公司董事的角色、職能及責任。根據董事提供的記錄，董事於截至二零二五年十二月三十一日止年度任期中接受的培訓概要如下：

Name of Directors

董事姓名

Training on regulatory updates, corporate governance, inside information or other relevant topics 法規更新、企業管治、內幕消息或其他相關主題的培訓

Executive Directors

XU Changjun*
LUO Shaowen*
LI Wenjin
LI Heguo*
ZHANG Hui*
NIE Guoming#
LU Jie^
CHEUNG Shi Yeung#

執行董事

徐昌軍*
羅韶文*
李文晉
李和國*
張輝*
聶國明#
蘆杰^
張仕揚#

N/A 不適用
N/A 不適用
✓
N/A 不適用
N/A 不適用
✓
✓
✓

Independent Non-Executive Directors

Yip Wai Ming
Wu Min
Man Kwok Kuen, Charles
Fok Wai Shun, Wilson

獨立非執行董事

葉偉明
吳敏
文國權
霍偉舜

✓
✓
✓
✓

* Appointed on 12 December 2025

Resigned with effect from 12 December 2025

^ Resigned with effect from 3 July 2025

* 於二零二五年十二月十二日獲委任

辭任自二零二五年十二月十二日起生效

^ 辭任自二零二五年七月三日起生效

During the year, each of the joint Company Secretaries received no less than 15 hours of relevant professional training to update their skills and knowledge.

年內，聯席公司秘書已各自接受不少於15小時的相關專業培訓，以更新其技能及知識。



Corporate Governance Report

企業管治報告

Directors' and Officers' Liabilities

The Company has arranged for appropriate insurance coverage in respect of legal action against the Directors and officers of the Group against losses or liabilities sustained or incurred arising from or incidental to execution of their duties. The insurance coverage is reviewed on an annual basis or any intervals as deemed appropriate by the Board.

Board Meetings and Directors' Attendance

During the year, four regular Board meetings were held at approximately quarterly intervals for, among others, reviewing and approving the financial and operating performance, the final results for the year ended 31 December 2024, results for the three months ended 31 March 2025, interim results for the six months ended 30 June 2025 and results for the nine months ended 30 September 2025, and considering, reviewing and/or approving the overall strategies and policies of the Company.

The attendance of individual Directors at the regular quarterly Board meetings (not including other ad hoc Board meetings held from time to time and any other meeting(s) of members of the Board in compliance with the CG Code), committee meetings and general meeting during their tenure in the year ended 31 December 2025 is set out below:

Name of Directors	董事姓名	Attendance/Number of meetings [△]						Board meetings [†]	General meeting
		Audit Committee meetings 審核委員會會議	Nomination Committee meetings 提名委員會會議	Remuneration Committee meetings 薪酬委員會會議	Risk Management Committee 風險管理委員會	Strategy Committee 策略委員會			
Xu Changjun*	徐昌軍*	N/A 不適用	N/A [§] 不適用 [§]	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Luo Shaowen*	羅韶文*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Li Wenjin	李文晉	N/A 不適用	2/2	2/2	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	4/4	1/1	
Li Heguo*	李和國*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Zhang Hui*	張輝*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Nie Guoming [#]	聶國明 [#]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Lu Jie [^]	盧杰 [^]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	2/2	1/1	
Cheung Shi Yeung [†]	張仕揚 [†]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Yip Wai Ming	葉偉明	2/2	1/2	1/2	N/A 不適用	N/A 不適用	3/4	1/1	
Wu Min	吳敏	2/2	2/2	2/2	N/A 不適用	N/A 不適用	4/4	1/1	
Man Kwok Kuen, Charles	文國權	2/2	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Fok Wai Shun, Wilson	霍偉舜	2/2	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	

[△] Directors may attend meetings in person, by conference telephone or electronic means in accordance with the Bye-laws of the Company ("Bye-laws").

[†] Pursuant to the Bye-laws, not all Directors were required to attend the rest of the Board meetings which mainly dealt with the consideration and approval of ordinary business transactions.

[§] No meeting was arranged during the Director's tenure

* Appointed on 12 December 2025

[#] Resigned with effect from 12 December 2025

[^] Resigned with effect from 3 July 2025

During the year, Mr. Nie Guoming, the former Chairman, had during his tenure held a meeting with the independent non-executive Directors without the presence of other Directors.

董事及高級職員的責任

本公司已就本集團董事及高級職員履行職責須承擔或產生或附帶產生的損失或責任而面對的法律行動安排適當保險。投保範圍乃每年或董事會認為適當的任何時候進行檢討。

董事會會議及董事出席情況

年內約每季度曾舉行共四次常規董事會會議，(其中包括) 審閱及批准財務及營運表現，及截至二零二四年十二月三十一日止年度的全年業績、截至二零二五年三月三十一日止三個月的業績、截至二零二五年六月三十日止六個月的中期業績及截至二零二五年九月三十日止九個月的業績，以及考慮、審閱及/或批准本公司整體策略及政策。

各董事於截至二零二五年十二月三十一日止年度任期內出席定期季度董事會會議(不包括其他不時舉行的不定期董事會會議及根據企業管治守則的董事會成員的任何其他會議)、委員會會議及股東大會的出席記錄載列如下：

Name of Directors	董事姓名	Attendance/Number of meetings [△]						Board meetings [†]	General meeting
		Audit Committee meetings 審核委員會會議	Nomination Committee meetings 提名委員會會議	Remuneration Committee meetings 薪酬委員會會議	Risk Management Committee 風險管理委員會	Strategy Committee 策略委員會			
Xu Changjun*	徐昌軍*	N/A 不適用	N/A [§] 不適用 [§]	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Luo Shaowen*	羅韶文*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Li Wenjin	李文晉	N/A 不適用	2/2	2/2	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	4/4	1/1	
Li Heguo*	李和國*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Zhang Hui*	張輝*	N/A 不適用	N/A 不適用	N/A 不適用	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	N/A [§] 不適用 [§]	
Nie Guoming [#]	聶國明 [#]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Lu Jie [^]	盧杰 [^]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	2/2	1/1	
Cheung Shi Yeung [†]	張仕揚 [†]	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Yip Wai Ming	葉偉明	2/2	1/2	1/2	N/A 不適用	N/A 不適用	3/4	1/1	
Wu Min	吳敏	2/2	2/2	2/2	N/A 不適用	N/A 不適用	4/4	1/1	
Man Kwok Kuen, Charles	文國權	2/2	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	
Fok Wai Shun, Wilson	霍偉舜	2/2	N/A 不適用	N/A 不適用	N/A 不適用	N/A 不適用	4/4	1/1	

[△] 根據本公司的公司細則(「公司細則」)，董事可親身、透過電話會議或電子方式出席會議。

[†] 根據公司細則，並非全體董事均須出席主要處理考慮及批准日常業務交易的其餘董事會議。

[§] 董事任期內未安排任何會議

* 於二零二五年十二月十二日獲委任

[#] 辭任自二零二五年十二月十二日起生效

[^] 辭任自二零二五年七月三日起生效

年內，前任主席聶國明先生於其任期內已與獨立非執行董事舉行了一次沒有其他董事出席的會議。





Corporate Governance Report

企業管治報告

Practices and Conduct of Board Meetings

Board meeting schedules and agendas are made available to the Directors in advance.

Notices of regular Board meetings have been served to all Directors at least fourteen days in advance and relevant agenda and accompanying board papers have been disseminated in full to the Directors within reasonable time before the meeting. Reasonable notice, as permitted by the Bye-laws under relevant circumstances or otherwise agreed, has been given for other Board and committee meetings.

The Company Secretary(ies), as delegated by the Chairman, are responsible for preparing the agendas of board meetings, taking into account any matters the Directors may propose to include, ensuring that all Directors are given opportunity to include matters in the agendas and approving the agendas. In order to enable the Directors to make informed decision, agendas and accompanying board papers, together with all appropriate, complete and reliable information are sent to all Directors or all committees members at least three days before each Board meeting or committee meeting to keep the Directors apprised of the latest developments and/or financial position of the Company. The Board and the individual Directors also have independent access to the senior management to make further enquires or when they require further information, in addition to those volunteered by the senior management.

The Company Secretary(ies) attended all regular Board meetings and, when necessary, other Board and committee meetings to advise on, among others, statutory compliance, corporate governance matters and to ensure that the Company's policies and procedures were properly followed.

The Company Secretary(ies) is responsible for preparing and keeping minutes of all Board meetings and committee meetings. The minutes recorded sufficient details of matters considered, decisions reached, concerns raised and dissenting views expressed, if any. Draft and final versions of minutes are circulated to the Directors for comment and records within a reasonable time after each meeting. The final version is kept by the Company Secretary(ies) and open for the Directors' inspection.

According to current Board practice, any material transaction or matter which involves conflicting interests of a substantial shareholder or a Director, are dealt with by a duly convened physical Board meeting, at which independent non-executive Directors having no material interest in the transaction should be present. Any Directors or any of their close associates having material interests in the transaction or matter shall abstain from voting and not to be counted in the quorum at meetings for approving such transactions.

董事會會議常規及程序

董事會會議時間表及會議議程已預先發給董事。

常規董事會會議通告已最少於會議日期前十四天發給全體董事。根據公司細則按有關情況所允許或另行同意，所有相關會議議程及附連之董事會文件已在開會前一段合理時間內派發予所有董事，其他董事會及委員會會議一般給予合理通知。

公司秘書由主席委託負責擬備董事會會議議程，並包括董事提議載入的任何事項，確保全體董事皆有機會提出商討事項列入議程及批准議程。為使董事能作出知情有根據的決定，議程及相關的董事會文件連同所有合適、完整及可靠資料，至少在董事會會議及委員會會議的舉行三天前向全體董事或全體委員會成員，致令董事知悉本公司最新發展及／或財務狀況。董事會及個別董事亦可自行接觸高級管理層作進一步查詢，或當其要求進一步資料時，除高級管理層自願提供者之外。

公司秘書出席所有常規董事會會議及於有需要時出席其他董事會會議及委員會會議，就（其中包括）法定守章、企業管治事宜提供意見，並確保本公司的政策及程序得到妥當遵守。

公司秘書負責擬備所有董事會會議及委員會會議之會議記錄並加以存管。會議記錄充分詳細記錄所考慮事項、達成的決定、提出的疑慮及所表達的反對意見（如有）。會議記錄的初稿及最終定稿於各會議後合理時段內，予董事傳閱，作出意見，最終定稿將由公司秘書備存並可供董事查閱。

根據現行董事會常規，任何涉及主要股東或董事利益衝突的重大交易或事宜，須經由正式召開的實質董事會會議（於交易無重大利益關係的獨立非執行董事應出席會議）處理。任何於交易或事宜擁有重大權益的董事或彼等之緊密聯繫人須在批准該等交易的會議放棄表決及不獲計入法定人數內。





Corporate Governance Report

企業管治報告

Chairman and Chief Executive

The roles and responsibilities of Chairman of the Board and Chief Executive Officer of the Company (the “CEO”) have been clearly divided and defined. The clear division of the management of the Board and the day-to-day management of business ensures a balanced power and authority.

The Chairman provides leadership and is responsible for the effective functioning of the Board in accordance with good corporate governance practices and establishes corporate governance procedures. With the assistance and support of the Company Secretary(ies) and the senior management, the Chairman is also responsible for ensuring that the Directors receive in a timely manner adequate information, which must be accurate, clear, complete and reliable, and appropriate briefing on issues arising at Board meetings, and that all key and appropriate issues are discussed by the Board in a timely manner.

The Chairman also encourages the Directors to fully and actively participate in the Board’s affairs, taking the lead to assure that the Board acts in the best interests of the Company. The Chairman also promotes a culture to facilitate effective contribution and encourages the Directors to express dissenting views and concerns and allow sufficient discussion of issues before decisions are made.

The CEO focuses on implementing objectives, policies and strategies approved and delegated by the Board. He is in charge of the Company’s day-to-day management and operations and is also responsible for developing strategic plans, formulating and reviewing the organisational structure, control systems and internal procedures and processes for the Board’s approval.

Deviation from CG Code

Under code provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separate and should not be performed by the same individual. The Company deviated from the code in that Mr. Nie Guoming was both the Chairman and the CEO following the resignation of Mr. Lu Jie as the CEO with effect from 3 July 2025, until Mr. Nie Guoming’s resignation from all positions with the Group with effect from 12 December 2025. The Board believed that vesting the two roles in the same person could facilitate the execution of the Group’s business strategies and boost the effectiveness of its operation and considered it appropriate in the circumstances. The deviation was rectified upon the appointment of Mr. Xu Changjun as the Chairman and Mr. Luo Shaowen as the CEO, effective from 12 December 2025. Going forward, the Board will periodically review the Board’s structure in light of the evolving needs of the Group.

主席及行政總裁

本公司董事會主席及行政總裁（「行政總裁」）的職責已明確劃分。董事會管理與業務日常管理明確劃分，確保決策權力及授權分佈均衡。

主席提供領導及負責董事會按照良好企業管治常規有效運作及建立企業管治程序。在公司秘書及高級管理層的協助及支持下，主席亦負責確保董事及時收到準確、清晰、完整及可靠的充份資訊，及負責確保就董事會會議上所有當前事項作出簡報，及所有主要及適當的議程由董事會及時地審議。

主席亦鼓勵董事全力投入董事會事務，並以身作則，確保董事會行事符合本公司最佳利益。主席亦提倡促進作出有效貢獻的文化，鼓勵董事表達不同的意見及關注的事宜，允許在作出決策前給予充足時間討論該事宜。

行政總裁主要負責執行經董事會批准及授權的目標、政策及策略。彼負責本公司的日常管理及運作及負責制定策略計劃、擬定及審閱組織架構、監控制度及內部程序，以供董事會批准。

偏離企業管治守則

根據企業管治守則條文第C.2.1條，主席與行政總裁的角色應有區分，並不應由一人同時兼任。自蘆杰先生辭任行政總裁（自二零二五年七月三日生效）起，至聶國明先生辭去本集團所有職務（自二零二五年十二月十二日生效）止，聶國明先生曾同時擔任主席及行政總裁，本公司偏離了守則。董事會相信將兩項職能賦予同一人可促進本集團業務策略的執行及提升其營運效益及認為在此情況乃屬適當。徐昌軍先生被委任為主席及羅紹文先生被委任為行政總裁（自二零二五年十二月十二日生效）後，該偏離已獲修正。未來，董事會將根據本集團不斷變化的需求，定期檢討董事會的架構。





Corporate Governance Report

企業管治報告

Independent Non-Executive Directors

The independent non-executive Directors possess a wide range of business and financial expertise, experiences and, through participation in board meetings, offer independent judgment on issues of strategy, policy, performance, accountability, resources, key appointments and standard of conducts. Through taking the lead where potential conflicts of interests arise, serving on the Board committees, examining the Company's performance in achieving corporate goals and objectives and monitoring performance reporting, the independent non-executive Directors has become an integral part of the healthy growth of the Company.

During the year, all independent non-executive Directors attended the annual general meeting of the Company, enabling them to develop a balanced understanding of the views of the shareholders.

Each of the independent non-executive Directors was appointed for a contractual term of one year subject to renewal on a yearly basis and re-election in accordance with the Bye-laws. Such term shall be terminated: (i) by either party giving the other not less than two months' written notice; (ii) forthwith without compensation, on ground of disqualification, gross or willful misconduct or negligence of such Director, or (iii) any failure of passing a resolution by the shareholders to be re-elected as a Director, whichever is earlier.

During the year ended 31 December 2025, the Board at all times met the requirements of Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules relating to the appointment of at least three independent non-executive Directors, representing at least one-third of the Board and with at least one of the independent non-executive Directors possessing appropriate professional qualifications, or accounting or related financial management expertise.

The Company has received written annual confirmation from each independent non-executive Director concerning his/her independence pursuant to Rule 3.13 of the Listing Rules and all independent non-executive Directors are considered independent having regard to the independence criteria as set out in Rule 3.13 of the Listing Rules.

BOARD COMMITTEES

The Board has established five committees, namely, the Audit Committee, the Nomination Committee, the Remuneration Committee, Risk Management Committee and Strategy Committee, for overseeing specific aspects of the Company's affairs. Each Board committee was established with defined written terms of reference setting out its authorities and duties and requiring the Board Committees to report back to the Board on their decisions or recommendations (unless otherwise restricted by applicable legal or regulatory requirements). To provide transparency, the terms of reference of the Board committees are made available on the Company's and the Stock Exchange's websites and hard copies of the same are available to the shareholders upon request.

獨立非執行董事

獨立非執行董事擁有廣泛的商業及財務專業知識與經驗，並透過參與董事會會議，在涉及策略、政策、公司表現、問責性、資源、主要委任及操守準則等事宜上，提供獨立的意見。獨立非執行董事透過在出現潛在利益衝突時發揮牽頭引導作用、出任各董事會委員會成員、審查本公司的表現是否達到企業目標和目的並監察匯報公司表現的事宜，已成為本公司穩健增長的重要力量。

年內，所有獨立非執行董事出席了本公司的股東週年大會，有助於彼等對股東的意見有更公正的了解。

獨立非執行董事已各自獲委任，合約年期為一年，可每年重續，並根據公司細則重選連任。倘（以較早者為準）(i)任何一方向另一方發出不少於兩個月的書面通知，則有關任期可予終止；(ii)因該董事喪失資格、嚴重或蓄意不當行為或疏忽職守；或(iii)未能獲本公司股東通過決議案重選為董事，則有關任期立即終止而毋須賠償。

截至二零二五年十二月三十一日止年度，董事會一直遵守上市規則第3.10(1)、3.10(2)及3.10A條有關委任最少三名獨立非執行董事，須佔董事會成員人數至少三份之一而其中最少一名獨立非執行董事須具備合適專業資歷或會計或相關財務管理專業知識的規定。

本公司已接獲各獨立非執行董事根據上市規則第3.13條規定所作有關其獨立身分的年度確認書，根據上市規則第3.13條所載獨立性標準，所有獨立非執行董事為獨立。

董事會委員會

董事會下設五個委員會：審核委員會、提名委員會、薪酬委員會、風險管理委員會及戰略委員會，以掌管本公司特定事務。各董事會委員會均設有明確書面職權範圍，載列其要求董事委員會向董事會報告其決定或意見的權限及職責（適用法律或監管規定限制者除外）。為提供透明度董事會委員會的職權範圍於本公司及聯交所網站刊載，其複印件亦可供股東索閱。



Corporate Governance Report

企業管治報告

Save as the Risk Management Committee and Strategy Committee, each Board committee consists of a majority of independent non-executive Directors and is respectively chaired by an independent non-executive Director. Chairman and members of each Board committee as at the date of this report are set out below:

Audit Committee

△YIP Wai Ming (*Chairman*)
 △WU Min
 △MAN Kwok Kuen, Charles
 △FOK Wai Shun, Wilson

Nomination Committee

△WU Min (*Chairperson*)
 △YIP Wai Ming
 *XU Changjun

Remuneration Committee

△YIP Wai Ming (*Chairman*)
 △WU Min
 *LI Wenjin

Risk Management Committee

*LI Heguo (*Chairman*)
 *LUO Shaowen
 *LI Wenjin
 *ZHANG Hui
 #CHEUNG Shi Yeung

Strategy Committee

*XU Changjun (*Chairman*)
 *LUO Shaowen
 *LI Wenjin
 *LI Heguo
 *ZHANG Hui

△ Independent non-executive Director

* Executive Director

Mr. Cheung Shi Yeung is the Chief Financial Officer and Company Secretary of the Company and is not a director of the Company as at the date of this report

The Board committees have been provided with sufficient resources to perform their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances at the Company's expense.

Audit Committee

The Audit Committee was established by the Board on 1 December 2010. The Audit Committee comprises four independent non-executive Directors (including at least one member possessing appropriate professional qualifications or accounting or related financial management expertise). None of the members of the Audit Committee is a former partner of the Company's existing external auditor.

除風險管理委員會及戰略委員會外，各董事會委員會由獨立非執行董事佔多數並擔任主席。於本報告日期，各董事會委員會主席及成員如下：

審核委員會

△葉偉明 (*主席*)
 △吳敏
 △文國權
 △霍偉舜

提名委員會

△吳敏 (*主席*)
 △葉偉明
 *徐昌軍

薪酬委員會

△葉偉明 (*主席*)
 △吳敏
 *李文晉

風險管理委員會

*李和國 (*主席*)
 *羅韶文
 *李文晉
 *張輝
 #張仕揚

戰略委員會

*徐昌軍 (*主席*)
 *羅韶文
 *李文晉
 *李和國
 *張輝

△ 獨立非執行董事

* 執行董事

於本報告日期，張仕揚先生為本公司的首席財務官及本公司公司秘書，並非為本公司董事。

董事會委員會已獲提供充足資源履行職責及可於適當情況下，合理要求徵求獨立專業意見，費用由本公司承擔。

審核委員會

審核委員會由董事會於二零一零年十二月一日成立。審核委員會由四名獨立非執行董事組成，當中包括至少一名具備合適專業資歷或會計或相關財務管理專業知識的成員。審核委員會全體成員均非本公司現任外聘核數師的前合夥人。





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The main duties of the Audit Committee include, among others, the followings:

- (a) to review the financial statements, reports, accounting policies and practices and consider any significant or unusual items raised by the Company's staff responsible for the accounting and financial reporting function, compliance officer (or person occupying the same position) or external auditor before submission to the Board;
- (b) to review the Company's relationship with the external auditor with reference to its work performed, fees and terms of engagement, and make recommendation to the Board on the appointment, re-appointment and, if appropriate, removal of external auditor;
- (c) to review the adequacy and effectiveness of the Company's financial reporting system, audit process, the Group's financial control, internal control and risk management systems, including but not limited to adequacy of resources available to its respective functions, staff qualifications and experience and training programmes; and
- (d) to cooperate with the Risk Management Committee to ensure that Risk Management Committee has access to information necessary to fulfill their duties and responsibilities with respect to risk assessment and risk management.

The written terms of reference describing the authority and duties of the Audit Committee was prepared and adopted in accordance with the CG Code, the "Principles of Auditor Independence and the Role of Corporate Governance in Monitoring an Auditor's Independence" issued by the Technical Committee of the International Organization of Securities Commissions and "A Guide for The Formation of An Audit Committee" and "A Guide for Effective Audit Committees" published by the Hong Kong Institute of Certified Public Accountants.

The Audit Committee held two meetings during the year ended 31 December 2025 to review the half-yearly and annual financial results and reports, financial reporting and compliance procedures, internal control and risk management systems, effectiveness of internal audit function, the auditor's independence and objectivity, as well as the Company's environmental, social and governance ("ESG") performance and reporting. Full minutes of the meetings are duly kept by the Company Secretary(ies) and draft and final versions of the same have been sent to all committee members for comment and records, within reasonable time afterwards in accordance with the relevant Code Provisions. The Audit Committee also met with the Company's auditor, PricewaterhouseCoopers, twice during the year and recommended its re-appointment as the Company's external auditor to the Board, which has taken no different view in respect of the Audit Committee's recommendation.

審核委員會的主要職責，包括（其中包括）：

- (a) 審閱財務報表、報告及會計政策及常規，並於提交董事會前，考慮本公司的會計及財務匯報職員、監察主任（或擔任相同職位之人士）或外聘核數師提出的任何重大或不尋常項目；
- (b) 參考外聘核數師所進行工作、費用及聘用條款，檢討公司與外聘核數師的關係，並就委任、續聘及（如合適）罷免外聘核數師向董事會提出意見；
- (c) 審閱本公司財務報告制度、審核程序、本集團的財務監控、內部監控及風險管理制度是否充份及具備效益，其中包括但不限於是否有足夠資源履行其各職能員工資歷及經驗及培訓計劃；及
- (d) 與風險管理委員會合作，確保風險管理委員會能夠取得必要資料，以履行其風險評估及風險管理之職能及責任。

已根據企業管治守則、國際證券事務監察委員會組織技術委員會所發出的《核數師獨立性原則及企業管治對監察核數師獨立性所起的作用》及由香港會計師公會發出的「成立審核委員會指引」及「審核委員會有效運作指引」編制及採納列明審核委員會的職權及責任的書面職權範圍。

審核委員會於截至二零二五年十二月三十一日止年度曾舉行兩次會議，審閱中期及年度財務業績及報告，財務申報及合規程序、內部監控及風險管理制度、內部審核職能的有效性、核數師的獨立性及客觀性，以及本公司的環境、社會及管治（「環境、社會及管治」）表現及報告。根據相關守則條文，完整的會議記錄由公司秘書妥善保管，且會議記錄的草稿及最終稿已於隨後合理時間內發給所有委員會成員評論及記錄。審核委員會亦於年內與本公司核數師羅兵咸永道會計師事務所兩次會面，並向董事會建議續聘該核數師為本公司外部核數師，而董事會就建議續聘事宜與審核委員會並無意見分歧。



Corporate Governance Report

企業管治報告

The Company has established anti-corruption and whistleblowing policies and systems, which are conducive to setting a healthy corporate culture and good corporate governance practices.

As at the end of 2025 and the date of this report, there are no material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

The Company's annual results for the year ended 31 December 2025 have been reviewed by the Audit Committee.

Nomination Committee

The Nomination Committee was established by the Board on 1 December 2010 and comprises two independent non-executive Directors (one of whom being the chairman of the Nomination Committee) and one executive Director. Its terms of reference was prepared and adopted with reference to the CG Code and its principal duties include, among others, the review of the structure, size and composition of the Board, developing and formulating relevant procedures for nomination and appointment of Directors, making recommendations to the Board on the appointment and succession planning of Directors, and assessing the independence of the independent non-executive Directors.

The Nomination Committee carries out the process of selecting and recommending candidates for directorships based on the balance of expertise, skills, experience, professional knowledge, personal integrity and time commitments of such individuals, business requirements of the Group and other relevant statutory requirements and regulations. External recruitment agency may also be engaged to carry out the recruitment and selection process when necessary. The Company has always maintained diversified selection criteria in its hiring process as measurable objectives, taking into account a wide range of attributes including age, gender, educational background, professional experience, industry skills, expertise and experience and such policy (the "Board Diversity Policy") was reduced to writing in 2014. To facilitate sustainable and balanced development of the Company, the Nomination Committee regularly reviews the Board Diversity Policy from nomination to appointment, with an objective to achieve a diversified spectrum of Directors with varying perspectives, educational background and expertise, ranging from in-depth knowhow in the payment industry, sales and marketing talents to professional qualifications in the legal and accounting fields. Each Director has accumulated experience in his respective field of expertise for at least 10 to 30 years. Regardless of their background or experience, the Directors commonly share and acquire the talent and competence to drive the development of the industry, being the ultimate attributes that the Nomination Committee will uphold and carry through in the talent selection process.

本公司已設立反貪污及舉報政策與制度，此有利於建立健全之企業文化及良好之企業管治常規。

截止二零二五年年底及於本報告日期，並無有關或會對本公司按持續基準經營的能力產生重大疑問的事件或情況。

本公司截至二零二五年十二月三十一日止年度的全年業績已經由審核委員會審閱。

提名委員會

提名委員會由董事會於二零一零年十二月一日成立，並由兩位獨立非執行董事（其中一位為提名委員會主席）及一位執行董事組成。其職權範圍根據企業管治守則草擬及採納，主要職責其中包括檢討董事會的架構、規模及組成、建立及制定有關董事提名及委任程序以及就董事委任及繼任規劃向董事會作出建議，並評估獨立非執行董事的獨立性。

提名委員會負責就適當的技能、技巧、經驗、專業知識、個人誠信及投入時間以及就本集團業務需要及其他相關法定規則及規例，甄選及推薦候任董事人選。有需要時或會委任外界招聘代理進行招聘及甄選程序。本公司於委聘程序中一直維持採用多元化甄選準則作為其可衡量目標，同時考慮年齡、性別、教育背景、專業經驗、行業技能、專業知識及經驗等多項特質，而有關政策（「董事會多元化政策」）於二零一四年編制。為促進本公司持續、均衡的發展，提名委員會從提名至委任方面定期審閱董事會多元化政策，目標確保董事具備多元化視野及不同教育背景及專業知識，從對支付行業的深入了解、銷售及市場推廣才能以至於法律及會計範疇的專業資格。董事均於各自專業知識範疇積逾至少10至30年經驗。不論董事擁有什麼背景或經驗，彼等均擁有一天賦才能及驅策行業發展的共同特質，而此亦為甄選過程中提名委員會貫徹及守護的終極價值。





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As at 31 December 2025, the Board consists of eight male members and one female member, and the ratio of male to female in the workforce (including senior management) was approximately 65%/35%. The Nomination Committee considered that the Board and the workforce were sufficiently diverse in terms of gender. The Board and the Nomination Committee continue to search for potential candidates for the sake of developing a pipeline of potential successors to the board to enhance gender diversity. The Board targets to maintain the Board with female representation and is committed to further enhancing gender diversity of the Board and the workforce as and when suitable candidates are identified. The Company has also reviewed the membership, structure and composition of the Board, and is of the opinion that the structure of the Board is reasonable, and the experiences and skills of the directors in various aspects and fields can enable our Company to maintain a high standard of operation.

Appointment of Directors is based on objective criteria, having due regard to the benefits of diversity to the Board, and decisions of the Nomination Committee are based on the merits and contribution of the selected candidates.

The Nomination Committee has adopted a nomination policy (the "Nomination Policy") which sets out the selection criteria and procedure of nominating, appointing and re-appointing a Director. The selection criteria used in assessing the suitability of a candidate include, inter alia, his/her academic background and professional qualifications, relevant industry experience, character and integrity and whether he/she can contribute to the diversity of the Board underpinned in the Board Diversity Policy. The procedure of appointing and re-appointing a Director is summarised as follows:—

- nomination and invitation of suitable candidates by any member of the Nomination Committee or the Board;
- evaluation of the candidate by the Board based on all selection criteria as set out in the Nomination Policy and the Board Diversity Policy;
- performing due diligence in respect of each candidate and making recommendation for the Board's consideration and approval;
- in case of nomination of an independent non-executive Director, assessing the candidate's independence under the relevant Code Provisions and the Listing Rules;
- where nominating an independent non-executive Director for election at general meetings, having due consideration of matters under applicable Code Provision(s);

截至二零二五年十二月三十一日，董事會由八名男性成員及一名女性成員組成，而全體員工（包括高級管理人員）的男女比例約為65%/35%。提名委員會認為，董事會及全體員工於性別方面已有足夠之多樣性。董事會及提名委員會繼續物色潛在候選人，發展潛在董事繼任人管道，以提升性別多元化。董事會的目標是在董事會中維持有女性代表，亦致力於在物色到合適人選時進一步提升董事會及全體員工的性別多元化。本公司亦已審閱董事會的成員、架構及組成，認為董事會的架構合理，且董事在各個方面及領域的經驗及能力可令本公司維持高標準運作。

董事的委任將依據客觀標準，並充分考慮多元化對董事會的裨益。提名委員會基於候選人的價值與貢獻作出決策。

提名委員會已採納一項提名政策（「提名政策」），當中列載提名、委任及重新委任董事之甄選準則及提名程序。用以評估候選人的甄選準則包括（尤其是）其學歷背景及專業資格、與行業有關之經驗、品格及誠信及彼是否能如董事會多元化政策所述為董事會多元化作出貢獻。新委任及重新委任董事的程序概述如下：—

- 由提名委員會或董事會任何成員提名及邀請適當候選人；
- 由董事會根據提名政策及董事會多元化政策所載所有甄選準則評估候選人；
- 對各候選人進行盡職審查並作出推薦建議以供董事會考慮及批准；
- 如提名獨立非執行董事，則根據相關企業管治守則條文及上市規則評估候選人的獨立性；
- 倘於股東大會上提名獨立非執行董事膺選，則根據適用守則條文作出審慎考慮；



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- in the context of re-appointment of retiring Directors, reviewing the candidate's overall contribution and performance and making recommendations to the Board and/or the shareholders for consideration in connection with his/her re-election at general meetings; and
- convening a meeting of the Board to consider the appointment or re-appointment of the candidate as a Director.

The Nomination Committee has also adopted a board independence evaluation mechanism (the "Board Independence Evaluation Mechanism"), which sets out the procedure and a list of factors to be considered for assessment of the independence of the Directors, so as to ensure independent views and input are available to the Board.

The Nomination Committee held two meetings during the year ended 31 December 2025 to, amongst others, (i) review the structure, size, diversity and composition of the Board; (ii) assess the independence of the independent non-executive Directors; (iii) consider and make recommendation to the Board on the appointment of additional members of the Board, the re-appointment and re-election of the retiring Directors; (iv) review the implementation and effectiveness of the Board Diversity Policy and the Board Independence Evaluation Mechanism; and (v) review and recommend the continuing adoption of the Board Diversity Policy, Nomination Policy and the Board Independence Evaluation Mechanism.

Pursuant to the Bye-laws, Mr. Li Wenjin, an executive Director Dr. Wu Min and Mr. Man Kwok Kuen, Charles, the independent non-executive Directors, shall retire by rotation and, being eligible, offer themselves for re-election at the AGM. According to Code Provision B.2.3, any further appointment of independent non-executive director serving more than 9 years should be subject to a separate resolution to be approved by shareholders. As Dr. Wu Min and Mr. Man Kwok Kuen, Charles has served the Company as the independent non-executive Director for more than 9 years, a separate resolution shall be proposed for their re-election at the AGM.

In accordance with Bye-law 83(2), any Director appointed by the Board as an addition to the existing Board shall hold office only until the next annual general meeting of the Company following such appointment and shall then be eligible for re-election. Accordingly, Mr. Xu Changjun, Mr. Luo Shaowen, Mr. Li Heguo, and Mr. Zhang Hui shall hold office until the AGM, and being eligible, offer themselves for re-election thereat.

- 如重新委任退任董事，則檢討候選人的整體貢獻及表現並就其於股東大會進行重選向董事會及／或股東作出推薦建議以供考慮；及
- 召開董事會議以考慮委任或重新委任候選人為董事。

提名委員會亦採納了董事會獨立性評估機制（「董事會獨立性評估機制」），當中載列評估董事獨立性的程序，及需要考慮的因素的清單，以確保董事會能夠獲得獨立的觀點和意見。

提名委員會於截至二零二五年十二月三十一日止年度曾舉行兩次會議，以（其中包括）(i)檢討董事會架構、規模、多元化及組成；(ii)評估獨立非執行董事的獨立性；(iii)委任董事會新增成員、考慮及就續聘和重選退任董事提出建議；(iv)檢討董事會多元化政策及董事會獨立性評估機制的實施情況和有效性；及(v)審閱及建議繼續採納董事會多元化政策、提名政策及董事會獨立性評估機制。

根據公司細則，執行董事李文晉先生及獨立非執行董事吳敏博士及文國權先生將輪值告退，彼等符合資格並願意於股東週年大會膺選連任。根據守則條文第B.2.3條，若獨立非執行董事在任已超過九年，則其後之委任須以獨立決議案形式由股東審議通過。由於吳敏博士及文國權先生已擔任本公司獨立非執行董事超過九年，本公司須於股東週年大會上就彼等之重選提呈獨立決議案。

根據細則第83(2)條，任何獲董事會委任加入現時董事會的董事任期僅至該委任後本公司下屆股東週年大會為止，屆時將合資格膺選連任。因此，徐昌軍先生、羅詔文先生、李和國先生及張輝先生任期應至股東週年大會為止，彼等符合資格並願意膺選連任。





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Upon the annual review of the Board's composition taking into account the Board Diversity Policy and the independence of the independent non-executive Directors, the Nomination Committee formed the view that the Board has maintained an appropriate mix and balance of skills, knowledge, experience, expertise and diversity of perspectives appropriate to the business requirements of the Company and the independent non-executive Directors remain independent. Taking into account the aforesaid and each of the retiring Directors' confirmation to give sufficient time and attention to the Company's affairs subsequent to the proposed re-appointment, the Nomination Committee made a recommendation to the Board for considering the standing for re-election at the AGM of the four Executive Directors appointed by the Board in December 2025, namely Mr. Xu Changjun, Mr. Luo Shaowen, Mr. Li Heguo and Mr. Zhang Hui and the three retiring directors, namely Mr. Li Wenjin, Dr. Wu Min and Mr. Man Kwok Kuen, Charles. The Board, taking into account the recommendation and other factors as considered relevant, has decided to further recommend the aforesaid Directors to stand for re-election at the AGM.

The Company's circular to be dispatched in April 2026 contains detailed information of the Directors standing for re-election at the AGM.

Remuneration Committee

The Remuneration Committee was established by the Board on 1 December 2010. Its terms of reference was prepared and adopted with reference to the CG Code. Its primary objectives and duties include making recommendations to the Board on the remuneration policy and structure, remuneration packages of the Directors and the senior management and compensation arrangements relating to dismissal or removal. The Remuneration Committee is also responsible for establishing formal and transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration, which is determined with reference to the performance of the individual and the Company, market practice and conditions as well as the Group's corporate goals and objectives.

The Remuneration Committee normally meets to review the remuneration policy and structure and make recommendation to the Board on the remuneration packages of the Directors and senior management and other related matters, including without limitation benefits in kind, pension rights and the compensation arrangements relating to their termination and dismissal. The human resources department is responsible for collection and administration of the human resources data and proposing the remuneration structure and remuneration packages of the Directors and senior management to the Remuneration Committee for consideration. The Remuneration Committee shall consider and consult the Chairman and/or the Board about these proposals.

經計及董事會多元化政策及獨立非執行董事的獨立性對董事會組成進行年度審閱後，提名委員會認為董事會已具備符合本公司業務所需的適當技能、知識、經驗、專業知識及多樣化的觀點與角度，以及在以上各方面取得平衡，且獨立非執行董事保持獨立。考慮到上述各退任董事確認於建議重新委任後對本公司事務投入充分時間及關注，提名委員會推薦董事會考慮由董事會於二零二五年十二月委任的三名執行董事，即徐昌軍先生、羅韶文先生、李和國先生及張輝先生及三名退任董事，即李文晉先生、吳敏博士及文國權先生於股東週年大會上膺選連任。經考慮推薦建議及視為相關的其他因素後，董事會已決定進一步推薦上述董事於股東週年大會膺選連任。

本公司將於二零二六年四月發送的通函載有於股東週年大會上膺選連任的董事的詳細資料。

薪酬委員會

薪酬委員會於二零一零年十二月一日成立，其職權範圍根據企業管治守則草擬及採納，主要職責包括就董事及高級管理人員的薪酬政策、結構與薪酬待遇及有關遣散及解雇的補償安排向董事會提供推薦意見。薪酬委員會亦負責就制定該等薪酬政策及結構訂立正式及具透明度程序，確保並無董事或彼任何聯繫人士參與釐定本身薪酬，有關薪酬乃經參考個人及本公司表現、市場常規及情況以及本集團所訂企業方針及目標後釐定。

薪酬委員會一般就審閱薪酬政策及結構，以及就董事及高級管理人員薪酬待遇與其他相關事務（其中包括但不限於非金錢利益、退休金權利及因解僱或罷免所涉及的賠償安排）舉行會議及對董事會作出建議。人力資源部門負責收集及管理人力資源數據，並就薪酬結構與董事及高級管理人員之薪酬待遇向薪酬委員會作出建議，以供其考慮。薪酬委員會須就該等建議作出考慮及諮詢主席及／或董事會。



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The Remuneration Committee held two meetings during the year ended 31 December 2025 to, among others, (i) review and recommend the remuneration packages of the Directors and senior management, with reference to including without limitation their individual performance, corporate goals and market practices; (ii) consider matters relating to the share option scheme of the Company including, among others, reviewing the list of eligible participants and tracking the share options movements; and (iii) review and access the Company's remuneration policy and remuneration practices.

The remuneration payable to the members of senior management, including the share-based payment expenses, by band for the year ended 31 December 2025 is set out below:

Remuneration band	薪酬組別	Number of individual* 人數*
HK\$6,500,001 to HK\$7,000,000	6,500,001港元至7,000,000港元	1

Further particulars relating to Directors' emoluments and the five highest paid individuals as required to be disclosed pursuant to Appendix D2 to the Listing Rules are set out in Notes 10 and 34 to the consolidated financial statements.

Risk Management Committee

The Risk Management Committee was established by the Board on 19 December 2025 and comprises four Executive Directors and one non-director member.

The main duties of the Risk Management Committee include, among others, the followings:

- to review the Group's risk management systems and internal control systems (including financial, operational and compliance controls), internal audit function, Environmental, Social and Governance's performance and reporting (including the Environmental, Social and Governance report), to ensure that effective and adequate risk management and internal control systems are established and maintained and that sufficient resources are in place for the Group's internal audit function;
- to consider the effectiveness of the Group's decision-making processes in crisis and emergency situations and to maintain the Group's risk management standards; and

薪酬委員會於截至二零二五年十二月三十一日止年度曾舉行兩次會議，以(其中包括)(i)參考(包括但不限於)董事及高級管理層的個人表現、企業目標及市場慣例，以審閱彼等的薪酬待遇及提供建議；(ii)考慮有關本公司購股權計劃的事宜，包括(其中包括)審閱合資格參與者名單及追蹤購股權變動；及(iii)審閱及評估本公司的薪酬政策及薪酬慣例。

於截至二零二五年十二月三十一日止年度按組別劃分之應付高級管理人員薪酬(包括股份支付費用)載列如下：

根據上市規則附錄D2須予披露有關董事酬金及五名最高薪人士的進一步詳情，載於綜合財務報表附註10及34。

風險管理委員會

風險管理委員會由董事會於二零二五年十二月十九日成立，並由四名執行董事及一名非董事成員組成。

風險管理委員會的主要職責包括(其中包括)：

- 審閱本集團之風險管理制度、內部監控制度(包括財務、營運及合規監控)、內部審核職能、環境、社會及管治的表現及報告(包括環境、社會及管治報告)，以確保建立和維持有效和足夠的風險管理和內部監控制度，並有足夠的資源，藉以履行本集團內部審核職能；
- 省覽本集團之危機及緊急情況下決策流程的有效性及其維持本集團風險管理之水平；及





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- on an annual basis report to the Board on the effectiveness of the risk management systems and internal control systems (including financial, operational and compliance controls) for the Group, Environmental, Social and Governance report and adequacy of resources of its internal audit functions.

As the Risk Management Committee was established on 19 December 2025, no meetings were held by the Risk Management Committee during the year.

Strategy Committee

The Strategy was established by the Board on 19 December 2025 and comprises five Executive Directors.

The main duties of the Strategy Committee include, among others, the followings:

- review, research and recommend on the mid-term and long-term development strategies and business plans of the Company;
- research and recommend on significant matters impacting the development of the Company;
- supervise and monitor the implementation of the development strategies and business plans of the Company on a regular basis;
- opine on any significant investment and financing projects which are subject to the approval of the Board; and
- review and make suggestions for major business reorganization, acquisition, merger and asset transfer which are subject to the approval of the Board.

As the Strategy Committee was established on 19 December 2025, no meetings were held by the Strategy Committee during the year.

Corporate Governance Function

The Board is responsible for performing the corporate governance duties which includes, among others, formulating and reviewing the Group's policies and practices on corporate governance, reviewing and monitoring the training and continuous professional development of the Directors and senior management, the Group's policies and practices on compliance with legal and regulatory requirements, formulating and reviewing the code of conduct, guidelines and compliance manual applicable to employees and Directors, monitoring their compliance of the same and reviewing the Group's compliance with the CG Code and relevant disclosure obligations.

- 每年須向董事會匯報本集團的風險管理制度、內部監控制度（包括財務、營運及合規監控）的有效性，環境、社會及管治報告及內部審核職能的資源充足性。

由於風險管理委員會於二零二五年十二月十九日成立，於年內，風險管理委員會並無舉行會議。

戰略委員會

戰略委員會由董事會於二零二五年十二月十九日成立，並由五名執行董事組成。

戰略委員會的主要職責包括（其中包括）：

- 對本公司中長期發展策略及業務計劃進行檢討、研究並提出建議；
- 對影響本公司發展的重大事項進行研究並提出建議；
- 對本公司發展策略及業務計劃的實施進行定期監督和監測；
- 對須經董事會批准的重大投資及融資項目發表意見；及
- 對須經董事會批准的重大業務重組、收購、兼併及資產轉讓進行檢討並提出建議。

由於戰略委員會於二零二五年十二月十九日成立，於年內，戰略委員會並無舉行會議。

企業管治職能

董事會負責履行本公司的企業管治職責，其中包括制定及檢討本集團於企業管治方面的政策及常規、檢討及監察董事及高級管理層的培訓及持續專業發展、本集團的政策及常規是否符合法律及監管要求，制定及檢討員工及董事的操守準則、指引和合規手冊，監察其遵守情況，以及檢討本集團遵守企業管治守則的情況及相關披露責任。



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RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The Board and the Directors

The Board is responsible for presenting a balanced, clear and understandable assessment in annual and interim reports, inside information announcements and complying with other financial disclosures required under the Listing Rules and other regulatory requirements.

The Directors also acknowledge their responsibilities for preparing the financial statements of the Company for the year ended 31 December 2025.

Auditor's Statement

The statement of the external auditor of the Company about its reporting responsibilities on the consolidated financial statements is set out in the "Independent Auditor's Report" on pages 74 to 83.

Senior Management

The senior management has provided the Board with sufficient explanation and necessary information enabling the Board to make an informed assessment of financial and other information put before the Board for approval.

Monthly updates have also been provided by the senior management to all members of the Board to enable proper discharge of duties by the Board as a whole or each member individually by giving them balanced and understandable assessment of the Company's performance, position and prospects in sufficient detail.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board has developed the Group's internal control, risk assessment and management systems and acknowledges its overall responsibility for reviewing and maintaining an adequate and effective risk management and internal control systems on an ongoing basis to safeguard the interests of shareholders and assets of the Group. The Board, through the Audit Committee and Risk Management Committee, evaluates the effectiveness of the systems at least annually to ensure the adequacy of resources, staff qualifications and experience, training programmes, budget of the Group's accounting, internal audit and financial reporting functions, as well as the Company's environmental, social and governance performance and reporting, and is kept apprised of significant risks including but not limited to ESG risks that may impact the performance of the Group.

有關財務報表的責任

董事會及董事

根據上市規則及其他監管要求，董事會須對年報及中期報告、上市規則與其他監管規則所規定的內幕消息公佈負責提呈均衡、清晰及易於理解的評估及遵守其他財務資料的披露。

董事亦明瞭彼等編制本公司截至二零二五年十二月三十一日止年度財務報表的責任。

核數師聲明

本公司外聘核數師有關彼等申報綜合財務報表責任的聲明載於第74至83頁「獨立核數師報告」。

高級管理層

高級管理層已向董事會提供充分的解釋及必要的資料，讓董事會可以就提交給其批准的財務及其他資料，作出有根據的評審。

高級管理層亦已每月向董事會全體成員提供更新資料，載列有關本公司的表現，財務狀況及前景的公正及易於理解的評估，內容足以讓董事會妥當履行職責。

風險管理及內部監控

董事會已制定本集團之內部監控及風險評估及管理制度，並對持續檢討及維持足夠及有效之風險管理及內部監控制度負有全面責任，以保障股東利益及本集團資產。董事會透過審核委員會及風險管理委員會最少每年評估制度的有效性確保本集團在會計、內部審核及財務匯報職能方面的資源、員工資歷及經驗，及員工所接受的培訓課程及有關預算為足夠，及本公司的環境、社會及管治表現及報告，以及獲告知可能影響集團表現的重大風險，包括但不限於環境、社會及管治風險。





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Risk Management and Internal Control Systems

The risk management and internal control systems of the Company are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against all risk issues. We have employed a bottom-up approach for identification, assessment and mitigation of risk at all business unit levels and across all functional areas.

Process used to identify, evaluate and manage significant risks

During the process of risk assessment, the Audit Committee and Risk Management Committee identify the risks of the Group including but not limited to ESG risks, and decide on the respective risk levels and the Board shall assess and determine the nature and extent of the risks that are acceptable to the Group when achieving its strategic objectives. In particular, material ESG risks are effectively identified and evaluated by the Audit Committee and Risk Management Committee through an independent third-party consultant. Taking into consideration the risk response, i.e. the necessary risk mitigating measures, the relevant departments and business units shall be assigned to implement the risk management solutions in accordance with their respective roles and responsibilities. The identified risk together with the risk response will be recorded at the risk register and subject to the Board's oversight.

Main features of Risk Management and Internal Control Systems

The key elements of the risk management and internal control systems of the Company include the establishment and maintenance of a risk register to keep track of and record identified risks including but not limited to ESG risks, the assessment and evaluation of such risks, the development and continuous update of responsive procedures, and the ongoing testing of internal control procedures to ensure their effectiveness.

An ongoing risk assessment approach is adopted by the Company for identifying and assessing the key inherent risks that affect the achievement of its objectives. Risks are classified by (i) likelihood of occurrence as Unlikely (1), Possible (2) and Likely (3) and (ii) resulting impact as Minor (1), Moderate (2) and Significant (3). The risk degrees determine the level of management's attention and risk treatment effort required.

風險管理及內部監控系統

本公司的風險管理及內部監控系統旨在管理而非消除未能達成業務目標的風險，而且只能就所有風險問題作出合理但非絕對的保證。我們已採取由下而上的方法以識別、評估及減低在所有業務層面及各功能範疇上的風險。

用以識別、評估及管理重大風險的程序

在風險評估過程中，審核委員會及風險管理委員會識別本集團的風險，包括但不限於環境、社會及管治風險，並決定有關的風險水平，而董事會則會評估及釐定本集團於實現其策略目標時可接受的風險性質和程度。尤其是，審核委員會及風險管理委員會透過獨立第三方專業顧問有效識別環境、社會及管治主要風險並進行評估，考慮到有關的風險應對措施（即必須採取的風險紓緩措施）後，相關部門和業務單位將根據其職能及職責獲指派執行相應的風險管理解決方案。已識別之風險連同有關的風險應對措施將記錄於風險登記冊，並須受董事會監督。

風險管理及內部監控系統的主要特點

本公司風險管理及內部監控系統的主要元素包括設立及更新維護風險登記冊以跟進及記錄已識別之風險（包括環境、社會及管治風險）、評估及檢討該等風險、制定及不時更新應對措施，以及持續測試內部監控程序以確保其成效。

本公司已採取持續進行的風險評估方法以識別和評估影響其達到目標的主要固有風險。風險將(i)按發生的可能性分為：不可能（1分）、可能（2分）及很可能（3分），及(ii)按影響程度分為：輕微（1分）、中等（2分）及重大（3分）。風險程度將決定管理層的關注程度及處理風險的所須努力。



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Process used to review the effectiveness of the Risk Management & Internal Control Systems and to resolve material internal control defects

In view of the Company's business and scale of operations, the Board considers that the internal audit function would be executed most cost-effectively through designated internal audit personnel ("IA Personnel") working with and as assisted by an independent consulting firm (the "Internal Control Auditor") to conduct semi-annual review of the Group's risk management and internal control systems.

During the year, the Internal Control Auditor conducted semi-annual reviews of the effectiveness of the Group's risk management and internal control systems in accordance with the scope of review agreed and approved by the IA Personnel and requirements under CG Code. The Internal Control Auditor reported to and made recommendations to the IA Personnel for correction and mitigation of any internal control defects revealed. The IA Personnel considered that the recommendations would be effective and was satisfied that there had been no major deficiency noted in the Group's risk management and internal controls systems being reviewed. The Internal Control Auditor and IA Personnel regularly report to the Audit Committee the results of the activities pertaining to the adequacy and effectiveness of internal controls, including but not limited to, any indications of failings or material weaknesses in those controls, based on which, the Audit Committee assists the Board to ensure that the financial reporting system, internal control system, risk management system, regulatory compliance and associated procedures are sufficient and effective, and cooperates with the Internal Control Auditor and IA Personnel to ensure their access to information necessary to fulfil their duties and responsibilities with respect to risk assessment and risk management. Accordingly, the Audit Committee and the Board considered during the year, the risk management and internal control systems to be effective and have been implemented with adequate resources during the year.

Procedures and internal controls for the handling and dissemination of inside information

The Board has adopted a policy for handling and dissemination of inside information (the "Inside Information Policy"). The Inside Information Policy stipulates the obligations of the Group in relation to restriction on sharing non-public information, handling of rumours, unintentional selective disclosure, exemptions and statutory waiver to the disclosure of inside information, external communication guidelines and compliance and reporting procedures. Management takes all reasonable measures from time to time to ensure that proper safeguards exist to prevent breach of any disclosure obligations. Employees are required to promptly bring any possible leakage or divulgence of inside information to the attention of the Chief Financial Officer, or his delegates, who will notify the Board timely and accordingly, in which case and in the event that there is evidence of material violation of the Inside Information Policy, the Board or designated appropriate persons will decide the course of actions for rectifying the problem and avoiding recurrence.

用以檢討風險管理及內部監控系統有效性的程序及解決嚴重內部監控缺失的程序

就本公司的業務及經營規模而言，董事會認為，透過指定的內部審核人員（「內部審核人員」）與一間獨立顧問公司（「內控核數師」）合作並在其協助下，每半年度對本集團風險管理及內部監控制度進行檢討，可以最具成本效益的方式執行內部審核職能。

年內，內控核數師已根據內部審核人員協定及批准的檢討範圍及按企業管治守則項下規定，對本集團風險管理及內部監控制度的有效程度每半年度進行檢討。內控核數師向內部審核人員匯報並提出建議，以糾正及緩解發現的任何內部監控缺陷。內部審核人員認為有關建議屬有效並滿意本公司經檢討的風險管理及內部監控制度並無出現重大缺失。內控核數師及內部審核人員定期向審核委員會報告與內部監控充分性及有效性有關的活動的結果，包括但不限於該等控制失效或存在重大缺陷的任何跡象，基於此，審核委員會協助董事會確保財務報告制度、內部監控制度、風險管理制度、遵守法規及相關程序為充分及具備效益；及與內控核數師及內部審核人員合作，確保彼等獲取必要信息，以履行有關風險評估與風險管理之責任和義務。因此，審核委員會及董事會認為年內風險管理及內部監控制度屬有效且於年內已以足夠資源實施。

處理及發佈內幕消息的程序和內部監控措施

董事會已採納有關處理及發佈內幕消息的政策（「內幕消息政策」）。內幕消息政策訂明本集團有關共享非公開資料之限制、謠言之處理、非故意之選擇性披露、豁免及法定免除內幕消息之披露、對外通訊與溝通指引以及遵守及報告程序之責任。管理層不時採取一切合理措施，確保已有恰當程序預防違背披露責任。僱員必須即時知會首席財務官任何可能涉及透露或洩漏內幕消息的事宜，而首席財務官或其代表將於合理切實可行情況下盡快通知董事會，從而迅速採取適當行動。如有證據顯示嚴重違反有關內幕消息政策，董事會或指定適當人士將決定有關糾正問題之行動及避免重蹈覆轍。





Corporate Governance Report

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AUDITOR'S REMUNERATION

The remuneration paid to the external auditor of the Company in respect of the Group's annual audit and other audit related services as well as non-audit services (including general tax compliance advisory services) for the year ended 31 December 2025 amounted to approximately HK\$2,800,000 and HK\$540,000 respectively.

SHAREHOLDER RIGHTS AND INVESTOR RELATIONS

(a) Procedures for Requisitioning a Special General Meeting

Shareholder(s) holding as at the date of deposit of the requisition for a special general meeting not less than one-tenth of the paid up capital of the Company carrying the right to vote at general meetings of the Company may, by written requisition to the Board or the Company Secretary(ies) signed and deposited in accordance with the Bye-laws and the Bermuda Companies Act 1981, require the Directors to call a special general meeting for the transaction of business specified in the requisition.

(b) Procedures for Putting forward Proposals at General Meetings

Shareholder(s) holding not less than one-twentieth of the paid-up capital of the Company carrying the right to vote at general meetings of the Company or not less than 100 shareholders may together, at their expense, provide a written request to the attention of the Company Secretary(ies) signed and deposited in accordance with the Bermuda Companies Act 1981 to put forward proposals at general meetings.

(c) Communication with Shareholders and Investors *General Meetings*

General meetings of the Company provide a direct forum of communication between shareholders and the Board. The Company held one general meeting in 2025 being the annual general meeting held on 21 May 2025 (the "2025 AGM"). Notice of the 2025 AGM was duly sent in accordance with the requirements under the Listing Rules, applicable laws and the Bye-laws. All members of the Board attended the 2025 AGM and adequate measures were taken to provide effective communication with shareholders and to enable effectively communication of their views to the Board. At the 2025 AGM, the Directors were made available to answer questions and poll procedures were explained to the shareholders in detail in accordance with the requirements under the CG Code. The Company's external auditor also attended the 2025 AGM to answer any questions about the conduct of the audit, the preparation and content of the auditor's report, the accounting policies applied and its independence.

核數師酬金

本公司就截至二零二五年十二月三十一日止年度的本集團年度核數及其他與核數相關的服務及非核數服務(包括一般稅務合規諮詢服務)而向外聘核數師支付的酬金分別約為2,800,000港元及540,000港元。

股東權利及投資者關係

(a) 要求召開股東特別大會之程序

於提出呈請日期持有可於本公司股東大會上行使表決權之本公司繳足股本不少於十分之一之股東，可根據公司細則及百慕達一九八一年公司法，向董事會或公司秘書提出經簽署之書面呈請，要求董事召開股東特別大會，以處理該呈請所列明之事項。

(b) 於股東大會上提呈建議之程序

持有可於本公司股東大會上行使表決權之本公司繳入股本不少於二十分之一之股東或不少於100名股東共同聯署，可根據百慕達一九八一年公司法，向公司秘書提出經簽署之書面要求，以於股東大會上提呈建議，費用由彼等承擔。

(c) 與股東及投資者的溝通

股東大會

本公司的股東大會為股東及董事會提供直接溝通的平台。本公司於二零二五年曾舉行一次股東大會，即二零二五年五月二十一日舉行的股東週年大會(「二零二五年股東週年大會」)。二零二五年股東週年大會通告已根據上市規則、適用法律規定及公司細則正式發出。全體董事會成員均出席二零二五年股東週年大會，且本公司已採取充分措施為股東提供有效溝通及彼等的意見在整體上與董事會有效溝通。董事已根據企業管治守則出席了二零二五年股東週年大會以回應問題及向股東解釋以投票方式進行表決的詳細程序。本公司外部核數師亦出席了二零二五年股東週年大會，以回答任何有關審核、核數師報告的編制及內容、應用的會計政策及其獨立性的問題。



Corporate Governance Report

企業管治報告

Other Communications

Shareholders may also contact the Company Secretary(ies) to direct their written enquires to the Board.

The Company is committed to enhancing communications and relationships with its investors. Designated senior management maintains an open dialogue with institutional investors and analysts to keep them abreast of the Company's developments.

The Board annually reviews the Company's shareholders communication policy (which has been made available at the Company's website) to ensure that the shareholders and potential investors at large are provided with ready, equal and timely access to balanced and understandable information about the Company, including its financial performance, strategic goals and plans, material developments, corporate governance and risk profile, in order to enable shareholders to exercise their rights in an informed manner, and to allow active shareholders' engagement with the Company. During the year, the Board has reviewed the implementation and effectiveness of the shareholders' communication policy. Having considered the various existing channels of communication and participation, including but not limited to:

- publishing key corporate governance policies, the terms of reference of Board committees, the Group's financial reports, press releases and announcements on the Company's website;
- publishing annual reports, interim reports, ESG reports and announcements in a timely manner on the Stock Exchange's and the Company's websites;
- presenting the annual and interim results through online and face-to-face meetings (as the case may be) in order to communicate with shareholders, investors and analysts;
- encouraging shareholders to raise questions at our AGMs and SGMs (if any); and
- providing contact information (telephone, fax number and email address) on the Company's website for effective communication between shareholders and the Company,

the Board considers that the shareholders' communication policy has been properly implemented and effective during the year.

其他溝通

股東亦可將彼等予董事會的書面查詢寄發予公司秘書。

本公司致力加強與其投資者的溝通及關係。指定高級管理人員與機構投資者及分析員經常公開交流，以簡報本公司發展。

董事會每年審閱本公司股東通訊政策（於本公司網站可供查閱），確保股東及潛在投資者均可適時取得全面、相同、公正及容易理解的本公司資料，包括其財務表現、策略目標及計劃、重大發展、企業管治及風險概況，以讓股東在知情情況下行使權利及讓股東與本公司加強溝通。年內，董事會已檢討股東通訊政策的實施情況及成效。考慮了各種現有的溝通和參與渠道，包括但不限於：

- 在公司網站刊發主要企業管治政策、董事委員會職權範圍、集團財務報告、新聞稿和公告；
- 按時在聯交所及公司網站上刊發年度報告、中期報告、環境、社會及管治報告和公告；
- 通過線上和面對面會議（視情況而定）與股東、投資者和分析員進行溝通，呈示年度及中期業績；
- 鼓勵股東在我們的股東周年大會和股東特別大會（如有）上提出問題；和
- 在公司網站上提供聯繫信息（電話、傳真號碼和電子郵件地址），以便股東與公司進行有效溝通，

董事會認為股東通訊政策已於年內妥為實施及有效。





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The Company also maintains a website at www.paxglobal.com.hk, where updates on the Company's business developments and operations, financial information and news can always be found.

Constitutional Documents

There has been no change in the Company's constitutional documents during the year and up to the date of this annual report.

On behalf of the Board

Xu Changjun
Chairman

Hong Kong, 19 March 2026

本公司亦設有網站 www.paxglobal.com.hk，刊載本公司業務發展及營運、財務資料及消息的最新資料。

組織章程文件

本公司組織章程文件於本年度及截止本年報日期概無任何變動。

代表董事會

主席
徐昌軍

香港，二零二六年三月十九日





Report of the Directors

董事會報告

The Directors present their report together with the audited financial statements of the Group for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES AND GEOGRAPHICAL ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding and the Group is principally engaged in the development and sales of electronic funds transfer point-of-sale (“E-payment Terminals”) products, provision of maintenance and installation and payment solution services.

An analysis of the Group’s performance for the year by geographical segments is set out in Note 6 to the consolidated financial statements.

BUSINESS REVIEW

The Group is principally engaged in the development and sales of E-payment Terminals products, provision of maintenance and installation and payment solution services. The Company’s shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 20 December 2010.

Further details of the business review of the Group, details of proposed dividends and discussion on the Group’s future business development are provided in the Chairman’s Statement section on pages 11 to 13 and Management Discussion and Analysis section on pages 14 to 26. Particulars of any important event affecting the Group can be found in the Management Discussion and Analysis section on pages 14 to 26 and the notes to the consolidated financial statements.

The aforementioned references under this sub-section to other parts of this annual report form part of this report of the Directors.

POSSIBLE RISKS AND UNCERTAINTIES

In addition to disclosure in the section headed “Exchange Rates Exposure” in Management Discussion and Analysis section, the Group also faces with other risks and uncertainties which might affect the Group’s business, financial condition, operating results or growth prospects leading to a divergence from expected or historical results. The principal key risk factors and their potential impact are summarised below. While the risk factors below are not exhaustive, there may be other risks currently inapparent or immaterial to the Group which could be revealed or become material in the future.

董事謹此提呈彼等的報告及本集團截至二零二五年十二月三十一日止年度的經審核財務報表。

主要業務及地區業務分析

本公司的主要業務為投資控股，本集團主要從事開發及銷售電子支付銷售點（「電子支付終端」）產品、提供維護及安裝及支付解決方案服務。

本集團於本年度按地區劃分的表現之分析載於綜合財務報表附註6。

業務回顧

本集團主要從事開發及銷售電子支付終端產品、提供維護及安裝及支付解決方案服務。本公司的股份於二零一零年十二月二十日在香港聯合交易所有限公司（「聯交所」）主板上市。

本集團的年度業務回顧的進一步詳情、擬派股息詳情及本集團未來業務發展的討論呈列於第11至13頁主席報告及第14至26頁管理層之討論與分析一節。任何對集團有影響的重大事件的詳述，見第14至26頁管理層之討論與分析一節及綜合財務報表附註。

上述本分節內對本年報其他部分的提述構成董事會報告的一部分。

潛在風險及不確定性

除管理層討論及分析一節中「匯率風險」一節的披露外，本集團亦面臨可能影響本集團業務、財務狀況、經營業績或增長前景從而導致與預期或歷史業績出現分歧的其他風險及不確定性。主要風險因素及其潛在影響概述如下。下列風險因素並非詳盡無遺，並可能存在對本集團現時尚不明朗或尚非重大但將來可能浮現或變得重大的其他風險。





Report of the Directors 董事會報告

The payment solutions are rapidly evolving in pace with the continuous technological developments and changing customer demands, where lagging behind the dynamics may drive customers to our competitors, and in turn affect our business and prospects. Building on our strongly established R&D fundamentals, the Group will continue to invest resources in R&D to develop a spectrum of industry leading products and offer cutting-edge payment solutions to customers in order to remain competitive.

In terms of compliance risks, the Group is subject to complex and changing laws and regulations in different countries, which expose the Group to increased costs and potential liabilities. In particular, due to our substantial presence in the PRC, our business and prospects are affected by changes in industry-specific Chinese government policies. To ensure full compliance, the Group closely monitor regulatory requirements, engage professional advisers when necessary and make timely responses to policy and regulatory changes.

The ongoing international trade disputes and relevant policy changes may result in tariffs and other measures that could adversely affect the Group's business. For example, trade tensions may lead to a comprehensive series of tariffs imposed on our exports by the importing countries. Tariffs increase our product costs, resulting in possible reduction of profit margin or reduced product competitiveness for customers due to elevated selling prices. The Group will closely monitor any changes in connection with the trade tension and adjust its strategies accordingly.

The Group faces uncertainties arising from the semiconductor supply chain. AI-driven demand has led to explosive growth in memory chip consumption, with related component prices rising by more than two times since the fourth quarter of 2025. The sustained memory chip price upcycle could become a market trend, posing a significant impact to the Group's manufacturing costs and gross margins. Market consensus also expects supply tightness and elevated pricing to continue into 2026. In response, the Group continues to implement mitigation measures by continuously adjusting product specifications in line with market demand to effectively manage costs, refining product pricing strategies based on market conditions and customer dynamics, and closely monitoring key component price trends and supply chain developments.

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group values the importance of protecting the environment in the process of operation. The Group's major wastes comprise of terminal machines and tools used and disposed by the customers. To mitigate the adverse impact on the environment, waste machines and tools are transferred to government-recognised recycling companies for undergoing electronic waste recycling and decomposition. In recent years, we have also strengthened the green office concept by promoting paperless office, use of energy-saving electrical appliances such as LED light pipes and inductive faucets, wastes classification and recycling, and encouraging video conferencing in place of physical business trips to reduce energy consumption and carbon footprint.

支付解決方案隨著技術的不斷發展及客戶需求的變化而迅速發展。倘無法跟上動態變化，則客戶將可能流向競爭對手，繼而影響我們的業務及前景。憑藉強大的研發基礎，本集團將繼續在研發方面投入資源，以開發行業領先的產品組合，並為客戶提供尖端的支付解決方案，以保持競爭力。

就合規風險而言，本集團受多個國家複雜多變的法律法規的規限，令本集團面臨成本增加及可能承擔責任的風險。特別是，由於在中國的顯著存在，我們的業務及前景受行業特定中國政府政策變動的影響。本集團透過密切監察監管規定，在需要時聘請專業顧問並及時作出反應，確保全面合規。

持續國際貿易糾紛及相關政策改變可能導致關稅及其他可能對本集團業務產生不利影響的措施。例如，貿易局勢緊張可能導致進口國家對我們的出口實施一系列全面的關稅。關稅令產品成本增加，從而可能減少我們的毛利率，或使我們產品價格提高而導致我們產品對客戶的競爭力下降。本集團將密切監察與貿易局勢緊張有關的任何變動並據此調整其策略。

本集團面臨來自半導體供應鏈的不確定性。人工智能帶動存儲芯片需求爆發式增長，自二零二五年第四季以來，相關零部件價格已上漲超過兩倍。存儲芯片價格持續上行有可能已成為市場趨勢，會對集團製造成本及毛利率帶來重大影響。市場普遍預期供應緊張及較高價格水平將持續至二零二六年。針對上述情況，本集團將持續採取因應措施，包括根據市場需要持續調整產品規格以有效管理成本、依據市場狀況及客戶動態調整產品定價策略，以及密切監控關鍵零部件價格走勢及供應鏈發展。

環境政策及表現

本集團在營運過程中重視環境保護的重要性。本集團的廢棄物主要包括客戶使用及棄置的終端機具。回收的報廢機具會交由政府認可的回收公司進行電子垃圾回收和分解，以減低對環境的影響。我們近年亦加強環保辦公的理念包括提倡無紙化、使用節能電器如LED光管及感應水龍頭、廢物分類及回收和鼓勵使用通過視頻形式召開會議取代出差以減少能源使用及碳足印。



Report of the Directors

董事會報告

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Group seeks to uphold high standard of integrity in all aspects of business and is committed to ensure that its affairs are conducted in accordance with applicable laws and regulatory requirements and has formulated and adopted various internal control measures, approval procedures and training within all business units at all levels of the Group.

The relevant laws and regulations that have significant impact on the Group's business and the compliance measures adopted and implemented during the year are outlined below:-

“Provisions on the Administration of Compulsory Product Certification

Key scope

The Group's E-payment Terminals products are required to pass the national compulsory product certification (i.e. China Compulsory Certification) and be marked with the certification mark before they can be delivered, sold, imported or used in other business activities.

Compliance measures

The Group conducts quality assurance capability inspections on factories, including but not limited to production process controls and inspections, internal quality audits, etc., and conducts type tests on end products to ensure that products are in strict compliance with the Compulsory Product Certification requirements in terms of structure, safety-critical components and key components that have impact on electromagnetic compatibility.

The Group has also established product certification management procedures, which clarify the application process of our certification products, their routine maintenance and the use and management method of our product certification marks, in order, to ensure that the Group meets the requirements of the Compulsory Product Certification requirements for product certification.

遵守相關法律及規例

本集團力求維持業務各方面的高度誠信，並致力確保其事務按照適用法律及監管要求進行，並已制定及採納本集團所有業務部門內的各種內部控制措施、審批程序及培訓。

對本集團業務產生重大影響的相關法律法規及已於年內採取及實施的合規措施於下方概述：—

《強制性產品認證管理規定》

主要範圍

本集團的電子支付終端產品必須經過國家強制性產品認證（即中國強制性產品認證），並標注認證標誌後，方可出廠、銷售、進口或者在其他經營活動中使用。

合規措施

本集團對工廠進行品質保證能力檢查，包括但不限於生產程序控制和檢驗、內部品質審核等，且對終端產品進行型式試驗，確保產品在結構、安全關鍵元部件及對電磁相容性能有影響的關鍵部件等嚴格遵循《強制性產品認證管理規定》。

本集團同時制定產品認證管理程序，明確公司認證產品的申請、日常維護流程、產品認證標誌的使用及管理方式，以確保本集團符合《強制性產品認證管理規定》對產品認證的要求。





Report of the Directors 董事會報告

“Contract Law of the People’s Republic of China; Product Quality Law of the People’s Republic of China”

Key scope

Agreements among natural persons, legal persons and other organisations for the establishment, modification or termination of a relationship involving civil rights and obligations are subject to the Contract Law of the People’s Republic of China.

The Product Quality Law of the People’s Republic of China is applicable to all activities of production and sales in the PRC. The Group shall fulfill all relevant product quality responsibilities and obligations in the PRC.

Compliance measures

The Group has adopted internal monitoring and control measures to record the entire process concerning the entering into, performance and amendment, etc., of contracts to control contract risks.

In addition to implementing policies to require suppliers to sign quality assurance agreements and related documents, the Group has also set up strict material warehousing inspection procedures and product delivery inspection procedures to ensure that product quality complies with legal requirements.

“Sales of Goods Ordinance” (Chapter 26 of the Laws of Hong Kong) (“SOGO”); “Supply of Services (Implied Terms) Ordinance” (Chapter 457 of the Laws of Hong Kong) (“SOSO”)

Key scope

SOGO regulates the sales of goods by the Group in Hong Kong. SOGO provides that, in a contract for the sale of goods by description, there is an implied condition that the goods shall correspond with the description. It also provides that where a seller sells goods in the course of a business, there is an implied condition that the goods supplied under the contract are of merchantable quality, except where an exception condition is met.

SOSO regulates the supply of services by the Group in Hong Kong. SOSO provides that in a contract for the supply of service where the supplier is acting in the course of a business, there is an implied term that the supplier will carry out the service with reasonable care and skill. It also provides that under a contract for the supply of a service where the supplier is acting in the course of a business, if the time for carrying out the service is not fixed by the contract or is not left to be determined by the course of dealing between the parties, there is an implied term that the supplier will carry out the service within a reasonable time.

《中華人民共和國合同法》；《中華人民共和國產品品質法》

主要範圍

自然人、法人及其他組織之間設立、變更、終止民事權利義務關係的協議應當遵守《中華人民共和國合同法》。

在中國境內從事產品生產、銷售活動，必須遵守《中華人民共和國產品品質法》，集團在中國應當履行產品品質的責任與義務。

合規措施

本集團已採納內部監控及控制措施，記錄合同的簽訂、履行、變更等全過程，以控制合同風險。

除已落實供應商簽署品質協議等相關文件的政策，本集團亦設置嚴格的物料入庫驗收程式、產品出廠檢測程式，確保產品品質符合法律規定。

香港法例第26章《貨品售賣條例》（「《貨品售賣條例》」）；香港法例第457章《服務提供（隱含條款）條例》（「《服務提供（隱含條款）條例》」）

主要範圍

《貨品售賣條例》規管本集團於香港的貨品售賣。《貨品售賣條例》規定，憑貨品說明售貨的合約，均有貨品必須與貨品說明相符的隱含條件。它亦規定，凡賣方在業務運作中售貨，有一項隱含的條件：根據合約供應的貨品具可商售品質，除非滿足例外條件。

《服務提供（隱含條款）條例》規管本集團於香港的服務提供。《服務提供（隱含條款）條例》規定，凡提供人是在業務過程中行事，則在有關的服務提供合約中，即有一隱含條款，規定該人須以合理程度的謹慎及技術作出服務。它亦規定，凡服務提供合約就提供人在業務過程中所提供的服務，沒有訂明作出服務的時間，或非以雙方的交易過程來決定，則在該合約中即有一隱含條款，規定提供人須在合理時間內作出該項服務。



Report of the Directors

董事會報告

Compliance measures

The Group has adopted appropriate internal control, quality control measures, customer feedback system and implemented standardised product return policies to ensure compliance with SOGO and SOSO in relation to the supply of goods and services in Hong Kong.

During the year, there has been no violation or breach of relevant laws and regulations that had a significant impact on the Group.

RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group emphasises on maintaining good relationship with its stakeholders and considers it a key element to sustainable business growth.

Employees

The Group has always been people-oriented and has attached great importance to human resource management. We attract excellent talents through fair recruitment policy and provide employees with training opportunities, good career development prospect and growth opportunities. From time to time, we offer our employees remuneration packages that are comprehensive and attractive. Some employees are granted options under the Company's share option scheme in recognition of their contribution. We also value our employee's physical and mental development. Diverse events and activities are organised for the employees for fostering work-life balance and personal growth.

Customers

The Group is committed to offering our customers products and services to the best of our ability. We highly value comments and suggestions of our customers and have always maintained effective communications with the customers. We will continue to reach out for current and prospective customers through, inter-alia, on-site visits and major customers satisfaction surveys. We believe that customers' feedback would help us to identify areas of improvement and advance us to achieve excellence.

Suppliers

Maintaining good relationship with suppliers is essential to the Group's business performance and growth because suppliers can have direct influence over the quality of the products and services and customer satisfaction. We adopt a "Management Measures for Suppliers" in respect of the supplier selection procedures, quality testing methods and comprehensive appraisal and evaluation system on potential and existing suppliers and their products and performance. We are committed to establishing a close and long-term cooperation relationship with business partners.

合規措施

本集團已採取適當的內部控制、質量控制措施、客戶反饋系統並實施標準化的產品退貨政策，以確保在香港提供貨品及服務時遵守《貨品售賣條例》及《服務提供（隱含條款）條例》。

於年內，並無違規或觸犯對集團有重大影響的相關法律法規。

與僱員、客戶及供應商的關係

本集團重視與利益相關者保持良好關係，並認為其是業務可持續增長的關鍵因素。

僱員

本集團一直貫徹以人為本，高度重視人力資源管理。我們透過公平的招聘政策吸納優秀人才，並提供培訓機會，給予員工良好的事業發展前景和成長機會。我們不時確保其薪酬待遇全面及具吸引力，本集團部分員工根據公司購股權計劃獲授予購股權，以獎勵其貢獻。我們亦重視員工的身心發展。為僱員組織各種活動，以促進工作與生活的平衡及個人發展。

客戶

本集團致力於以最大的能力提供我們的客戶產品及服務。我們高度重視客戶的意見及建議，一直與客戶保持有效的溝通。我們將尤其透過現場訪問及對主要客戶進行滿意度調查，繼續接觸現有和潛在客戶。我們相信客戶的反饋將有助我們確定須改進的地方，並推動我們實現卓越。

供應商

與供應商保持良好的關係對本集團的業務表現及增長至關重要，因為供應商可對產品及服務的質量以及客戶滿意度產生直接影響。我們採取《供應商管理辦法》的供應商選擇程序、質量檢測方法及潛在和現有供應商及其產品和性能的全面評估及評價制度。我們致力與業務夥伴建立密切和長久的合作關係。





Report of the Directors

董事會報告

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2025 are set out in the consolidated income statement on page 84.

DIVIDEND

The Board's goal is to bring sustainable returns to shareholders whilst retaining adequate reserves for the Group's future development. Pursuant to the Company's dividend policy, dividends may be recommended, declared and paid to shareholders from time to time, determined at the sole and absolute discretion of the Board, taking into account the following factors:

- Group's financial results and general financial condition;
- the level of the Group's debts to equity ratio and return on equity;
- liquidity position and capital requirement of the Group;
- the Group's current and future operations;
- the Group's business development strategies and future expansion plans;
- the general market conditions;
- any relevant requirements of the Listing Rules and applicable laws, rules and regulations and the memorandum and articles of association of the Company; and
- any other factors that the Board considers relevant.

During the year,

- a final dividend of HK\$0.25 per ordinary share for the year ended 31 December 2024, amounting to approximately HK\$265.4 million, was declared and paid to the shareholders of the Company; and
- an interim dividend of HK\$0.25 per ordinary share for the six months ended 30 June 2025 (2024: HK\$0.24 per ordinary share), amounting to approximately HK\$265.0 million (2024: HK\$254.8 million), was declared and paid to the shareholders of the Company.

業績及分配

本集團截至二零二五年十二月三十一日止年度的業績載於第84頁的綜合收益表。

股息

董事會的目標是為股東帶來持續回報同時為本集團的未來發展保留充足儲備。根據本公司的股息政策，本公司或會不時向股東建議宣派及派付股息，由董事會考慮下列因素全權酌情決定：

- 本集團的財務業績及整體財務狀況；
- 本集團的債務對權益比率及股本回報率；
- 本集團的流動資金狀況及資本需求；
- 本集團的當前及未來營運；
- 本集團的業務發展策略及未來擴充計劃；
- 整體市況；
- 上市規則及適用法例、規則及規例以及本公司組織章程大綱及細則的任何相關規定；及
- 董事會認為相關的任何其他因素。

年內，

- 已向本公司股東宣派及支付截至二零二四年十二月三十一日止年度的末期股息每股普通股0.25港元，為數約265.4百萬港元；及
- 已向本公司股東宣派及支付截至二零二五年六月三十日止六個月的中期股息每股普通股0.25港元（二零二四年：每股普通股0.24港元），為數約265.0百萬港元（二零二四年：254.8百萬港元）。



Report of the Directors

董事會報告

The Board has resolved not to recommend a final dividend for the year ended 31 December 2025 (2024: HK\$0.25 per ordinary share). For the year ended 31 December 2025, the total dividend per ordinary share amounted to HK\$0.25 (2024: HK\$0.49).

RECORD DATE FOR DETERMINING ELIGIBILITY TO ATTEND AND VOTE AT THE AGM

The annual general meeting of the Company (the “AGM”) will be held on Wednesday, 20 May 2026. The notice of the AGM will be published in due course. Record date (being the last date for registration of any share transfer given there will be no book closure) for determining the entitlement of the shareholders of the Company to attend and vote at the AGM will be Thursday, 14 May 2026. All transfer documents accompanied by the relevant share certificates must be lodged with the Share Registrar, for registration no later than 4:30 p.m. on Thursday, 14 May 2026.

RESERVES

Details of the movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity and in Notes 26 and 33 to the consolidated financial statements.

DONATIONS

Charitable donations of approximately HK\$120,000 were made by the Group during the year (2024: HK\$200,000).

董事會議決不建議就截至二零二五年十二月三十一日止年度派發末期股息（二零二四年：每股普通股0.25港元）。於截至二零二五年十二月三十一日止年度，每股普通股股息總額為0.25港元（二零二四年：0.49港元）。

確定有權出席股東週年大會並於會上投票的記錄日期

本公司之股東週年大會（「股東週年大會」）將於二零二六年五月二十日（星期三）舉行。股東週年大會之通告將於適當時候刊發。為確定本公司股東出席股東週年大會並於會上投票的權利的記錄日期（鑒於將不會暫停辦理股份過戶登記，即指進行任何股份過戶登記的截止日期）為二零二六年五月十四日（星期四）。本公司股東必須於二零二六年五月十四日（星期四）下午四時三十分前，將所有股份過戶文件連同有關股票送交股份過戶登記處進行登記。

儲備

年內本集團及本公司的儲備變動詳情載於綜合權益變動表及綜合財務報表附註26及33。

捐款

本集團於年內作出慈善捐款約120,000港元（二零二四年：200,000港元）。





Report of the Directors

董事會報告

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in Note 14 to the consolidated financial statements.

SHARE CAPITAL, SHARE OPTIONS AND EQUITY-LINKED AGREEMENTS

Details of the movements in the Company's share capital and share options are set out in Note 25 to the consolidated financial statements.

Save as disclosed in the section headed "Share Option Scheme", no equity-linked agreement was entered into by the Group, or subsisted during and at the end of the year ended 31 December 2025.

SHARE OPTION SCHEME

The Company operates a share option scheme ("Share Option Scheme") to recognise the contribution or future contribution of the eligible participants for their contribution to the Group by granting options to them as incentives or rewards and to attract, retain and motivate high-calibre eligible participants for the benefits of the growth of the Group. The Share Option Scheme shall strengthen the many long-term relationships that the eligible participants have or may have with the Group. The Share Option Scheme shall remain in force for 10 years from the date of adoption on 2 May 2019 until 1 May 2029, subject to early termination in accordance with the terms of the Share Option Scheme.

The Share Option Scheme was initially adopted on 2 May 2019, with amendments effective from 22 May 2024 as approved by the Shareholders at the Company's annual general meeting. The amendments, among others, brought the terms of the Share Option Scheme in line with the amendments to the Listing Rules which took effect on 1 January 2023 and aligned the Share Option Scheme with common market practice.

Eligible participant of the Share Option Scheme means any director, officer or employee of any member of the Group or any person who has accepted an employment offer (whether full time or part time) from, or has been granted share options as an inducement to enter into employment contract with any member of the Group.

The maximum number of shares issuable upon exercise of all options to be granted under the Share Option Scheme shall be 82,514,550 shares, being 7.77% of the total number of shares in issue (excluding treasury shares, if any) as at the date of this annual report.

物業、廠房及設備

本集團物業、廠房及設備的變動詳情載於綜合財務報表附註14。

股本、購股權及股票掛鈎協議

本公司股本及購股權的變動詳情載於綜合財務報表附註25。

除「購股權計劃」一節所披露者外，於截至二零二五年十二月三十一日止年度及年末，本集團概無訂立或概無存續任何股權掛鈎協議。

購股權計劃

本公司運作一項購股權計劃（「購股權計劃」），其透過向合資格參與者授出購股權作為獎勵或回報，以認可彼等對本集團所作貢獻或將於日後作出的貢獻，並用作吸引、保留及激勵才幹卓越的合資格參與者為使本集團增長。購股權計劃將鞏固合資格參與者與或可能與本集團之間的長期關係。購股權計劃自二零一九年五月二日採納之日起持續有效十年，直至二零二九年五月一日，並可依購股權計劃的條款提前終止。

購股權計劃於二零一九年五月二日獲首次採納，其修訂於二零二四年五月二十二日起生效（經股東於本公司股東週年大會批准）。該等修訂（其中包括）使購股權計劃的條款符合與二零二三年一月一日生效的經修訂的上市規則之規定，並使購股權計劃與常見的市場慣例保持一致。

購股權計劃下的合資格參與者指本集團任何成員公司的任何董事、高級職員或僱員，或已接受本集團任何成員公司僱傭要約（無論全職或兼職）或獲授購股權作為吸引與本集團任何成員公司訂立僱傭合約的任何人士。

根據購股權計劃將授出之所有購股權獲行使後，可予發行之股份數目最多將為82,514,550股，佔於本年報日期已發行股份總數（不包括庫存股份）之7.77%。



Report of the Directors

董事會報告

SHARE OPTION SCHEME (continued)

The total number of shares issued and to be issued upon the exercise of share options granted to each eligible participant (including share options exercised, cancelled and outstanding but excluding share options lapsed) in any 12-month period must not exceed 1% of the total number of the shares of the Company in issue or 0.1% if granted to each substantial shareholder, independent non-executive Director or any of their respective associates.

The exercise price for the share options shall be determined by the Board and must be not lower than the highest of:

- (1) the closing price of the shares as stated in the daily quotations sheets issued by the Stock Exchange on the date of grant;
- (2) the average closing price of the shares as stated in the daily quotations sheets issued by the Stock Exchange for the five trading days immediately preceding the date of grant; and
- (3) the nominal value of the shares.

Share options granted under the Share Option Scheme (i) shall have a minimum vesting period of no less than 12 months, save that the Board shall have the authority to allow a shorter vesting period under limited and exhaustive circumstances; and (ii) may be subject to performance targets which must be satisfied before the share options may be exercised either in whole or in part in the Board's absolute discretion. Subject to the vesting period and performance targets, share options may be exercised from the date of acceptance of grant for such period the Board so determine, provided always that such period shall not be longer than 10 years from the date upon which any share option is granted.

The grantees of share options shall each pay the Company HK\$1 in acceptance of the Company's offer to the grant within 30 days inclusive of, and from, the date of grant.

During the year ended 31 December 2025, no share option (nor share award as the Company does not operate any share award scheme) was granted, cancelled or lapsed and 4,550 and 14,004,550 share options were available for grant as at 1 January 2025 and 31 December 2025 respectively. A total of 1,280,000 share options (which were part of the share options granted to the employees on 2 October 2019) were exercised, and the weighted average closing price immediately before the dates on which the share options were exercised was HK\$5.33 per share. The particulars of the share options granted under the Share Option Scheme are as follows:

購股權計劃 (續)

任何12個月期間內授予每位合資格參與者因行使購股權(包括已行使、已註銷和尚未行使的購股權,但不包括失效的購股權)所發行及將發行的股份總數不得超過本公司已發行股份總數的1.0%或如授予每位主要股東、獨立非執行董事或任何彼等各自的聯繫人,則不得超過0.1%。

購股權的行使價將由董事會釐定,不得低於以下最高者:

- (1) 於授出日期聯交所發表的每日報價表所載的股份收市價;
- (2) 緊接授出日期前五個交易日聯交所發表的每日報價表所載的股份平均收市價;及
- (3) 股份面值。

根據購股權計劃授予的購股權(i)應有最短為不少於12個月的歸屬期,惟董事會在有限及詳盡情況下有權允許較短的歸屬期;及(ii)或須符合表現目標,而董事會全權酌情決定行使全部或部分購股權之前必須達到該表現目標。在符合歸屬期和表現目標的前提下,購股權可自接受授予之日起在董事會確定的期限內行使,但該期限不得超過自授予任何購股權之日起計10年。

購股權之承授人須就接納本公司授出購股權之要約於授出日期(包括當日)起計30天內向本公司支付1港元。

截至二零二五年十二月三十一日止年度,並無任何購股權(亦無股份獎勵,因本公司並無任何股份獎勵計劃)獲授出、註銷或失效,及於二零二五年一月一日及二零二五年十二月三十一日,可供授予的購股權分別為4,550股及14,004,550股。合共1,280,000份購股權(此為於二零一九年十月二日授予僱員的購股權的一部份)已行使,股份於緊接購股權獲行使當日前的加權平均收市價為每股5.33港元。購股權計劃項下購股權的詳情如下:



Report of the Directors

董事會報告

SHARE OPTION SCHEME (continued)

購股權計劃 (續)

Name	Date of grant	Closing price immediately before the date of grant	Exercise price	Number of outstanding share options held as at 1 January 2025 於二零二五年一月一日所持之尚未行使購股權數目	Reclassified during the year	Granted during the year	Exercised during the year ⁵	Lapsed during the year	Cancelled during the year	Number of outstanding share options held as at 31 December 2025 於二零二五年十二月三十一日所持之尚未行使購股權數目
姓名	授出日期	緊接授出日期前的收市價 (HK\$) (港元)	行使價 (HK\$) (港元)		年內重新分類	年內授出	年內行使 ⁵	年內失效	年內註銷	
Directors and chief executive⁶ 董事及行政總裁 ⁶										
Luo Shaowen 羅韶文	2 October 2019* 二零一九年十月二日*	3.53	3.57	-	11,000,000	-	-	-	-	11,000,000
Li Wenjin 李文晉	2 October 2019* 二零一九年十月二日*	3.53	3.57	11,000,000	-	-	-	-	-	11,000,000
Nie Guoming ⁷ 聶國明 ⁷	2 October 2019* 二零一九年十月二日*	3.53	3.57	1,000,000	-	-	-	-	-	1,000,000
Lu Jie ⁸ 盧杰 ⁸	2 October 2019* 二零一九年十月二日*	3.53	3.57	11,000,000	-	-	-	(11,000,000)	-	-
Cheung Shi Yeung ⁹ 張仕揚 ⁹	2 October 2019* 二零一九年十月二日*	3.53	3.57	920,000	(920,000)	-	-	-	-	-
Total for Directors 董事總計				23,920,000	10,080,000	-	-	(11,000,000)	-	23,000,000
Employees⁶ 僱員 ⁶										
(In aggregate) (總計)	2 October 2019* 二零一九年十月二日*	3.53	3.57	28,326,000	(10,080,000)	-	(1,280,000)	(3,000,000)	-	13,966,000
Total for Employees 僱員總計				28,326,000	(10,080,000)	-	(1,280,000)	(3,000,000)	-	13,966,000
Total 總數				52,246,000	-	-	(1,280,000)	(14,000,000)	-	36,966,000



Report of the Directors

董事會報告

- # Mr. Luo Shaowen is a Director and also the chief executive officer of the Company. Mr. Li Wenjin is a Director of the Company.
- Mr. Nie Guoming and Mr. Lu Jie have resigned as Directors on 12 December 2025 and 3 July 2025, respectively. 1,000,000 and 11,000,000 share options owned by Mr. Nie Guoming and Mr. Lu Jie were lapsed in March 2026 and December 2025, respectively.
- △ Share options held by Mr. Cheung Shi Yeung were reclassified under the category of “Employees” from “Directors and chief executive” upon his resignation as a Director on 12 December 2025.
- * 30% of the share options were vested on the date of grant, a further 30% were vested on the first anniversary of the date of grant and the remaining 40% were vested on the second anniversary of the date of grant. All share options are immediately exercisable upon vesting. On 21 August 2024, the Board resolved to extend the exercise period of all the 52,246,000 outstanding options by 5 years from the original expiry date, being 2 October 2024, to 2 October 2029, such that the outstanding options may be exercised within 10 years from the date of grant. Therefore, the exercise period of all the outstanding options is from 2 October 2019 to 2 October 2029.
- All of the above share options were granted prior to the amendments to Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) coming into effect on 1 January 2023 and the amendments to the Share Option Scheme approved at the Company’s general meeting held on 22 May 2024. Any further share options shall be granted pursuant to the provisions of the Share Option Scheme (as amended), the Listing Rules and applicable law.
- § The weighted average closing price immediately before the dates on which the share options were exercised was HK\$5.33 per share.
- † 1,060,000 share options were exercised and 1,000,000 share options were lapsed subsequent to 31 December 2025 and up to the date of this Report. As at the date of this report, a total of 34,906,000 shares (representing approximately 3.29% of the shares in issue as at the date of this report, excluding treasury shares (if any)) are available for issue under the Share Option Scheme.
- ^ This category includes employee participants only. No share option has been granted to any related entity participants or service provider participants (as defined under Chapter 17 of the Listing Rules) under the Share Option Scheme.
- # 羅韶文先生為本公司董事及行政總裁。李文晉先生為本公司董事。
- 聶國明先生及蘆杰先生分別於二零二五年十二月十二日及二零二五年七月三日辭任董事。聶國明先生和蘆杰先生分別持有的1,000,000份購股權和11,000,000份購股權已於二零二六年三月和二零二五年十二月失效。
- △ 張仕揚先生於二零二五年十二月十二日辭任董事後，彼持有之購股權由「董事及行政總裁」類別重新分類至「僱員」。
- * 30%購股權已於授出日期歸屬，另外30%購股權已於授出日期一週年歸屬承授人，其餘40%購股權已於授出日期兩週年歸屬承授人。所有購股權歸屬後可立刻行使。於二零二四年八月二十一日，董事會議決將所有52,246,000份尚未行使購股權的行使期由原有的到期日（即二零二四年十月二日）延長五年至二零二九年十月二日，使尚未行使購股權可於授出日期起計十年內行使。因此，所有尚未行使購股權的行使期為二零一九年十月二日至二零二九年十月二日。
- 所有上述購股權均於二零二三年一月一日生效的聯交所證券上市規則（「上市規則」）第十七章及於二零二四年五月二十二日舉行的本公司股東大會批准對購股權計劃的修訂前授出。任何進一步購股權應根據購股權計劃條文（經修訂）、上市規則及適用法律授出。
- § 股份於緊接購股權獲行使當日前的加權平均收市價為每股5.33港元。
- † 於二零二五年十二月三十一日後及截至本報告日期，1,060,000份購股權已獲行使及1,000,000份購股權已失效。截至本報告日期，根據購股權計劃可予發行34,906,000股（相當於本報告日期已發行股本約3.29%，不包括不包括庫存股份（如有））。
- ^ 此類別只包括僱員參與者。概無根據購股權計劃向任何相關實體參與者或服務提供者參與者（定義見上市規則第十七章）授出購股權。





Report of the Directors

董事會報告

DISTRIBUTABLE RESERVES

As at 31 December 2025, the Company had reserves available for distribution as calculated under the Companies Act 1981 of Bermuda (as amended) amounting to HK\$166,975,000 (2024: HK\$246,351,000). However, the Company's share premium account, in the amount of HK\$1,004,836,000 (2024: HK\$1,010,081,000) may be distributed in the form of fully paid bonus shares.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Bye-laws and no restriction against such rights under the laws of Bermuda.

FIVE YEARS FINANCIAL SUMMARY

A summary of the results and financial position of the Group for the last five financial years is set out on page 193.

PURCHASE, SALE OR REDEMPTION OF SECURITIES

During the year, the Company repurchased an aggregate of 2,162,000 ordinary shares at an aggregate consideration of approximately HK\$9,863,740 on the Stock Exchange as follows:

Date of repurchase	購回日期	Number of shares repurchased 已購回股份數目	Consideration per share 每股代價		Total consideration paid 已付總代價 HK\$ 港元
			Highest HK\$ 最高港元	Lowest HK\$ 最低港元	
24 March 2025	二零二五年三月二十四日	392,000	5.01	4.92	1,946,710
7 April 2025	二零二五年四月七日	1,770,000	4.50	4.33	7,917,030
Total	總計	2,162,000			9,863,740

可供分派儲備

根據百慕達一九八一年公司法（經修訂）計算，本公司於二零二五年十二月三十一日有為數166,975,000港元儲備可供分派（二零二四年：246,351,000港元）。然而，本公司可以繳足紅股方式分派股份溢價賬中為數1,004,836,000港元（二零二四年：1,010,081,000港元）的款項。

優先認股權

公司細則並無有關優先認股權的條文規定，而百慕達法例亦無有關該等權利的限制。

五年財務概要

本集團於過去五個財政年度的業績及財務狀況概要載於第193頁。

購買、出售或贖回證券

於年內，本公司於聯交所購回合共2,162,000股普通股，總計代價約為9,863,740港元，詳情如下：



Report of the Directors

董事會報告

The Board considers that the share repurchases were in the best interests of the Company and its shareholders and would lead to an enhancement of the net assets value per share and/or earnings per share of the Company. As at the date of this report, all of the above repurchased shares were cancelled and the issued share capital of the Company was reduced by the nominal value of these shares accordingly and the balance of consideration was charged against the share premium account.

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's shares or other listed securities (including sale of treasury shares) during the year.

DIRECTORS

The Directors during the year and up to the date of this report were:

Executive Directors

XU Changjun* (Chairman)
 LUO Shaowen* (Chief Executive Officer)
 LI Wenjin
 LI Heguo*
 ZHANG Hui*
 NIE Guoming#
 LU Jie^
 CHEUNG Shi Yeung# (Chief Financial Officer & Company Secretary)

Independent Non-Executive Directors:

YIP Wai Ming
 WU Min
 MAN Kwok Kuen, Charles
 FOK Wai Shun, Wilson

* Appointed on 12 December 2025
 # Resigned with effect from 12 December 2025
 ^ Resigned with effect from 3 July 2025

Pursuant to the Bye-laws, one-third of the Directors are subject to retirement by rotation and re-election at least once every three years at the annual general meeting of the Company.

Mr. Li Wenjin, Dr. Wu Min and Mr. Man Kwok Kuen, Charles will retire and, being eligible, will offer themselves for re-election at the AGM.

A separate resolution shall also be proposed for the re-election of Dr. Wu Min and Mr. Man Kwok Kuen, Charles, who have served the Company as an independent non-executive Directors for more than 9 years, at the AGM pursuant to Code Provision B.2.3.

董事會認為，股份回購乃符合本公司及其股東之最佳利益，並可提高本公司之每股資產淨值及／或每股盈利。截至本報告日期，上述回購股份已全數註銷，且本公司的已發行股本已按該等股份的面值相應減少及餘下的代價已記入股份溢價賬。

除上文所披露者外，於年內，本公司或其任何附屬公司概無購買、出售或贖回本公司任何股份或其他上市證券（包括出售庫存股份）。

董事

年內及直至本報告日期的董事為：

執行董事

徐昌軍* (主席)
 羅韶文* (行政總裁)
 李文晉
 李和國*
 張輝*
 聶國明#
 蘆杰^
 張仕揚# (首席財務官兼公司秘書)

獨立非執行董事：

葉偉明
 吳敏
 文國權
 霍偉舜

* 於二零二五年十二月十二日獲委任
 # 辭任自二零二五年十二月十二日起生效
 ^ 辭任自二零二五年七月三日起生效

根據公司細則，三分之一董事須至少每三年於本公司股東週年大會上輪值告退及膺選連任。

李文晉先生、吳敏博士及文國權先生將退任，而彼等符合資格並願意於股東週年大會膺選連任。

根據守則條文第B.2.3條，吳敏博士及文國權先生（彼等已擔任本公司獨立非執行董事超過九年）膺選連任之事宜將於股東周年大會上以獨立決議案提呈通過。





Report of the Directors 董事會報告

In accordance with Bye-law 83(2), any Director appointed by the Board as an addition to the existing Board shall hold office only until the next annual general meeting of the Company following such appointment and shall then be eligible for re-election. Accordingly, Mr. Xu Changjun, Mr. Luo Shaowen, Mr. Li Heguo, and Mr. Zhang Hui shall hold office until the forthcoming annual general meeting of the Company, and being eligible, offer themselves for re-election thereat.

DIRECTORS' SERVICE CONTRACTS

As at the date of this report, each of the executive Directors has entered into a service contract with the Company for a specific term not exceeding three years, subject to, among others, retirement by rotation, re-election and early termination in accordance with the Listing Rules, the Bye-laws and/or the terms of their respective service contracts.

No director proposed for re-election at the forthcoming annual general meeting has an unexpired service contract with the Group which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Brief biographical details of the Directors and the senior management are set out on pages 6 to 10.

PERMITTED INDEMNITY PROVISION

A permitted indemnity provision for the benefit of the Directors and officers of the Group is currently in force and remained in force throughout the financial year.

Throughout the year, the Company has maintained appropriate directors and officers liability insurance cover providing indemnity against liability, including but not limited to liability in respect of legal action against the Directors and officers thereby sustained or incurred arising from or incidental to execution of duties of his/her offices.

根據公司細則第83(2)條，任何獲董事會委任加入現時董事會的董事任期僅至該委任後本公司下屆股東週年大會為止，屆時將合資格膺選連任。因此，徐昌軍先生、羅韶文先生、李和國先生及張輝先生任期應至本公司應屆股東週年大會為止，彼等符合資格並願意膺選連任。

董事的服務合約

於本報告日期，執行董事已各自與本公司訂立服務合約，特定任期不超過三年，惟（其中包括）須根據上市規則、公司細則及／或有關服務合約之條款輪值退任、重選及提前終止。

概無擬於即將舉行之股東周年大會上重選的董事與本集團訂立任何本集團不可於一年內無償（法定賠償除外）終止的服務合約。

董事及高級管理層履歷詳情

董事及高級管理層的履歷詳情載於第6至10頁。

獲准許的彌償條文

本集團董事及高級管理人員之獲准許的彌償條文現時及於整個年度一直生效。

於本年度，本公司已投購適當的董事及高級管理人員責任保險以彌償責任，其中包括但不限於董事及高級管理人員因履行其職責而產生或附帶產生的法律訴訟責任。



Report of the Directors

董事會報告

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2025, the interests and short positions of each Director and the chief executive of the Company (the "Chief Executive") in the Company's shares (the "Shares"), underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")), as recorded in the register maintained by the Company under Section 352 of the SFO or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") in Appendix C3 to the Listing Rules are as follows:

Ordinary shares of HK\$0.10 each in the Company

董事及行政總裁於股份、相關股份及債券的權益及淡倉

於二零二五年十二月三十一日，各董事及本公司行政總裁（「行政總裁」）於本公司及其相聯法團（定義見證券及期貨條例（「證券及期貨條例」）第XV部）的本公司股份（「股份」）、本公司相關股份及債券中，擁有已記入本公司根據證券及期貨條例第352條存置的登記冊或根據上市規則附錄C3所載上市發行人董事進行證券交易的標準守則已知會本公司及香港聯合交易所有限公司（「聯交所」）的權益及淡倉如下：

本公司每股面值0.10港元的普通股

Name of Director 董事姓名	Capacity 持股身份	Number of ordinary Shares held 持有的普通股的股份數目			Approximate percentage of shareholding 股權之 概約百分比*
		Personal interests 個人權益	Other interests ⁽ⁱ⁾ 其他權益 ⁽ⁱ⁾	Total interests ⁽ⁱ⁾ 權益總額 ⁽ⁱ⁾	
Luo Shaowen (Chief Executive Officer) [△] 羅韶文(行政總裁) [△]	Beneficial owner 實益擁有人	5,837,000	11,000,000	16,837,000 (L)	1.59%
Li Wenjin 李文晉	Beneficial owner 實益擁有人	2,890,000	11,000,000	13,890,000 (L)	1.31%
Zhang Hui [#] 張輝 [#]	Beneficial owner 實益擁有人	426,000	–	426,000 (L)	0.04%

Notes:

- (i) The letter "L" denotes a long position in Shares.
- (ii) These represented the underlying interests in Shares in respect of share options granted to the respective Director subject to certain vesting conditions, the details of which are provided in the section headed "Share Option Scheme" in this report.
- [△] Mr. Luo Shaowen was appointed as an Executive Director and the chief executive officer of the Company on 12 December 2025.
- [#] Mr. Zhang Hui was appointed as an Executive Director on 12 December 2025.
- * The percentage is calculated based on the total number of Shares in issue as at 31 December 2025 which was 1,060,822,000 ordinary Shares.

附註：

- (i) 「L」表示股份的好倉。
- (ii) 指於股份中的相關權益，有關授予各董事並受限於歸屬條件的購股權，詳情載於本報告「購股權計劃」一節。
- [△] 羅韶文先生於二零二五年十二月十二日獲委任為執行董事及本公司行政總裁。
- [#] 張輝先生於二零二五年十二月十二日獲委任為執行董事。
- * 百分比乃根據本公司於二零二五年十二月三十一日已發行股份總數（即1,060,822,000股普通股）計算。





Report of the Directors 董事會報告

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES

As at 31 December 2025, the interests and short positions of substantial shareholders (other than a Director or the chief executive) in the Shares and underlying Shares as recorded in the register maintained by the Company under Section 336 of the SFO are as follows:

主要股東及其他人士於股份及相關股份的權益及淡倉

按本公司根據證券及期貨條例第336條存置的登記冊所顯示，於二零二五年十二月三十一日，主要股東（而非董事或行政總裁）於股份及相關股份中所擁有的權益及淡倉如下：

Name of shareholder 股東名稱	Capacity 身份	Class of securities 證券類別	Total number of Shares ⁽¹⁾ 股份總數 ⁽¹⁾	Approximate percentage of shareholding ⁽²⁾ 概約控股百分比 ⁽²⁾
Hi Sun Technology (China) Limited ("Hi Sun") 高陽科技(中國)有限公司(「高陽」)	Beneficial owner 實益擁有人	Ordinary 普通股	364,000,000(L)	34.31%
Brandes Investment Partners, L.P.	Investment manager 投資經理	Ordinary 普通股	149,105,676(L)	14.06%

Notes:

1. The letter "L" denotes a long position in Shares.
2. The percentage is calculated based on the total number of Shares in issue as at 31 December 2025 which was 1,060,822,000 ordinary Shares.

附註：

1. 字母「L」表示於股份的好倉。
2. 百分比乃根據本公司於二零二五年十二月三十一日已發行股份總數（即1,060,822,000股普通股）計算。



Report of the Directors

董事會報告

CONNECTED TRANSACTIONS

Acquisition of Pax Technology Australia Pty Ltd. and the Distributorship Transactions

As disclosed in the announcements of the Company dated 5 August 2024 and 12 December 2025 and the Company's 2024 annual report, PAX Technology Limited ("PAX HK"), a wholly-owned subsidiary of the Company, entered into the share purchase deed dated 5 August 2024 in relation to the acquisition of the entire issued shares of Pax Technology Australia PTY Ltd. ("PTA") by the Group (the "Acquisition") with, inter alia, Eagle Fintech Australia PTY Ltd. and Retech Solutions Ltd. for an aggregate consideration of AUD20,565,600, determined as of 12 December 2025 and before the refund.

PTA became a distributor of the Group's products in 2018, and was formally appointed as non-exclusive distributor in 2019. Subsequently, the Group appointed PTA as the sole distributor of the Group's electronic funds transfer point-of-sale products in Australia and New Zealand pursuant to the distributorship agreement dated 10 January 2020 entered into between PTA and PAX HK regarding the distribution of the PAX HK's products by PTA in Australia and New Zealand. From 2018 to prior to the completion of the Acquisition on 1 September 2024 ("Acquisition Completion"), commissions paid to PTA annually and the sales to PTA for each of the two years ended 31 December 2019 and 31 December 2020 were de minimis. The sales by the Group to PAT for each of the three years ended 31 December 2021, 31 December 2022 and 31 December 2023 and for eight months ended 31 August 2024 were approximately HK\$12,991,000, HK\$21,492,000, HK\$12,766,000 and HK\$29,208,000, respectively.

Mr. Nie Guoming ("Mr. Nie"), the former chairman, executive Director and chief executive officer of the Company, and Mr. Lu Jie ("Mr. Lu"), the former executive Director and chief executive officer of the Company, each owned 35% of the shares of Eagle Fintech Ltd. ("EFL") through their respective nominees. Eagle Fintech Australia PTY Ltd. ("EFA"), being held as to 90% by EFL, was an associate of FEL and therefore a connected person of the Company. Accordingly, PTA, being held as to 80% by EFA, was an associate of each of Mr. Nie and Mr. Lu and therefore also a connected person of the Company.

In view of the above, the Acquisition and the transactions between the Group and PTA conducted prior the Acquisition Completion ("Distributorship Transactions") constituted connected transactions of the Company.

Further details of the Acquisition, Distributorship Transactions and the refund can be referred to in the Company's announcements dated 5 August 2024 and 12 December 2025. The Group has enhanced its conflict of interests and connected persons declaration and education related process as described in the announcement dated 12 December 2025.

關連交易

收購Pax Technology Australia Pty Ltd.及分銷交易

誠如日期為二零二四年八月五日及二零二五年十二月十二日本公司公佈及本公司二零二四年年報所披露，本公司全資附屬公司百富科技有限公司（「百富香港」）與（其中包括）Eagle Fintech Australia PTY Ltd.及Retech Solutions Ltd.訂立日期為二零二四年八月五日有關本集團收購Pax Technology Australia Pty Ltd.（「PTA」）全部已發行股份（「收購事項」）的購股契據，總代價為20,565,600澳元（乃按二零二五年十二月十二日及退款前釐定）。

於二零一八年，PTA成為本集團產品分銷商，及於二零一九年正式獲委任為非獨家分銷商。其後，根據日期為二零二零年一月十日由百富香港及PTA訂立有關PTA在澳洲及新西蘭分銷百富香港產品之分銷協議，本集團委任PTA為本集團於澳洲及新西蘭之電子支付銷售點產品獨家分銷商。自二零一八年日起至二零二四年九月一日收購事項完成（「收購事項完成」）前，支付予PTA之佣金及截至二零一九年十二月三十一日及二零二零年十二月三十一日止兩個年度向PTA之銷售均符合最低豁免水平。截至二零二一年十二月三十一日、二零二二年十二月三十一日及二零二三年十二月三十一日止三個年度及截止二零二四年十二月三十一日止八個月期間向PTA之銷售分別為約12,991,000港元、21,492,000港元、12,766,000港元及29,208,000港元。

本公司前任主席、執行董事及行政總裁聶國明先生（「聶先生」）及本公司前任執行董事及行政總裁蘆杰先生（「蘆先生」）各自透過彼等各自的代理人擁有35% Eagle Fintech Ltd.（「EFL」）股份。Eagle Fintech Australia PTY Ltd.（「EFA」）（由EFL持有90%權益）為EFL之聯繫人，故為本公司關連人士。因此，PTA（由EFA持有90%權益）為聶先生及蘆先生各自的聯繫人，故為本公司關連人士。

鑒於上文所述，收購事項及本集團及PTA於收購事項完成前進行之交易（「分銷交易」）構成本公司關連交易。

有關收購事項，分銷交易及退款的進一步詳情，請參考本公司日期為二零二四年八月四日及二零二五年十二月十二日的公佈。誠如日期為二零二五年十二月十二日公佈所述，本集團已強化其利益衝突以及關連人士申報及教育流程。





Report of the Directors

董事會報告

Save as disclosed below and in Note 32 to the consolidated financial statements, the Group did not enter into any other connected transactions or continuing connected transactions which is subject to disclosure requirements under Chapter 14A of the Listing Rules during the year ended 31 December 2025.

Continuing Connected Transactions

Framework agreements with Hi Sun and Megahunt Technologies Inc.

Hi Sun (together with its subsidiaries the “Hi Sun Group”), a substantial shareholder of the Company, is a connected person (as defined in the Listing Rules) of the Company. Accordingly, the transactions between the Group and Hi Sun Group and/or its associates including Megahunt Group (as defined below) constitute connected transactions of the Company under the Listing Rules.

The Group, from time to time, may enter into individual agreements with (i) Hi Sun Group relating to the Group’s supply of E-payment Terminals products (the “E-payment Terminals Transactions”) under the 2025 Framework Agreement (as defined below); and (ii) Megahunt Group relating to the Group’s purchase of Chips (as defined below) (the “Chips Transactions”) under the 2023 Chips Framework Agreement (as defined below) respectively. These transactions constituted continuing connected transactions of the Company under the Listing Rules.

i. Supply of E-payment Terminals Products to Hi Sun Group

On 31 December 2024, the Company entered into a framework agreement (the “2025 Framework Agreement”) with Hi Sun, pursuant to which the Group agreed to sell and Hi Sun Group agreed to purchase E-payment Terminals products for a term of 3 years commencing on 1 January 2025 and expiring on 31 December 2027.

The annual caps of the total contract value of the E-payment Terminals Transactions under the 2025 Framework Agreement for each of the three years ending 31 December 2025, 31 December 2026 and 31 December 2027 were HK\$20,000,000. The actual aggregate contract value for the E-payment Terminals Transactions for the year ended 31 December 2025 was approximately HK\$88,000.

In view of Hi Sun Group’s track record as a payment processing solutions provider and the long-term business relationship between the Group and Hi Sun Group, the Board considers the continuous supply of E-payment Terminals products to Hi Sun Group contemplated under the 2025 Framework Agreement is in line with the business model of the Group and would potentially allow the Group to generate sales in the China market.

除下文及綜合財務報表附註32所披露外，本集團於二零二五年十二月三十一日止年度概無訂立任何其他須符合上市規則第十四A章披露要求的關連交易或持續關連交易。

持續關連交易

與高陽及兆訊恒達科技股份有限公司訂立框架協議

本公司主要股東高陽（連同其附屬公司統稱「高陽集團」）為本公司的關連人士（定義見上市規則）。因此，根據上市規則，本集團與高陽集團及／或其聯繫人（包括兆訊恒達集團（定義見下文））之間的交易構成本公司的關連交易。

本集團不時(i)根據二零二五年框架協議（定義見下文）就本集團供應電子支付終端產品（「電子支付終端交易」）與高陽集團訂立個別協議以及(ii)根據二零二三年芯片框架協議（定義見下文）就本集團購買芯片（定義見下文）（「芯片交易」）與兆訊恒達集團訂立個別協議。根據上市規則，該等交易構成本公司的持續關連交易。

i. 向高陽集團供應電子支付終端產品

於二零二四年十二月三十一日，本公司與高陽訂立一份框架協議（「二零二五年框架協議」），據此，本集團同意出售而高陽集團同意購買電子支付終端產品，於二零二五年一月一日開始，並於二零二七年十二月三十一日屆滿，為期三年。

根據二零二五年框架協議，截至二零二五年十二月三十一日、二零二六年十二月三十一日及二零二七年十二月三十一日止三個年度，電子支付終端交易的合約總額年度上限均為20,000,000港元。截至二零二五年十二月三十一日止年度電子支付終端交易的實際合約價值約為88,000港元。

由於高陽集團作為支付處理解決方案供應商的往績記錄以及本集團與高陽集團之間長期的業務關係，董事會認為，根據二零二五年框架協議項下而持續向高陽集團供應電子支付終端產品符合本集團的業務模式，且可能為本集團在中國市場帶來收入。



Report of the Directors 董事會報告

The E-payment Terminals Transactions under the 2025 Framework Agreement are on a non-exclusive basis, which means that the Group will maintain its discretionary rights to sell the E-payment Terminals products to any third parties.

To ensure sufficient protection of the Shareholders' interest, the Company has adopted internal control measures in connection with the continuing connected transactions. These include a pricing policy which applies to both members of the Hi Sun Group and other customers. The pricing policy is based on a standardised pricing structure for different products, allowing for variations due to differences in, among others, product specifications, size of orders and delivery requirements. Any deviations beyond a permitted range will require senior management approval in addition to normal centralised approvals.

ii. Purchase of Chips from Megahunt Group

On 15 November 2022, the Company entered into a framework agreement (the "2023 Chips Framework Agreement") with Megahunt Technologies Inc. ("Megahunt"), a joint stock limited liability company indirectly owned as to approximately 45.73% by Hi Sun, pursuant to which the Group agreed to purchase and Megahunt and its subsidiaries (collectively the "Megahunt Group") agreed to sell the mag-stripe card security decoder chips, the security micro controller unit chips and the contactless reader chips (collectively the "Chips") for a term of 3 years commencing on 1 January 2023 and expiring on 31 December 2025.

The annual caps of the total contract value for the Chips Transactions under the 2023 Chips Framework Agreement for the three years ended/ending 31 December 2023, 31 December 2024 and 31 December 2025 were HK\$210,000,000, HK\$230,000,000 and HK\$250,000,000 respectively. The actual aggregate contract value for the Chips Transactions for each of the three years ended 31 December 2023, 31 December 2024 and 31 December 2025 were approximately HK\$104,891,000, HK\$38,836,000 and HK\$48,617,000 respectively.

The Board considers that the entering into of the 2023 Chips Framework Agreement would ensure continuous and stable supply of the Chips for production of the Group's E-Payment Terminals products and reduce the operational risks and costs and time required for sourcing new suppliers and extra supervision and quality check of the Chips to be supplied by other market suppliers, given the specifications and quality of the Chips supplied by Hi Sun Group and Megahunt Group are well suited to the needs of the Group.

二零二五年框架協議項下的電子支付終端交易屬非獨家基準，即本集團將具有酌情權，可將電子支付終端產品出售予任何第三方。

為確保股東權益得到充分保障，本公司已就持續關連交易採納內部監控措施。此包括適用於高陽集團成員公司及其他客戶的定價政策。定價政策乃建基於不同產品的標準定價結構，並容許因（其中包括）產品規格、訂單規模及交付要求的不同而有所變化。任何超出允許範圍的偏差除正常的集中審批外，亦需高級管理層批准。

ii. 向兆訊恒達集團購買芯片

於二零二二年十一月十五日，本公司與兆訊恒達科技股份有限公司（「兆訊恒達」），一間由高陽間接持有約45.73%的有限公司，訂立一項新框架協議（「二零二三年芯片框架協議」），據此，本集團同意購買及兆訊恒達及其附屬公司（統稱「兆訊恒達集團」）同意出售磁條卡加密解碼芯片、加密安全處理器芯片及非接觸卡讀卡芯片（統稱「芯片」），自二零二三年一月一日起，並於二零二五年十二月三十一日屆滿，為期三年。

根據二零二三年芯片框架協議，截至二零二三年十二月三十一日、二零二四年十二月三十一日及二零二五年十二月三十一日止三個年度，芯片交易之總合約值的年度上限分別為210,000,000港元、230,000,000港元及250,000,000港元。截至二零二三年十二月三十一日、二零二四年十二月三十一日及二零二五年十二月三十一日止三個年度芯片交易的實際合約價值分別約為104,891,000港元、38,836,000港元及48,617,000港元。

董事會認為，訂立二零二三年芯片框架協議可確保本集團生產電子支付終端產品所用芯片獲得持續及穩定之供應，減低運營風險，及減省物色其他合適市場供應商以及額外檢查新供應商供應的芯片質量所需的成本及時間，因高陽集團及兆訊恒達集團供應之芯片規格及質量切合本集團之生產需要。





Report of the Directors 董事會報告

The Chips Transactions under the 2023 Chips Framework Agreement is on a non-exclusive basis, and the Group maintains its discretionary right to source the Chips from other suppliers and Megahunt Group may market the Chips to any third parties.

During the year, the purchase price of the Chips under the 2023 Chips Framework Agreement was determined with reference to the prices of the same or similar products sold by Megahunt Group and third party suppliers in the industry. The Group has also adopted internal control measures in respect of, inter alia, evaluating the individual agreements governing the prices and terms for the Chips Transactions and sourcing for comparable suppliers. The Chips Transactions were conducted on terms no less favourable to the Group than those available from independent third parties.

The 2023 Framework Agreement expired on 31 December 2025. In order to facilitate the purchase of Chips from Megahunt Group in its ordinary and usual course of business for the three coming financial years ending on 31 December 2028 and ensure compliance with Chapter 14A of the Listing Rules, on 23 December 2025, the Company and Megahunt entered into the framework agreement dated 23 December 2025 in relation to the Group's purchase of the Chips from Megahunt Group ("Chips Purchase Transactions") for a term of three years commencing on 1 January 2026 and ending on 31 December 2028 ("2026 Framework Agreement"). The annual caps of the total contract value (before value added tax) of the Chips Purchase Transactions under the 2026 Framework Agreement for each of the year ending on 31 December 2026, 31 December 2027 and 31 December 2028 is HK\$75,000,000, HK\$87,000,000 and HK\$100,000,000, respectively. Further details of the 2026 Framework Agreement can be referred to in the Company's announcements dated 23 December 2025.

The Board including the independent non-executive Directors has reviewed the above continuing connected transactions and confirms that these transactions were entered into by the Company in accordance with relevant pricing policies, and that these transactions were conducted:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or better; and
- (iii) according to the agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

二零二三年芯片框架協議項下的芯片交易按非獨家基準進行，本集團保留從其他供應商採購芯片的酌情權及兆訊恒達集團可向任何第三方推銷芯片。

年內，根據二零二三年芯片框架協議購買芯片的應付價格乃參考兆訊恒達集團及第三方供應商於業內出售同類產品的價格而釐定。本集團亦已採取內部監控措施，其中包括評估個別協議的價格及條款，以監控芯片交易的價格及條款以及向相若的供應商進行採購。本集團有關芯片交易的條款乃根據不遜於獨立第三方提供的條款進行。

二零二三年框架協議已於二零二五年十二月三十一日到期。為了於截至二零二八年十二月三十一日止未來三個財政年度的日常及一般業務過程中進行向兆訊恒達集團採購芯片，並確保遵守上市規則第十四A章，於二零二五年十二月二十三日，本公司與兆訊恒達訂立日期為二零二五年十二月二十三日關於本集團向兆訊恒達集團採購芯片（「芯片採購交易」），為期自二零二六年一月一日起至二零二八年十二月三十一日止三年的框架協議（「二零二六年框架協議」）。根據二零二六年框架協議，於截至二零二六年十二月三十一日、二零二七年十二月三十一日及二零二八年十二月三十一日止各年度芯片採購交易之總合約價值之年度上限（增值稅前）分別為75,000,000港元、87,000,000港元及100,000,000港元。有關二零二六年框架協議的進一步詳情，請參考本公司日期為二零二五年十二月二十三日的公佈。

董事會（包括獨立非執行董事）已審閱上述持續關連交易，並確認本公司訂立的該等交易按相關定價政策進行，且該等交易為：

- (i) 於本集團一般日常業務中訂立；
- (ii) 按一般商業條款或更佳條款訂立；及
- (iii) 根據有關交易的協議進行，條款公平合理，並且符合本公司股東整體利益。



Report of the Directors 董事會報告

The Company's auditor was engaged to report on the Group's continuing connected transactions for the year ended 31 December 2025 in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagement Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 (Revised) "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The Board confirms that the auditor has issued to the Board an unqualified letter confirming the matters in accordance with Rule 14A.56 of the Listing Rules in respect of the continuing connected transactions disclosed above for the year ended 31 December 2025 as being in order.

Save for the late disclosures of connected transactions relating to the acquisition of PTA and the Distributorship Transactions, the details of which are disclosed in the announcement of the Company dated 12 December 2025, the Company has complied with the applicable requirements under Chapter 14A of the Listing Rules with respect to the connected transaction and continuing connected transactions during the year ended 31 December 2025.

Details of the continuing connected transactions which also constituted related party transactions of the Group for the year ended 31 December 2025 under the relevant accounting standards are set out in Note 32 to the consolidated financial statements.

RELATED PARTY TRANSACTIONS

A summary of significant related party transactions made during the year is disclosed in Note 32 to the consolidated financial statements. Save as disclosed in the section above headed "Connected Transactions", all related party transactions that constituted continuing connected transactions under the Listing Rules are exempt from reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. The Company confirms that it has complied with the requirements in accordance with Chapter 14A of the Listing Rules.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of any business of the Company were entered into or existed during the year ended 31 December 2025.

DEED OF NON-COMPETITION AND CONFLICTS OF INTERESTS

A deed of non-competition was entered into between the Company and Hi Sun on 1 December 2010 ("Deed of Non-Competition"), pursuant to which Hi Sun shall not compete either directly or indirectly with the Group's principal business activities in such geographic territories in which the Group operates.

本公司核數師已獲委聘就本集團截至二零二五年十二月三十一日止年度的持續關連交易作出報告，有關報告乃按照《香港核證委聘準則》第3000號（經修訂）「審核或審閱過往財務資料以外之核證委聘」及根據香港會計師公會發出的《實務說明》第740號（經修訂）「關於香港《上市規則》所述持續關連交易的核數師函件」進行。董事會確認核數師已根據上市規則第14A.56條向董事會發出無保留意見函件，確認上述有關截至二零二五年十二月三十一日止年度持續關連交易的事項乃屬恰當。

除有關收購PTA和分銷交易的關連交易的逾期披露外（詳情已在本公司日期為二零二五年十二月十二日的公佈所披露），截至二零二五年十二月三十一日止年度，本公司已遵守上市規則第十四A章有關關連交易及持續關連交易的適用規定。

根據相關會計準則同時亦構成本集團於截至二零二五年十二月三十一日止年度關聯方交易的持續關連交易的詳情已載於綜合財務報表附註32。

關聯方交易

年內進行的重大關聯方交易概要於綜合財務報表附註32披露。除上文「關連交易」一節中所披露外，所有構成上市規則項下持續關連交易的關聯方交易將獲豁免遵守上市規則第十四A章有關申報、年度審查、公告及獨立股東批准的規定。本公司確認已遵守上市規則第十四A章的規定。

管理合約

於截至二零二五年十二月三十一日止年度，概無訂立或存在任何與本公司全部或任何重大業務部分相關的管理及行政合約。

不競爭契據及利益衝突

本公司與高陽於二零一零年十二月一日訂立一份不競爭契據（「不競爭契據」）據此，高陽不得在本集團經營所在地區直接或間接與本集團的主要業務活動進行競爭。





Report of the Directors 董事會報告

Hi Sun has signed an annual declaration (“Declaration”) of compliance with the Deed of Non-competition confirming its compliance with the non-competition undertakings in the Deed of Non-Competition during the year. The independent non-executive Directors have reviewed the abovementioned undertakings and consider that Hi Sun has complied with the Deed of Non-Competition during the financial year ended 31 December 2025.

DIRECTORS’ INTEREST IN COMPETING BUSINESS

Mr. Xu Changjun (“Mr. Xu”) and Mr. Li Wenjin (“Mr. Li”), executive Directors of the Company who are concurrently serving as executive directors of Hi Sun and a director of certain of its subsidiaries, and Mr. Zhang Hui (“Mr. Zhang”), an executive Director of the Company, are interested in 23,958,000, 13,800,000 and 1,845,000 shares of Hi Sun respectively, representing 0.86%, 0.50% and 0.07% of its issued shares as at 31 December 2025, and hence are required to abstain from voting on any resolution of the Board in respect of any particular transaction or business involving any actual or potential conflict of interest between the Group and Hi Sun Group.

Notwithstanding Mr. Xu, Mr. Li and Mr. Zhang’s aforesaid interests in Hi Sun Group, the Board considers that Mr. Xu, Mr. Li and Mr. Zhang are not interested in a business competing or are likely to compete either directly or indirectly with the Group’s business, taking into account the Deed of Non-Competition, the Declaration, any implications thereunder and the independent non-executive Directors’ subsequent review thereof.

Apart from the above, none of the Directors or any of their respective associates is interested in any business competing or is likely to compete either directly or indirectly with the Group’s business that is discloseable under Rule 8.10 of the Listing Rules.

DIRECTORS’ RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save for the Share Option Scheme and the Plan, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors or the Chief Executive (including their spouses and children under the age of 18) to acquire benefits by means of the acquisitions of shares in, or debentures of, the Company or any other body corporate, or had exercised any such right during the year.

於年內，高陽已簽署不競爭契據的年度遵守聲明（「聲明」），確認其已遵守不競爭契據內的不競爭承諾。獨立非執行董事已審閱上述承諾，並認為高陽於截至二零二五年十二月三十一日止財政年度一直遵守不競爭契據。

董事於競爭業務的權益

本公司執行董事徐昌軍先生（「徐先生」）及李文晉先生（「李先生」），同為高陽之執行董事及其若干附屬公司之董事，及執行董事張輝先生（「張先生」）分別擁有高陽23,958,000股、13,800,000股及1,845,000股股份，於二零二五年十二月三十一日佔其已發行股份總數的0.86%、0.50%及0.07%，所以必須就任何涉及本集團與高陽集團間存在任何實際或潛在利益衝突的特定交易及業務，放棄相關董事會決議案投票表決。

儘管徐先生、李先生及張先生於高陽集團擁有上述權益，考慮到不競爭契約、聲明及其含意，以及獨立非執行董事的後續審閱，董事會認為徐先生、李先生及張先生並無於與本集團業務直接或間接競爭或可能構成競爭之業務中擁有權益。

除上文所述者，概無董事或其聯繫人於根據上市規則第8.10條須予披露之與本集團業務直接或間接競爭或可能構成競爭之任何業務中擁有權益。

董事獲得股份或債券的權利

除購股權計劃及計劃外，本公司或任何其附屬公司於年內從未參與任何安排，使董事或首席執行官（包括彼等配偶或未滿十八歲的子女）能夠通過收購本公司或任何其他法人團體的股份或債券而獲得利益，或在年內均未行使任何此類權利。



Report of the Directors

董事會報告

TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE

Save as disclosed above and note 34 to the consolidated financial statements, no other transaction, arrangement or contract of significance in which any Director or any entity connected with a Director is or was materially interested directly or indirectly subsisted at any time during or at the end of the year, nor was there any contract of significance between the Group and a controlling shareholder or any of its subsidiaries, or any contract of significance for the provision of services to the Group by a controlling shareholder or any of its subsidiaries.

MAJOR CUSTOMERS AND SUPPLIERS

The percentages of purchases and sales for the year ended 31 December 2025 attributable to the Group's major suppliers and customers are respectively as follows:

Purchases

– the largest supplier	13.1%
– five largest suppliers combined	34.7%

Sales

– the largest customer	9.6%
– five largest customers combined	27.1%

None of the Directors, their close associates or any shareholder (which to the knowledge of the Directors own more than 5% of the number of issued shares of the Company (excluding treasury shares)) has any interests in any of the suppliers or customers disclosed above.

PENSION SCHEMES

The subsidiaries operating in Hong Kong are required to participate in a defined contribution retirement scheme ("MPF Scheme") set up in accordance with the Hong Kong Mandatory Provident Fund Schemes Ordinance, under which employers and employees are each required to make regular mandatory contributions calculated at 5% of the employee's relevant income ("Mandatory Contributions") to the MPF Scheme, subject to the minimum and maximum relevant income levels as prescribed by law. Employees may also make voluntary contributions additional to Mandatory Contributions.

Any Mandatory Contributions paid for and in respect of an employee are fully and immediately vested in the employee once paid to the trustee of the MPF Scheme and any investment return derived from the investment of the Mandatory Contributions is also fully and immediately vested in the employee. The employees are entitled to all of the accrued benefits derived from the employer's Mandatory Contributions upon retirement at the age of 65 years old, death or total incapacity, subject to other applicable provisions of law.

重大交易、安排及合約

除上文所披露者及綜合財務報表附註34所披露外，在年內或年度結束時概無其他與董事或與董事有關連的實體仍然或曾經直接或間接擁有重大權益的重要交易、安排或合約，亦概無本集團與控股股東或其任何附屬公司之間簽訂的重大合約，或任何有關控股股東或其任何附屬公司向本集團提供服務的重大合約。

主要客戶及供應商

截至二零二五年十二月三十一日止年度，本集團主要供應商和客戶的應佔採購和銷售百分比分別如下：

採購

– 最大供應商	13.1%
– 五大供應商合計	34.7%

銷售

– 最大客戶	9.6%
– 五大客戶合計	27.1%

概無董事、彼等之緊密聯繫人或任何股東（據董事會所知擁有本公司5%以上已發行股份（不包括庫存股份）數目者）於上述主要供應商或客戶中擁有權益。

退休金計劃

於香港營運的附屬公司須參加根據香港強制性公積金條例設立的定額供款退休計劃（「強積金計劃」），據此，僱員和僱主均須定期向強積金計劃作出供款（「強制性供款」），雙方的供款額均為僱員有關入息的5%，並受限於法定最低及最高有關入息水平。僱員也可選擇在強制性供款以外，作出額外的自願性供款。

為僱員作出的強制性供款一經支付予強積金受託人，即全數及立刻歸屬於該僱員。以強制性供款進行投資所產生的投資回報，亦會全數及即時歸屬於該僱員。僱員年屆65歲退休、身故或喪失工作能力時，將享有全部僱主強制供款所產生的累算權益（受限於其他適用法律條款）。





Report of the Directors 董事會報告

In addition, pursuant to the government regulations in the PRC, the Group is required to contribute in favour of the employees in the PRC an amount of approximately 7% to 22% of their basic wages to certain retirement benefit schemes. The local municipal government undertakes to assume the retirement benefits obligations of those workers of the Group.

There is no arrangement where contributions may be forfeited under the defined contribution schemes of the Group.

The Group also operates a defined benefit pension plan for employees working in Korea. The plan is administrated by an independent trustee with its assets held separately from those of the Group. The plan is wholly funded by contributions from the Group. The actuarial valuation of the plan was prepared by certified insurance actuaries of Dlog Actuarial Consulting, who are registered with the Financial Services Commission of Korea, using the projected unit credit method. In calculating the surplus in the plan of approximately WON148,445,000 (equivalent to approximately HK\$802,000) as at 31 December 2025, the key actuarial assumptions adopted by Dlog Actuarial Consulting are annual discount rate and salary growth rate of 4.92% and 4.27% respectively. The actuarial valuation indicates the Group's obligations under the defined benefit pension plan are 125% covered by the plan assets held by the trustee as at 31 December 2025.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors as at the date of this report, the Directors confirm that the Company has maintained at all times sufficient public float as prescribed by the Listing Rules.

AUDITOR

The financial statements have been audited by PricewaterhouseCoopers who has remained as the Company's auditor for each of the preceding three years and will retire and, being eligible, offer itself for re-appointment at the forthcoming annual general meeting of the Company.

On behalf of the Board

Xu Changjun
Chairman

Hong Kong, 19 March 2026

此外，根據中國政府法規規定，本集團須為中國僱員按其基本薪金之約7%至22%向若干退休福利計劃作出供款。當地市政府對本集團的該類僱員作出退休福利責任保證。

本集團的界定供款計劃並無沒收供款的安排。

本集團亦為在韓國工作的僱員提供對一項界定福利退休金計劃。該計劃由獨立受託人管理，計劃下的資產與本集團的資產分開持有。該計劃的供款由本集團全資作出。該計劃的精算估值由Dlog Actuarial Consulting的註冊保險精算師（已在韓國金融服務委員會註冊）使用預測單位成本法編制。於計算截至二零二五年十二月三十一日該計劃的盈餘約為148,445,000韓圓（相當於約802,000港元）時，Dlog Actuarial Consulting所使用的關鍵精算假設包括年度折現率及工資增長率，分別為4.92%及4.27%。該精算估值顯示，於二零二五年十二月三十一日，本集團在界定福利退休金下的責任的125%已被受託人所持有的計劃資產所涵蓋。

足夠公眾持股量

截至本報告日期，根據本公司現有公開資料及就董事所知，董事確認，本公司於任何時候維持上市規則規定的足夠公眾持股量。

核數師

羅兵咸永道會計師事務所已審核財務報表，彼等在過去三年一直為本公司的核數師，並將於本公司應屆股東週年大會退任，惟符合資格獲重新委任。

代表董事會

主席
徐昌軍

香港，二零二六年三月十九日



Independent Auditor's Report

獨立核數師報告



羅兵咸永道

To the Shareholders of PAX Global Technology Limited
(incorporated in Bermuda with limited liability)

致百富環球科技有限公司股東
(於百慕達註冊成立的有限公司)

OPINION

意見

What we have audited

The consolidated financial statements of PAX Global Technology Limited (the "Company") and its subsidiaries (the "Group"), which are set out on pages 84 to 192, comprise:

我們已審計的內容

百富環球科技有限公司(以下簡稱「貴公司」)及其附屬公司(以下統稱「貴集團」)列載於第84至192頁的綜合財務報表,包括:

- the consolidated balance sheet as at 31 December 2025;
 - the consolidated income statement for the year then ended;
 - the consolidated statement of comprehensive income for the year then ended;
 - the consolidated statement of changes in equity for the year then ended;
 - the consolidated cash flow statement for the year then ended; and
 - the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.
- 於2025年12月31日的綜合資產負債表;
 - 截至該日止年度的綜合利潤表;
 - 截至該日止年度的綜合全面收益表;
 - 截至該日止年度的綜合權益變動表;
 - 截至該日止年度的綜合現金流量表;及
 - 綜合財務報表附註,包括重大會計政策信息及其他解釋信息。

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

我們的意見

我們認為,該等綜合財務報表已根據香港會計師公會頒布的《香港財務報告會計準則》真實而中肯地反映了貴集團於2025年12月31日的綜合財務狀況及其截至該日止年度的綜合財務表現及綜合現金流量,並已遵照香港《公司條例》的披露規定妥為擬備。





Independent Auditor's Report

獨立核數師報告

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAAs”) as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Impairment of trade receivables
- Provision for inventories

意見的基礎

我們已根據香港會計師公會頒布的《香港審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。

我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

獨立性

根據香港會計師公會頒布的《專業會計師道德守則》（以下簡稱「守則」）中適用於公眾利益實體財務報表審計的相關要求，我們獨立於貴集團。我們亦已履行守則中的其他專業道德責任。

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在我們審計整體綜合財務報表及出具意見時進行處理的。我們不會對這些事項提供單獨的意見。

我們在審計中識別的關鍵審計事項概述如下：

- 應收賬款減值
- 存貨撥備



Independent Auditor's Report

獨立核數師報告

Key Audit Matter 關鍵審計事項

How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

Impairment of trade receivables 應收賬款減值

Refer to Note 3.1(b)(ii) (financial risk factors), Note 4(a) (critical accounting estimates and judgments) and Note 21 (trade and bills receivables and other financial assets at amortised cost) to the consolidated financial statements.

請參閱財務報表附註3.1(b)(ii) (財務風險因素)、附註4(a) (重要會計估計及判斷) 及附註21 (應收賬款及應收票據及按攤銷成本列賬之其他金融資產)

As at 31 December 2025, the Group had gross trade receivables of HK\$2,893,851,000 and provision for impairment of trade receivables of HK\$89,113,000. Provision is made for lifetime expected credit losses on trade receivables.

於二零二五年十二月三十一日，貴集團的應收賬款總額為2,893,851,000港元，應收賬款減值撥備為89,113,000港元。貴集團就應收賬款的全期預期信貸虧損計提撥備。

Our audit procedures in relation to management's assessment on provision for impairment losses of trade receivables included:

我們對有關管理層評估應收賬款減值虧損撥備之審計程序包括：

- Understood, evaluated and validated the key control procedures over the management's estimation of expected credit losses and periodic review of aged trade receivables and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors associated with estimating the expected credit losses;
- 理解、評價及驗證管理層估計預期信貸虧損及定期覆核逾期應收賬款的關鍵監控程序，並通過考慮與估計預期信貸虧損有關的估計的不確定程度及其他固有風險因素水平，評估重大錯誤陳述的固有風險；
- Obtained management's assessment on the expected credit losses of trade receivables. We corroborated and validated management's assessment based on the historical settlement pattern from the past periods, correspondence with the customers, evidence from external sources including the relevant market research regarding the relevant forward-looking information such as macroeconomic factors used in management's assessment;
- 取得管理層對應收賬款預期信貸虧損的評估。我們基於過往期間的償還模式、與客戶的通訊及來自外部來源的證據 (包括有關管理層於評估中使用的前瞻性資料，如宏觀經濟因素的市場研究)，證實並驗證管理層的評估；
- Tested on a sample basis, the accuracy of ageing profile of trade receivables by checking to the underlying sales invoices;
- 透過檢查相關銷售發票，以抽樣方式測試應收賬款賬齡之準確性；





Independent Auditor's Report

獨立核數師報告

Key Audit Matter

關鍵審計事項

Management applied judgment in assessing the expected credit losses. Trade receivables relating to customers with known financial difficulties or significant doubt on collection of trade receivables are assessed individually for provision for impairment losses. Expected credit losses are also estimated by grouping the remaining trade receivables based on shared credit risk characteristics and collectively assessed for likelihood of recovery, taking into account the nature of the customer and its geographical location, and applying the expected credit loss rates to the respective gross carrying amounts of the trade receivables. The expected credit loss rates are determined based on historical credit losses experienced from the past periods and are adjusted to reflect current and forward-looking information such as macroeconomic factors affecting the ability of the customers to settle the trade receivables.

管理層運用判斷評估預期信貸虧損。對於已知存在財務困難的客戶或回收性存在重大疑問的應收賬款會就計提減值撥備時作出個別評估。估計預期信貸虧損時亦會把其餘應收款根據客戶性質及地理位置考慮其共同信貸風險特徵進行分類，並共同評估其回收的可能性，並將預期信貸虧損率應用於相關應收款的賬面淨值以釐定其預期信貸虧損撥備。預期信貸虧損率乃根據過往期間所出現的歷史信貸虧損釐定，並經調整以反映現時及前瞻性資料，例如有關影響客戶償付應收賬款能力的宏觀經濟因素。

We focused on this area due to the magnitude of the trade receivables and the estimation and judgment involved in determining the expected credit losses of the trade receivables.

我們關注此範疇是鑑於應收賬款的重大數額，以及在釐定應收賬款預期信貸虧損時涉及估計和判斷。

How our audit addressed the Key Audit Matter

我們的審計如何處理關鍵審計事項

- Tested on a sample basis, the subsequent settlement of trade receivables against bank receipts; and
- 以抽樣方式對照銀行收據測試應收賬款於期後的償付情況；及
- Tested the mathematical accuracy of the calculation of expected credit loss rates and the calculation of the provision for impairment losses.
- 測試預期信貸虧損率的計算及減值虧損撥備的計算的算術準確性。

Based upon the above, we found that the estimation and judgement made by management in respect of expected credit losses and the collectability of receivables were supportable by the available evidence.

基於上述各項，我們發現管理層就應收賬款預期信貸虧損及可收回性所作的估計及判斷有可得的證據支持。





Independent Auditor's Report

獨立核數師報告

Key Audit Matter 關鍵審計事項

Provision for inventories

存貨撥備

Refer to Note 4(b) (critical accounting estimates and judgments) and Note 20 (inventories) to the consolidated financial statements

請參閱財務報表附註4(b) (重要會計估計及判斷) 及附註20 (存貨)

The Group held inventories of HK\$1,404,306,000 as at 31 December 2025. Inventories are carried at the lower of cost and net realisable value ("NRV"). The cost of inventories may not be recoverable if those inventories are aged and damaged, if they have become obsolete, or if their selling prices have declined. For the year ended 31 December 2025, the Group has made provision for inventories of HK\$142,181,000.

貴集團於二零二五年十二月三十一日持有存貨約1,404,306,000港元。存貨乃按成本與可變現淨值(「可變現淨值」)之較低者列賬。倘存貨已經陳舊、損壞、過時或售價下跌，則可能無法收回存貨成本。截至二零二五年十二月三十一日止年度，貴集團計提存貨撥備約142,181,000港元。

Management determines the lower of cost and NRV of inventories by considering the ageing profile, inventory obsolescence and estimated selling price of individual inventory items.

管理層釐定存貨成本及可變現淨值之較低者時，會考慮個別存貨的庫齡、存貨是否過時和個別存貨的預測售價。

Management calculates the NRV at each period end based on the estimated selling price less the estimated costs necessary to make the sale, which requires significant judgments and assumptions to be made to determine the estimated selling price of individual product, including historical experience of selling products of similar nature and expectation of future sales based on current market conditions.

管理層以其預測售價扣除估計必需的銷售成本來計算各期末的可變現淨值，在釐定個別產品之預測售價時須作出重大判斷及假設，包括考慮以往出售類似性質產品的經驗以及按現有市況對未來銷售作出之預測。

How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

Our audit procedures in relation to management's assessment on NRV and obsolescence of inventories included:

我們對有關管理層評估存貨之可變現淨值及其是否過時執行的審計程序包括：

- Understood, evaluated and validated the key control procedures over the management's estimation of the NRV of the inventories and conducting periodic review on inventory obsolescence, and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk associated with estimating NRV of the inventories;
- 理解、評估及驗證管理層估計存貨可變現淨值及定期覆核存貨過時的關鍵監控程序，並通過考慮與估計存貨可變現淨值有關的估計的不確定程度及其他固有風險水平，評估重大錯誤陳述的固有風險；
- Evaluated the outcome of prior period assessment of provision for inventories to assess the effectiveness of management's estimation process;
- 評價過往期間評估存貨撥備的結果以評估管理層估計程序的成效；
- Observed client's inventory counts to identify whether there is any damaged or obsolete inventory;
- 對存貨進行監盤，以識別出有否有任何損壞或過時存貨；
- Tested on a sample basis, the accuracy of the ageing profile of individual inventory items by checking to the underlying procurement correspondence and invoices;
- 透過檢查相關採購資料及發票，以抽樣方式測試個別存貨項目庫齡之準確性；





Independent Auditor's Report

獨立核數師報告

Key Audit Matter

關鍵審計事項

Management consistently applies a provisioning methodology for slow moving inventories based on marketability of its products and makes specific provision when inventories become obsolete as a result of changes in circumstances.

管理層按存貨的市場流通性對滯銷存貨貫徹地應用撥備方法，並就情況變化作出特定撥備。

Management also conducted periodic review on inventory obsolescence, including performance of periodic inventory counts and review of holding period for individual inventory items.

管理層亦會就存貨是否過時進行定期審查，包括定期進行存貨盤點及審閱個別存貨項目的持有期。

We focused on this area due to the estimation of provision for inventories involves significant judgment and various uncertainties as a result of changing technology, customer demand and competitors actions.

我們關注此範疇是鑑於對存貨的撥備估計涉及重大判斷，以及技術日新月異、客戶需求及競爭者之行為導致多種不明朗因素。

How our audit addressed the Key Audit Matter

我們的審計如何處理關鍵審計事項

- Tested on a sample basis, the marketability of individual inventory items by checking to the available evidence that supports management's provisioning policy. For specific provision made, we would obtain and review the supporting evidence to assess the reasonableness of provision. We discussed with management its assessment on marketability of inventory, corroborating explanations with the ageing profile, sales orders and the Group's strategic plan for the relevant finished goods by using our industry knowledge and external market analysis, as appropriate;
- 以抽樣方式測試各個存貨項目的可銷售性，核實支持管理層計提準備政策的相關證據。對於已計提的具體準備，我們將獲取並審查支持該準備的證據。我們與管理層討論了其對存貨可銷售性的評估，通過存貨的賬齡結構、銷售訂單以及集團相關成品的戰略規劃，對其說明進行印證，並結合我們的行業知識和外部市場分析（如適用）進行驗證；
- We obtained the usage report and performed analysis based on the usage report to assess the completeness of identifying slow-moving inventory by reviewing the subsequent usage of inventory items;
- 我們獲取了存貨使用報告，通過審查存貨項目後續的使用情況，以評估識別滯銷存貨的完整性；





Independent Auditor's Report

獨立核數師報告

Key Audit Matter 關鍵審計事項

How our audit addressed the Key Audit Matter 我們的審計如何處理關鍵審計事項

- Tested on a sample basis, the NRV of selected inventory items, by comparing the selling price subsequent to the year end, against the carrying values of these individual finished goods. Where there are no subsequent sales of the respective finished goods after the year end, we discussed with management as to the realisable value of the products, corroborating explanations with the sales orders, historical margins, and the most recent transaction prices; and
- 以抽樣方式測試選定存貨項目之可變現淨值，在測試中將個別製成品於年末後的售價與其賬面值作一比較。對於年末後並無出售的相關製成品，我們已與管理層討論該產品的可變現值，佐證有關銷售訂單、過往毛利率及最近期的交易價格；及
- Tested the mathematical accuracy of the calculation of provision for inventories.
- 測試存貨撥備的計算的算術準確性。

Based on the procedures described, we found the estimations of management in relation to the provision for inventories were supportable by available evidence. 根據所述程序，我們發現管理層有關存貨撥備之估計有可得的證據支持。





Independent Auditor's Report

獨立核數師報告

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

其他信息

貴公司董事須對其他信息負責。其他信息包括年報內的所有信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。

基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

董事及審計委員會就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒布的《香港財務報告會計準則》及香港《公司條例》的披露規定擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

審計委員會須負責監督 貴集團的財務報告過程。



Independent Auditor's Report

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

核數師就審計綜合財務報表承擔的責任

我們的目標，是對綜合財務報表整體是否不存由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們僅按照百慕達一九八一年《公司法》第90條向閣下（作為整體）報告我們的意見，除此之外本報告別無其他目的。我們不會就本報告的內容向任何其他人士負上或承擔任何責任。合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或滙總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。





Independent Auditor's Report 獨立核數師報告

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。
- 計劃和執行集團審計，以獲取關於貴集團內實體或業務單位財務信息的充足和適當的審計憑證，以對綜合財務報表形成審計意見提供基礎。我們負責指導、監督和覆核為集團審計而執行的審計工作。我們為審計意見承擔總體責任。

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chan Hin Gay, Gabriel (practising certificate number: P05711).

除其他事項外，我們與審計委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向審計委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下，用以消除對獨立性產生威脅的行動或採取的防範措施。

從與審計委員會溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

出具本獨立核數師報告的審計項目合夥人是陳顯基（執業證書編號：P05711）。

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, 19 March 2026

羅兵咸永道會計師事務所
執業會計師

香港，二零二六年三月十九日





Consolidated Income Statement

綜合收益表

		Year ended 31 December 截至十二月三十一日止年度		
		2025	2024	
		二零二五年	二零二四年	
		HK\$'000	HK\$'000	
		千港元	千港元	
	Notes 附註			
Revenue	收入	5	5,872,540	6,044,878
Cost of sales	銷售成本	7	(3,312,517)	(3,191,489)
Gross profit	毛利		2,560,023	2,853,389
Other income	其他收入	5	58,227	85,372
Other gains, net	其他收益淨額	5	32,909	861
Selling expenses	銷售開支	7	(634,862)	(772,428)
Administrative expenses	行政費用	7, 8	(1,093,667)	(1,317,994)
Net (impairment losses)/reversal of impairment losses on financial assets	金融資產之(減值淨虧損)/減值虧損撥回淨額	7	(6,836)	6,963
Operating profit	經營溢利		915,794	856,163
Finance costs	財務費用	9	(3,966)	(5,556)
Share of results of investments accounted for using the equity method	應佔按權益法入賬之投資業績	19	(1,897)	10,638
Profit before income tax	除所得稅前溢利		909,931	861,245
Income tax expense	所得稅開支	11	(153,713)	(140,323)
Profit for the year	年度溢利		756,218	720,922
Profit attributable to:	應佔溢利：			
Owners of the Company	本公司擁有人		753,587	713,427
Non-controlling interests	非控股權益		2,631	7,495
			756,218	720,922
			HK\$	HK\$
			per share	per share
			每股港元	每股港元
Earnings per share for profit attributable to the owners of the Company:	本公司擁有人應佔溢利之每股盈利：			
– Basic	– 基本	12(a)	0.711	0.669
– Diluted	– 攤薄	12(b)	0.700	0.658

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。



Consolidated Statement of Comprehensive Income

綜合全面收益表

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
		Notes 附註	
Profit for the year	年度溢利	756,218	720,922
Other comprehensive income/(loss), net of tax	其他全面收益／(虧損)， 扣除稅項		
<i>Item that may be subsequently reclassified to profit or loss</i>	<i>其後可能重新分類至損益 之項目</i>		
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表 產生的匯兌差額	182,246	(121,931)
<i>Items that will not be reclassified to profit or loss</i>	<i>不會重新分類至損益之項目</i>		
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表 產生的匯兌差額	4,309	(1,192)
Remeasurement of post-employment benefit obligation	離職後福利債務重新計量	249	(433)
Total comprehensive income for the year, net of tax	年度全面收益總額，扣除稅項	943,022	597,366
Total comprehensive income attributable to:	應佔全面收益總額：		
Owners of the Company	本公司擁有人	936,082	591,063
Non-controlling interests	非控股權益	6,940	6,303
		943,022	597,366

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。





Consolidated Balance Sheet

綜合資產負債表

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
	Notes 附註		
ASSETS	資產		
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	14 946,326	939,396
Right-of-use assets	使用權資產	15 183,631	207,281
Intangible assets	無形資產	16 131,043	117,832
Financial asset measured at fair value	按公平值計量之金融資產	17 74,117	88,242
Investments accounted for using the equity method	按權益法入賬之投資	19 18,370	44,838
Other non-current assets	其他非流動資產	22 3,382	3,940
Deferred income tax assets	遞延所得稅資產	28 90,676	121,857
Total non-current assets	非流動資產總額	1,447,545	1,523,386
Current assets	流動資產		
Inventories	存貨	20 1,404,306	1,587,039
Other current assets	其他流動資產	22 78,882	90,273
Other financial assets at amortised cost	按攤銷成本列賬之其他金融資產	21 61,240	58,581
Trade and bills receivables	應收賬款及應收票據	21 2,804,738	2,543,884
Current tax assets	當期稅務資產	69,635	96,042
Restricted cash	受限制現金	23 36,343	24,212
Short-term bank deposits	短期銀行存款	23 169,260	162,490
Cash and cash equivalents	現金及現金等價物	24 3,907,245	3,083,598
Total current assets	流動資產總額	8,531,649	7,646,119
Total assets	資產總額	9,979,194	9,169,505
EQUITY	權益		
Equity attributable to the owners of the Company	本公司擁有人應佔權益		
Share capital	股本	25 106,082	106,170
Reserves	儲備	26 7,824,864	7,423,883
		7,930,946	7,530,053
Non-controlling interests	非控股權益	41,474	34,534
Total equity	權益總額	7,972,420	7,564,587

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。



Consolidated Balance Sheet

綜合資產負債表

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
		Notes	
		附註	
LIABILITIES	負債		
Non-current liabilities	非流動負債		
Lease liabilities	租賃負債	15	46,146
Current tax liabilities	當期稅務負債		69,606
Deferred income tax liabilities	遞延所得稅負債	28	40,714
Other non-current liabilities	其他非流動負債		-
			21,631
			15,462
			3,684
			4,691
Total non-current liabilities	非流動負債總額		112,175
			89,759
Current liabilities	流動負債		
Trade payables	應付賬款	27	1,198,883
Other payables and accruals	其他應付賬款及應計款項	27	937,211
Current tax liabilities	當期稅務負債		663,519
Lease liabilities	租賃負債	15	540,768
			16,876
			18,961
			15,321
			18,219
Total current liabilities	流動負債總額		1,894,599
			1,515,159
Total liabilities	負債總額		2,006,774
			1,604,918
Total equity and liabilities	權益及負債總額		9,979,194
			9,169,505

The consolidated financial statements were approved by the Board of Directors on 19 March 2026 and were signed on its behalf.

本綜合財務報表於二零二六年三月十九日獲董事會批准，並由下列董事代表簽署。

XU CHANGJUN

徐昌軍

Director

董事

LI WENJIN

李文晉

Director

董事

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。





Consolidated Statement of Changes in Equity

綜合權益變動表

		Attributable to the owners of the Company 本公司擁有人應佔										
		Share capital	Share premium	Capital reserve	Share option reserve	Employee benefit reserve	Other reserves	Exchange reserve	Retained earnings	Total reserves	Non-controlling interests	Total equity
		股本	股份溢價	資本儲備	購股權儲備	僱員福利儲備	其他儲備	外匯儲備	保留盈利	儲備總額	非控股權益	權益總額
		HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
For the year ended 31 December 2025	截至二零二五年十二月三十一日止年度											
Balance at 1 January 2025	於二零二五年一月一日之結餘	106,170	1,010,082	(414,978)	204,000	(167)	(22,971)	(535,433)	7,183,350	7,423,883	34,534	7,564,587
Comprehensive income	全面收益											
Profit for the year	年度溢利	-	-	-	-	-	-	-	753,587	753,587	2,631	756,218
Other comprehensive income	其他全面收益											
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表產生的匯兌差額	-	-	-	-	-	-	182,246	-	182,246	4,309	186,555
Remeasurement of post-employment benefit obligation	離職後福利債務重新計量	-	-	-	-	249	-	-	-	249	-	249
Total comprehensive income for the year	年度全面收益總額	-	-	-	-	249	-	182,246	753,587	936,082	6,940	943,022
Transactions with owners	與擁有人之交易											
Repurchase of the Company's shares (Note 25(a))	回購本公司的股份 (附註25(a))	(216)	(9,687)	-	-	-	-	-	-	(9,687)	-	(9,903)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	-	-	-	-	(529,856)	(529,856)	-	(529,856)
Share option scheme	購股權計劃											
- share options exercised (Note 25(b))	- 已行使購股權 (附註25(b))	128	4,442	-	-	-	-	-	-	4,442	-	4,570
Total transactions with owners	與擁有人之交易總額	(88)	(5,245)	-	-	-	-	-	(529,856)	(535,101)	-	(535,189)
Balance at 31 December 2025	於二零二五年十二月三十一日之結餘	106,082	1,004,837	(414,978)	204,000	82	(22,971)	(353,187)	7,407,081	7,824,864	41,474	7,972,420

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。



Consolidated Statement of Changes in Equity

綜合權益變動表

		Attributable to the owners of the Company 本公司擁有人應佔											
		Share capital 股本	Share premium 股份溢價	Treasury shares 庫存股	Capital reserve 資本儲備	Share option reserve 購股權儲備	Employee benefit reserve 僱員福利儲備	Other reserves 其他儲備	Exchange reserve 外匯儲備	Retained earnings 保留盈利	Total reserves 儲備總額	Non-controlling interests 非控股權益	Total equity 權益總額
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
For the year ended 31 December 2024	截至二零二四年 十二月三十一日止年度												
Balance at 1 January 2024	於二零二四年一月一日之結餘	107,021	1,058,277	(40)	(414,978)	172,332	266	(22,535)	(413,502)	6,971,226	7,351,046	28,107	7,486,174
Comprehensive income	全面收益												
Profit for the year	年度溢利	-	-	-	-	-	-	-	-	713,427	713,427	7,495	720,922
Other comprehensive loss	其他全面虧損												
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表產生的匯兌差額	-	-	-	-	-	-	-	(121,931)	-	(121,931)	(1,192)	(123,123)
Remeasurement of post-employment benefit obligation	離職後福利債務重新計量	-	-	-	-	(433)	-	-	-	-	(433)	-	(433)
Total comprehensive (loss)/income for the year	年度全面(虧損)/收益總額	-	-	-	-	-	(433)	-	(121,931)	713,427	591,063	6,303	597,366
Transactions with owners	與擁有人之交易												
Repurchase of the Company's shares (Note 25(a))	回購本公司的股份(附註25(a))	(1,079)	(56,114)	40	-	-	-	-	-	-	(56,074)	-	(57,153)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	-	-	-	-	-	(501,303)	(501,303)	-	(501,303)
Share option scheme	購股權計劃												
- value of services provided (Note 10)	- 已提供服務的價值(附註10)	-	-	-	-	31,668	-	-	-	-	31,668	-	31,668
- share options exercised (Note 25(b))	- 已行使購股權(附註25(b))	228	7,919	-	-	-	-	-	-	-	7,919	-	8,147
Acquisition of non-controlling interests in a subsidiary	收購一間附屬公司非控股權益	-	-	-	-	-	-	(436)	-	-	(436)	124	(312)
Total transactions with owners	與擁有人之交易總額	(851)	(48,195)	40	-	31,668	-	(436)	-	(501,303)	(518,226)	124	(518,953)
Balance at 31 December 2024	於二零二四年 十二月三十一日之結餘	106,170	1,010,082	-	(414,978)	204,000	(167)	(22,971)	(535,433)	7,183,350	7,423,883	34,534	7,564,587

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。





Consolidated Cash Flow Statement

綜合現金流量表

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
	Notes 附註		
Cash flows from operating activities	經營業務的現金流量		
Cash generated from operations	經營所得現金	29(a) 1,352,570	1,316,925
Hong Kong profits tax paid	已付香港利得稅	(12,157)	(48,480)
China corporate income tax paid	已付中國企業所得稅	(7,888)	(76,510)
Overseas income tax paid	已付海外所得稅	(24,050)	(23,688)
Interest paid	已付利息	(3,966)	(5,556)
Net cash generated from operating activities	經營業務所得現金淨額	1,304,509	1,162,691
Cash flows from investing activities	投資活動的現金流量		
Purchase of property, plant and equipment	購買物業、廠房及設備	(48,670)	(126,876)
Purchase of intangible assets	購買無形資產	(14,744)	–
Payment for acquisition of a subsidiary, net of cash acquired	收購一間附屬公司之付款，扣除已收現金	–	(25,464)
Payment for contingent consideration	或然代價之付款	27 –	(44,022)
Proceeds from disposal of a joint venture	出售一間合營公司的所得款	19 28,642	–
Proceeds from sales of property, plant and equipment	出售物業、廠房及設備所得款項	29(b) 1,808	–
Distributions from an investment at fair value through profit or loss	來自一項按公平值計入損益之投資的分派	17 –	2,027
Proceeds from disposal of an investment	出售一項投資的所得款額	–	411
Capital injections into investments accounted for using the equity method	對按權益法入賬之投資注資	19 (3,234)	–
Increase in short-term bank deposits	短期銀行存款增加	(2,551)	(162,490)
Interest received	已收利息	12,606	20,661
Net cash used in investing activities	投資活動所用現金淨額	(26,143)	(335,753)
Cash flows from financing activities	融資活動的現金流量		
Dividends paid to the shareholders of the Company	已付給本公司股東的股息	(529,856)	(501,303)
Payments for repurchase of the Company's shares	回購本公司股份之付款	25(a) (9,903)	(57,153)
Principal elements of lease payments	租賃付款的本金部分	29(c) (17,612)	(19,830)
Proceeds from issuance of shares in connection with the exercise of share options	就行使購股權發行股份所得款額	4,570	8,147
Acquisition of non-controlling interests in a subsidiary	收購一間附屬公司非控股權益	–	(312)
Net cash used in financing activities	融資活動所用現金淨額	(552,801)	(570,451)
Net increase in cash and cash equivalents	現金及現金等價物的增加淨額	725,565	256,487
Cash and cash equivalents at beginning of the year	年初現金及現金等價物	3,083,598	2,863,597
Exchange gains/(losses) on cash and cash equivalents	現金及現金等價物的匯兌收益／(虧損)	98,082	(36,486)
Cash and cash equivalents at end of the year	年末現金及現金等價物	3,907,245	3,083,598
	24		

The notes on pages 91 to 192 are an integral part of these consolidated financial statements.

第91至192頁的附註乃綜合財務報表的其中部分。





Notes to the Consolidated Financial Statements

綜合財務報表附註

1 GENERAL INFORMATION

PAX Global Technology Limited (the “Company”) is an investment holding company and together with its subsidiaries (collectively referred to as the “Group”) are principally engaged in the development and sales of electronic funds transfer point-of-sale (“E-payment Terminals”) products, provision of maintenance and installation and payment solution services (collectively, referred to as the “E-payment Terminals solutions business”).

The Company is a limited liability company incorporated in Bermuda. The address of its registered office is Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda.

The Company’s shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 20 December 2010.

These consolidated financial statements are presented in thousands of units of Hong Kong dollars (HK\$’000), unless otherwise stated.

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES

2.1 Basis of preparation

The consolidated financial statements of the Company have been prepared in accordance with all applicable HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, except for financial asset measured at fair value, contingent consideration payable and post-employment benefit obligation, which are measured at fair values.

The preparation of the consolidated financial statements in conformity with HKFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

1 一般資料

百富環球科技有限公司（「本公司」）為一間投資控股公司，連同其附屬公司（統稱「本集團」）主要從事開發及銷售電子支付銷售點（「電子支付終端」）產品、提供維護及安裝及支付解決方案服務（統稱「電子支付終端解決方案業務」）。

本公司為一間在百慕達註冊成立的有限責任公司，其註冊辦事處地址為 Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda。

本公司的股份於二零一零年十二月二十日在香港聯合交易所有限公司（「聯交所」）主板上市。

除另有說明外，此綜合財務報表以千港元（「千港元」）為單位呈列。

2 編制基準及會計政策變動

2.1 編制基準

本公司的綜合財務報表已根據香港會計師公會頒布的所有適用之《香港財務報告會計準則》及香港《公司條例》（第622章）的披露規定編制。除按公平值計量之金融資產、應付或然代價及離職後福利債務以公平值計量外，綜合財務報表已按歷史成本法編制。

編制符合《香港財務報告會計準則》的綜合財務報表須使用若干重要會計估計，並要求管理層在應用本集團會計政策時作出判斷。涉及更高程度判斷或複雜性的領域或假設及估計對綜合財務報表而言屬重大的領域已於附註4披露。



Notes to the Consolidated Financial Statements

綜合財務報表附註

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES (continued)

2.2 Changes in accounting policies

(a) Amended standards adopted by the Group

The Group has applied the following amended standards for its annual reporting period commencing 1 January 2025:

- Lack of Exchangeability – Amendments to HKAS 21 and HKFRS 1

The amended standards listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

(b) New and amended standards and interpretation not yet adopted by the Group

Certain new accounting standards and amendments to accounting standards and interpretation have been published that are not mandatory for this reporting period and have not been early adopted by the Group.

HKFRS 18 will replace HKAS 1 “Presentation of Financial Statements”, introducing new requirements that will help to achieve comparability of financial performance of similar entities and provide more relevant information and transparency to users. These include:

- all income and expenses in the consolidated income statement are required to be classified into one of the five categories, namely operating, investing, financing, income taxes and discontinued operations;
- two newly-defined subtotals “operating profit” and “profit before financing and income taxes” are required to be presented in the consolidated income statement to increase comparability;
- management-defined performance measures, which are often non-HKFRS measures, are required to be disclosed in a single note in the consolidated financial statements;

2 編制基準及會計政策變動(續)

2.2 會計政策變動

(a) 本集團採納的經修訂準則

本集團已於二零二五年一月一日開始的年度報告期間應用下列經修訂準則：

- 缺乏可兌換性－香港會計準則第21號及香港財務報告準則第1號之修訂

上文所列經修訂準則對過往期間已確認的金額並無任何影響，且預期不會對本期或未來期間造成重大影響。

(b) 尚未獲本集團採納的新訂及經修訂準則及詮釋

已發佈若干新會計準則及會計準則及詮釋的修訂，惟於本報告期間尚未強制執行，且尚未獲本集團提早採納。

香港財務報告準則第18號將取代香港會計準則第1號「財務報表之呈列」，並引入新的要求，將有助加強對同類型實體財務表現的可比性，以及為財務報表用者提供更相關及更具透明度的信息。此等要求包括：

- 綜合收益表中的所有收入及支出均須歸入以下五個類別的其中一類：經營、投資、融資、所得稅及已終止經營業務；
- 綜合收益表中須列報「經營溢利」及「融資及除所得稅前溢利」這兩個新定義的小計項目，以提高可比較性；
- 綜合財務報表須以單獨附註形式披露由管理層定義的業績指標（通常是非香港財務報告準則計量項目）；





Notes to the Consolidated Financial Statements

綜合財務報表附註

2 BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES (continued)

2.2 Changes in accounting policies

(b) *New and amended standards and interpretation not yet adopted by the Group*

(continued)

- (iv) enhanced guidance on the principles of aggregation and disaggregation of information is provided; and
- (v) operating profit subtotal is required to be used as the starting point for the consolidated cash flow statement when presenting operating cash flows under the indirect method, and each of interest income, interest expense and dividend income should be classified under a single category.

The Group is currently in the process of assessing the impact of HKFRS 18 on the Group's consolidated financial statements, particularly with respect to the categorisation of income and expenses in the Group's consolidated income statement, and the structure of the Group's consolidated income statement and consolidated cash flow statement, and the additional disclosure required for management-defined performance measures. The adoption of HKFRS 18 would not have any impact on the Group's profit attributable to the owners of the Company, but is expected to trigger certain changes in the presentation of the consolidated income statement.

The Group expects to apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial year ending 31 December 2026 will be restated in accordance with HKFRS 18.

In addition to the abovementioned changes in presentation and disclosures, the Group is in the process of assessing the impact of adopting other new accounting standards and amendments to accounting standards and interpretation on its current or future reporting periods and on foreseeable future transactions.

2 編制基準及會計政策變動 (續)

2.2 會計政策變動

(b) *尚未獲本集團採納的新訂及經修訂準則及詮釋 (續)*

- (iv) 加強有關信息匯總和分解原則的指引；及
- (v) 以間接法列報經營現金流時，必須以經營溢利小計作為綜合現金流量表的起始點，並且利息收入、利息費用及股息收入應各自歸入單一類別。

本集團目前在評估香港財務報告準則第18號對本集團綜合財務報表的影響，特別是關於本集團綜合收益表中收入及支出的分類、本集團綜合收益表及綜合現金流量表的結構，以及須就管理層定義的業績指標作出的額外披露。採納香港財務報告準則第18號不會對集團的本公司擁有人應佔溢利造成任何影響，但預計令綜合收益表的呈列方式出現若干變動。

本集團預計將於二零二七年一月一日強制生效日起開始應用新準則。由於需要追溯應用，因此截至二零二六年十二月三十一日止年度的比較信息將根據香港財務報告準則第18號的要求重新列報。

除上述列報和披露的變更外，本集團正在評估採納其他新會計準則及會計準則及詮釋的修訂對本報告期間或未來報告期間及對可預見的未來交易所產生的影響。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, price risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

(a) Market risk

(i) Foreign exchange risk

The Group's foreign currency transactions are mainly denominated in Renminbi ("RMB"), Hong Kong dollar ("HK\$"), United States dollar ("US\$"), European dollar ("EUR"), Indian Rupee ("INR") and Japanese Yen ("JPY"). The majority of assets and liabilities are denominated in RMB, HK\$, US\$, EUR, INR and JPY, and there are no significant assets and liabilities that are denominated in other currencies. The Group is subject to foreign exchange risk arising from future commercial transactions and recognised assets and liabilities denominating in a currency other than HK\$, RMB, US\$, EUR, INR and JPY, which are the functional currencies of the major operating companies within the Group. The Group currently does not hedge the majority of its foreign currency exposure.

The management considers the foreign exchange risk with respect to US\$ is not significant as HK\$ is pegged to US\$ and transactions denominated in US\$ are mainly carried out by entities with the functional currency of HK\$ or US\$.

The Group manages its foreign exchange risk by closely monitoring the movement of the foreign currency rates.

3 財務風險管理

3.1 財務風險因素

本集團的活動使本集團承擔多種財務風險：市場風險（包括外匯風險、價格風險、現金流利率風險及公平值利率風險）、信貸風險及流動資金風險。本集團的整體風險管理計劃針對金融市場的不可預測性，力求將對本集團財務表現所造成的潛在不利影響降至最低。

(a) 市場風險

(i) 外匯風險

本集團的外幣交易主要以人民幣、港元、美元、歐元、盧比及日元計值。大部分資產及負債亦以人民幣、港元、美元、歐元、盧比及日元計值，並無重大資產及負債以其他貨幣計值。本集團面對並非以港元、人民幣、美元、歐元、盧比及日元（本集團旗下主要營運公司的功能貨幣）計值的未來商業交易及已確認資產及負債所產生的外匯風險。現時，本集團並未為大部分外幣風險進行對沖。

管理層認為與美元相關的外匯風險並不重大，乃因港元與美元掛鈎，加上以美元計值的交易主要由採用港元或美元作為其功能貨幣的實體進行。

本集團透過密切監控外幣匯率的變動以管控其外幣風險。





Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(a) **Market risk** (continued)

(i) **Foreign exchange risk** (continued)

For the companies with HK\$ as their functional currency

As at 31 December 2025, if RMB had weakened/strengthened by 5% against HK\$ with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$96,000 higher/lower (2024: HK\$48,000 lower/higher), respectively, mainly as a result of the foreign exchange difference on translation of the RMB denominated current accounts with related parties.

As at 31 December 2025, if EUR had weakened/strengthened by 5% against HK\$ with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$3,545,000 (2024: HK\$1,339,000) lower/higher, respectively, mainly as a result of the foreign exchange difference on translation of the EUR denominated cash and cash equivalents and trade receivables.

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(a) **市場風險** (續)

(i) **外匯風險** (續)

以港元為其功能貨幣的公司

於二零二五年十二月三十一日，倘人民幣兌港元貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加／減少約96,000港元（二零二四年：減少／增加約48,000港元），主要由於換算以人民幣計值的關聯方往來賬目所產生的外匯差異所致。

於二零二五年十二月三十一日，倘歐元兌港元貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別減少／增加約3,545,000港元（二零二四年：1,339,000港元），主要由於換算以歐元計值的現金及現金等價物及應收賬款所產生的外匯差異所致。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(a) **Market risk** (continued)

(i) **Foreign exchange risk** (continued)

For the companies with RMB as their functional currency

As at 31 December 2025, if HK\$ and US\$ had weakened/strengthened by 5% against RMB with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$7,257,000 (2024: HK\$14,948,000) higher/lower, respectively, mainly as a result of the foreign exchange difference on translation of the HK\$ and US\$ denominated current accounts with related parties.

For the companies with EUR as their functional currency

As at 31 December 2025, if US\$ had weakened/strengthened by 5% against EUR with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$4,578,000 (2024: HK\$8,883,000) higher/lower, respectively, mainly as a result of the foreign exchange difference on translation of the US\$ denominated current accounts with related parties.

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(a) **市場風險** (續)

(i) **外匯風險** (續)

以人民幣為其功能貨幣的公司

於二零二五年十二月三十一日，倘港元及美元兌人民幣貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加／減少約7,257,000港元（二零二四年：14,948,000港元），主要由於換算以港元及美元計值的關聯方往來賬目所產生的外匯差異所致。

以歐元為其功能貨幣的公司

於二零二五年十二月三十一日，倘美元兌歐元貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加／減少約4,578,000港元（二零二四年：8,883,000港元），主要由於換算以美元計值的關聯方往來賬目所產生的外匯差異所致。





Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(a) Market risk (continued)

(i) Foreign exchange risk (continued)

For the company with INR as its functional currency

As at 31 December 2025, if US\$ had weakened/strengthened by 5% against INR with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$8,428,000 (2024: HK\$6,900,000) higher/lower, respectively, mainly as a result of the foreign exchange difference on translation of the US\$ denominated current accounts with related parties.

For the company with JPY as its functional currency

As at 31 December 2025, if US\$ had weakened/strengthened by 5% against JPY with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$3,511,000 (2024: HK\$3,263,000) higher/lower, respectively, mainly as a result of the foreign exchange difference on translation of the US\$ denominated current account with a related party.

(ii) Price risk

The Group's exposure to security price risk arises from the fund investment. This investment is classified in the consolidated balance sheet as fair value through profit or loss ("FVPL") (Note 17).

To manage the price risk associated with the fund investment, the Group closely monitors the performance and fundamentals of the portfolio companies.

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(a) 市場風險 (續)

(i) 外匯風險 (續)

以盧比為其功能貨幣的公司

於二零二五年十二月三十一日，倘美元兌盧比貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加／減少約8,428,000港元（二零二四年：6,900,000港元），主要由於換算以美元計值的關聯方往來賬目所產生的外匯差異所致。

以日元為其功能貨幣的公司

於二零二五年十二月三十一日，倘美元兌日元貶值／升值5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加／減少約3,511,000港元（二零二四年：3,263,000港元），主要由於換算以美元計值的一間關聯方往來賬目所產生的外匯差異所致。

(ii) 價格風險

本集團所面對的證券價格風險來自基金投資。該投資於綜合資產負債表被分類為按公平值計入損益（附註17）。

為管控與基金投資相關的價格風險，本集團密切監控投資組合公司的表現及其基本面。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Cash flow and fair value interest rate risk

The income and operating cash flows of the Group and the Company are both substantially independent of changes in market interest rates. Both the Group and the Company have no significant interest-bearing assets, except for deposits placed with banks.

As at 31 December 2025, if interest rates on all interest-bearing bank and cash deposits had been 50 basis points higher/lower with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$15,384,000 (2024: HK\$11,950,000) higher/lower, respectively, due to higher/lower interest income earned on the deposits.

As at 31 December 2025, there was no outstanding interest-bearing borrowing in the Group's consolidated balance sheet (2024: same).

(b) Credit risk

Credit risk arises from fund investment at FVPL, other financial assets at amortised cost, trade and bills receivables, restricted cash, short-term bank deposits and cash and cash equivalents.

The carrying amounts of fund investment at FVPL (Note 17), other financial assets at amortised cost (Note 21), trade and bills receivables (Note 21), restricted cash (Note 23), short-term bank deposits (Note 23) and cash and cash equivalents (Note 24) represent the Group's maximum exposure to credit risk in relation to financial assets.

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(a) 市場風險 (續)

(iii) 現金流及公平值利率風險

本集團及本公司的收入及經營現金流大致不受市場利率變動影響。除存於銀行的存款外，本集團及本公司並無重大計息資產。

於二零二五年十二月三十一日，倘所有計息的銀行及現金存款的利率上升／下降50個基點，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將會因存款所賺取的利息收入增加／減少而分別增加／減少約15,384,000港元（二零二四年：11,950,000港元）。

於二零二五年十二月三十一日，本集團的綜合資產負債表中並無未償還的計息借貸（二零二四年：同上）。

(b) 信貸風險

信貸風險由按公平值計入損益之基金投資、按攤銷成本列賬之其他金融資產、應收賬款及應收票據、受限制現金、短期銀行存款及現金及現金等價物所產生。

按公平值計入損益之基金投資（附註17）、按攤銷成本列賬之其他金融資產（附註21）、應收賬款及應收票據（附註21）、受限制現金（附註23）、短期銀行存款（附註23）及現金及現金等價物（附註24）的賬面值乃本集團所面對有關金融資產的最大信貸風險敞口。





Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

(i) Risk management

To manage this risk, deposits of the Group are mainly placed with state-owned financial institutions and reputable banks. The Group has policies in place to ensure that sales are made to reputable and creditworthy customers with an appropriate financial strength, credit history and an appropriate percentage of down payments. The Group also has other monitoring procedures to ensure that follow-up actions are taken to recover overdue debts.

In addition, the Group reviews regularly the authorisation of credit limits to individual customers and recoverable amounts of trade receivables to ensure that adequate impairment losses are made for irrecoverable amounts.

The Group has concentration of credit risk. Sales of goods and services to the top five customers constituted 27.1% (2024: 26.7%) of the Group's revenue for the year ended 31 December 2025. They accounted for approximately 31.2% (2024: 35.3%) of the gross trade receivable balances as at 31 December 2025. Collections of outstanding receivable balances are closely monitored on an ongoing basis to minimise such credit risk.

(ii) Impairment of financial assets

Trade receivables for sales of goods and provision of services of the Group are subject to the expected credit loss model. While other financial assets at amortised cost, bills receivables, restricted cash, short-term bank deposits and cash and cash equivalents are also subject to the impairment requirements of HKFRS 9, the identified impairment losses were immaterial.

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信貸風險 (續)

(i) 風險管理

為管控該風險，本集團的存款主要存放於國有金融機構及有良好信譽的銀行。本集團已制定政策以確保銷售予擁有適當財政實力、信用歷史及已支付適當百分比的預付款的有良好信譽的客戶。本集團亦已制定其他監控程序以確保已採取跟進措施收回逾期債務。

此外，本集團定期審閱個別客戶的信用限額授權及應收賬款的可收回金額，以確保已就不可收回款項計提充分的減值虧損。

本集團的信貸風險集中。截至二零二五年十二月三十一日止年度，向五大客戶銷售的貨品及提供的服務佔本集團收入27.1%（二零二四年：26.7%），其佔於二零二五年十二月三十一日的應收賬款結餘總值約31.2%（二零二四年：35.3%）。本集團持續密切監控尚未償還的應收賬款結餘的收回情況，務求將該等信貸風險降至最低。

(ii) 金融資產減值

本集團銷售貨品及提供服務的應收賬款須應用預期信貸虧損模型。按攤銷成本列賬之其他金融資產、應收票據、受限制現金、短期銀行存款及現金及現金等價物亦須應用香港財務報告準則第9號之減值規定，惟已識別之減值虧損並不重大。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

(ii) Impairment of financial assets (continued)

Trade receivables

The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. The Group measures the expected credit losses on a combination of both individual and collective basis.

Measurement of expected credit loss on individual basis

The receivables relating to customers with known financial difficulties or significant doubt on collection of receivables are assessed individually for provision for impairment losses. As at 31 December 2025, the balance of loss allowance in respect of these individually assessed receivables was HK\$46,970,000 (2024: HK\$46,314,000).

The following table presents the balances of gross carrying amount and loss allowance in respect of the individually assessed receivables as at 31 December 2025 and 2024:

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Gross carrying amount	賬面總值	46,970	46,314
Less: Loss allowance	減：損失撥備	(46,970)	(46,314)
Net carrying amount	賬面淨值	-	-

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信貸風險 (續)

(ii) 金融資產減值 (續)

應收賬款

本集團應用香港財務報告準則第9號的簡化方法計量預期信貸虧損，該方法對所有應收賬款採用存續期之預期虧損撥備。本集團以個別基準及共同基準的組合方式計量預期信貸虧損。

以個別基準計量預期信貸虧損

對於已知存在財務困難的客戶或回收性存在重大疑問的應收款項會就計提減值撥備時作出個別評估。於二零二五年十二月三十一日，以個別評估釐定之應收款項的損失撥備餘額為46,970,000港元(二零二四年：46,314,000港元)。

下表呈列於二零二五年及二零二四年十二月三十一日按個別評估的應收款項的賬面總值及損失撥備餘額：





Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

(ii) Impairment of financial assets (continued)

Trade receivables (continued)

Measurement of expected credit loss on collective basis

Expected credit losses are also estimated by grouping the remaining receivables based on shared credit risk characteristics and collectively assessed for likelihood of recovery, taking into account the nature of the customer and its geographical location, and applying the expected credit loss rates to the respective gross carrying amounts of the receivables.

The expected credit loss rates are determined based on historical credit losses experienced from the past periods and are adjusted to reflect current and forward-looking information such as macroeconomic factors affecting the ability of the customers to settle the receivables.

As at 31 December 2025, the balance of loss allowance in respect of these collectively assessed receivables was HK\$42,143,000 (2024: HK\$35,645,000) based on the weighted average expected credit loss rate of 1.48% (2024: 1.38%).

Receivables are written off when there is no reasonable expectation of recovery. Impairment losses on receivables are presented as net (impairment losses)/reversal of impairment losses on financial assets in the consolidated income statement. Subsequent recoveries of amounts previously written off are credited against the same line item.

Cash and cash equivalents, restricted cash, short-term bank deposits, bills receivables and other financial assets at amortised cost

There is no material loss allowance for cash and cash equivalents, restricted cash, short-term bank deposits, bills receivables and other financial assets at amortised cost as at 31 December 2025 (2024: same).

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(b) 信貸風險 (續)

(ii) 金融資產減值 (續)

應收賬款 (續)

以共同基準計量預期信貸虧損

估計預期信貸虧損時亦會把其餘應收款項根據客戶性質及其地理位置考慮其共同信貸風險特徵進行分類，並共同評估其回收的可能性，並將預期信貸虧損率應用於相關應收款項的賬面總值。

預期信貸虧損率乃根據過往期間曾發生的歷史信貸虧損釐定，並經調整以反映現時及前瞻性資料，例如有關影響客戶償付應收款項能力的宏觀經濟因素。

於二零二五年十二月三十一日，基於加權平均預期信貸虧損率1.48% (二零二四年:1.38%)，共同評估之應收款項的損失撥備餘額為42,143,000港元 (二零二四年:35,645,000港元)。

當應收款項沒有合理的期望可被回收時，該等金額將會被撇銷。應收款項的減值虧損於綜合收益表呈列為金融資產之(減值淨虧損)/減值虧損撥回淨額。其後收回早前已撇銷的金額則會計入同一項目。

現金及現金等價物、受限制現金、短期銀行存款、應收票據及按攤銷成本列賬之其他金融資產

於二零二五年十二月三十一日，現金及現金等價物、受限制現金、短期銀行存款、應收票據及按攤銷成本列賬之其他金融資產並無重大虧損撥備 (二零二四年:同上)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(c) Liquidity risk

With prudent liquidity risk management, the Group aims to maintain sufficient cash and cash equivalents and ensure the availability of funding through an adequate amount of available financing, including short-term bank borrowings. Due to the dynamic nature of the underlying businesses, the Group's finance department maintains flexibility in funding by maintaining adequate amount of cash and cash equivalents and flexibility in funding through having available sources of financing.

Surplus cash held by the operating entities over and above the balance required for working capital management are transferred to interest-bearing bank deposits with appropriate maturities to manage its overall liquidity position. As at 31 December 2025, the Group maintained cash and cash equivalents of approximately HK\$3,907,245,000 (2024: HK\$3,083,598,000) that are expected to be readily available and sufficient to meet the cash outflows of its financial liabilities, hence, management considers that the Group's exposure to liquidity risk is not significant.

As at 31 December 2025, no banking facilities were available to the Group (2024: same).

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(c) 流動資金風險

透過審慎的流動資金風險管理，本集團致力維持充足的現金及現金等價物或透過充足融資金額（包括短期銀行借貸）確保資金足夠。由於相關業務的多變性質，本集團的財務部門透過維持充足的現金及現金等價物及透過可動用的融資來源維持資金的靈活性。

經營實體所持有的剩餘現金超過營運資金管理所需的餘額時，會被撥入合適期限的計息銀行存款以控制整體流動資金狀況。於二零二五年十二月三十一日，本集團持有約3,907,245,000港元（二零二四年：3,083,598,000港元）現金及現金等價物，預期可隨時動用並足夠以滿足金融負債的現金流出。因此，管理層認為，本集團所承擔的流動資金風險並不重大。

於二零二五年十二月三十一日，本集團並無可動用的銀行信貸額度（二零二四年：同上）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.1 Financial risk factors (continued)

(c) Liquidity risk (continued)

The table below analyses the Group's non-derivative financial liabilities into relevant maturity grouping based on the remaining period at the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Certain balances due within 12 months equal their carrying values as the impact of discounting is not significant.

		Less than 1 year 少於一年 HK\$'000 千港元	Between 1 and 5 years 一至五年 HK\$'000 千港元	Over 5 years 五年以上 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 December 2025	於二零二五年十二月三十一日				
Trade payables	應付賬款	1,198,883	-	-	1,198,883
Other payables and accruals	其他應付賬款及應計款項	216,225	3,684	-	219,909
Lease liabilities	租賃負債	16,719	25,923	27,565	70,207
Total	總計	1,431,827	29,607	27,565	1,488,999
At 31 December 2024	於二零二四年十二月三十一日				
Trade payables	應付賬款	937,211	-	-	937,211
Other payables and accruals	其他應付賬款及應計款項	191,123	4,691	-	195,814
Lease liabilities	租賃負債	21,145	48,378	40,428	109,951
Total	總計	1,149,479	53,069	40,428	1,242,976

3 財務風險管理 (續)

3.1 財務風險因素 (續)

(c) 流動資金風險 (續)

下表根據報告期末至合約到期日的餘下期間分析，將本集團的非衍生金融負債分類到有關到期日組別。下表所披露的金額為合約未貼現現金流量。由於貼現的影響不大，故於十二個月內到期的若干結餘相等於其賬面值。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.2 Capital management

The Group regards its shareholders' equity as capital. The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares, repurchase the Company's shares or sell assets to reduce debt.

The Group monitors capital on the basis of gearing ratio. This ratio is calculated as total debt divided by total capital. Total debt includes borrowings of the Group. Total capital is calculated as equity as shown in the consolidated balance sheet plus total debt.

The Group did not have any borrowings as at 31 December 2025 and the gearing ratio is not applicable (2024: same).

3 財務風險管理 (續)

3.2 資本管理

本集團將其股東權益視為資本。本集團管理資本的目的為保障本集團能繼續以持續經營方式為股東提供回報以及為其他利益相關者帶來利益，並且維持最佳資本結構以減少資本成本。

為維持或調整資本結構，本集團可調整向股東支付股息的金額、將資本退還予股東、發行新股份、回購本公司股份或出售資產以減少債務。

本集團基於資本負債比率監控資本。該比率按債務總額除以資本總額計算。債務總額包括本集團的借貸。資本總額為列於綜合資產負債表的權益加上債務總額計算。

本集團於二零二五年十二月三十一日並無借貸，故資本負債比率並不適用（二零二四年：同上）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.3 Fair value estimation

(i) Fair value hierarchy

The table below analyses the Group's financial instruments carried at fair values as at 31 December 2025 and 2024 by level of valuation techniques used to measure fair values. Such inputs are categorised into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The following table presents the Group's financial asset and liability that are measured at fair values as at 31 December 2025.

		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總額 HK\$'000 千港元
Financial asset	金融資產				
Fund investment at fair value through profit or loss	按公平值計入損益之基金投資	-	-	74,117	74,117
Financial liability	金融負債				
Contingent consideration payable at fair value through profit or loss	按公平值計入損益之應付或然代價	-	-	(31,091)	(31,091)

3 財務風險管理 (續)

3.3 公平值估計

(i) 公平值層級

下表分析本集團於二零二五年及二零二四年十二月三十一日按計量公平值所用的估值技術層級劃分的按公平值入賬的金融工具。該等輸入數據歸類為公平值層級內的三個層級如下：

- 相同資產或負債的活躍市場報價 (未經調整) (第一級)。
- 除包含於第一級的報價外，資產或負債的可觀察直接 (即價格) 或間接 (即源自價格者) 輸入數據 (第二級)。
- 並非根據可觀察市場數據而釐定的資產或負債的輸入數據 (即不可觀察的輸入數據) (第三級)。

下表載列本集團於二零二五年十二月三十一日按公平值計量之金融資產及負債。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.3 Fair value estimation (continued)

(i) Fair value hierarchy (continued)

The following table presents the Group's financial asset and liability that are measured at fair values as at 31 December 2024.

		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總額 HK\$'000 千港元
Financial asset	金融資產				
Fund investment at fair value through profit or loss	按公平值計入損益之基金投資	-	-	88,242	88,242
Financial liability	金融負債				
Contingent consideration payable at fair value through profit or loss	按公平值計入損益之應付或然代價	-	-	(29,393)	(29,393)

There were no transfers of financial assets and liabilities between the fair value hierarchy classifications during the year (2024: same).

(a) Financial instruments in Level 1

The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets is the current bid price. These instruments are included in level 1.

3 財務風險管理 (續)

3.3 公平值估計 (續)

(i) 公平值層級 (續)

下表載列本集團於二零二四年十二月三十一日按公平值計量之金融資產及負債。

金融資產及負債在公平值層級分類之間於年內並無轉移 (二零二四年：同上)。

(a) 第一級金融工具

在活躍市場買賣的金融工具 (如公開交易的衍生工具、交易及股權證券) 的公平值乃根據報告期末的市場報價計算。金融資產所用的市場報價為當時的買入價。有關工具會被納入為第一級。





Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.3 Fair value estimation (continued)

(i) **Fair value hierarchy** (continued)

(b) **Financial instruments in Level 2**

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

(c) **Financial instruments in Level 3**

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

For details of the fair value measurements using significant unobservable inputs, please refer to Note 17 (financial asset measured at fair value) and Note 27(c) (contingent consideration payable) to the consolidated financial statements.

(ii) **Valuation processes**

A team within the Group's finance department performs the valuations of financial assets and liabilities required for financial reporting purposes, including level 3 fair values. As part of the valuation process, this team reports directly to the Chief Financial Officer (CFO) and external valuers will be engaged, if necessary.

3 財務風險管理 (續)

3.3 公平值估計 (續)

(i) **公平值層級** (續)

(b) **第二級金融工具**

並非在活躍市場買賣的金融工具(如於場外交易的衍生工具)會以估值技術釐定其公平值,並盡量採用可觀察市場數據,盡可能減少依賴實體的特定估計。若評估相關工具的公平值時所使用的所有重大數據均為可觀察數據,則有關工具會被納入為第二級。

(c) **第三級金融工具**

若一項或多項重大輸入數據並非基於可觀察的市場數據,則有關工具會被納入為第三級。

有關使用重大不可觀察輸入數據的公平值計量的詳情,請參閱綜合財務報表附註17(按公平值計量之金融資產)及附註27(c)(應付或然代價)。

(ii) **估值程序**

本集團財務部的其中一個團隊會就財務報告所需而進行金融資產及負債估值(包括第三級公平值)。於估值過程中,該團隊直接向首席財務官匯報,並於有需要時委聘外部估值師。



Notes to the Consolidated Financial Statements

綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (continued)

3.4 Fair value of financial assets and liabilities measured at amortised cost

The fair value of the following financial assets and liabilities approximate their carrying values:

- Other financial assets at amortised cost
- Trade and bills receivables
- Restricted cash
- Short-term bank deposits
- Cash and cash equivalents
- Trade payables
- Other payables and accruals
- Lease liabilities

3.5 Offsetting financial assets and financial liabilities

No financial assets and financial liabilities were subject to offsetting, enforceable master netting arrangements and similar arrangements as at 31 December 2025 and 2024.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Impairment of receivables

The Group makes provision for impairment of receivables based on assumptions about risk of default and expected credit loss rates (Note 3.1(b)(ii)). The Group uses judgment in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward-looking estimates at the end of the reporting period.

3 財務風險管理(續)

3.4 按攤銷成本計量之金融資產及金融負債之公平值

下列金融資產及負債之公平值與其賬面值相若：

- 按攤銷成本列賬之其他金融資產
- 應收賬款及應收票據
- 受限制現金
- 短期銀行存款
- 現金及現金等價物
- 應付賬款
- 其他應付賬款及應計款項
- 租賃負債

3.5 抵銷金融資產和金融負債

於二零二五年及二零二四年十二月三十一日，概無金融資產及金融負債須作抵銷、可執行主互抵安排及類似安排。

4 重要會計估計及判斷

估計及判斷乃基於過往經驗及其他因素（包括預期在有關情況下相信會合理地發生的未來事件）持續評估。

本集團會就未來作出估計及假設。所作出的會計估計根據定義甚少與相關實際結果相同。於下一個財政年度有重大風險會使資產與負債的賬面值需要作出重大調整的估計及假設如下。

(a) 應收款項減值

本集團基於對違約風險及預期信貸虧損率之假設對應收款項減值作出撥備(附註3.1(b)(ii))。本集團會根據集團於報告期末的過往歷史、當前市況以及前瞻性估計判斷，並作出該等假設及選擇計算減值時所使用的輸入數據。





Notes to the Consolidated Financial Statements

綜合財務報表附註

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (continued)

(b) Provision for inventories

Inventories are carried at the lower of cost and net realisable value. The cost of inventories is written down to net realisable value when there is an objective evidence that the cost of inventories may not be recoverable. The cost of inventories may not be recoverable if those inventories are aged and damaged, if they have become wholly or partially obsolete, or if their selling prices have declined. The cost of inventories may also not be recoverable if the estimated costs of completion and costs necessary to make the sales have increased.

The amount written down in the consolidated income statement is the difference between the carrying value and net realisable value of the inventories. In determining whether the inventories can be recoverable, significant judgment is required. In making this judgment, the Group evaluates, among other factors, the duration and extent by all means to which the amount will be recovered.

(c) Income taxes and deferred taxation

Significant judgment is required in determining the Group's provision for income tax (including Pillar Two income taxes). There are many transactions and calculations for which the ultimate determination is uncertain. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such difference will impact the current income tax and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised by the Group when management considers it is probable that future taxable profit will be available against which the temporary differences or tax losses can be utilised. The outcome of their actual utilisation may be different.

4 重要會計估計及判斷 (續)

(b) 存貨撥備

存貨乃按成本及可變現淨值兩者之間較低者入賬。倘有客觀證據顯示存貨成本或不能收回，則將存貨成本撇減至可變現淨值。倘存貨過時及損壞、全部或部分陳舊或售價下跌，則可能不能收回其存貨成本。倘估計完成成本及必需的銷售成本增加，亦可能導致其不能收回其存貨成本。

於綜合收益表撇減的金額為存貨的賬面值與其可變現淨值之間的差額。於釐定存貨價值是否可以被收回時需作出重大判斷。於作出有關判斷時，本集團會評估以任何方式收回相關金額的時間及程度（以及除此以外的其他因素）。

(c) 所得稅及遞延稅項

釐定本集團的所得稅（包括支柱二所得稅）撥備時，需要作出重大的判斷。許多交易及計算的最終定案會存在不確定性。當該等事項的最終稅務結果與最初記賬金額不同時，有關差額將影響定案期間的當期所得稅和遞延所得稅資產及負債。

當管理層認為將來有可能有應課稅溢利以抵銷暫時性差額或稅項虧損可以被利用時，本集團會確認與該等暫時性差額及稅項虧損有關的遞延所得稅資產。實際利用的結果可能會有所不同。



Notes to the Consolidated Financial Statements

綜合財務報表附註

5 REVENUE, OTHER INCOME AND OTHER GAINS, NET

5 收入、其他收入及其他收益淨額

Material accounting policy

(i) Revenue from sales of E-payment Terminals products

Revenue from sales of E-payment Terminals products are recognised when control of the products has transferred, being when the products are delivered to the customers, the customer has accepted the products and there is no unfulfilled obligation that could affect the customer's acceptance of the products.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

(ii) Revenue from provision of services

Revenue from provision of services are recognised in the accounting period in which the services are rendered. Revenue from maintenance and installation and payment solution services is recognised overtime based on the actual service provided as at the end of the reporting period as a proportion of the total services to be provided because the customer receives and consumes the benefits simultaneously.

(iii) Contract liabilities

A contract liability is recognised when a customer pays consideration, or is contractually required to pay consideration and the amount is already due, before the Group recognises the related revenue. The Group recognised its contract liabilities under other payables and accruals as receipt in advance from customers (Note 27) in the consolidated balance sheet.

重大會計政策

(i) 銷售電子支付終端產品所得收入

銷售電子支付終端產品所得收入會於產品的控制權轉移時被確認，即當產品交付予客戶，且客戶已接納產品及無影響客戶接納產品的未履行責任。

當產品交付時，即從此時間點開始可以無條件（到期付款前的時間流逝除外）收到代價時，便可確認應收款項。

(ii) 提供服務所得收入

提供服務所得收入會於提供服務的會計期間內確認。維修及安裝及支付解決方案服務所得收入乃根據於報告期末實際已提供之服務（作為提供的所有服務之一部分）隨時間予以確認，因為客戶會在同時間獲得及使用該利益。

(iii) 合約負債

合約負債會於本集團確認相關收入前，於客戶支付代價或合約需要支付代價且金額已到期時確認。本集團於綜合資產負債表中確認其合約負債為其他應付賬款及應計款項下的預收客戶款項（附註27）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

5 REVENUE, OTHER INCOME AND OTHER GAINS, NET (continued)

The Group is principally engaged in the development and sales of E-payment Terminals products, provision of maintenance and installation and payment solution services. Revenue, other income and other gains, net recognised during the year are as follows:

5 收入、其他收入及其他收益淨額 (續)

本集團主要從事開發及銷售電子支付終端產品、提供維護及安裝及支付解決方案服務。於年內已確認的收入、其他收入及其他收益淨額如下：

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Revenue	收入		
Sales of E-payment Terminals products	銷售電子支付終端產品	5,485,340	5,706,490
Provision of services	提供服務	387,200	338,388
		5,872,540	6,044,878
Other income	其他收入		
Interest income	利息收入	16,825	20,661
Government subsidies (note (i))	政府補貼 (附註(i))	2,797	5,800
Value-added tax refunds (note (ii))	增值稅退稅 (附註(ii))	19,542	21,951
Others	其他	19,063	36,960
		58,227	85,372
Other gains, net	其他收益淨額		
Refund received (note (iii))	已收退款 (附註(iii))	52,581	-
Fair value loss on an investment at fair value through profit or loss	一項按公平值計入損益之投資之公平值虧損	(17,974)	(3,701)
Fair value (loss)/gain on a contingent consideration payable	一項應付或然代價之公平值(虧損)/收益	(1,698)	4,562
		32,909	861

Notes:

- (i) The amounts mainly represent the Group's entitlement to government subsidies in relation to sales and research and development of self-developed software products in the People's Republic of China (the "PRC"). There are no unfulfilled conditions or other contingencies attaching to these government subsidies.
- (ii) The amounts mainly represent the Group's entitlement to value-added tax refunds from the tax bureaus of the PRC. There are no unfulfilled conditions or other contingencies attaching to these value-added tax refunds.
- (iii) The amount represents a refund received in December 2025 in relation to PAX Technology Australia Pty Ltd. ("PAX Australia"). The acquisition of PAX Australia constituted a connected transaction as defined in Chapter 14A of the Listing Rules. For details of the acquisition, please refer to the section headed "Connected Transactions" in the Report of the Directors and the Company's announcements dated 5 August 2024 and 12 December 2025. See also Notes 32 and 34(f) for other related disclosures.

附註：

- (i) 該金額主要指本集團於中華人民共和國(「中國」)銷售及研發自行開發軟件產品而享有的政府補貼。該政府補貼並沒有未滿足條件或附帶任何其他條件。
- (ii) 該金額主要指本集團來自中國稅務局的增值稅退稅。該增值稅退稅並沒有未滿足條件或附帶任何其他條件。
- (iii) 該金額為於二零二五年十二月收到的與PAX Technology Australia Pty Ltd. (「PAX Australia」)相關的退款。收購PAX Australia構成上市規則第十四A章所界定的關連交易。有關該收購的詳情，請參閱董事會報告內「關連交易」一節及本公司日期為二零二四年八月五日及二零二五年十二月十二日之公告。另請參閱附註32及34(f)的其他相關披露。



Notes to the Consolidated Financial Statements

綜合財務報表附註

6 SEGMENT INFORMATION

Material accounting policy

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing the performance of the operating segments, has been identified as the Executive Directors that make strategic decisions.

The chief operating decision maker reviews the Group's internal reporting in order to assess performance and allocate resources. The Group has determined the operating segments based on the internal reports reviewed by the chief operating decision maker to make strategic decisions. The Group is principally engaged in the E-payment Terminals solutions business and considers that it operates in one single business segment.

The chief operating decision maker assesses the performance of the Group from a geographic perspective based on the locations of the subsidiaries in which revenues are generated and the performance of the operating segments is assessed based on the measurement of segmental operating profit/(loss).

The Group primarily operates in Hong Kong, the PRC (excluding Hong Kong, Macau and Taiwan), the United States of America (the "US") and Italy.

6 分類資料

重大會計政策

經營分類以向主要經營決策者所提交的內部報告一致的方式呈報。負責分配資源及評估經營分類表現的主要經營決策者已被認為作出策略決策的執行董事。

主要經營決策者審閱本集團內部報告以評估表現並分配資源。本集團根據由主要經營決策者所審閱以作出策略決定的內部報告而釐定業務分類。本集團主要從事電子支付終端解決方案業務及認為其經營單一業務分類。

主要經營決策者從地域角度按產生收入之附屬公司的位置評估本集團的表現及根據分類經營溢利／(虧損)的計量評估經營分類的表現。

本集團主要於香港、中國(香港、澳門及台灣除外)、美國及意大利經營。



Notes to the Consolidated Financial Statements

綜合財務報表附註

6 SEGMENT INFORMATION (continued)

An analysis of the Group's revenue and results for the year by segment is as follows:

6 分類資料 (續)

於年內按分類劃分的本集團收入及業績分析如下：

		Year ended 31 December 2025 截至二零二五年十二月三十一日止年度					
		PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination and corporate expenses 抵銷及 企業費用	Total 總額
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Revenue from external customers	來自外部客戶的收入	446,614	3,895,733	1,100,738	429,455	-	5,872,540
Inter-segment revenue	分類間收入	3,295,220	564,153	-	-	(3,859,373)	-
Total revenue	總收入	3,741,834	4,459,886	1,100,738	429,455	(3,859,373)	5,872,540
Segmental earnings/(losses) before interest expense, taxes, depreciation and amortisation ("EBITDA"/"LBITDA")	分類除利息費用、稅項、折舊及 攤銷前盈利/(虧損) ("EBITDA"/"LBITDA")	388,302	419,041	(123,910)	33,683	311,048	1,028,164
Depreciation (Note 7)	折舊(附註7)	(58,530)	(10,834)	(15,107)	(16,709)	-	(101,180)
Amortisation (Note 7)	攤銷(附註7)	-	(10,015)	-	(1,175)	-	(11,190)
Segmental operating profit/(loss)	分類經營溢利/(虧損)	329,772	398,192	(139,017)	15,799	311,048	915,794
Finance costs	財務費用						(3,966)
Share of results of investments accounted for using the equity method	應佔按權益法入賬之投資業績						(1,897)
Profit before income tax	除所得稅前溢利						909,931
Income tax expense	所得稅開支						(153,713)
Profit for the year	年度溢利						756,218





Notes to the Consolidated Financial Statements

綜合財務報表附註

6 SEGMENT INFORMATION (continued)

6 分類資料 (續)

Year ended 31 December 2024
截至二零二四年十二月三十一日止年度

		PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination and corporate expenses 抵銷及 企業費用	Total 總額
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Revenue from external customers	來自外部客戶的收入	509,096	4,024,073	883,514	628,195	-	6,044,878
Inter-segment revenue	分類間收入	3,624,997	546,075	-	-	(4,171,072)	-
Total revenue	總收入	4,134,093	4,570,148	883,514	628,195	(4,171,072)	6,044,878
Segmental earnings/(losses) before interest expense, taxes, depreciation and amortisation ("EBITDA"/"LBITDA")	分類除利息費用、稅項、折舊及攤銷前盈利/(虧損) ("EBITDA"/"LBITDA")	596,351	401,093	(230,868)	47,525	140,101	954,202
Depreciation (Note 7)	折舊(附註7)	(49,534)	(16,740)	(17,909)	(8,602)	-	(92,785)
Amortisation (Note 7)	攤銷(附註7)	-	(3,792)	-	(1,462)	-	(5,254)
Segmental operating profit/(loss)	分類經營溢利/(虧損)	546,817	380,561	(248,777)	37,461	140,101	856,163
Finance costs	財務費用	-	-	-	-	-	(5,556)
Share of results of investments accounted for using the equity method	應佔按權益法入賬之投資業績	-	-	-	-	-	10,638
Profit before income tax	除所得稅前溢利	-	-	-	-	-	861,245
Income tax expense	所得稅開支	-	-	-	-	-	(140,323)
Profit for the year	年度溢利	-	-	-	-	-	720,922

The segment assets and liabilities as at 31 December 2025 and additions to non-current assets for the year ended 31 December 2025 are as follows:

於二零二五年十二月三十一日的分類資產及負債以及截至二零二五年十二月三十一日止年度非流動資產的添置如下：

As at 31 December 2025
於二零二五年十二月三十一日

		PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination	Total 總額
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Segment assets	分類資產	8,784,191	5,264,143	687,823	340,244	(5,097,207)	9,979,194
Segment liabilities	分類負債	1,967,477	3,303,505	1,584,571	205,328	(5,054,107)	2,006,774



Notes to the Consolidated Financial Statements

綜合財務報表附註

6 SEGMENT INFORMATION (continued)

6 分類資料 (續)

Year ended 31 December 2025
截至二零二五年十二月三十一日止年度

	PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination 抵銷	Total 總額	
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	
Additions to non-current assets (excluding financial instruments and deferred income tax assets)	非流動資產(不包括金融工具及 遞延所得稅資產)的添置	12,351	21,821	5,155	24,252	-	63,579

The segment assets and liabilities as at 31 December 2024 and additions to non-current assets for the year ended 31 December 2024 are as follows:

於二零二四年十二月三十一日的分類資產及負債以及截至二零二四年十二月三十一日止年度非流動資產的添置如下：

As at 31 December 2024
於二零二四年十二月三十一日

	PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination 抵銷	Total 總額	
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	
Segment assets	分類資產	7,625,984	5,608,909	1,191,934	447,990	(5,705,312)	9,169,505
Segment liabilities	分類負債	1,420,252	3,489,007	1,904,796	336,890	(5,546,027)	1,604,918

Year ended 31 December 2024
截至二零二四年十二月三十一日止年度

	PRC, excluding Hong Kong, Macau and Taiwan 中國(香港、 澳門及 台灣除外)	Hong Kong and others 香港及其他	US 美國	Italy 意大利	Elimination 抵銷	Total 總額	
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	
Additions to non-current assets (excluding financial instruments and deferred income tax assets)	非流動資產(不包括金融工具及 遞延所得稅資產)的添置	51,224	115,215	11,600	20,404	-	198,443



Notes to the Consolidated Financial Statements

綜合財務報表附註

6 SEGMENT INFORMATION (continued)

In 2025, additions to non-current assets mainly comprise additions to property, plant and equipment, right-of-use assets and intangible assets (2024: same).

In 2025, revenue of approximately HK\$560,958,000 (2024: HK\$647,610,000) is derived from the largest customer, representing 9.6% (2024: 10.7%) of the total revenue, which is attributable to the Hong Kong operating segment (2024: same); revenue of approximately HK\$383,705,000 (2024: HK\$287,152,000) is derived from the second largest customer, representing 6.5% (2024: 4.8%) of the total revenue, which is attributable to the US operating segment (2024: same).

Information provided to the Executive Directors is measured in a manner consistent with that in the consolidated financial statements.

The Group is mainly domiciled in Hong Kong, the PRC, the US and Italy.

The Group's non-current assets by geographical location, which is determined by the geographical location in which the assets are located, are as follows:

6 分類資料 (續)

於二零二五年，非流動資產的添置主要包括物業、廠房及設備、使用權資產及無形資產 (二零二四年：同上)。

於二零二五年，為數約560,958,000港元 (二零二四年：647,610,000港元) 的收入乃來自最大客戶，該等收入佔總收入的9.6% (二零二四年：10.7%) 並歸屬於香港業務分類 (二零二四年：同上)。為數約383,705,000港元 (二零二四年：287,152,000港元) 的收入乃來自第二大客戶，該等收入佔總收入的6.5% (二零二四年：4.8%) 並歸屬於美國業務分類 (二零二四年：同上)。

向執行董事提供的資料的計量方法與綜合財務報表內使用的方法一致。

本集團主要以香港、中國、美國及意大利為註冊地。

按該資產所在地劃分的本集團非流動資產載列如下：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Non-current assets	非流動資產		
PRC, excluding Hong Kong, Macau and Taiwan	中國 (香港、澳門及台灣除外)	1,190,474	1,177,473
Hong Kong and others	香港及其他	170,923	245,116
US	美國	13,148	41,837
Italy	意大利	73,000	58,960
		1,447,545	1,523,386



Notes to the Consolidated Financial Statements

綜合財務報表附註

7 EXPENSES BY NATURE

Expenses included in cost of sales, selling expenses, administrative expenses and net impairment losses/(reversal of impairment losses) on financial assets are analysed as follows:

7 按性質劃分的開支

計入銷售成本、銷售開支、行政費用及金融資產之減值淨虧損／(減值虧損撥回淨額) 分析如下：

	Year ended 31 December	
	截至十二月三十一日止年度	
	2025	2024
	二零二五年	二零二四年
	HK\$'000	HK\$'000
	千港元	千港元
Costs of inventories sold (Note 20)	2,984,651	3,022,572
Provision for obsolete inventories (Note 20)	142,181	20,115
Direct written off of obsolete inventories (Note 20)	64,819	–
Employee benefit expenses (including directors' emoluments) (Note 10)	843,213	922,989
Research and development costs	614,677	683,513
Sales commission	163,989	157,330
Depreciation of property, plant and equipment (Note 14)	74,342	63,673
Depreciation of right-of-use assets (Note 15)	26,838	29,112
Short-term lease expenses (Note 15)	11,938	11,391
Amortisation of intangible assets (Note 16)	11,190	5,254
Remuneration to the Company's auditor		
– Group's annual audit and other audit related services	2,800	2,500
– non-audit services	540	668
Remuneration to other auditors	1,184	1,190
Losses on disposals of property, plant and equipment (Note 29(b))	651	258
Gain on early termination of a lease (Note 15)	(6,234)	–
Net foreign exchange (gains)/losses (Note 8)	(18,029)	36,556
Net impairment losses/(reversal of impairment losses) on financial assets (Note 21(b))	6,836	(6,963)



Notes to the Consolidated Financial Statements

綜合財務報表附註

8 NET FOREIGN EXCHANGE GAINS/(LOSSES)

The net foreign exchange gains recognised in administrative expenses for the year ended 31 December 2025 amounted to HK\$18,029,000 (2024: losses of HK\$36,556,000).

9 FINANCE COSTS

8 外匯淨收益／(虧損)

截至二零二五年十二月三十一日止年度於行政費用中確認的外匯淨收益為18,029,000港元(二零二四年：虧損36,556,000港元)。

9 財務費用

		Year ended 31 December 截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Interest expense on lease liabilities (Note 15)	租賃負債利息費用 (附註15)	3,966	5,556

10 EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS)

10 僱員福利開支 (包括董事酬金)

		Year ended 31 December 截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Wages and salaries	工資及薪金	788,325	836,608
Social security and pension costs	社會保障及退休金成本	54,189	54,099
Employee benefit obligations – defined benefit plans	僱員福利債務—界定福利計劃	699	614
Share-based payment expenses (Note 25(b))	股份支付費用 (附註25(b))	-	31,668
		843,213	922,989



Notes to the Consolidated Financial Statements

綜合財務報表附註

10 EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS) (continued)

Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year ended 31 December 2025 included two Directors (2024: two) whose emoluments are reflected in the analysis shown in Note 34. The emoluments payable to the remaining three (2024: three) individuals during the year are as follows:

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Salaries, allowances and benefits in kind	薪金、津貼及實物福利	9,328	8,699
Discretionary bonus	酌情花紅	13,833	15,681
Social security and pension cost	社會保障及退休金成本	256	311
Share-based payment expenses	股份支付費用	-	6,743
		23,417	31,434

The emoluments fell within the following bands:

酬金介乎下列組別：

		Number of individuals 人數	
		2025 二零二五年	2024 二零二四年
Emolument bands	酬金組別		
HK\$6,500,001 – HK\$7,000,000	6,500,001港元 – 7,000,000港元	2	-
HK\$8,000,001 – HK\$8,500,000	8,000,001港元 – 8,500,000港元	-	1
HK\$8,500,001 – HK\$9,000,000	8,500,001港元 – 9,000,000港元	-	1
HK\$9,500,001 – HK\$10,000,000	9,500,001港元 – 10,000,000港元	1	-
HK\$14,000,001 – HK\$14,500,000	14,000,001港元 – 14,500,000港元	-	1
		3	3

10 僱員福利開支 (包括董事酬金) (續)

五名最高薪人士

本集團截至二零二五年十二月三十一日止年度五名最高薪人士包括兩名 (二零二四年：兩名) 董事，其酬金已於附註34的分析內反映。本年度應付餘下三名 (二零二四年：三名) 人士的酬金載列如下：



Notes to the Consolidated Financial Statements

綜合財務報表附註

11 INCOME TAX EXPENSE

11 所得稅開支

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Current income tax on profit for the year	年度溢利之當期所得稅		
– China corporate income tax	– 中國企業所得稅	93,744	107,400
– Hong Kong profits tax and Pillar Two income taxes (note (a))	– 香港利得稅及支柱二所得稅 (附註(a))	64,183	38,486
– Overseas profits tax	– 海外利得稅	18,879	25,258
Tax incentives for research and development expenses available for the subsidiaries incorporated in the PRC (note (b))	於中國註冊成立的附屬公司就研發費用的稅務優惠 (附註(b))	(63,796)	(67,907)
Under/(over) provision in prior years, net	過往年度撥備不足 / (超額撥備), 淨額	193	(159)
Total current income tax	當期所得稅總額	113,203	103,078
Deferred income tax (Note 28)	遞延所得稅 (附註28)	40,510	37,245
Income tax expense	所得稅開支	153,713	140,323

Hong Kong profits tax has been provided for at the rate of 16.5% (2024: same) on the estimated assessable profit for the year ended 31 December 2025.

Taxes on overseas profits have been calculated at the rates of tax prevailing in the jurisdictions in which the Group operates, based on existing legislation, interpretations and practices in respect thereof.

截至二零二五年十二月三十一日止年度，香港利得稅根據估計應課稅溢利按稅率16.5% (二零二四年：同上) 作出撥備。

海外溢利的稅項已根據基於本集團經營業務所在的司法管轄區的現行法例、詮釋及相關慣例而釐定的現行稅率計算。





Notes to the Consolidated Financial Statements

綜合財務報表附註

11 INCOME TAX EXPENSE (continued)

Notes:

- (a) The Group is within the scope of the OECD Pillar Two Model Rules. A top-up tax arises in relation to the Group's operations in the PRC, where the jurisdictional effective tax rate was below 15% for the year ended 31 December 2025. As a result, the Group recognised a current tax charge of HK\$40,714,000 in respect of the top-up tax for the year ended 31 December 2025 (2024: Nil). The Group applies the HKAS 12 exception to the recognition and disclosure of deferred tax assets and liabilities related to Pillar Two income taxes.
- (b) The Group obtained an incentive from the PRC tax authority relating to the research and development expenses of the subsidiaries in the PRC. Under such tax incentive rule, the Group may claim an additional tax deduction up to 100% of the relevant research and development expenses incurred ("R&D Tax Incentive").
- (c) Pursuant to the Corporate Income Tax Law of the PRC effective from 1 January 2008 (the "CIT Law"), companies in the PRC are subject to income tax of 25% unless preferential rate is applicable.

Pursuant to Caishui Circular 49 of 2016 jointly released by the Ministry of Finance, the State Taxation Administration, the National Development and Reform Commission and the Ministry of Industry and Information Technology of the PRC and the amendments of the relevant tax rules and requirements of the eligibility for the tax incentives, management performed self-assessment for Pax Computer Technology (Shenzhen) Co., Ltd. ("Pax Computer Shenzhen"), a wholly-owned subsidiary of the Group located in the Shenzhen Special Economic Zone, on the eligibility for the tax incentives. Pax Computer Shenzhen was accredited as High and New Technology Enterprises ("HNTE") and is entitled to a preferential tax rate of 15%. As such, the applicable corporate income tax rate of Pax Computer Shenzhen was 15% for the year ended 31 December 2025 (2024: same).

11 所得稅開支 (續)

附註：

- (a) 本集團屬於經濟合作與發展組織支柱二規則範本的適用範圍。由於本集團於中國的營運於截至二零二五年十二月三十一日止年度的司法管轄區有效稅率低於15%，因此產生補足稅。有見及此，本集團確認與截至二零二五年十二月三十一日止年度補足稅相關的當期稅項開支40,714,000港元（二零二四年：無）。本集團已採用香港會計準則第12號項下有關於確認及披露與支柱二所得稅相關的遞延稅項資產及負債的豁免。
- (b) 本集團位於中國的附屬公司就其研發費用獲得中國稅務機關頒布的一項稅務優惠。根據有關稅務優惠規則，本集團可申請額外的稅項抵扣，金額可達相關已發生的研發費用的100%（「研發費用稅務優惠」）。
- (c) 根據於二零零八年一月一日生效的中國企業所得稅法（「企業所得稅法」），中國公司須繳納25%的所得稅，除非優惠稅率適用。

根據中國財政部、國家稅務總局、國家發展和改革委員會以及工業和信息化部聯合發佈的財稅二零一六年第49號通知以及相關稅務規則及稅務獎勵資格規定的修訂，管理層就本集團位於深圳經濟特區的全資附屬公司百富計算機技術（深圳）有限公司（「百富計算機深圳」）的稅務優惠資格進行自我評估。百富計算機深圳獲認定為高新科技企業（「高新科技企業」），並享有優惠稅率15%。因此，截至二零二五年十二月三十一日止年度百富計算機深圳的適用企業所得稅率為15%（二零二四年：同上）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

11 INCOME TAX EXPENSE (continued)

The taxation on the Group's profit before income tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the consolidated entities in the respective jurisdictions as follows:

11 所得稅開支 (續)

本集團除所得稅前溢利的稅項與採用適用於各個司法管轄區的合併實體溢利的加權平均稅率所計算的理論金額的差額如下：

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Profit before income tax	除所得稅前溢利	909,931	861,245
Tax calculated at domestic/top-up tax rates applicable to profits in the respective countries/jurisdictions	按於各個國家／司法管轄區所產生的溢利的適用當地／補足稅率計算的稅項	200,565	146,467
Income not subject to taxation	無需納稅的收入	(15,349)	(6,972)
Tax incentives for research and development expenses available for the subsidiaries incorporated in the PRC	於中國註冊成立的附屬公司就研發費用的稅務優惠	(63,796)	(67,907)
Expenses not deductible for taxation purposes	就稅務而言不可扣減的開支	3,917	4,876
Tax losses for which no deferred income tax was recognised	未確認遞延所得稅的稅項虧損	29,172	64,338
Utilisation of previously unrecognised tax losses Under/(over) provision in prior years, net	動用過往未確認之稅項虧損 過往年度撥備不足／(超額撥備)， 淨額	(989)	(320)
		193	(159)
		153,713	140,323

The weighted average applicable tax rate was 22.0% for the year ended 31 December 2025 (2024: 17.0%). The change is mainly caused by the provision for the new top-up tax under the Pillar Two Model Rules and the change in the profitability mix of the Group's subsidiaries in the respective countries/jurisdictions.

截至二零二五年十二月三十一日止年度，加權平均適用稅率為22.0% (二零二四年：17.0%)。其變動乃由於根據支柱二規則範本作出新的補足稅撥備及本集團於各國／司法管轄區的附屬公司盈利能力組合出現變化所致。



Notes to the Consolidated Financial Statements

綜合財務報表附註

12 EARNINGS PER SHARE

(a) Basic

Basic earnings per share is calculated by dividing the profit for the year attributable to the owners of the Company by the weighted average number of ordinary shares outstanding during the year.

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
Profit attributable to the owners of the Company (HK\$'000)	本公司擁有人應佔溢利 (千港元)	753,587	713,427
Weighted average number of ordinary shares outstanding (thousand shares)	已發行在外普通股加權平均數 (千股)	1,060,294	1,066,117
Basic earnings per share attributable to the owners of the Company (HK\$ per share)	本公司擁有人應佔每股基本盈利 (每股港元)	0.711	0.669

(b) Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all potentially dilutive ordinary shares. The Company has one category of potentially dilutive ordinary shares: share options. For the share options, a calculation is done to determine the number of shares that could have been acquired at fair value (determined as the average market share price of the Company's shares for the period) based on the monetary value of the subscription rights attached to outstanding share options. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the exercise of the share options.

12 每股盈利

(a) 基本

每股基本盈利乃按本公司擁有人應佔本年度溢利除以年內已發行在外普通股加權平均數計算。

(b) 攤薄

每股攤薄盈利的計算方式為假設轉換所有具潛在攤薄效應的普通股以調整已發行在外普通股加權平均數。本公司現有一類具潛在攤薄效應的普通股—購股權。就購股權而言，按尚未行使購股權所附認購權的貨幣價值計算，以釐定可按公平值（定為本公司股份於期內的平均市價）購買的股份數目。按上述方式計算的股份數目與假設購股權獲行使時應已發行的股份數目作比較。



Notes to the Consolidated Financial Statements

綜合財務報表附註

12 EARNINGS PER SHARE (continued)

(b) Diluted (continued)

For the years ended 31 December 2025 and 2024, the calculation of diluted earnings per share was based on the profit attributable to the owners of the Company and the adjusted weighted average number of ordinary shares outstanding assuming the conversion of all potentially dilutive ordinary shares, which was calculated as follows:

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
Profit attributable to the owners of the Company (HK\$'000)	本公司擁有人應佔溢利(千港元)	753,587	713,427
Weighted average number of ordinary shares outstanding (thousand shares)	已發行在外普通股加權平均數(千股)	1,060,294	1,066,117
Adjustments for share options (thousand shares)	就購股權作出的調整(千股)	16,533	18,390
Weighted average number of ordinary shares for diluted earnings per share (thousand shares)	每股攤薄盈利的普通股加權平均數(千股)	1,076,827	1,084,507
Diluted earnings per share attributable to the owners of the Company (HK\$ per share)	本公司擁有人應佔每股攤薄盈利(每股港元)	0.700	0.658

12 每股盈利 (續)

(b) 攤薄 (續)

截至二零二五年及二零二四年十二月三十一日止年度，每股攤薄盈利乃根據本公司擁有人應佔溢利及假設轉換所有潛在攤薄普通股而已調整發行在外普通股加權平均數計算，計算方法如下：



Notes to the Consolidated Financial Statements

綜合財務報表附註

13 DIVIDENDS

In 2025, an interim dividend of HK\$0.25 per ordinary share (2024: HK\$0.24 per ordinary share) was declared, amounting to approximately HK\$264,961,000 (2024: HK\$254,809,000). The Board has resolved not to recommend a final dividend for the year ended 31 December 2025 (2024: HK\$0.25 per ordinary share, assuming there will be no change in the number of shares in issue on or before the record date for determining the entitlement of final dividend, amounting to approximately HK\$265,426,000).

13 股息

於二零二五年，本公司已宣派中期股息每股普通股0.25港元（二零二四年：每股普通股0.24港元），為數約264,961,000港元（二零二四年：254,809,000港元）。董事會議決不建議就截止二零二五年十二月三十一日止年度派發末期股息（二零二四年：每股普通股0.25港元，假設已發行股份數目於為釐定末期股息之權利的記錄日期或之前概無變動，為數約265,426,000港元）。

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Interim dividend declared of HK\$0.25 (2024: HK\$0.24) per ordinary share	已宣派每股普通股0.25港元中期 股息（二零二四年：0.24港元）	264,961	254,809
Proposed final dividend – Nil (2024: HK\$0.25) per ordinary share	每股普通股建議末期 股息—無（二零二四年：0.25港元）	–	265,426
		264,961	520,235

14 PROPERTY, PLANT AND EQUIPMENT

Material accounting policy

Depreciation of property, plant and equipment is calculated using the straight-line method to allocate cost to their residual values at their estimated depreciation rates, as follows:

Buildings	2% - 10%
Leasehold improvements	20% or over lease terms, whichever is shorter
Office furniture and equipment	18% - 25%
Plant and equipment	9% - 33%
Motor vehicles	18% - 25%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

14 物業、廠房及設備

重大會計政策

物業、廠房及設備的折舊以直線法按其折舊率分配其成本至剩餘價值。所採用折舊率如下：

樓宇	2% - 10%
租賃物業裝修	20%或按租賃年期 (以較短者為準)
辦公室傢俱及設備	18% - 25%
廠房及設備	9% - 33%
汽車	18% - 25%

資產的剩餘價值及可用年期會於各報告期末審閱及調整（如適用）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

14 PROPERTY, PLANT AND EQUIPMENT (continued)

14 物業、廠房及設備 (續)

		Land and buildings 土地及 樓宇 HK\$'000 千港元	Leasehold improvements 租賃 物業裝修 HK\$'000 千港元	Office furniture and equipment 辦公室 傢俱及設備 HK\$'000 千港元	Plant and equipment 廠房及設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 January 2025	於二零二五年一月一日						
Cost	成本	841,807	93,961	114,258	57,767	13,384	1,121,177
Accumulated depreciation	累計折舊	(38,480)	(25,424)	(64,053)	(43,069)	(10,755)	(181,781)
Net book amount	賬面淨值	803,327	68,537	50,205	14,698	2,629	939,396
Year ended 31 December 2025	截至二零二五年十二月三十一日止年度						
Opening net book amount	期初賬面淨值	803,327	68,537	50,205	14,698	2,629	939,396
Additions	添置	488	5,139	26,724	3,092	1,827	37,270
Disposals	出售	-	-	(888)	(704)	(867)	(2,459)
Depreciation (Note 7)	折舊 (附註7)	(24,353)	(19,043)	(24,185)	(6,005)	(756)	(74,342)
Exchange realignment	匯兌調整	38,326	4,026	3,392	626	91	46,461
Closing net book amount	期末賬面淨值	817,788	58,659	55,248	11,707	2,924	946,326
At 31 December 2025	於二零二五年十二月三十一日						
Cost	成本	883,073	104,736	144,864	60,120	11,949	1,204,742
Accumulated depreciation	累計折舊	(65,285)	(46,077)	(89,616)	(48,413)	(9,025)	(258,416)
Net book amount	賬面淨值	817,788	58,659	55,248	11,707	2,924	946,326
At 1 January 2024	於二零二四年一月一日						
Cost	成本	868,924	56,041	86,150	55,974	12,897	1,079,986
Accumulated depreciation	累計折舊	(15,175)	(14,504)	(47,281)	(41,855)	(10,360)	(129,175)
Net book amount	賬面淨值	853,749	41,537	38,869	14,119	2,537	950,811
Year ended 31 December 2024	截至二零二四年十二月三十一日止年度						
Opening net book amount	期初賬面淨值	853,749	41,537	38,869	14,119	2,537	950,811
Acquisition of a subsidiary	收購一間附屬公司	-	-	238	-	-	238
Additions	添置	507	41,014	33,481	7,673	1,087	83,762
Disposals	出售	-	-	(238)	-	(20)	(258)
Depreciation (Note 7)	折舊 (附註7)	(24,282)	(11,581)	(20,601)	(6,326)	(883)	(63,673)
Exchange realignment	匯兌調整	(26,647)	(2,433)	(1,544)	(768)	(92)	(31,484)
Closing net book amount	期末賬面淨值	803,327	68,537	50,205	14,698	2,629	939,396
At 31 December 2024	於二零二四年十二月三十一日						
Cost	成本	841,807	93,961	114,258	57,767	13,384	1,121,177
Accumulated depreciation	累計折舊	(38,480)	(25,424)	(64,053)	(43,069)	(10,755)	(181,781)
Net book amount	賬面淨值	803,327	68,537	50,205	14,698	2,629	939,396

Depreciation expense of HK\$14,414,000 (2024: HK\$3,676,000) has been charged to cost of sales and HK\$59,928,000 (2024: HK\$59,997,000) has been charged to administrative expenses.

折舊開支14,414,000港元(二零二四年: 3,676,000港元)已計入銷售成本及59,928,000港元(二零二四年: 59,997,000港元)已計入行政費用。





Notes to the Consolidated Financial Statements

綜合財務報表附註

15 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

15 使用權資產及租賃負債

Material accounting policy

(i) *Right-of-use assets*

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

(ii) *Lease liabilities*

Lease liabilities include the net present value of the fixed lease payments. Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group, where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received and makes adjustments specific to the lease, e.g. term, country, currency and security.

重大會計政策

(i) *使用權資產*

使用權資產一般於資產可用年期或租賃期(以較短者為準)內按直線法予以折舊。倘本集團合理地確定會行使購買選擇權,則使用權資產於相關資產的可使用年期内予以折舊。

(ii) *租賃負債*

租賃負債包括固定租賃付款的淨現值。根據合理地確定會行使延續選擇權的租賃的租賃付款亦會計入其負債計量之內。

租賃付款採用租賃所隱含的利率予以貼現。倘無法輕易地釐定該利率(為本集團租賃的一般情況),則使用承租人的增量借貸利率,即個別承租人在類似經濟環境中按類似條款、抵押及條件借入獲得與使用權資產具有類似價值的資產所需的資金而必須支付的利率。

為釐定增量借款利率,本集團在可能情況下,使用個別承租人最近獲得的第三方融資為出發點並作出調整,以反映自獲得第三方融資以來融資條件的變動,及進行特定於租賃的相關調整,例如期限、國家、貨幣及抵押。





Notes to the Consolidated Financial Statements

綜合財務報表附註

15 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(continued)

(a) Amounts recognised in the consolidated balance sheet

The consolidated balance sheet shows the following amounts relating to the leases in respect of land use rights, office premises, factory and warehouses:

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Right-of-use assets	使用權資產		
Land use rights (note)	土地使用權 (附註)	99,676	100,089
Office premises	辦公室物業	22,826	29,755
Factory and warehouses	工廠及倉庫	61,129	77,437
		183,631	207,281
Lease liabilities	租賃負債		
Non-current	非流動	46,146	69,606
Current	流動	15,321	18,219
		61,467	87,825

Note:

The Group's land use rights are located in the PRC and are held on leases of between 20 and 50 years.

Additions to the right-of-use assets during the year ended 31 December 2025 were HK\$11,565,000 (2024: HK\$3,070,000).

15 使用權資產及租賃負債 (續)

(a) 於綜合資產負債表確認之款項

綜合資產負債表列示以下與土地使用權、辦公室物業、工廠及倉庫之租賃有關的款項：

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Right-of-use assets	使用權資產		
Land use rights (note)	土地使用權 (附註)	99,676	100,089
Office premises	辦公室物業	22,826	29,755
Factory and warehouses	工廠及倉庫	61,129	77,437
		183,631	207,281
Lease liabilities	租賃負債		
Non-current	非流動	46,146	69,606
Current	流動	15,321	18,219
		61,467	87,825

附註：

本集團位於中國的土地使用權租賃期為20至50年。

截至二零二五年十二月三十一日止年度內使用權資產的添置為11,565,000港元(二零二四年：3,070,000港元)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

15 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(continued)

(b) Amounts recognised in the consolidated income statement

The consolidated income statement shows the following amounts relating to the leases in respect of land use rights, office premises, factory and warehouses:

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Depreciation of right-of-use assets (Note 7)	使用權資產折舊 (附註7)		
Land use rights	土地使用權	5,144	5,129
Office premises	辦公室物業	12,864	14,163
Factory and warehouses	工廠及倉庫	8,830	9,820
		26,838	29,112
Expense relating to short-term leases (Note 7)	與短期租賃相關的費用 (附註7)	11,938	11,391
Interest expense (Note 9)	利息費用 (附註9)	3,966	5,556
Gain on early termination of a lease (Note 7)	提前終止一份租約的收益 (附註7)	(6,234)	–

Depreciation expense of HK\$4,496,000 (2024: HK\$3,702,000) has been charged to cost of sales, HK\$10,610,000 (2024: HK\$12,938,000) has been charged to selling expenses and HK\$11,732,000 (2024: HK\$12,472,000) has been charged to administrative expenses for the year ended 31 December 2025.

The total cash outflow for leases during the year ended 31 December 2025 was HK\$33,516,000 (2024: HK\$36,777,000), including the payment of principal elements and interest elements of lease liabilities amounting to HK\$17,612,000 (2024: HK\$19,830,000) (Note 29(c)) and HK\$3,966,000 (2024: HK\$5,556,000) (Note 9) respectively and the payment of short-term leases of HK\$11,938,000 (2024: HK\$11,391,000) (Note 7).

15 使用權資產及租賃負債 (續)

(b) 於綜合收益表確認之款項

綜合收益表列示以下與土地使用權、辦公室物業、工廠及倉庫之租賃有關的款項：

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Depreciation of right-of-use assets (Note 7)	使用權資產折舊 (附註7)		
Land use rights	土地使用權	5,144	5,129
Office premises	辦公室物業	12,864	14,163
Factory and warehouses	工廠及倉庫	8,830	9,820
		26,838	29,112
Expense relating to short-term leases (Note 7)	與短期租賃相關的費用 (附註7)	11,938	11,391
Interest expense (Note 9)	利息費用 (附註9)	3,966	5,556
Gain on early termination of a lease (Note 7)	提前終止一份租約的收益 (附註7)	(6,234)	–

截至二零二五年十二月三十一日，折舊開支4,496,000港元(二零二四年：3,702,000港元)已計入銷售成本、10,610,000港元(二零二四年：12,938,000港元)已計入銷售開支及11,732,000港元(二零二四年：12,472,000港元)已計入行政費用。

截至二零二五年十二月三十一日止年度租賃的現金流出總額為33,516,000港元(二零二四年：36,777,000港元)，包括支付租賃負債的本金部分及利息部分分別為17,612,000港元(二零二四年：19,830,000港元)(附註29(c))及3,966,000港元(二零二四年：5,556,000港元)(附註9)及支付短期租賃11,938,000港元(二零二四年：11,391,000港元)(附註7)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

15 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(continued)

(c) The Group's leasing activities

The cost of the land use rights represents the upfront prepayments made for the rights to use the land for periods varying from 20 to 50 years.

In addition to the land use rights, the Group leases various office premises, factory and warehouses. Rental contracts of office premises, factory and warehouses are typically made for fixed periods of 1 year to 5 years (2024: 1 year to 10 years), but may have extension options as described in (d) below. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

(d) Extension options

Extension options are included in the leases of office premises, factory and warehouses across the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations.

15 使用權資產及租賃負債 (續)

(c) 本集團的租賃活動

土地使用權的成本指就使用土地的權利(為期20至50年)而支付之預付款項。

除土地使用權外，本集團租賃多個辦公室物業、工廠及倉庫。辦公室物業、工廠及倉庫的租賃合約期限通常固定為1至5年(二零二四年：1至10年)，惟可能涵蓋如下文(d)所述的續租選擇權。租賃條款乃個別磋商及包含各種不同的條款及條件。租賃協議除出租人持有的租賃資產的保證權益外，並無任何契諾。租賃資產不得用作借貸的擔保。

(d) 續租選擇權

本集團的辦公室、工廠及倉庫租賃會包含續租選擇權。就管理本集團於營運中所用的資產而言，此等條款乃用以盡量增加營運彈性。





Notes to the Consolidated Financial Statements

綜合財務報表附註

16 INTANGIBLE ASSETS

Material accounting policy

(i) Goodwill

Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses.

Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units (“CGUs”) for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes.

(ii) Brand names, contractual customer relationships and others

Brand names, contractual customer relationships and others acquired in a business combination are recognised at fair value at the acquisition date. Other separately acquired intangible assets are initially recognised and measured at historical cost. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses. Amortisation is calculated using the straight-line method over their expected lives from 5 to 10 years to allocate the cost of them.

16 無形資產

重大會計政策

(i) 商譽

商譽不會被攤銷，但會每年為其進行減值測試，倘有事件或情況變化顯示商譽可能出現減值情況，則會更頻密地進行測試。以及，商譽會按成本減累計減值虧損列賬。

出售實體的收益及虧損包括與被出售實體相關的商譽的賬面值。

商譽會被分配至現金產生單位（「現金產生單位」）以作減值測試。該等預期因業務合併而受惠的現金產生單位或現金產生單位組別將獲分配從而所產生的商譽。該等單位或單位組別被認定為就內部管理目的而對商譽進行監督的最低層級。

(ii) 商標、合約客戶關係及其他

於業務合併時所收購的商標、合約客戶關係及其他按照於收購日期的公平值確認。其他單獨收購的無形資產均按歷史成本初始確認及計量。它們具有有限可使用年期，及後會按照成本減累計攤銷及減值虧損列賬。攤銷乃使用直線法計算，並於其估計可用年期5至10年內將其成本進行攤銷。



Notes to the Consolidated Financial Statements

綜合財務報表附註

16 INTANGIBLE ASSETS (continued)

16 無形資產 (續)

		Goodwill	Brand names	Contractual customer relationships and others	Total
		商譽	商標	合約客戶關係及其他	合計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
At 1 January 2025	於二零二五年一月一日				
Cost	成本	92,803	9,455	67,630	169,888
Accumulated amortisation and impairment	累計攤銷及減值	(26,844)	(6,869)	(18,343)	(52,056)
Net book amount	賬面淨值	65,959	2,586	49,287	117,832
Year ended 31 December 2025	截至二零二五年十二月三十一日止年度				
Opening net book amount	期初賬面淨值	65,959	2,586	49,287	117,832
Additions	添置	–	–	14,744	14,744
Amortisation (Note 7)	攤銷 (附註7)	–	(991)	(10,199)	(11,190)
Exchange realignment	匯兌調整	5,929	105	3,623	9,657
Closing net book amount	期末賬面淨值	71,888	1,700	57,455	131,043
At 31 December 2025	於二零二五年十二月三十一日				
Cost	成本	100,761	9,842	87,881	198,484
Accumulated amortisation and impairment	累計攤銷及減值	(28,873)	(8,142)	(30,426)	(67,441)
Net book amount	賬面淨值	71,888	1,700	57,455	131,043
At 1 January 2024	於二零二四年一月一日				
Cost	成本	43,907	10,584	26,263	80,754
Accumulated amortisation and impairment	累計攤銷及減值	(29,666)	(6,626)	(19,674)	(55,966)
Net book amount	賬面淨值	14,241	3,958	6,589	24,788
Year ended 31 December 2024	截至二零二四年十二月三十一日止年度				
Opening net book amount	期初賬面淨值	14,241	3,958	6,589	24,788
Acquisition of a subsidiary	收購一間附屬公司	58,646	–	52,727	111,373
Amortisation (Note 7)	攤銷 (附註7)	–	(1,011)	(4,243)	(5,254)
Exchange realignment	匯兌調整	(6,928)	(361)	(5,786)	(13,075)
Closing net book amount	期末賬面淨值	65,959	2,586	49,287	117,832
At 31 December 2024	於二零二四年十二月三十一日				
Cost	成本	92,803	9,455	67,630	169,888
Accumulated amortisation and impairment	累計攤銷及減值	(26,844)	(6,869)	(18,343)	(52,056)
Net book amount	賬面淨值	65,959	2,586	49,287	117,832



Notes to the Consolidated Financial Statements

綜合財務報表附註

16 INTANGIBLE ASSETS (continued)

Amortisation expense of HK\$11,190,000 (2024: HK\$5,254,000) has been charged to administrative expenses.

As at 31 December 2025, the carrying amounts of the Group's goodwill of HK\$56,795,000 (2024: HK\$52,620,000) and HK\$15,093,000 (2024: HK\$13,339,000) are attributable to the acquisitions of PAX Australia and the operation in Italy, respectively.

The recoverable amounts of the CGUs are determined based on value-in-use calculations. These calculations are performed by an external valuer using pre-tax cash flow projections based on financial budgets approved by management, covering a five-year period. Thereafter, the cash flows are extrapolated using terminal growth rates that do not exceed the long-term average growth rates of the countries in which the CGUs operate.

Impairment tests for goodwill

PAX Australia

The key assumptions are as follows:

	稅前貼現率	2025	2024
	複合年增長率	二零二五年	二零二四年
	永久增長率	HK\$'000	HK\$'000
		千港元	千港元
Pre-tax discount rate	稅前貼現率	23.9%	21.8%
Compound annual growth rate	複合年增長率	15.2%	9.3%
Terminal growth rate	永久增長率	3.0%	3.0%

The recoverable amount of PAX Australia exceeded its carrying value as at 31 December 2025 by HK\$6,101,000 (2024: HK\$9,616,000). An increase in pre-tax discount rate by 1.3% (2024: 1.0%) would remove the remaining headroom for PAX Australia.

The operation in Italy

The key assumptions are as follows:

	稅前貼現率	2025	2024
	複合年增長率	二零二五年	二零二四年
	永久增長率	HK\$'000	HK\$'000
		千港元	千港元
Pre-tax discount rate	稅前貼現率	19.7%	20.9%
Compound annual growth rate	複合年增長率	0.8%	1.6%
Terminal growth rate	永久增長率	2.0%	2.0%

16 無形資產 (續)

攤銷開支11,190,000港元(二零二四年: 5,254,000港元)已計入行政費用。

於二零二五年十二月三十一日,本集團的商譽的賬面值分別為56,795,000港元(二零二四年: 52,620,000港元)及15,093,000港元(二零二四年: 13,339,000港元)分別來自收購PAX Australia及意大利業務。

該等現金產生單位的可收回金額基於使用價值計算而釐定。該等計算根據管理層所批准的五年期財務預算並由外部估值師採用稅前現金流量預測進行計算。此後,推斷現金流量所採用的永久增長率不會超過現金產生單位經營所在國家的長期平均增長率。

商譽的減值測試

PAX Australia

主要假設如下:

As at 31 December		2025	2024
於十二月三十一日		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Pre-tax discount rate	稅前貼現率	23.9%	21.8%
Compound annual growth rate	複合年增長率	15.2%	9.3%
Terminal growth rate	永久增長率	3.0%	3.0%

截至二零二五年十二月三十一日,PAX Australia的可收回金額超過其賬面價值6,101,000港元(二零二四年: 9,616,000港元)。稅前貼現率增加1.3%(二零二四年: 1.0%)將會抵銷PAX Australia的剩餘差額。

意大利業務

主要假設如下:

As at 31 December		2025	2024
於十二月三十一日		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Pre-tax discount rate	稅前貼現率	19.7%	20.9%
Compound annual growth rate	複合年增長率	0.8%	1.6%
Terminal growth rate	永久增長率	2.0%	2.0%



Notes to the Consolidated Financial Statements

綜合財務報表附註

16 INTANGIBLE ASSETS (continued)

Impairment tests for goodwill (continued)

The operation in Italy (continued)

The recoverable amount of the operation in Italy exceeded its carrying value as at 31 December 2025 (2024: same). Up to the date of this report, there were no reasonably possible changes in any of the key assumptions mentioned above that would have caused the recoverable amount of this CGU to be less than its carrying value.

17 FINANCIAL ASSET MEASURED AT FAIR VALUE

Material accounting policy

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in the consolidated income statement.

Changes in the fair value of financial assets at FVPL are recognised in other gains, net in the consolidated income statement as applicable.

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to the profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established. Impairment losses (and reversal of impairment losses) on equity investments measured at fair value through other comprehensive income ("FVOCI") are not reported separately from other changes in fair value.

16 無形資產 (續)

商譽的減值測試 (續)

意大利業務 (續)

截至二零二五年十二月三十一日，意大利業務的可收回金額超過其賬面價值（二零二四年：同上）。截至此報告日，上述主要假設均無合理可能的變動會導致該現金產生單位的可收回金額低於其賬面價值。

17 按公平值計量之金融資產

重大會計政策

於初始確認時，如非按公平值計入損益之金融資產，本集團按該金融資產之公平值加直接歸屬於該金融資產收購之交易成本計量。按公平值計入損益之金融資產之交易成本則於綜合收益表列作開支。

按公平值計入損益之金融資產的公平值變動會於綜合收益表確認為其他收益淨額（如適用）。

本集團後續按公平值計量所有權益投資。倘本集團管理層選擇於其他全面收益列報權益投資之公平值收益及虧損，於終止確認投資後，概不會後續重新分類公平值收益及虧損至損益。當本集團有權收取股息款項時，該等投資之股息會繼續於損益內確認為其他收入。按公平值計入其他全面收益之權益投資之減值虧損（及減值虧損撥回）不會與其公平值變動分開列報。

As at 31 December

於十二月三十一日

2025	2024
二零二五年	二零二四年
HK\$'000	HK\$'000
千港元	千港元

Investment at fair value through profit or loss	按公平值計入損益之投資	74,117	88,242
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Notes to the Consolidated Financial Statements

綜合財務報表附註

17 FINANCIAL ASSET MEASURED AT FAIR VALUE

(continued)

The following table presents the changes in the unlisted fund investment outside Hong Kong for the years ended 31 December 2025 and 2024:

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK'000 千港元	2024 二零二四年 HK'000 千港元
At 1 January	於一月一日	88,242	96,918
Fair value loss on revaluation recognised in profit or loss	於損益內確認的重估公平值虧損	(17,974)	(3,701)
Distribution	分派	-	(2,027)
Exchange realignment	匯兌調整	3,849	(2,948)
At 31 December	於十二月三十一日	74,117	88,242
Unrealised loss recognised in the profit or loss attributable to balance held at the end of the reporting period	於損益內確認有關於報告期末的結餘之未變現虧損	(17,974)	(3,701)

The carrying amount of the investment is denominated in RMB.

The fair value measurement of the fund investment uses significant unobservable inputs (level 3) with the application of net asset value model. The Group did not change any valuation technique in determining the fair value (2024: same).

As at 31 December 2025, the Group has determined that the net asset value approximates fair value of the fund investment after applying a portfolio discount of 10% (2024: same).

As at 31 December 2025, if the fair value of the fund investment had increased/decreased by 5% with all other variables held constant, post-tax profit for the year and equity of the Group would have been approximately HK\$2,779,000 (2024: HK\$3,309,000) higher/lower, respectively.

17 按公平值計量之金融資產 (續)

下表呈列截至二零二五年及二零二四年十二月三十一日止年度內香港境外的非上市基金投資的變動：

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK'000 千港元	2024 二零二四年 HK'000 千港元
At 1 January	於一月一日	88,242	96,918
Fair value loss on revaluation recognised in profit or loss	於損益內確認的重估公平值虧損	(17,974)	(3,701)
Distribution	分派	-	(2,027)
Exchange realignment	匯兌調整	3,849	(2,948)
At 31 December	於十二月三十一日	74,117	88,242
Unrealised loss recognised in the profit or loss attributable to balance held at the end of the reporting period	於損益內確認有關於報告期末的結餘之未變現虧損	(17,974)	(3,701)

該投資的賬面值以人民幣計值。

基金投資乃使用重大不可觀察輸入數據 (第三級) 並應用資產淨值模型計量其公平值。本集團並沒有改變釐定公平值時所使用的估值技術 (二零二四年：同上)。

於二零二五年十二月三十一日，本集團確定在應用投資組合折讓率10%後，資產淨值相當於基金投資的公平值 (二零二四年：同上)。

於二零二五年十二月三十一日，倘基金投資的公平值上升/下降5%，而所有其他可變因素維持不變，本集團年度除稅後溢利及權益將分別增加/減少約2,779,000港元 (二零二四年：3,309,000港元)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

18 SUBSIDIARIES

The following is a list of principal subsidiaries as at 31 December 2025 and 2024:

Name 名稱	Place of incorporation/ establishment and type of legal entity 註冊成立/設立地點及 法定實體類別	Principal activities and place of operation 主要業務及營業地點	Particulars of issued and paid up/registered capital 已發行及繳足股本/ 註冊資本詳情	Interest held 所持權益	
				As at 31 December 於十二月三十一日 2025	2024
Pax Technology Limited 百富科技有限公司	Hong Kong, limited liability company 香港, 有限公司	Sales of E-payment Terminals products and provision of related services in Hong Kong 在香港銷售電子支付終端產品及 提供相關服務	HK\$113,125,000 113,125,000港元	100%	100%
Pax Computer Technology (Shenzhen) Co., Ltd. (*) 百富計算機技術(深圳) 有限公司	The PRC, limited liability company# 中國, 有限公司*	Development and sales of E-payment Terminals products and provision of related services in the PRC 在中國研發及銷售電子支付終端產品及 提供相關服務	HK\$380,000,000 380,000,000港元	100%	100%
Wonder Pax Technology (Shenzhen) Co., Ltd. (*) 萬達百滙科技(深圳) 有限公司	The PRC, limited liability company# 中國, 有限公司*	Development of software and hardware of E-payment Terminals products and provision of related services in the PRC 在中國研發電子支付終端產品的軟件及 硬件及提供相關服務	HK\$20,000,000 20,000,000港元	100%	100%
Pax Technology, Inc.	The US, limited liability company 美國, 有限公司	Sales of E-payment Terminals products in the US 在美國銷售電子支付終端產品	US\$1,000 1,000美元	100%	100%
Pax Italia S.r.l.	Italy, limited liability company 意大利, 有限公司	Development and customising software systems and sales of E-payment Terminals products in Italy 在意大利開發及個人化軟件系統及 銷售電子支付終端產品	EUR100,000 100,000歐元	70%	70%
CSC Italia S.r.l.	Italy, limited liability company 意大利, 有限公司	Provision of software systems and E-payment Terminals maintenance and installation services in Italy 在意大利提供軟件系統及 電子支付終端的維護及安裝服務	EUR100,000 100,000歐元	95%	95%
Kwang Woo Information & Communication Co., Ltd.	Korea, limited liability company 韓國, 有限公司	Development, manufacturing and sales of E-payment Terminals products in Korea 在韓國研發、生產及銷售電子支付 終端產品	Korean Won ("WON") 4,238,000,000 4,238,000,000韓圓	100%	100%
Pax Pos Solutions India Private Limited	India, limited liability company 印度, 有限公司	Sales of E-payment Terminals products in India 在印度銷售電子支付終端產品	INR32,500,000 32,500,000盧比	100%	100%
Pax Japan Kabushiki Kaisha Pax Japan株式会社	Japan, limited liability company 日本, 有限公司	Sales of E-payment Terminals products in Japan 在日本銷售電子支付終端產品	JPY50,000,000 50,000,000日元	100%	100%
Pax Singapore Technology Pte. Ltd.	Singapore, limited liability company 新加坡, 有限公司	Sales of E-payment Terminals products in Singapore 在新加坡銷售電子支付終端產品	Singapore Dollar ("SGD") 600,000 600,000新加坡元	100%	100%
Shenzhen Zolon Technology Co., Ltd. (*) 深圳市兆瓏科技有限公司	The PRC, limited liability company^ 中國, 有限公司^	Provision of Business Internet of Things ("BIoT") solutions in the PRC 在中國提供商用物聯網("BIoT") 解決方案	RMB79,411,765 79,411,765人民幣	100%	100%
PAX Technology Australia Pty Ltd.	Australia, limited liability company 澳洲, 有限公司	Sales of E-payment Terminals products in Australia and New Zealand 在澳洲及新西蘭銷售電子支付終端產品	Australian dollar ("AUD") 10,000 10,000澳元	100%	100%

* The English names of Pax Computer Shenzhen, Wonder Pax Technology (Shenzhen) Co., Ltd., and Shenzhen Zolon Technology Co., Ltd. represent the best effort by the management of the Group in translating their Chinese names as they do not have official English names.

Registered as wholly foreign-owned enterprises.

^ Registered as limited liability company (domestic and foreign joint venture).

The non-controlling interests in respect of Pax Italia S.r.l. and CSC Italia S.r.l. are not material.

18 附屬公司

於二零二五年及二零二四年十二月三十一日, 主要附屬公司名單如下:

Name 名稱	Place of incorporation/ establishment and type of legal entity 註冊成立/設立地點及 法定實體類別	Principal activities and place of operation 主要業務及營業地點	Particulars of issued and paid up/registered capital 已發行及繳足股本/ 註冊資本詳情	Interest held 所持權益	
				As at 31 December 於十二月三十一日 2025	2024
Pax Technology Limited 百富科技有限公司	Hong Kong, limited liability company 香港, 有限公司	Sales of E-payment Terminals products and provision of related services in Hong Kong 在香港銷售電子支付終端產品及 提供相關服務	HK\$113,125,000 113,125,000港元	100%	100%
Pax Computer Technology (Shenzhen) Co., Ltd. (*) 百富計算機技術(深圳) 有限公司	The PRC, limited liability company# 中國, 有限公司*	Development and sales of E-payment Terminals products and provision of related services in the PRC 在中國研發及銷售電子支付終端產品及 提供相關服務	HK\$380,000,000 380,000,000港元	100%	100%
Wonder Pax Technology (Shenzhen) Co., Ltd. (*) 萬達百滙科技(深圳) 有限公司	The PRC, limited liability company# 中國, 有限公司*	Development of software and hardware of E-payment Terminals products and provision of related services in the PRC 在中國研發電子支付終端產品的軟件及 硬件及提供相關服務	HK\$20,000,000 20,000,000港元	100%	100%
Pax Technology, Inc.	The US, limited liability company 美國, 有限公司	Sales of E-payment Terminals products in the US 在美國銷售電子支付終端產品	US\$1,000 1,000美元	100%	100%
Pax Italia S.r.l.	Italy, limited liability company 意大利, 有限公司	Development and customising software systems and sales of E-payment Terminals products in Italy 在意大利開發及個人化軟件系統及 銷售電子支付終端產品	EUR100,000 100,000歐元	70%	70%
CSC Italia S.r.l.	Italy, limited liability company 意大利, 有限公司	Provision of software systems and E-payment Terminals maintenance and installation services in Italy 在意大利提供軟件系統及 電子支付終端的維護及安裝服務	EUR100,000 100,000歐元	95%	95%
Kwang Woo Information & Communication Co., Ltd.	Korea, limited liability company 韓國, 有限公司	Development, manufacturing and sales of E-payment Terminals products in Korea 在韓國研發、生產及銷售電子支付 終端產品	Korean Won ("WON") 4,238,000,000 4,238,000,000韓圓	100%	100%
Pax Pos Solutions India Private Limited	India, limited liability company 印度, 有限公司	Sales of E-payment Terminals products in India 在印度銷售電子支付終端產品	INR32,500,000 32,500,000盧比	100%	100%
Pax Japan Kabushiki Kaisha Pax Japan株式会社	Japan, limited liability company 日本, 有限公司	Sales of E-payment Terminals products in Japan 在日本銷售電子支付終端產品	JPY50,000,000 50,000,000日元	100%	100%
Pax Singapore Technology Pte. Ltd.	Singapore, limited liability company 新加坡, 有限公司	Sales of E-payment Terminals products in Singapore 在新加坡銷售電子支付終端產品	Singapore Dollar ("SGD") 600,000 600,000新加坡元	100%	100%
Shenzhen Zolon Technology Co., Ltd. (*) 深圳市兆瓏科技有限公司	The PRC, limited liability company^ 中國, 有限公司^	Provision of Business Internet of Things ("BIoT") solutions in the PRC 在中國提供商用物聯網("BIoT") 解決方案	RMB79,411,765 79,411,765人民幣	100%	100%
PAX Technology Australia Pty Ltd.	Australia, limited liability company 澳洲, 有限公司	Sales of E-payment Terminals products in Australia and New Zealand 在澳洲及新西蘭銷售電子支付終端產品	Australian dollar ("AUD") 10,000 10,000澳元	100%	100%

* 由於百富計算機深圳、萬達百滙科技(深圳)有限公司及深圳市兆瓏科技有限公司並無正式的英文名稱, 故其英文名稱是由本集團管理層致力從其中文名稱翻譯。

註冊為外商獨資企業。

^ 註冊為有限責任公司(國內外合資企業)。

有關Pax Italia S.r.l.及CSC Italia S.r.l.的非控股權益並不重大。



Notes to the Consolidated Financial Statements

綜合財務報表附註

19 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

As at 31 December 2025, the Group's investments accounted for using the equity method represent the investments in Shanghai Coshine Software Company Ltd. ("Shanghai Coshine") and Coshine Global Technology Holding Pte. Ltd. ("Coshine Global Technology") (2024: Shanghai Coshine and CPayond GmbH ("CPayond")). They have share capital consisting solely of ordinary shares, which are held directly by the Group. The country of incorporation, establishment or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

19 按權益法入賬之投資

於二零二五年十二月三十一日，本集團按權益法入賬之投資為對上海開先軟件有限公司（「上海開先」）及Coshine Global Technology Pte. Ltd.（「Coshine Global Technology」）（二零二四年：上海開先及CPayond GmbH（「CPayond」））之投資。他們的股本僅由普通股組成，並由本集團直接持有。公司成立、設立或註冊的國家亦為其主要營業地點，所有權益的比例與所擁有的投票權的比例相同。

Name 名稱	Place of incorporation/ establishment and type of legal entity 註冊成立／設立地點及 法定實體類別	Particulars of issued and paid up/ registered capital 已發行及繳足股本／ 註冊資本詳情	Nature of relationship 關係性質	Interest held 所持權益		Measurement method 計量方法
				As at 31 December 於十二月三十一日		
				2025 二零二五年	2024 二零二四年	
Shanghai Coshine (note (i))	The PRC, limited liability company	RMB16,503,254 (2024: RMB15,685,155)	Associated company	20%	20%	Equity method
上海開先 (附註(i))	中國，有限公司	16,503,254人民幣 (二零二四年： 15,685,155人民幣)	聯營公司			權益法
Coshine Global Technology (note (ii))	Singapore, limited liability company	USD500,000	Associated company	20%	-	Equity method
Coshine Global Technology (附註(ii))	新加坡，有限公司	500,000美元	聯營公司			權益法
CPayond (note (iii))	Germany, limited liability company	EUR25,000	Joint venture	-	50%	Equity method
CPayond (附註(iii))	德國，有限公司	25,000歐元	合營公司			權益法

Notes:

- (i) During the year ended 31 December 2025, the Group injected capital of RMB1,983,000 (equivalent to approximately HK\$2,154,000) into Shanghai Coshine.
- (ii) During the year ended 31 December 2025, the Group injected capital of US\$138,000 (equivalent to approximately HK\$1,080,000) into Coshine Global Technology for its 20% equity interest.
- (iii) During the year ended 31 December 2025, the Group disposed of its 50% equity interest in CPayond for a cash consideration of EUR3,367,000 (equivalent to approximately HKD28,642,000), which was equal to its carrying amount at the date of disposal.

附註：

- (i) 截至二零二五年十二月三十一日止年度，本集團向上海開先注資1,983,000人民幣（相當於約2,154,000港元）。
- (ii) 截至二零二五年十二月三十一日止年度，本集團向Coshine Global Technology注資138,000美元（相當於約1,080,000港元），以取得其20%股權。
- (iii) 截至二零二五年十二月三十一日止年度，本集團以現金對價3,367,000歐元（相當於約28,642,000港元）出售其於CPayond的50%股權，作價相等於其於出售日的賬面值。



Notes to the Consolidated Financial Statements

綜合財務報表附註

19 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (continued)

19 按權益法入賬之投資 (續)

		As at 31 December 於十二月三十一日	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Carrying amount of individually immaterial associated companies	個別不重大的聯營公司的賬面值	18,370	15,057
Carrying amount of an individually immaterial joint venture	一間個別不重大的合營公司的賬面值	-	29,781
		18,370	44,838
		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
The Group's share of results recognised in the consolidated income statement:	本集團於綜合收益表確認之應佔業績：		
- individually immaterial associated companies	一個別不重大的聯營公司	(709)	131
- an individually immaterial joint venture	一間個別不重大的合營公司	(1,188)	10,507
		(1,897)	10,638

There are no contingent liabilities and commitments to provide funding relating to the Group's interests in Shanghai Coshine and Coshine Global Technology (2024: Shanghai Coshine and CPayond). The Group's interests in Shanghai Coshine and Coshine Global Technology (2024: Shanghai Coshine and CPayond) are not material.

Shanghai Coshine and Coshine Global Technology (2024: Shanghai Coshine and CPayond) are private companies and there is no quoted market price available for their shares.

概無有關本集團於上海開先及Coshine Global Technology (二零二四年：上海開先及CPayond) 之權益之或然負債及提供資金的承諾。本集團於上海開先及Coshine Global Technology (二零二四年：上海開先及CPayond) 的權益並不重大。

上海開先及Coshine Global Technology (二零二四年：上海開先及CPayond) 為私人公司，其股份並無公開市場報價。



Notes to the Consolidated Financial Statements

綜合財務報表附註

20 INVENTORIES

Material accounting policy

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour cost and related production overheads (based on normal operating capacity). Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and costs necessary to make the sale.

20 存貨

重大會計政策

存貨乃以其成本值及可變現淨值兩者中較低者列賬。成本以加權平均法釐定。製成品及在製品的成本包括原材料、直接人工成本及有關生產經常性開支（按正常營運能力計算）。可變現淨值為正常業務過程中的估計售價扣除估計完成成本及必需的銷售成本。

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Raw materials	原材料	446,696	367,385
Work in progress	在製品	262,451	128,614
Finished goods	製成品	695,159	1,091,040
		1,404,306	1,587,039

The cost of inventories sold amounted to HK\$2,984,651,000 (2024: HK\$3,022,572,000), the provision for obsolete inventories amounted to HK\$142,181,000 (2024: HK\$20,115,000) and the direct written off of obsolete inventories of HK\$64,819,000 (2024: Nil) were included in cost of sales during the year ended 31 December 2025.

截至二零二五年十二月三十一日止年度，售出存貨成本2,984,651,000港元（二零二四年：3,022,572,000港元）、陳舊存貨撥備142,181,000港元（二零二四年：20,115,000港元）及直接撇銷陳舊存貨64,819,000港元（二零二四年：無）已包括在銷售成本。



Notes to the Consolidated Financial Statements

綜合財務報表附註

21 TRADE AND BILLS RECEIVABLES AND OTHER FINANCIAL ASSETS AT AMORTISED COST

Material accounting policy

Trade and bills receivables including retention money receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection of trade and bills receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, in which case they are recognised at fair value. The Group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method less provision for impairment.

Receivables are written off when there is no reasonable expectation of recovery. Subsequent recoveries of amounts previously written off are credited against net (impairment losses)/reversal of impairment losses on financial assets in the consolidated income statement.

The Group assesses on a forward-looking basis the expected credit losses associated with the relevant debt instruments. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Note 3.1(b)(ii) for further details.

21 應收賬款及應收票據及按攤銷成本列賬之其他金融資產

重大會計政策

應收賬款及應收票據（包括應收預扣金額）為於正常業務過程中就出售商品或提供服務而應收客戶的款項。倘應收賬款及應收票據預期於一年內（或如屬較長時間，則於一般業務營運週期）收回，則分類為流動資產。否則，會被呈列為非流動資產。

應收賬款會初始按無條件地可收取的代價金額確認，除非其包含重大融資部分，則在此情況下按其公平值確認。本集團持有應收賬款之目的為收取合約現金流量，因此其後會採用實際利息法按攤銷成本減去減值撥備計量。

當應收款項沒有合理的期望可被回收時，該等金額將會被撇銷。其後收回早前已撇銷的金額則會與綜合收益表中的金融資產之（減值淨虧損）／減值虧損撥回淨額沖減。

本集團按前瞻性基準評估相關債務工具之預期信貸虧損。應用之減值方法取決於信貸風險是否已出現大幅增加的情況。

就應收賬款而言，本集團應用香港財務報告準則第9號許可之簡化方法，其規定於初始確認應收款項時予以確認預計存續期虧損（詳見附註3.1(b)(ii)）。





Notes to the Consolidated Financial Statements

綜合財務報表附註

21 TRADE AND BILLS RECEIVABLES AND OTHER FINANCIAL ASSETS AT AMORTISED COST (continued)

21 應收賬款及應收票據及按攤銷成本列賬之其他金融資產 (續)

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Trade receivables (note (a))	應收賬款 (附註(a))	2,893,851	2,625,573
Less: provision for impairment of trade receivables (note (b))	減：應收賬款減值撥備 (附註(b))	(89,113)	(81,959)
Trade receivables, net	應收賬款淨額	2,804,738	2,543,614
Bills receivables (note (c))	應收票據 (附註(c))	-	270
Trade and bills receivables	應收賬款及應收票據	2,804,738	2,543,884
Other financial assets at amortised cost	按攤銷成本列賬之其他金融資產	61,240	58,581
		2,865,978	2,602,465





Notes to the Consolidated Financial Statements

綜合財務報表附註

21 TRADE AND BILLS RECEIVABLES AND OTHER FINANCIAL ASSETS AT AMORTISED COST (continued)

The carrying amounts of the Group's trade and bills receivables and other financial assets at amortised cost are denominated in the following currencies:

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
US\$	美元	1,741,084	1,511,611
RMB	人民幣	697,003	663,153
INR	盧比	168,942	175,864
EUR	歐元	127,808	152,586
JPY	日元	61,262	38,747
AUD	澳元	38,753	33,446
HK\$	港元	10,481	11,214
Others	其他	20,645	15,844
		2,865,978	2,602,465

The fair values of trade and bills receivables and other financial assets at amortised cost approximate their carrying values as at 31 December 2025 and 2024.

The maximum exposure to credit risk at the reporting date is the carrying values of each class of receivables mentioned above. The Group did not hold any collateral as security for these receivables as at 31 December 2025 (2024: same).

21 應收賬款及應收票據及按攤銷成本列賬之其他金融資產 (續)

本集團的應收賬款及應收票據及按攤銷成本列賬之其他金融資產的賬面值以下列貨幣計值：

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
US\$	美元	1,741,084	1,511,611
RMB	人民幣	697,003	663,153
INR	盧比	168,942	175,864
EUR	歐元	127,808	152,586
JPY	日元	61,262	38,747
AUD	澳元	38,753	33,446
HK\$	港元	10,481	11,214
Others	其他	20,645	15,844
		2,865,978	2,602,465

於二零二五年及二零二四年十二月三十一日，應收賬款及應收票據及按攤銷成本列賬之其他金融資產的公平值與其賬面值相若。

於報告日期的最大信貸風險敞口為上述各類應收款項的賬面值。於二零二五年十二月三十一日，本集團並無就該等應收款項持有任何抵押品 (二零二四年：同上)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

21 TRADE AND BILLS RECEIVABLES AND OTHER FINANCIAL ASSETS AT AMORTISED COST (continued)

(a) Trade receivables

The Group's credit terms to trade debtors range generally from 0 to 180 days. However, credit terms of more than 180 days may be granted to customers on a case-by-case basis upon negotiation. As at 31 December 2025 and 2024, the ageing analysis of the trade receivables based on invoice date is as follows:

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Up to 90 days	90日以內	1,587,487	1,242,756
91 to 180 days	91至180日	520,107	430,039
181 to 365 days	181至365日	547,339	714,843
Over 365 days	365日以上	238,918	237,935
		2,893,851	2,625,573

As at 31 December 2025, trade receivables included retention money receivables of HK\$4,496,000 (2024: HK\$16,989,000), which represents approximately 2% to 5% (2024: same) of the relevant contract sum granted to certain number of the customers in the PRC that has a retention period of three to seven years (2024: same). As at 31 December 2025, retention money receivables aged over 365 days amounted to HK\$3,897,000 (2024: HK\$16,426,000).

(b) Provision for impairment of trade receivables

Based on the assessment of the expected credit losses (refer to Note 3.1(b)(ii)), the movement on the provision for impairment of trade receivables is as follows:

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
At beginning of the year	於年初	81,959	89,777
Net impairment losses/(reversal of impairment losses) for the year	年度減值淨虧損/ (減值虧損撥回淨額)	6,836	(6,963)
Exchange realignment	匯兌調整	318	(855)
At end of the year	於年末	89,113	81,959

21 應收賬款及應收票據及按攤銷成本列賬之其他金融資產 (續)

(a) 應收賬款

本集團給予貿易債務人的信貸期介乎0至180日不等。然而，經磋商後可按個別情況向客戶授出超過180日的信貸期。於二零二五年及二零二四年十二月三十一日，應收賬款按發票日期的賬齡分析如下：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Up to 90 days	90日以內	1,587,487	1,242,756
91 to 180 days	91至180日	520,107	430,039
181 to 365 days	181至365日	547,339	714,843
Over 365 days	365日以上	238,918	237,935
		2,893,851	2,625,573

於二零二五年十二月三十一日，應收賬款包括應收預扣金額4,496,000港元（二零二四年：16,989,000港元），佔授予中國若干客戶的相關合同總額約2%至5%（二零二四年：同上），預扣期為三至七年（二零二四年：同上）。於二零二五年十二月三十一日，應收預扣金額賬齡超過365日的總額為3,897,000港元（二零二四年：16,426,000港元）。

(b) 應收賬款減值撥備

基於預期信貸虧損評估（見附註3.1(b)(ii)），應收賬款減值撥備變動如下：

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
At beginning of the year	於年初	81,959	89,777
Net impairment losses/(reversal of impairment losses) for the year	年度減值淨虧損/ (減值虧損撥回淨額)	6,836	(6,963)
Exchange realignment	匯兌調整	318	(855)
At end of the year	於年末	89,113	81,959



Notes to the Consolidated Financial Statements

綜合財務報表附註

21 TRADE AND BILLS RECEIVABLES AND OTHER FINANCIAL ASSETS AT AMORTISED COST (continued)

(c) Bills receivables

The balance represents bank acceptance notes with the maturity profile as follows:

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Up to 90 days	90日以內	-	270

22 OTHER ASSETS

Non-current portion Others

Current portion Other tax recoverable Prepayments and others

非流動部分 其他

流動部分 其他可收回稅項 預付款項及其他

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
		3,382	3,940
		39,763	55,217
		39,119	35,056
		78,882	90,273

21 應收賬款及應收票據及按攤銷成本列賬之其他金融資產 (續)

(c) 應收票據

該結餘指銀行承兌票據，其到期情況如下：

22 其他資產



Notes to the Consolidated Financial Statements

綜合財務報表附註

23 RESTRICTED CASH AND SHORT-TERM BANK DEPOSITS

23 受限制現金及短期銀行存款

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Restricted bank deposits (note)	受限制銀行存款 (附註)	36,343	24,212
Short-term bank deposits with maturities of more than 3 months	超過三個月到期的短期銀行存款	169,260	162,490
Restricted cash and short-term bank deposits	受限制現金及短期銀行存款	205,603	186,702

Note:

Restricted cash represents bank deposits of the Group which were mainly placed as securities for sales of goods to customers (2024: same).

The carrying amounts of restricted cash and short-term bank deposits were denominated in the following currencies:

附註：

受限制現金指本集團主要作為銷貨予客戶的保證金而存放的銀行存款 (二零二四年：同上)。

受限制現金及短期銀行存款的賬面金額以下列貨幣計值：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
USD	美元	169,260	162,490
INR	盧比	33,969	21,970
RMB	人民幣	2,266	2,136
Others	其他	108	106
		205,603	186,702

As at 31 December 2025, the effective interest rate on restricted bank deposits and short-term bank deposits was 4.1% (2024: 4.82%) per annum.

於二零二五年十二月三十一日，受限制銀行存款及短期銀行存款的實際利率為每年4.1% (二零二四年：4.82%)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

24 CASH AND CASH EQUIVALENTS

24 現金及現金等價物

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Cash and cash equivalents	現金及現金等價物	3,907,245	3,083,598

As at 31 December 2025, cash and cash equivalents of the Group amounting to HK\$2,647,012,000 and HK\$72,908,000 (2024: HK\$1,728,760,000 and HK\$53,517,000) were kept in the PRC and India, respectively, where the remittance of funds is subject to foreign exchange controls or other legal restrictions.

於二零二五年十二月三十一日，本集團的現金及現金等價物結餘中分別為數2,647,012,000港元及72,908,000港元（二零二四年：1,728,760,000港元及53,517,000港元）乃存放於中國及印度境內，有關資金的付匯受到外匯管制或其他法律限制。

The carrying amounts of cash and cash equivalents were denominated in the following currencies:

現金及現金等價物的賬面值分別以下列貨幣計值：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
RMB	人民幣	2,647,069	1,726,723
US\$	美元	875,774	982,728
EUR	歐元	98,435	113,772
HK\$	港元	78,178	138,012
INR	盧比	72,908	53,517
JPY	日元	56,796	36,171
AUD	澳元	56,136	7,098
Others	其他	21,949	25,577
		3,907,245	3,083,598

The maximum exposure to credit risk of the Group as at 31 December 2025 were HK\$3,907,078,000 (2024: HK\$3,083,393,000).

於二零二五年十二月三十一日，本集團最大信貸風險敞口為3,907,078,000港元（二零二四年：3,083,393,000港元）。



Notes to the Consolidated Financial Statements

綜合財務報表附註

25 SHARE CAPITAL AND SHARE OPTION

25 股本及購股權

(a) Issued and fully paid share capital of the Company

(a) 本公司已發行及繳足股本

		Number of ordinary shares	Ordinary shares of HK\$0.1 each 每股面值 0.1港元的 普通股
		普通股數目 Thousand shares 千股	HK\$'000 千港元
Issued and fully paid	已發行及繳足		
At 1 January 2024	於二零二四年一月一日	1,070,214	107,021
Repurchased shares cancelled during the year (note)	於年內註銷回購股份 (附註)	(10,792)	(1,079)
Employee share option scheme: – share options exercised	僱員購股權計劃： – 已行使購股權	2,282	228
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日及 二零二五年一月一日	1,061,704	106,170
Repurchased shares cancelled during the year (note)	於年內註銷回購股份 (附註)	(2,162)	(216)
Employee share option scheme: – share options exercised	僱員購股權計劃： – 已行使購股權	1,280	128
At 31 December 2025	於二零二五年十二月三十一日	1,060,822	106,082



Notes to the Consolidated Financial Statements

綜合財務報表附註

25 SHARE CAPITAL AND SHARE OPTION (continued)

(a) Issued and fully paid share capital of the Company

(continued)

Note:

During the year ended 31 December 2025, the Company repurchased a total of 2,162,000 (2024: 10,388,000) ordinary shares on the Stock Exchange at approximately HK\$9,903,000 (2024: HK\$57,153,000), including the aggregate purchase consideration of approximately HK\$9,864,000 (2024: HK\$56,871,000) and the related expenses of approximately HK\$39,000 (2024: HK\$282,000). 2,162,000 of the repurchased shares (2024: 10,792,000 of the repurchased shares) have been cancelled during the current year; 404,000 shares repurchased during the year ended 31 December 2023 have been cancelled in January 2024.

Details of the ordinary shares repurchased on the Stock Exchange during the year are as follows:

Date of Repurchase	購回日期	Number of shares repurchased 已購回股份數目	Consideration per share 每股代價	
			Highest HK\$ 最高港元	Lowest HK\$ 最低港元
24 March 2025	二零二五年三月二十四日	392,000	5.01	4.92
7 April 2025	二零二五年四月七日	1,770,000	4.50	4.33
Total	總計	2,162,000		

25 股本及購股權 (續)

(a) 本公司已發行及繳足股本 (續)

附註：

於截至二零二五年十二月三十一日止年度，本公司以約9,903,000港元（二零二四年：57,153,000港元）在聯交所回購合共2,162,000股（二零二四年：10,388,000股）普通股，當中包括總代價約9,864,000港元（二零二四年：56,871,000港元）及其相關費用約39,000港元（二零二四年：282,000港元）。2,162,000股回購股份（二零二四年：10,792,000股回購股份）已於本年度內被註銷；於二零二三年十二月三十一日止年度內所回購的404,000股已於二零二四年一月被註銷。

年內在聯交所回購的普通股詳情如下：





Notes to the Consolidated Financial Statements

綜合財務報表附註

25 SHARE CAPITAL AND SHARE OPTION (continued)

(b) Share option of the Company

(i) Share option scheme

The Company operates a share option scheme adopted on 2 May 2019 as amended by the shareholders of the Company on 22 May 2024 (the "Share Option Scheme"). The Share Option Scheme will remain in force for 10 years from the date of adoption on 2 May 2019 until 1 May 2029, subject to early termination in accordance with the terms of the Share Option Scheme.

The purpose of the Share Option Scheme is to recognise the contribution or future contribution of the eligible participants for their contribution to the Group by granting options to them as incentives or rewards and to attract, retain and motivate high-calibre eligible participants for the benefits of the growth of the Group. The Share Option Scheme shall strengthen the many long-term relationships that the eligible participants have or may have with the Group.

On 2 May 2019, the Board of Directors of the Company approved the Share Option Scheme for the issuance of in aggregate no more than 7.5% in nominal amount of the total number of shares in issue on the date of adoption of the Share Option Scheme, representing 82,514,550 shares (subject to the terms of the Share Option Scheme and the relevant provisions under the Listing Rules).

On 21 August 2024, the Board resolved to extend the exercise period of all the 52,246,000 outstanding options (the "Outstanding Options") granted under the Share Option Scheme by 5 years from the original expiry date, being 2 October 2024, to 2 October 2029 (the "Modification") to reinforce the reward/incentive attributes of the Outstanding Options granted, reward the holders of the Outstanding Options for their continuing services and contribution to the Group's performance, and incentivise them to perform their utmost of the Group. The Modification took effect on 21 August 2024 (the "Modification Date").

During the year ended 31 December 2024, share-based payment expenses of HK\$31,668,000 was recognised in the consolidated financial statements. The expenses recognised are the difference between the fair value of the modified share options and that of the original share options, both estimated as at the Modification Date.

25 股本及購股權 (續)

(b) 本公司購股權

(i) 購股權計劃

本公司運作一項於二零一九年五月二日採納，並於二零二四年五月二十二日經股東修訂的購股權計劃（「購股權計劃」）。購股權計劃自二零一九年五月二日採納之日起持續有效十年，直至二零二九年五月一日，並可依購股權計劃的條款提前終止。

購股權計劃旨在透過向合資格參與者授出購股權作為獎勵或回報，以認可彼等對本集團所作貢獻或將於日後作出的貢獻，並用作吸引、保留及激勵才幹卓越的合資格參與者為使本集團增長。購股權計劃將鞏固合資格參與者與或可能與本集團之間的長期關係。

於二零一九年五月二日，本公司董事會批准購股權計劃以發行本公司於購股權計劃的採納日期已發行股份總數的不超過7.5%，即82,514,550股（但須按照購股權計劃的條款及遵守上市規則的有關規定）。

於二零二四年八月二十一日，董事會議決將根據購股權計劃授出的所有52,246,000份尚未行使購股權（「尚未行使購股權」）的行使期由原有的到期日（即二零二四年十月二日）延長五年至二零二九年十月二日（「修改」）。藉此加強已授出的尚未行使購股權之獎勵／激勵性質，獎勵尚未行使購股權的持有人持續提供服務及對本集團之表現作出貢獻，並激勵彼等為本集團竭盡所能。該修改於二零二四年八月二十一日（「修改日」）起生效。

於截至二零二四年十二月三十一日止年度，股份支付費用31,668,000港元已於綜合財務報表中確認。所確認的費用為修改後的購股權與原購股權於修改日估計的公平值之間的差額。



Notes to the Consolidated Financial Statements

綜合財務報表附註

25 SHARE CAPITAL AND SHARE OPTION (continued)

25 股本及購股權 (續)

(b) Share option of the Company (continued)

(b) 本公司購股權 (續)

(ii) Share option movements

(ii) 購股權的變動

Name	Date of grant	Exercise price	Number of share options held as at 1 January 2025 於二零二五年一月一日所持購股權數目	Reclassified during the year 年內重新分類	Granted during the year 年內授出	Exercised during the year 年內行使	Lapsed during the year 年內失效	Number of share options held as at 31 December 2025 於二零二五年十二月三十一日所持購股權數目
姓名	授出日期	行使價 (HK\$) (港元)						
Directors 董事 (In aggregate) (總計)	2 October 2019* 二零一九年十月二日*	3.57	23,920,000	10,080,000	-	-	(11,000,000)	23,000,000
Employees 僱員 (In aggregate) (總計)	2 October 2019* 二零一九年十月二日*	3.57	28,326,000	(10,080,000)	-	(1,280,000)	(3,000,000)	13,966,000
Total 總數			52,246,000	-	-	(1,280,000)	(14,000,000)	36,966,000

Name	Date of grant	Exercise price	Number of share options held as at 1 January 2024 於二零二四年一月一日所持購股權數目	Reclassified during the year 年內重新分類	Granted during the year 年內授出	Exercised during the year 年內行使	Lapsed during the year 年內失效	Number of share options held as at 31 December 2024 於二零二四年十二月三十一日所持購股權數目
姓名	授出日期	行使價 (HK\$) (港元)						
Directors 董事 (In aggregate) (總計)	2 October 2019* 二零一九年十月二日*	3.57	23,000,000	920,000	-	-	-	23,920,000
Employees 僱員 (In aggregate) (總計)	2 October 2019* 二零一九年十月二日*	3.57	31,528,000	(920,000)	-	(2,282,000)	-	28,326,000
Total 總數			54,528,000	-	-	(2,282,000)	-	52,246,000

* The share options will be vested to the grantees, among which 30% of the share options would be vested on the date of grant, a further 30% of the share options be vested on the first anniversary of the date of grant and the remaining 40% of the share options will be vested on the second anniversary of the date of grant. The exercise period of these share options shall be 10 years from the date of grant, subject to the aforesaid vesting period.

* 購股權歸屬承授人，當中30%購股權於授出日期歸屬，另外30%購股權將於授出日期一週年歸屬，其餘40%購股權將於授出日期兩週年歸屬。該等購股權的行使期為自授出日期起計十年，惟須受限於前述歸屬期。



Notes to the Consolidated Financial Statements

綜合財務報表附註

25 SHARE CAPITAL AND SHARE OPTION (continued)

(b) Share option of the Company (continued)

(ii) Share option movements (continued)

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

		Year ended 31 December 截至十二月三十一日止年度			
		2025 二零二五年		2024 二零二四年	
		Average exercise price in HK\$ per share option 每購股權的 港元平均 行使價	Options (thousands) 購股權 (千份)	Average exercise price in HK\$ per share option 每購股權的 港元平均 行使價	Options (thousands) 購股權 (千份)
At 1 January	於一月一日	3.57	52,246	3.57	54,528
Granted	已授出	-	-	-	-
Exercised	已行使	3.57	(1,280)	3.57	(2,282)
Lapsed	已失效	3.57	(14,000)	-	-
At 31 December	於十二月三十一日	3.57	36,966	3.57	52,246

On 2 October 2019, 82,510,000 share options under the Share Option Scheme were granted to certain directors and employees at an exercise price of HK\$3.57 per share. These options shall expire on 2 October 2029. During the year ended 31 December 2025, no share option was granted or cancelled, and a total of 1,280,000 share options (2024: 2,282,000 share options) were exercised, and a total of 14,000,000 share options (2024: Nil) were lapsed. The weighted average share price immediately before the share options exercise dates was HK\$5.33 per share (2024: HK\$6.30 per share).

As at 31 December 2025, all outstanding options were exercisable (2024: same).

25 股本及購股權 (續)

(b) 本公司購股權 (續)

(ii) 購股權的變動 (續)

尚未行使的購股權數目變動及其相關加權平均行使價如下：

於二零一九年十月二日，於購股權計劃項下82,510,000份購股權以行使價每股3.57港元授予若干董事及僱員。該等購股權將於二零二九年十月二日到期。截至二零二五年十二月三十一日止年度，並無任何購股權獲授出或註銷，合共1,280,000份購股權（二零二四年：2,282,000份購股權）已獲行使，且合共14,000,000份購股權已失效。緊接購股權行使日前的加權平均股價為每股5.33港元（二零二四年：每股6.30港元）。

於二零二五年十二月三十一日，所有尚未行使的購股權均可行使（二零二四年：同上）。





Notes to the Consolidated Financial Statements

綜合財務報表附註

26 RESERVES

26 儲備

		Share premium	Capital reserve	Share option reserve	Employee benefit reserve	Other reserves	Exchange reserve	Retained earnings	Total
		股份溢價	資本儲備	購股權儲備	福利儲備	其他儲備	外匯儲備	保留盈利	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
			(note (i))					(note (ii))	
			(附註(i))					(附註(ii))	
For the year ended 31 December 2025	截至二零二五年十二月三十一日止年度								
Balance at 1 January 2025	於二零二五年一月一日之結餘	1,010,082	(414,978)	204,000	(167)	(22,971)	(535,433)	7,183,350	7,423,883
Comprehensive income	全面收益								
Profit for the year	年度溢利	-	-	-	-	-	-	753,587	753,587
Other comprehensive income	其他全面收益								
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表產生的匯兌差額	-	-	-	-	-	182,246	-	182,246
Remeasurement of post-employment benefit obligation	離職後福利債務重新計量	-	-	-	249	-	-	-	249
Total comprehensive income for the year	年度全面收益總額	-	-	-	249	-	182,246	753,587	936,082
Transactions with owners	與擁有人之交易								
Repurchase of the Company's shares	回購本公司的股份	(9,687)	-	-	-	-	-	-	(9,687)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	-	-	-	(529,856)	(529,856)
Share option scheme – share options exercised	購股權計劃 – 已行使購股權	4,442	-	-	-	-	-	-	4,442
Total transactions with owners	與擁有人之交易總額	(5,245)	-	-	-	-	-	(529,856)	(535,101)
Balance at 31 December 2025	於二零二五年十二月三十一日之結餘	1,004,837	(414,978)	204,000	82	(22,971)	(353,187)	7,407,081	7,824,864



Notes to the Consolidated Financial Statements

綜合財務報表附註

26 RESERVES (continued)

26 儲備 (續)

		Share premium	Treasury shares	Capital reserve	Share option reserve	Employee benefit reserve	Other reserves	Exchange reserve	Retained earnings	Total
		股份溢價	庫存股	資本儲備	購股權儲備	福利儲備	其他儲備	外匯儲備	保留盈利	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
				(note (i))					(note (ii))	
				(附註(i))					(附註(ii))	
For the year ended 31 December 2024	截至二零二四年十二月三十一日止年度									
Balance at 1 January 2024	於二零二四年一月一日之結餘	1,058,277	(40)	(414,978)	172,332	266	(22,535)	(413,502)	6,971,226	7,351,046
Comprehensive income	全面收益									
Profit for the year	年度溢利	-	-	-	-	-	-	-	713,427	713,427
Other comprehensive loss	其他全面虧損									
Exchange differences arising on translation of the financial statements of foreign subsidiaries	換算海外附屬公司財務報表產生的匯兌差額	-	-	-	-	-	-	(121,931)	-	(121,931)
Remeasurement of post-employment benefit obligation	離職後福利債務重新計量	-	-	-	-	(433)	-	-	-	(433)
Total comprehensive (loss)/income for the year	年度全面(虧損)/收益總額	-	-	-	-	(433)	-	(121,931)	713,427	591,063
Transactions with owners	與擁有人之交易									
Repurchase of the Company's shares	回購本公司的股份	(56,114)	40	-	-	-	-	-	-	(56,074)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	-	-	-	-	(501,303)	(501,303)
Share option scheme	購股權計劃									
- value of services provided	- 已提供服務的價值	-	-	-	31,668	-	-	-	-	31,668
- share options exercised	- 已行使購股權	7,919	-	-	-	-	-	-	-	7,919
Acquisition of non-controlling interests in a subsidiary	收購一間附屬公司非控股權益	-	-	-	-	-	(436)	-	-	(436)
Total transactions with owners	與擁有人之交易總額	(48,195)	40	-	31,668	-	(436)	-	(501,303)	(518,226)
Balance at 31 December 2024	於二零二四年十二月三十一日之結餘	1,010,082	-	(414,978)	204,000	(167)	(22,971)	(535,433)	7,183,350	7,423,883

Notes:

(i) Capital reserve

Capital reserve represents the difference between (i) the aggregate of the consideration for the acquisitions upon the reorganisation completed on 15 February 2010; and (ii) the aggregate of the share capital and share premium of the directly owned subsidiaries of the Company.

(ii) Statutory reserves

The subsidiaries of the Company in the PRC are required to allocate 10% of the companies' net profit to the statutory reserves fund until such fund reaches 50% of their registered capital. The statutory reserves fund can be utilised, upon approval by the relevant authorities, to offset accumulated losses or to increase their registered capital, provided that such fund is maintained at a minimum of 25% of their registered capital. As at 31 December 2025, retained earnings comprised statutory reserves fund amounting to HK\$231,808,000 (2024: HK\$227,445,000).

附註：

(i) 資本儲備

資本儲備指下列兩者的差額：(i)於二零一零年二月十五日完成重組時的收購代價總額；及(ii)本公司直接擁有的附屬公司的股本及股份溢價總額。

(ii) 法定儲備

本公司於中國的附屬公司須將公司純利的10%分配至法定儲備金，直至該儲備金達至其註冊資本的50%。經有關當局批准後，法定儲備金可用於抵銷累計虧損或增加其註冊資本，惟該儲備金最低須維持於其註冊資本25%的水平。於二零二五年十二月三十一日，保留盈利包括法定儲備金231,808,000港元(二零二四年：227,445,000港元)。





Notes to the Consolidated Financial Statements

綜合財務報表附註

27 TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS

Material accounting policy

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Trade and other payables are presented as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair values and subsequently measured at amortised cost using the effective interest method.

27 應付賬款、其他應付賬款及應計款項

重大會計政策

應付賬款為於正常業務過程中從供應商取得商品或服務中須承擔的支付義務。

如果付款期限少於一年（或如屬較長時間，則於一般業務營運週期），應付賬款及其他應付賬款則被呈列為流動負債。否則，會被呈列為非流動負債。

應付賬款及其他應付賬款會初始按公平值確認，其後使用實際利息法按攤銷成本計量。

		As at 31 December	
		於十二月三十一日	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Trade payables (note (a))	應付賬款 (附註(a))		
Trade payables	應付賬款	1,198,883	935,193
Amount due to a related party (Note 32(b))	應付一間關聯方款項 (附註32(b))	-	2,018
		1,198,883	937,211
Other payables and accruals	其他應付賬款及應計款項		
Other accrued expenses and payables	其他應計開支及賬款	333,744	310,287
Receipt in advance from customers (note (b))	預收客戶款項 (附註(b))	267,016	136,249
Other tax payables	其他應付稅款	19,448	42,949
Payables for constructions	應付建設項目賬款	12,220	21,890
Contingent consideration payable (note (c))	應付或然代價 (附註(c))	31,091	29,393
		663,519	540,768



Notes to the Consolidated Financial Statements

綜合財務報表附註

27 TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS (continued)

(a) Trade payables

The ageing analysis of trade payables and amount due to a related party based on invoice date is as follows:

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Up to 90 days	90日以內	942,013	787,430
91 to 180 days	91日至180日	253,550	145,394
181 to 365 days	181日至365日	3,320	4,387
		1,198,883	937,211

The average credit period granted by the Group's suppliers ranges from 0 to 180 days.

(b) Receipt in advance from customers

Revenue recognised during the year ended 31 December 2025 that was included in the contract liability balance at the beginning of the year amounted to HK\$63,540,000 (2024: HK\$58,590,000). The Group expects to deliver the goods to satisfy the remaining performance obligations of these contract liabilities within one year or less.

27 應付賬款、其他應付賬款及應計款項 (續)

(a) 應付賬款

應付賬款及應付一間關聯方款項按發票日期的賬齡分析如下：

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Up to 90 days	90日以內	942,013	787,430
91 to 180 days	91日至180日	253,550	145,394
181 to 365 days	181日至365日	3,320	4,387
		1,198,883	937,211

本集團獲供應商授予的平均信貸期介乎0至180日。

(b) 預收客戶款項

截至二零二五年十二月三十一日止年度，於年初計入合約負債結餘之已確認收入為63,540,000港元（二零二四年：58,590,000港元）。本集團預期一年或以內提供貨品以履行其餘合約負債之履約責任。



Notes to the Consolidated Financial Statements

綜合財務報表附註

27 TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS (continued)

(c) Contingent consideration payable

The contingent consideration payable related to the acquisition of PAX Australia is measured at FVPL and is denominated in AUD. The following table presents the changes in the contingent consideration payable for the years ended 31 December 2025 and 2024:

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
At 1 January	於一月一日	29,393	-
Acquisition of a subsidiary	收購一間附屬公司	-	77,977
Fair value loss/(gain) on revaluation recognised in profit or loss	於損益內確認的重估公平值虧損／(收益)	1,698	(4,562)
Settlement	支付	-	(44,022)
At 31 December	於十二月三十一日	31,091	29,393
Unrealised loss/(gain) recognised in the profit or loss attributable to balance held at the end of the reporting period	於損益內確認有關於報告期末的結餘之未變現虧損／(收益)	1,698	(2,845)

As at 31 December 2024, the fair value measurement of the contingent consideration payable uses significant unobservable inputs (level 3) with the application of discounted cash flow analysis. The key unobservable input used in the analysis as at 31 December 2024 is the discount rate of 6.8%. If the discount rate shifted downward by 1.0%, the impact on profit for the year ended 31 December 2024 would be HK\$241,000 lower. The lower the discount rate, the higher the fair value.

27 應付賬款、其他應付賬款及應計款項 (續)

(c) 應付或然代價

與收購PAX Australia相關的應付或然代價以按公平值計入損益計量且以澳元計值。下表呈列截至二零二五年及二零二四年十二月三十一日止年度內應付或然代價的變動：

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
At 1 January	於一月一日	29,393	-
Acquisition of a subsidiary	收購一間附屬公司	-	77,977
Fair value loss/(gain) on revaluation recognised in profit or loss	於損益內確認的重估公平值虧損／(收益)	1,698	(4,562)
Settlement	支付	-	(44,022)
At 31 December	於十二月三十一日	31,091	29,393
Unrealised loss/(gain) recognised in the profit or loss attributable to balance held at the end of the reporting period	於損益內確認有關於報告期末的結餘之未變現虧損／(收益)	1,698	(2,845)

於二零二四年十二月三十一日，應付或然代價乃使用重大不可觀察輸入數據（第三級）並應用貼現現金流量分析計量其公平值。於二零二四年十二月三十一日，此分析所使用的主要不可觀察輸入數據為貼現率6.8%。倘該貼現率下降1.0%，對截至二零二四年十二月三十一日止年度溢利的影響將為下降241,000港元。貼現率越低，公平值越高。





Notes to the Consolidated Financial Statements

綜合財務報表附註

28 DEFERRED INCOME TAX

Material accounting policy

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted at the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

28 遞延所得稅

重大會計政策

遞延所得稅乃就資產與負債的稅基及其於綜合財務報表中的賬面值兩者間產生的暫時性差額，並以負債法悉數進行撥備。然而，倘遞延稅項負債產生自商譽的初始確認，則不會被確認。倘遞延所得稅乃產生自於除業務合併外的交易中對資產或負債的初始確認，而於交易當時並無影響會計或應課稅溢利或虧損且不產生相等金額的應課稅及可扣減的暫時性差額，亦不會被確認。遞延所得稅乃以於報告期末已制定或實質上已制定，並預期於變現相關遞延所得稅資產或償還相關遞延所得稅負債時適用的稅率（及法例）釐定。

遞延稅項資產只會於未來可能有應課稅金額可使用該等暫時性差額及虧損時方予以確認。

當海外業務投資的賬面值及稅基產生暫時性差額，而本集團有能力控制暫時性差額撥回的時間點，且有可能不會在可見將來撥回時，遞延稅項負債及資產則不會被確認。





Notes to the Consolidated Financial Statements

綜合財務報表附註

28 DEFERRED INCOME TAX (continued)

The movements in deferred income tax assets and liabilities during the year are as follows:

Deferred income tax assets

		Year ended 31 December 截至十二月三十一日止年度							
		2025 二零二五年				2024 二零二四年			
		Provisions	Leases	Unrealised profit on inventories	Total	Provisions	Leases	Unrealised profit on inventories	Total
		撥備 HK\$'000 千港元	租賃 HK\$'000 千港元	溢利 存貨未變現 HK\$'000 千港元	合計 HK\$'000 千港元	撥備 HK\$'000 千港元	租賃 HK\$'000 千港元	溢利 存貨未變現 HK\$'000 千港元	合計 HK\$'000 千港元
At 1 January	於一月一日	38,644	19,487	83,213	141,344	39,269	20,056	127,483	186,808
Acquisition of a subsidiary	收購一間附屬公司	-	-	-	-	306	3,655	-	3,961
Credited/(charged) to the consolidated income statement	計入/(扣除自) 綜合收益表	20,406	(3,806)	(56,223)	(39,623)	423	(3,170)	(41,080)	(43,827)
Exchange realignment	匯兌調整	1,951	1,035	2,685	5,671	(1,354)	(1,054)	(3,190)	(5,598)
At 31 December	於十二月三十一日	61,001	16,716	29,675	107,392	38,644	19,487	83,213	141,344
Set-off against deferred income tax liabilities	抵銷遞延所得稅負債	-	(16,716)	-	(16,716)	-	(19,487)	-	(19,487)
Deferred income tax assets, net at 31 December	於十二月三十一日的遞延所得稅資產淨額	61,001	-	29,675	90,676	38,644	-	83,213	121,857

Deferred income tax liabilities

		Year ended 31 December 截至十二月三十一日止年度							
		2025 二零二五年				2024 二零二四年			
		Leases	Revaluation of intangible assets	Others	Total	Leases	Revaluation of intangible assets	Others	Total
		租賃 HK\$'000 千港元	無形資產重估 HK\$'000 千港元	其他 HK\$'000 千港元	合計 HK\$'000 千港元	租賃 HK\$'000 千港元	無形資產重估 HK\$'000 千港元	其他 HK\$'000 千港元	合計 HK\$'000 千港元
At 1 January	於一月一日	(21,636)	(13,053)	(260)	(34,949)	(18,260)	(2,865)	(2,636)	(23,761)
Acquisition of a subsidiary	收購一間附屬公司	-	-	-	-	(7,493)	(13,182)	(68)	(20,743)
Credited/(charged) to the consolidated income statement	計入/(扣除自) 綜合收益表	1,882	(1,821)	(948)	(887)	2,712	1,456	2,414	6,582
Exchange realignment	匯兌調整	(1,433)	(1,025)	(53)	(2,511)	1,405	1,538	30	2,973
At 31 December	於十二月三十一日	(21,187)	(15,899)	(1,261)	(38,347)	(21,636)	(13,053)	(260)	(34,949)
Set-off against deferred income tax assets	抵銷遞延所得稅資產	16,716	-	-	16,716	19,487	-	-	19,487
Deferred income tax liabilities, net at 31 December	於十二月三十一日的遞延所得稅負債淨額	(4,471)	(15,899)	(1,261)	(21,631)	(2,149)	(13,053)	(260)	(15,462)

28 遞延所得稅 (續)

遞延所得稅資產與負債於年內之變動如下：

遞延所得稅資產

遞延所得稅負債





Notes to the Consolidated Financial Statements

綜合財務報表附註

28 DEFERRED INCOME TAX (continued)

Deferred income tax assets are recognised for tax losses carried forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. At 31 December 2025, the Group has unrecognised tax losses to be carried forward against future taxable income amounted to HK\$739,742,000 (2024: HK\$650,101,000). All tax losses will be expired from 2026 to 2045 (2024: 2025 to 2044). The potential deferred income tax assets in respect of these tax losses which have not been recognised will be calculated based on the effective income tax rates according to prevailing tax laws and regulations in which the Group operates.

Caishui Circular 1 of 2008, which was jointly issued by the Ministry of Finance and the State Taxation Administration of the PRC, took effect on 22 February 2008. Under the circular, dividends declared by foreign investment enterprises (“FIEs”) to foreign investors out of their cumulative retained earnings as at 31 December 2007 shall be exempt from withholding income tax. For dividends declared out of profit earned after 1 January 2008, withholding income tax will be levied on the foreign investor at a tax rate of 10% unless the foreign investor’s jurisdiction of incorporation has a tax treaty with the PRC that provides for a different withholding tax arrangement.

As at 31 December 2025, deferred income tax liabilities have not been provided for in the consolidated financial statements in respect of the withholding tax that would be payable on unremitted earnings of the PRC subsidiaries of the Group amounting to approximately HK\$501,456,000 (2024: HK\$463,425,000), as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

28 遞延所得稅 (續)

遞延所得稅資產乃因應相關稅務利益有可能透過日後應課稅溢利變現而就所結轉的稅項虧損作確認。於二零二五年十二月三十一日，本集團的未確認稅項虧損為739,742,000港元（二零二四年：650,101,000港元），可結轉以抵銷日後應課稅收入。所有稅項虧損將於二零二六年至二零四五年（二零二四年：二零二五年至二零四四年）到期。尚未確認的該等稅項虧損的潛在遞延所得稅資產將根據實際所得稅稅率及當時本集團經營適用的稅法及規例計算。

中國財政部及國家稅務總局聯合發佈的財稅二零零八年第1號通知於二零零八年二月二十二日生效。根據該通知，外商投資企業（「外資企業」）自其二零零七年十二月三十一日的累計保留盈利向海外投資者宣派的股息將豁免繳納預扣所得稅。自二零零八年一月一日後所賺取的溢利中宣派的股息，將按10%的稅率對海外投資者徵收預扣所得稅，除非海外投資者註冊成立的司法管轄區與中國訂有稅務協定，規定不同的預扣稅安排。

於二零二五年十二月三十一日，由於本集團有能力控制撥回暫時性差額的時間點且暫時性差額可能不會於可見未來撥回，故尚未就本集團的中國附屬公司未匯盈利的應付預扣稅於綜合財務報表作出遞延所得稅負債撥備約501,456,000港元（二零二四年：463,425,000港元）。





Notes to the Consolidated Financial Statements

綜合財務報表附註

29 NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

29 綜合現金流量表附註

(a) Reconciliation of profit before income tax to cash generated from operations

(a) 除所得稅前溢利與經營所得現金的對賬

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Profit before income tax	除所得稅前溢利	909,931	861,245
Adjustments for:	調整：		
Interest income	利息收入	(16,825)	(20,661)
Finance costs	財務費用	3,966	5,556
Share-based payment expenses	股份支付費用	-	31,668
Depreciation of property, plant and equipment	物業、廠房及設備折舊	74,342	63,673
Depreciation of right-of-use assets	使用權資產折舊	26,838	29,112
Amortisation of intangible assets	無形資產攤銷	11,190	5,254
Losses on disposals of property, plant and equipment	出售物業、廠房及設備的虧損	651	258
Gain on early termination of a lease	提前終止一份租約的收益	(6,234)	-
Share of results of investments accounted for using the equity method	應佔按權益法入賬之投資業績	1,897	(10,638)
Employee benefit obligations – defined benefit plans	僱員福利債務—界定福利計劃	699	614
Net impairment losses/(reversal of impairment losses) on financial assets	金融資產之減值淨虧損／(減值虧損撥回淨額)	6,836	(6,963)
Fair value loss on an investment at fair value through profit or loss	一項按公平值計入損益之投資之公平值虧損	17,974	3,701
Fair value loss/(gain) on a contingent consideration payable	一項應付或然代價的公平值虧損／(收益)	1,698	(4,562)
Provision for obsolete inventories	陳舊存貨撥備	142,181	20,115
Direct written off of obsolete inventories	直接撇銷陳舊存貨	64,819	-
Operating profit before working capital changes	營運資金變動前的經營溢利	1,239,963	978,372
(Increase)/decrease in trade and bills receivables, other financial assets at amortised cost and other assets	應收賬款及應收票據、按攤銷成本列賬之其他金融資產及其它資產(增加)／減少	(221,083)	104,250
Decrease in inventories	存貨減少	40,097	188,643
Increase in restricted cash	受限制現金增加	(13,421)	(7,888)
Increase in trade payables, other payables and accruals	應付賬款、其他應付賬款及應計款項增加	307,014	53,548
Cash generated from operations	經營所得現金	1,352,570	1,316,925



Notes to the Consolidated Financial Statements

綜合財務報表附註

29 NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT (continued)

(b) Proceeds from sales of property, plant and equipment

In the consolidated cash flow statement, proceeds from sales of property, plant and equipment comprise:

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Net book amount	賬面淨值	2,459	258
Losses on disposals of property, plant and equipment	出售物業、廠房及設備的虧損	(651)	(258)
Proceeds from sales of property, plant and equipment	出售物業、廠房及設備所得款項	1,808	–

(c) Reconciliation of liabilities arising from financing activities

This section sets out the movement in liabilities arising from financing activities for each of the years presented.

		Lease liabilities 租賃負債 HK\$'000 千港元
As at 1 January 2025	於二零二五年一月一日	87,825
Additions on leases	租賃添置	11,565
Financing cash flows	融資現金流量	(17,612)
Early termination of lease	提前終止租約	(23,639)
Exchange realignment	匯兌調整	3,328
As at 31 December 2025	於二零二五年十二月三十一日	61,467
As at 1 January 2024	於二零二四年一月一日	108,215
Additions on leases	租賃添置	3,070
Financing cash flows	融資現金流量	(19,830)
Exchange realignment	匯兌調整	(3,630)
As at 31 December 2024	於二零二四年十二月三十一日	87,825

Interest expense on lease liabilities for the year ended 31 December 2025 amounted to HK\$3,966,000 (2024: HK\$5,556,000) are presented as operating cash flows in the consolidated cash flow statement.

(b) 出售物業、廠房及設備所得款項

於綜合現金流量表中，出售物業、廠房及設備所得款項包括：

		Year ended 31 December 截至十二月三十一日止年度	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Net book amount	賬面淨值	2,459	258
Losses on disposals of property, plant and equipment	出售物業、廠房及設備的虧損	(651)	(258)
Proceeds from sales of property, plant and equipment	出售物業、廠房及設備所得款項	1,808	–

(c) 融資活動所產生負債的對賬

本節載列所呈列各年度融資活動所產生負債的變動。

		Lease liabilities 租賃負債 HK\$'000 千港元
As at 1 January 2025	於二零二五年一月一日	87,825
Additions on leases	租賃添置	11,565
Financing cash flows	融資現金流量	(17,612)
Early termination of lease	提前終止租約	(23,639)
Exchange realignment	匯兌調整	3,328
As at 31 December 2025	於二零二五年十二月三十一日	61,467
As at 1 January 2024	於二零二四年一月一日	108,215
Additions on leases	租賃添置	3,070
Financing cash flows	融資現金流量	(19,830)
Exchange realignment	匯兌調整	(3,630)
As at 31 December 2024	於二零二四年十二月三十一日	87,825

截至二零二五年十二月三十一日止年度的租賃負債利息費用金額為3,966,000港元(二零二四年：5,556,000港元)已於綜合現金流量表呈列為經營現金流量。



Notes to the Consolidated Financial Statements

綜合財務報表附註

30 CONTINGENT LIABILITIES

As at 31 December 2025 and 2024, the Group had no material contingent liabilities.

31 CAPITAL COMMITMENT

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities are as follows:

30 或然負債

於二零二五年及二零二四年十二月三十一日，本集團並無重大或然負債。

31 資本承諾

於報告期末已訂約但未確認為負債的重大資本開支如下：

		As at 31 December 於十二月三十一日	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Property, plant and equipment in the PRC	位於中國的物業、廠房及設備	3,738	8,110



Notes to the Consolidated Financial Statements

綜合財務報表附註

32 RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has, directly or indirectly, the ability to control the other party or exercise significant influence or joint control over the other party in making financial and operating decisions.

(a) Transactions with related parties

Except for those disclosed below and elsewhere on the consolidated financial statements, the Group had no other significant transactions with related parties during the year ended 31 December 2025 (2024: same).

32 關聯方交易

倘一名人士有能力直接或間接控制其他人士或在其他人士作出財務及經營決策時對其施加重大影響或共同控制，則該人士被認為是該名其他人士的關聯方。

(a) 與關聯方的交易

除下文所披露者及綜合財務報表的其他地方外，本集團於截至二零二五年十二月三十一日止年度與關聯方並無任何其他重大交易（二零二四年：同上）。

		Year ended 31 December	
		截至十二月三十一日止年度	
		2025	2024
		二零二五年	二零二四年
		HK\$'000	HK\$'000
		千港元	千港元
Transactions with subsidiaries of Hi Sun*:	與高陽*之附屬公司的交易：		
– Sales of electronic payment products to a subsidiary of Hi Sun (note (i))	– 向高陽之一間附屬公司銷售電子支付產品 (附註(i))	88	15
– Rental fee paid to a subsidiary of Hi Sun (note (ii))	– 向高陽之一間附屬公司支付租金 (附註(ii))	227	348
– Service income from a subsidiary of Hi Sun (note (iii))	– 自高陽之一間附屬公司的服務收入 (附註(iii))	12	–
Transactions with a joint venture:	與一間合營公司的交易：		
– Commission to a joint venture (note (iv))	– 向一間合營公司支付佣金 (附註(iv))	5,303	27,311
– Service income from a joint venture (note (iv))	– 自一間合營公司的服務收入 (附註(iv))	199	16,807

* The Company is an associated company of Hi Sun Technology (China) Limited ("Hi Sun"), whose shares are listed on the Main Board of the Stock Exchange.

Notes:

(i) Sales of electronic payment products to a subsidiary of Hi Sun (the "Sales") were transacted pursuant to the terms and conditions set out in the framework agreement entered into by the Company and Hi Sun on 31 December 2024. A framework agreement in respect of the Sales (the "Sales Framework Agreement") was originally entered into by the Company and Hi Sun on 19 December 2012. The terms and conditions of the Sales Framework Agreement were renewed on 31 December 2015, 5 December 2018, 23 December 2021 and 31 December 2024 respectively. These transactions were continuing connected transactions as defined in Chapter 14A of the Listing Rules. The Company has complied with the applicable requirements in accordance with Chapter 14A of the Listing Rules in respect of these transactions.

* 本公司為高陽科技(中國)有限公司(「高陽」)的聯營公司，其股份於聯交所主板上市。

附註：

(i) 向高陽之一間附屬公司銷售電子支付產品(「銷售」)按本公司與高陽於二零二四年十二月三十一日訂立的框架協議所載條款及條件進行交易。本公司與高陽原於二零一二年十二月十九日就銷售訂立框架協議(「銷售框架協議」)。銷售框架協議所載條款已分別於二零一五年十二月三十一日、二零一八年十二月五日、二零二一年十二月二十三日及二零二四年十二月三十一日重續。該等交易為上市規則第十四A章所界定的持續關連交易。本公司已就該等交易遵守上市規則第十四A章適用的規定。



Notes to the Consolidated Financial Statements

綜合財務報表附註

32 RELATED PARTY TRANSACTIONS (continued)

(a) Transactions with related parties (continued)

Notes: (continued)

- (ii) Rental fees paid to a subsidiary of Hi Sun were charged at a fixed monthly fee mutually agreed. These transactions were de minimis continuing connected transactions exempt from shareholders' approval, annual review and all disclosure requirements under Chapter 14A of the Listing Rules.
- (iii) For the year ended 31 December 2025, service income from a subsidiary of Hi Sun were transacted pursuant to mutually agreed terms and conditions. These transactions were de minimis connected transactions exempt from shareholders' approval and all disclosure requirements under Chapter 14A of the Listing Rules.
- (iv) Commission to and service income from a joint venture were transacted pursuant to mutually agreed terms and conditions. These transactions did not constitute connected transactions or continuing connected transactions under Chapter 14A of the Listing Rules.

(b) Balance with a related party

Balance with a joint venture:
– Amount due to a joint venture
(note (i), Note 27)

與一間合營公司的結餘：
– 應付一間合營公司款項
(附註(i)、附註27)

– 2,018

Note:

- (i) The balance with a joint venture is unsecured, interest-free and with a credit period of 30 days.

(c) Key management compensation

During the years ended 31 December 2025 and 2024, key management compensation is equivalent to the Directors' emoluments as disclosed in Note 34(a).

The Group has also disclosed restated related party information for the comparative period of 2024 in this consolidated financial statements regarding transactions and balances with certain former directors in relation to PAX Australia. Please refer to Note 34(f) for details.

32 關聯方交易 (續)

(a) 與關聯方的交易 (續)

附註：(續)

- (ii) 向高陽的一間附屬公司支付的租金每月按共同協定的固定費用收取。該等交易為上市規則第十四A章項下最低限額持續關連交易，豁免遵守股東批准、年度審閱及所有披露的規定。
- (iii) 截止二零二五年十二月三十一日止年度，自高陽的一間附屬公司的服務收入乃根據共同協定的條款及條件進行。該等交易為上市規則第十四A章項下最低限額關連交易，豁免遵守股東批准及所有披露的規定。
- (iv) 向一間合營公司支付佣金及自一間合營公司的服務收入乃根據共同協定的條款及條件進行。該等交易並不構成上市規則第十四A章項下的關連交易或持續關連交易。

(b) 與一間關聯方的結餘

As at 31 December

於十二月三十一日

2025 2024

二零二五年 二零二四年

HK\$'000 HK\$'000

千港元 千港元

附註：

- (i) 該等與一間合營公司的結餘為無抵押、免息且附帶30日信貸期。

(c) 主要管理層酬金

截至二零二五年及二零二四年十二月三十一日止年度，主要管理層酬金相等於附註34(a)披露之董事酬金。

本集團亦已於本綜合財務報表中就與若干前任董事有關於PAX Australia的交易及結餘，披露二零二四年比較期間重新列報的關聯方資料。詳情請參閱附註34(f)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

33 BALANCE SHEET AND RESERVES MOVEMENT OF THE COMPANY

Balance sheet of the Company

33 本公司資產負債表及儲備變動

本公司資產負債表

		As at 31 December 於十二月三十一日	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
	Note 附註		
ASSETS	資產		
Non-current assets	非流動資產		
Investments in subsidiaries	於附屬公司的投資	679,457	680,140
Total non-current assets	非流動資產總額	679,457	680,140
Current assets	流動資產		
Other current assets	其他流動資產	1,384	921
Amounts due from subsidiaries	應收附屬公司款項	816,729	815,729
Cash and cash equivalents	現金及現金等價物	46,678	97,084
Total current assets	流動資產總額	864,791	913,734
Total assets	資產總額	1,544,248	1,593,874
EQUITY	權益		
Equity attributable to the owners of the Company	本公司擁有人應佔權益		
Share capital	股本	106,082	106,170
Reserves	儲備	(a) 1,375,812	1,460,433
Total equity	權益總額	1,481,894	1,566,603
LIABILITIES	負債		
Non-current liabilities	非流動負債		
Current tax liabilities	當期稅務負債	40,714	–
Total non-current liabilities	非流動負債總額	40,714	–
Current liabilities	流動負債		
Other payables and accruals	其他應付賬款及應計款項	21,640	27,271
Total current liabilities	流動負債總額	21,640	27,271
Total liabilities	負債總額	62,354	27,271
Total equity and liabilities	權益及負債總額	1,544,248	1,593,874



Notes to the Consolidated Financial Statements

綜合財務報表附註

33 BALANCE SHEET AND RESERVES MOVEMENT OF THE COMPANY (continued)

33 本公司資產負債表及儲備變動 (續)

(a) Reserves movement of the Company

(a) 本公司儲備變動

		Share premium 股份溢價 HK\$'000 千港元	Treasury shares 庫存股 HK\$'000 千港元	Share option reserve 購股權儲備 HK\$'000 千港元	Retained earnings 保留盈利 HK\$'000 千港元	Total 總計 HK\$'000 千港元
For the year ended 31 December 2025						
截至二零二五年十二月三十一日止年度						
Balance at 1 January 2025	於二零二五年一月一日之結餘	1,010,082	-	204,000	246,351	1,460,433
Comprehensive income	全面收益					
Profit for the year	年度溢利	-	-	-	450,480	450,480
Transactions with owners	與擁有人之交易					
Repurchase of the Company's shares	回購本公司的股份	(9,687)	-	-	-	(9,687)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	(529,856)	(529,856)
Share option scheme – share options exercised	購股權計劃 – 已行使購股權	4,442	-	-	-	4,442
Balance at 31 December 2025	於二零二五年十二月三十一日之結餘	1,004,837	-	204,000	166,975	1,375,812
For the year ended 31 December 2024						
截至二零二四年十二月三十一日止年度						
Balance at 1 January 2024	於二零二四年一月一日之結餘	1,058,277	(40)	172,332	146,827	1,377,396
Comprehensive income	全面收益					
Profit for the year	年度溢利	-	-	-	600,827	600,827
Transactions with owners	與擁有人之交易					
Repurchase of the Company's shares	回購本公司的股份	(56,114)	40	-	-	(56,074)
Dividends to the shareholders of the Company	已給本公司股東之股息	-	-	-	(501,303)	(501,303)
Share option scheme – value of services provided	購股權計劃 – 已提供服務的價值	-	-	31,668	-	31,668
– share options exercised	– 已行使購股權	7,919	-	-	-	7,919
Balance at 31 December 2024	於二零二四年十二月三十一日之結餘	1,010,082	-	204,000	246,351	1,460,433



Notes to the Consolidated Financial Statements

綜合財務報表附註

34 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HONG KONG LISTING RULES)

34 董事利益及權益 (香港公司條例 (第622章) 第383節、公司 (披露董事利益資料) 規定 (第622G章) 及香港上市規則規定的披露)

(a) Directors' and chief executive's emoluments

The remuneration of every Director and the chief executive of the Company during the years ended 31 December 2025 and 2024 is set out below:

(a) 董事及行政總裁酬金

截至二零二五及二零二四年十二月三十一日止年度，本公司各董事及行政總裁的薪酬載列如下：

		For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度							Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking 就個人擔任董事 (不論為本公司或其附屬公司業務) 職務已付或應收的酬金		
Name 姓名		Fees	Salary	Discretionary bonuses	Housing allowance	Estimated money value of other benefits	Employer's contribution to a retirement benefit scheme	Emoluments paid or receivable in respect of accepting office as director	Emoluments paid or receivable in respect of other services in connection with the management of the affairs of the Company or its subsidiary undertaking	Total	
		袍金 HK\$'000 千港元	薪金 HK\$'000 千港元	酌情花紅 HK\$'000 千港元	房屋津貼 HK\$'000 千港元	其他利益的估計貨幣價值 HK\$'000 千港元	僱主的退休福利計劃供款 HK\$'000 千港元	就接受董事職務已付或應收薪酬 HK\$'000 千港元	就董事管理本公司或其附屬公司業務事宜的其他服務已付或應收酬金 HK\$'000 千港元	總計 HK\$'000 千港元	
Executive Directors 執行董事											
Xu Changjun ⁽¹⁾ (Chairman)	徐昌軍 ⁽¹⁾ (主席)	181	-	2,000	-	-	2	-	-	2,183	
Luo Shaowen ⁽²⁾ (Chief Executive Officer)	羅韶文 ⁽²⁾ (行政總裁)	181	352	6,000	-	-	4	-	-	6,537	
Li Wenjin	李文晉	3,360	-	5,000	-	-	18	-	-	8,378	
Li Heguo ⁽³⁾	李和國 ⁽³⁾	161	62	2,000	-	-	2	-	-	2,225	
Zhang Hui ⁽⁴⁾	張輝 ⁽⁴⁾	140	28	600	-	-	3	-	-	771	
Nie Guoming ⁽⁵⁾	聶國明 ⁽⁵⁾	2,163	1,246	-	-	-	16	-	-	3,425	
Lu Jie ⁽⁶⁾	聶杰 ⁽⁶⁾	1,740	823	-	-	-	25	-	-	2,588	
Cheung Shi Yeung ⁽⁷⁾ (Chief Financial Officer & Company Secretary)	張仕揚 ⁽⁷⁾ (首席財務官兼公司秘書)	2,839	-	-	-	-	18	-	-	2,857	
		10,765	2,511	15,600	-	-	88	-	-	28,964	
Independent Non-Executive Directors 獨立非執行董事											
Yip Wai Ming	葉偉明	300	-	350	-	-	-	-	-	650	
Wu Min	吳敏	300	-	350	-	-	-	-	-	650	
Man Kwok Kuen, Charles	文國權	300	-	350	-	-	-	-	-	650	
Fok Wai Shun, Wilson	霍偉舜	300	-	350	-	-	-	-	-	650	
		1,200	-	1,400	-	-	-	-	-	2,600	
Total	總計	11,965	2,511	17,000	-	-	88	-	-	31,564	



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綜合財務報表附註

34 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HONG KONG LISTING RULES)

(continued)

(a) Directors' and chief executive's emoluments

(continued)

Notes:

- (i) Mr. Xu Changjun was appointed as an Executive Director and the Chairman of the Company on 12 December 2025.
- (ii) Mr. Luo Shaowen was appointed as an Executive Director and the Chief Executive Officer of the Company on 12 December 2025.

For the year ended 31 December 2025, the total emoluments paid or receivable in respect of Mr. Luo's services prior to his appointment as an Executive Director and the Chief Executive Officer amounted to HK\$6,138,000, comprising salary of HK\$6,080,000 and the employer's contribution to a retirement benefit scheme of HK\$58,000.
- (iii) Mr. Li Heguo was appointed as an Executive Director of the Company on 12 December 2025.
- (iv) Mr. Zhang Hui was appointed as an Executive Director of the Company on 12 December 2025.
- (v) Mr. Nie Guoming resigned as an Executive Director of the Company with effect from 12 December 2025.
- (vi) Mr. Lu Jie resigned as an Executive Director of the Company with effect from 12 December 2025.
- (vii) Mr. Cheung Shi Yeung resigned as an Executive Director of the Company with effect from 12 December 2025 and continues to serve as the Chief Financial Officer and one of the joint company secretaries of the Company.

34 董事利益及權益 (香港公司條例 (第 622章) 第383節、公司 (披露董事利 益資料) 規定 (第622G章) 及香港上 市規則規定的披露) (續)

(a) 董事及行政總裁酬金 (續)

附註：

- (i) 徐昌軍先生於二零二五年十二月十二日獲委任為本公司執行董事及主席。
- (ii) 羅韶文先生於二零二五年十二月十二日獲委任為本公司執行董事及行政總裁。

截至二零二五年十二月三十一日止年度，就羅先生於獲委任為執行董事及行政總裁前所提供之服務而已支付或應付的酬金總額為6,138,000港元，當中包括薪金6,080,000港元及僱主的退休福利計劃供款58,000港元。
- (iii) 李和國先生於二零二五年十二月十二日獲委任為本公司執行董事。
- (iv) 張輝先生於二零二五年十二月十二日獲委任為本公司執行董事。
- (v) 聶國明先生自二零二五年十二月十二日起辭任本公司執行董事。
- (vi) 蘆杰先生自二零二五年七月三日起辭任本公司執行董事。
- (vii) 張仕揚先生自二零二五年十二月十二日起辭任本公司執行董事，並將繼續擔任本公司首席財務官及其中一名聯席公司秘書。



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34 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HONG KONG LISTING RULES)

(continued)

(a) Directors' and chief executive's emoluments (continued)

The remuneration of every Director and the chief executive of the Company during the years ended 31 December 2025 and 2024 is set out below: (continued)

34 董事利益及權益 (香港公司條例 (第622章) 第383節、公司 (披露董事利益資料) 規定 (第622G章) 及香港上市規則規定的披露) (續)

(a) 董事及行政總裁酬金 (續)

截至二零二五及二零二四年十二月三十一日止年度，本公司各董事及行政總裁的薪酬載列如下：(續)

		For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度								
		Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking 就個人擔任董事 (不論為本公司或其附屬公司業務) 職務已付或應收的酬金								
Name 姓名		Fees	Salary	Discretionary bonuses	Housing allowance	Estimated money value of other benefits	Employer's contribution to a retirement benefit scheme	Emoluments paid or receivable in respect of accepting office as director	Emoluments paid or receivable in respect of other services in connection with the management of the Company or its subsidiary undertaking 就董事管理 本公司或其 附屬公司業務 事宜的其他 服務已付或 應收酬金	Total
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Executive Directors 執行董事										
Nie Guoming (Chairman) 聶國明 (主席)		2,360	1,242	3,000	-	598	73	-	-	7,273
Lu Jie (Chief Executive Officer) 盧杰 (行政總裁)		3,480	5,570	9,000	-	6,578	97	-	-	24,725
Li Wenjin 李文晉		3,360	-	9,000	-	6,578	18	-	-	18,956
Cheung Shi Yeung ⁽ⁱ⁾ (Chief Financial Officer & Company Secretary) 張仕揚 ⁽ⁱ⁾ (首席財務官兼公司秘書)		2,395	-	4,000	-	550	15	-	-	6,960
		11,595	6,812	25,000	-	14,304	203	-	-	57,914
Independent Non-Executive Directors 獨立非執行董事										
Yip Wai Ming 葉偉明		300	-	350	-	-	-	-	-	650
Wu Min 吳敏		300	-	350	-	-	-	-	-	650
Man Kwok Kuen, Charles 文國權		300	-	350	-	-	-	-	-	650
Fok Wai Shun, Wilson 霍偉舜		300	-	350	-	-	-	-	-	650
		1,200	-	1,400	-	-	-	-	-	2,600
Total	總計	12,795	6,812	26,400	-	14,304	203	-	-	60,514

Note:

(i) Mr. Cheung Shi Yeung was appointed as an Executive Director of the Company on 14 March 2024.

附註：

(i) 張仕揚先生於二零二四年三月十四日獲委任為本公司執行董事。





Notes to the Consolidated Financial Statements

綜合財務報表附註

34 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HONG KONG LISTING RULES)

(continued)

(b) Directors' retirement benefits

None of the directors received or will receive any retirement benefits during the year (2024: Nil).

(c) Directors' termination benefits

None of the directors received or will receive any termination benefits during the year (2024: Nil).

(d) Consideration provided to third parties for making available directors' services

During the year ended 31 December 2025, the Company did not pay consideration to any third parties for making available directors' services (2024: Nil).

(e) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

During the year ended 31 December 2025, there are no loans, quasi-loans and other dealing arrangements in favour of the directors, or controlled bodies corporate by and connected entities with such directors (2024: Nil).

34 董事利益及權益 (香港公司條例 (第622章) 第383節、公司 (披露董事利益資料) 規定 (第622G章) 及香港上市規則規定的披露) (續)

(b) 董事退休福利

年內，概無董事已收取或將收取任何退休福利 (二零二四年：無)。

(c) 董事終止僱傭福利

年內，概無董事已收取或將收取任何終止僱傭福利 (二零二四年：無)。

(d) 就作出董事服務向第三方提供的代價

截至二零二五年十二月三十一日止年度，本公司概無就作出董事服務向任何第三方支付代價 (二零二四年：無)。

(e) 有關以董事、受控制法人團體及該等董事的關聯實體為受益人的貸款、準貸款及其他交易的資料

截至二零二五年十二月三十一日止年度，概無有關以董事、受控制法人團體及該等董事的關聯實體為受益人的貸款、準貸款及其他交易安排 (二零二四年：無)。





Notes to the Consolidated Financial Statements

綜合財務報表附註

34 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HONG KONG LISTING RULES)

(continued)

(f) Directors' material interests in transactions, arrangements or contracts

In 2024, the Group paid consideration of AUD3,679,000 (equivalent to HK\$19,225,000) each to the nominees of Mr. Nie Guoming (a former director and chief executive officer of the Company prior to the termination of his positions with the Group by agreement on 12 December 2025) and Mr. Lu Jie (a former director and chief executive officer of the Company who resigned on 3 July 2025) in connection with the acquisition of PAX Australia. Subsequent to the acquisition, the Group received a refund of the consideration amounting to AUD3,679,000 (equivalent to HK\$18,695,000) each from Mr. Nie Guoming and Mr. Lu Jie in December 2025. The refund secured by the Company is part of the remedial measures taken by the Company given the late disclosure of connection transactions regarding the acquisition of PAX Australia required under the Listing Rules, further details of which are set out in the announcement of the Company dated 12 December 2025. As at 31 December 2024, the contingent consideration payable to the nominees of Mr. Nie Guoming and Mr. Lu Jie amounted to AUD1,559,000 (equivalent to HK\$7,525,000) each. In 2024, sales by the Group to PAX Australia under the distributorship transactions (details of which are set out in the announcement of the Company dated 12 December 2025) prior to the acquisition amounted to HK\$29,208,000. For details of the acquisition and the distributorship transactions with PAX Australia prior to the acquisition completion, please refer to the section headed "Connected Transactions" in the Report of the Directors and the Company's announcements dated 5 August 2024 and 12 December 2025.

Save as disclosed in this annual report, no significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2024: Nil).

34 董事利益及權益(香港公司條例(第622章)第383節、公司(披露董事利益資料)規定(第622G章)及香港上市規則規定的披露)(續)

(f) 董事於交易、安排或合約中的重大權益

於二零二四年，本集團就收購PAX Australia向聶國明先生(於二零二五年十二月十二日以協議方式終止其於本集團之職務前為本公司董事兼行政總裁)及蘆杰先生(於二零二五年七月三日辭任本公司董事兼行政總裁)各自的代理人分別支付代價3,679,000澳元(相當於約19,225,000港元)。收購後，本集團於二零二五年十二月分別從聶國明先生及蘆杰先生各自收到對價退款3,679,000澳元(相當於約18,695,000港元)。該退款為本公司因未能及時按照上市規則披露有關收購PAX Australia的關連交易而採取的其中一項補救措施，更多詳情載於本公司日期為二零二五年十二月十二日的公告。於二零二四年十二月三十一日，應付聶國明先生及蘆杰先生各自代理人的或然代價分別為1,559,000澳元(相當於約7,525,000港元)。於二零二四年，本集團於收購前根據分銷交易(其詳情載於本公司日期為二零二五年十二月十二日的公告)向PAX Australia的銷售金額為29,208,000港元。有關上述收購、收購完成前與PAX Australia進行的分銷交易及退款的詳情，請參閱董事會報告內「關連交易」一節及本公司日期為二零二四年八月五日及二零二五年十二月十二日之公告。

除本年報所披露者外，本公司概無就其業務訂立本公司為其中訂約方及本公司董事直接或間接擁有重大權益而於年終或年內任何時間仍然存續的重大交易、安排或合約(二零二四年：無)。



Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES

This note provides a list of other potentially material accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the Group consisting of the Company and its subsidiaries.

35.1 Principles of consolidation and equity accounting

(i) *Subsidiaries*

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to Note 35.2).

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated balance sheet respectively.

(ii) *Associated companies*

Associated companies are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associated companies are accounted for using the equity method of accounting (see (iv) below), after initially being recognised at cost.

35 其他潛在重大會計政策概要

本附註載列編制此綜合財務報表所採用的其他潛在重大會計政策。除另有說明外，該等政策於所有呈列年度一直貫徹應用。本財務報表是為本集團（包括本公司及其附屬公司）而編制。

35.1 合併原則及權益會計法

(i) *附屬公司*

附屬公司指本集團對其有控制權的所有實體。本集團對實體有控制權，是指本集團因參與該實體的營運而承擔其可變回報的相關風險或有權享有其可變回報，並能夠運用其指導實體活動的權力影響上述回報。附屬公司在控制權轉移至本集團當日全數合併入賬。附屬公司在控制權終止之日起終止合併入賬。

本集團的業務合併使用收購會計法入賬（參考附註35.2）。

集團內公司間交易、結餘及集團公司間交易的未變現收益均予以對銷。未變現虧損亦會對銷，除非該交易提供證據顯示所轉讓資產出現減值情況。附屬公司的會計政策已按需要變更，以確保與本集團所採納的政策貫徹一致。

附屬公司業績及權益的非控股權益分別於綜合收益表、綜合全面收益表、綜合權益變動表及綜合資產負債表內單獨列示。

(ii) *聯營公司*

聯營公司指本集團對其有重大影響力而無控制權或共同控制權的實體，通常情況乃本集團持有20%至50%表決權。於聯營公司的投資乃初始按成本確認後，使用權益會計法（見下文(iv)）入賬。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.1 Principles of consolidation and equity accounting (continued)

(iii) Joint arrangements

Under HKFRS 11 “Joint Arrangements”, investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. As at 31 December 2024, the Group has a joint venture.

Interests in the joint ventures are accounted for using the equity method (see (iv) below), after initially being recognised at cost in the consolidated balance sheet.

(iv) Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group’s share of the post-acquisition profits or losses of the investee in profit or loss, and the Group’s share of movements in other comprehensive income of the investee in other comprehensive income. Dividend received or receivable from associated companies and joint ventures are recognised as a reduction in the carrying amount of the investment.

Where the Group’s share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associated company and joint venture are eliminated to the extent of the Group’s interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in Note 35.6.

35 其他潛在重大會計政策概要 (續)

35.1 合併原則及權益會計法 (續)

(iii) 聯合安排

根據香港財務報告準則第11號「聯合安排」，對聯合安排的投資須分類為共同經營或合營公司，有關分類視乎各投資者的合同權益和義務而定，而非合營安排的法律結構。截至二零二四年十二月三十一日，本集團擁有一間合營公司。

於合營公司的權益於綜合資產負債表按成本初始確認後使用權益法（見下文(iv)）入賬。

(iv) 權益會計法

根據權益會計法，投資初始按成本確認，隨後予以調整以確認本集團於被投資方所佔的收購後溢利或虧損於損益中及於被投資方其他全面收益中所佔的其他全面收益變動。已收或應收聯營公司及合營企業股息乃確認為投資賬面值的減少。

當本集團所佔按權益法入賬之投資的虧損等於或超過其佔實體的權益（包括任何其他無抵押長期應收款項）時，本集團不再進一步確認虧損，除非本集團代表其他實體承擔義務或支付款項。

本集團及其聯營公司間及合營企業間之交易所產生的未變現收益均予以對銷（只限於本集團於該等實體的應佔權益）。未變現虧損亦會對銷，除非該交易有證據顯示所轉讓資產出現減值情況。按權益法入賬之被投資方的會計政策已按需要變更，以確保與本集團所採納的政策貫徹一致。

按權益法入賬之投資的賬面值根據附註35.6所述的政策進行減值測試。



Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.1 Principles of consolidation and equity accounting (continued)

(v) *Changes in ownership interests*

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to the owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in the consolidated income statement. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associated company, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

If the ownership interest in a joint venture or an associated company is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

35 其他潛在重大會計政策概要 (續)

35.1 合併原則及權益會計法 (續)

(v) *擁有權權益變動*

本集團將其與非控股權益進行而不構成喪失控制權的交易視為與本集團權益持有者進行的交易。擁有權權益變動會導致控股及非控股權益賬面值調整，以反映各自於附屬公司的相對權益。非控股權益調整金額與已付或已收代價的差額，乃於本公司擁有人應佔權益內確認為獨立儲備。

倘本集團因喪失控制權、共同控制權或重大影響力而停止對一筆投資合併或使用權益會計法入賬，於實體的任何保留權益會按公平值重新計量，有關賬面值變動會於綜合收益表中確認。就其後入賬列作聯營公司、合營企業或金融資產的保留權益，其公平值會作為其初始賬面值。此外，先前於其他全面收益所確認與該實體有關的任何金額，會按猶如本集團已直接出售有關資產或負債的方式入賬。此可能意味先前於其他全面收益所確認的金額會根據適用香港財務報告準則所訂明／准許者，重新分類至損益或轉撥至另一權益類別。

倘減少合營公司或聯營公司的擁有權權益但仍保留共同控制權或重大影響，則僅會將先前於其他全面收益所確認的金額中按比例計算的份額重新分類至損益（倘適用）。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.2 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred
- liabilities incurred to the former owners of the acquired business
- equity interests issued by the Group
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the:

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in the consolidated income statement as a bargain purchase.

35 其他潛在重大會計政策概要 (續)

35.2 業務合併

所有業務合併均以收購會計法入賬，無論所收購者為權益工具或其他資產。收購一間附屬公司所轉讓的代價包括：

- 所轉讓資產的公平值
- 對收購對象先前的擁有人所產生的負債
- 本集團所發行的權益
- 或然代價安排所產生的任何資產或負債的公平值；及
- 於該附屬公司任何先前已存在的權益的公平值

除有限例外情況外，於業務合併可識別所收購的資產以及所承擔的可識別負債及或然負債，初始按收購日期的公平值計量。本集團根據個別收購交易按公平值或非控股權益應佔被收購實體的可識別資產淨值的比例確認為被收購實體的任何非控股權益。

收購相關成本於產生時支銷。

- 所轉讓的代價；
- 於被收購實體的任何非控股權益金額；及
- 任何於被收購實體先前的權益於收購日的公平值

高於已收購的可識別資產淨值的公平值時所產生的差額會按商譽列賬。倘上述金額低於所收購業務的可識別資產淨值的公平值，有關差額會作為一項廉價收購直接於綜合收益表確認。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.2 Business combinations (continued)

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions. Contingent consideration is classified either as equity or financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in the consolidated income statement.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in the consolidated income statement.

35.3 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes directly attributable costs of an investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

35 其他潛在重大會計政策概要 (續)

35.2 業務合併 (續)

倘任何部分現金代價的結算獲遞延，日後應付金額會被貼現至彼等於交易日期的現值。所用的貼現率乃該實體的增量借款利率，即根據相若的條款及條件可從獨立融資機構獲得同類借款的利率。或然代價會被歸類為權益或金融負債。歸類為金融負債的金額其後會被重新計量至公平值，公平值變動會於綜合收益表確認。

倘業務合併分階段完成，收購方過往於收購對象所持股權於收購日期的賬面值將被重新計量至收購日期的公平值；該項重新計量所產生的任何收益或虧損會於綜合收益表確認。

35.3 獨立財務報表

於附屬公司的投資按成本扣除減值列賬。成本包括直接投資成本。附屬公司的業績乃由本公司按已收及應收股息的基準入賬。

倘自該投資收取的股息超出附屬公司宣派股息期間的全面收益總額時，或倘獨立財務報表中投資賬面值超出綜合財務報表所示投資對象的資產淨值（包括商譽）的賬面值時，會對該等附屬公司的投資進行減值測試。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.4 Foreign currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in HK\$, which is the Company's functional currency and the Group's presentation currency.

(b) *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rate are generally recognised in the consolidated income statement.

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated income statement, within finance costs. All other foreign exchange gains and losses are presented in the consolidated income statement on a net basis within administrative expenses.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at FVPL are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as FVOCI are recognised in other comprehensive income.

35 其他潛在重大會計政策概要 (續)

35.4 外幣換算

(a) *功能及呈報貨幣*

本集團各實體於財務報表內入賬的項目採用該實體經營所處的主要經濟環境的貨幣（「功能貨幣」）計量。綜合財務報表以港元呈報，而港元為本公司的功能貨幣及本集團的呈報貨幣。

(b) *交易及結餘*

外幣交易按交易當日之匯率換算為功能貨幣。因結算該等交易及按年末匯率換算以外幣計值的貨幣資產及負債所產生的外匯收益及虧損一般於綜合收益表確認。

與借貸相關之外匯收益及虧損於綜合收益表之財務費用內呈列。所有其他外匯收益及虧損於綜合收益表之行政費用內按淨基準呈列。

按公平值計量並以外幣計值之非貨幣項目使用釐定公平值當日之匯率換算。按公允值列賬之匯兌差額呈報為公平值損益之一部分。比方，非貨幣資產及負債所產生的匯兌差額，例如按公平值計入損益的權益，其差額會於損益中確認為公平值收益或虧損之一部分。另外，非貨幣資產所產生的匯兌差額，例如按公平值計入其他全面收益的權益，其差額會於其他全面收益中確認。



Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.4 Foreign currency translation (continued)

(c) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet
- income and expenses for each income statement and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

35 其他潛在重大會計政策概要 (續)

35.4 外幣換算 (續)

(c) 集團公司

功能貨幣與呈報貨幣不相同的海外業務(全部均非高通脹經濟的貨幣)的業績及財務狀況,按以下方式換算為呈報貨幣:

- 各資產負債表所呈列資產及負債,按該資產負債表日期的收市匯率換算
- 各收益表及全面收益表的收入及支出均按平均匯率換算,(但若此平均匯率未能合理地反映該等交易日期通行之匯率所帶來的概約累積影響,在此情況下,收入及支出將於交易日期進行換算);及
- 所有由此產生的匯兌差額會在其他全面收益中確認。

於編制綜合賬目時,換算任何海外實體淨投資時所產生的匯兌差額均於其他全面收益確認。當出售海外業務或償還構成該淨投資部分的任何貸款時,相關的匯兌差額會被重分類至損益作為出售收益或虧損的一部分。

收購海外業務時所產生的商譽及公平值調整視為該海外業務的資產和負債,並按收市匯率換算。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.4 Foreign currency translation (continued)

(d) Disposal and partial disposal of foreign operation

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associated company that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to the consolidated income statement.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in the consolidated income statement. For all other partial disposals (that is, reductions in the Group's ownership interest in associated companies or joint ventures that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange difference is reclassified to the consolidated income statement.

35 其他潛在重大會計政策概要 (續)

35.4 外幣換算 (續)

(d) 出售及部分出售海外業務

於出售海外業務（即出售本集團於海外業務的全部權益，或涉及失去對包括海外業務的附屬公司的控制權的出售、涉及失去對包括海外業務的合營企業的共同控制權的出售或涉及失去對包括海外業務的聯營公司的重大影響力的出售）時，就本公司擁有人應佔該業務而於權益內累計的所有匯兌差額均會被重新分類至綜合收益表。

如部分出售不會導致本集團失去對包括海外業務的附屬公司的控制權，累計匯兌差額中的應佔比例份額將會被重新歸屬予非控股權益，並且不會在綜合收益表中確認。對於所有其他部分出售（即減少本集團在聯營公司或合營企業中的所有權權益，但不會導致本集團失去重大影響或共同控制），累計匯兌差額的應佔比例份額將會被重新分類至綜合收益表。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.5 Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to the consolidated income statement during the reporting period in which they are incurred.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 35.6).

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the consolidated income statements.

Construction in progress represents property, plant and equipment under construction or pending installation, and is stated at cost less impairment losses. Cost comprises direct costs of construction including borrowing costs attributable to the construction during the period of construction.

35.6 Impairment of non-financial assets

Goodwill is not subject to amortisation and is tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount might not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

35 其他潛在重大會計政策概要 (續)

35.5 物業、廠房及設備

所有物業、廠房及設備按歷史成本減折舊及減值虧損入賬。歷史成本包括收購此等項目的直接應佔成本。

當與項目有關的未來經濟利益可能流入本集團，以及項目成本能可靠計算時，其後成本才會計入資產的賬面值或確認為獨立資產（如適用）。任何被確認為獨立資產的部分的賬面值會於被替換時終止確認。所有其他維修及保養費於其發生的報告期間在綜合收益表中扣除。

倘資產的賬面值超過其估計可收回金額，則其賬面值將即時撇減至其可收回金額（附註35.6）。

出售資產的收益及虧損指出售所得款項與賬面值之間差額。該等收益及虧損已計入綜合收益表。

在建工程指在建或待安裝的物業、廠房及設備，並按成本扣除減值虧損列賬。成本為施工期間直接建造成本（包括與工程相關的借貸成本）。

35.6 非金融資產的減值

商譽不會被攤銷並需要每年為其進行減值測試，或倘有事件或情況變動表明其可能出現減值，則會更頻繁地進行減值測試。其他資產須於指出其未必可收回賬面值的事件或變動發生時測試減值。減值虧損為資產賬面值高於其可收回價值的金額。可收回金額為資產的公平值減處置成本後的價值，與其使用價值兩者中的較高者。為了評估資產減值，本集團按可獨立地確認其現金流入且其現金流入很大程度上獨立於其他資產或資產組合的最低層次單位（現金產生單位）將資產分類。除商譽外，已蒙受減值的非金融資產在各報告期末均會就減值是否可以撥回進行檢討。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.7 Investments and other financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to present subsequent changes in fair value in other comprehensive income.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

35 其他潛在重大會計政策概要 (續)

35.7 投資及其他金融資產

(i) 分類

本集團將其金融資產分類為下列計量類別：

- 隨後按公平值計量的金融資產（計入其他全面收益，或計入損益）；及
- 按攤銷成本計量之金融資產。

分類取決於實體管理該金融資產之業務模式及現金流之合約條款。

就按公平值計量之資產而言，其收益及虧損將於損益或其他全面收益列賬。就未持作買賣的權益工具投資而言，此將取決於本集團是否於初始確認時不可撤銷地選擇於其他全面收益列報公平計的後續變動。

本集團當且僅當於管理該等資產之業務模式變動時重新分類債務投資。

(ii) 確認及終止確認

以日常方式買賣的金融資產會於交易日確認，交易日為本集團承諾購買或出售資產之日。當金融資產收取現金流量的權利屆滿或已轉讓且本集團已轉讓幾乎所有其所有權衍生的風險及回報時，終止確認金融資產。



Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.7 Investments and other financial assets (continued)

(iii) Subsequent measurement of debt

instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

(1) Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss (except for the foreign exchange gains and losses) arising on derecognition is recognised directly in the consolidated income statement and presented in other gains, net. Impairment losses are presented as a separate line item in the consolidated income statement.

(2) Fair value through other comprehensive income

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss and recognised in other gains, net. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in administrative expenses and impairment expenses are presented as separate line item in the consolidated income statement.

35 其他潛在重大會計政策概要 (續)

35.7 投資及其他金融資產 (續)

(iii) 債務工具之後續計量

債務工具之後續計量取決於本集團管理該資產之業務模式及該等資產之現金流量特徵。本集團以三種計量類別將其債務工具分類：

(1) 攤銷成本

持作收回合約現金流量之資產，倘該等資產現金流量僅指支付之本金及利息，則按攤銷成本計量。從該等金融資產所得利息收入使用實際利率法計入財務收入。因終止確認產生之任何收益或虧損（除外匯收益及虧損外）會直接於綜合收益表內確認並計入其他收益淨額。減值虧損會於綜合收益表呈列為單獨項目。

(2) 按公平值計入其他全面收益

持作收回合約現金流量及出售的金融資產，倘該等資產的現金流量僅指支付本金及利息，則按公平值計入其他全面收益計量。賬面值之變動乃計入其他全面收益，惟於損益表確認之減值收益或虧損、利息收入及外匯收益及虧損之確認除外。金融資產終止確認時，先前於其他全面收益所確認之累計收益或虧損會由權益重新分類至損益及於其他收益淨額內確認。該等金融資產之利息收入乃按實際利率法計入財務收入。外匯收益及虧損會於綜合收益表呈列為行政費用，而減值開支則會呈列為單獨項目。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.7 Investments and other financial assets (continued)

(iii) Subsequent measurement of debt

instruments (continued)

(3) Fair value through profit or loss

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in the consolidated income statement and presented net within other gains, net in the period in which it arises.

35.8 Offsetting financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount is reported in the consolidated balance sheet where the Group currently has a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

35.9 Cash and cash equivalents

For the purpose of presentation in the consolidated cash flow statement, cash and cash equivalents include cash on hand and demand deposits held at call with financial institutions, with original maturities of three months or less.

35.10 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity instruments, for example as the result of a share buy-back or a share-based payment plan, the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the owners of the Company as treasury shares for the accounting purposes until the shares are cancelled.

35 其他潛在重大會計政策概要 (續)

35.7 投資及其他金融資產 (續)

(iii) 債務工具之後續計量 (續)

(3) 按公平值計入損益

未達按攤銷成本計量或按公平值計入其他全面收益條件的資產乃按公平值計入損益。後續按公平值計入損益計量之債務投資之收益或虧損會於其發生期間於綜合收益表內確認並以其淨值呈列為其他收益淨額。

35.8 金融資產及金融負債抵銷

倘本集團當前有合法且可強制執行的權利抵銷所確認金額及擬按淨額基準結算或變現資產及同時償還負債時，則該等金融資產與負債可相互抵銷，並以淨額於綜合資產負債表內呈報。該法定可執行權利必須不得依據未來事件而定，而在一般業務過程中以及倘本集團或對手方一旦出現違約、無償債能力或破產時，依然具有約束力。

35.9 現金及現金等價物

為呈報綜合現金流量表，現金及現金等價物包括手上現金及期限為三個月以下存放於金融機構的活期存款。

35.10 股本

普通股分類為權益。

直接歸屬於發行新股份或購股權的增量成本會於權益呈列為所得款項的減少(扣除稅項後)。

倘任何集團公司購入本公司之股本工具，例如由於進行股份回購或股份支付計劃，則已付代價(包括任何直接應佔增量成本並扣除所得稅後)從本公司擁有人應佔權益扣除作為會計上的庫存股，直至股份註銷為止。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.11 Borrowing costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Other borrowing costs are expensed in the period in which they are incurred.

35.12 Current and deferred income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

35 其他潛在重大會計政策概要 (續)

35.11 借貸成本

收購、興建或生產任何合資格資產所產生之一般及特定借貸成本會於資產完成前及就達到其擬定用途作準備的期間內進行資本化。合資格資產指需要一段相當長的時間籌備作擬定用途或銷售的資產。

指定貸款尚未運用於合資格資產前用作短暫投資而產生之投資收入乃於可作資本化的借貸成本中扣除。

其他借貸成本會於其發生的期間支銷。

35.12 當期及遞延所得稅

期間的所得稅開支或抵免乃按當期應課稅收入及基於各司法管轄區的適用所得稅稅率計算，並根據由於暫時性差額及未動用稅項虧損所產生的遞延稅項資產和負債的變動作出調整。

當期及遞延稅項會於損益確認，稅項是有關於其他全面收益內確認的項目或直接計入權益的項目除外。在此情況下，相關稅項亦會分別於其他全面收益內確認或直接計入權益。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.12 Current and deferred income tax (continued)

(a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

(b) Offsetting

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

35 其他潛在重大會計政策概要 (續)

35.12 當期及遞延所得稅 (續)

(a) 當期所得稅

當期所得稅支出根據本公司及其附屬公司營運及產生應課稅收入的國家於報告期末已制定或實質上已制定的稅務法例計算。管理層就適用稅務法例詮釋所規限的情況定期評估報稅表的狀況，並且考慮稅務機構是否可能接納不確定的稅務處理。本集團會基於最可能的金額或預期價值（視乎那種方法可更好地預測有關不確定性的最終定案）計量其稅務結餘。

(b) 抵銷

倘有法定可執行的權利將當期稅項資產與負債相互抵銷而遞延稅項結餘涉及同一稅務機構，則遞延稅項資產與負債可予相互抵銷。倘有關實體有法定可執行權利可抵銷及有意按淨值基準結算，或有意同時變現該等資產及償還該等負債時，則當期稅項資產及負債可相互抵銷。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.13 Employee benefits

(a) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision, where appropriate, is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

(b) Post-employment pension obligations

The Group operates various post-employment schemes, including both defined benefit and defined contribution pension plans.

The liability or asset recognised in the consolidated balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

35 其他潛在重大會計政策概要 (續)

35.13 僱員福利

(a) 僱員獲享假期

僱員獲享的年假在僱員可享有時予以確認。本集團會對僱員服務至報告期末所累積的年假估算負債作出撥備 (倘適用)。

僱員獲享的病假及產假直至僱員休假之時方會予以確認。

(b) 離職後退休金責任

本集團設有多項離職後計劃，包括界定福利及界定供款退休金計劃。

於綜合資產負債表就界定福利退休金計劃確認的負債或資產為於報告期末的界定福利責任的現值減計劃資產的公平值。界定福利責任每年由獨立精算師採用預測單位成本法進行計算。

界定福利責任的現值乃以支付福利的貨幣計值及與相關責任的年期相若的優質公司債券的利率，貼現估計未來現金流出而釐定。在並無有關債券交投暢旺的市場的國家，則會採用政府債券的市場利率。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.13 Employee benefits (continued)

(b) Post-employment pension obligations

(continued)

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expenses in the consolidated income statement.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in employee benefit reserve in the consolidated statement of changes in equity and reserves in the consolidated balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in the consolidated income statement as past service costs.

The Group also operates a defined contribution Mandatory Provident Fund retirement benefits scheme (the "Pension Scheme") set up pursuant to the Mandatory Provident Fund Schemes Ordinance, for all of its employees in Hong Kong. Contributions are made based on a percentage of the employees' relevant income and are charged to the consolidated income statement as they become payable in accordance with the rules of the Pension Scheme. The assets of the Pension Scheme are held separately from those of the Group in an independently administrated fund. The Group's employer contributions vest fully with the employees when contributed to the Pension Scheme, except for the Group's employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to vesting fully in the contributions, in accordance with the rules of the Pension Scheme.

35 其他潛在重大會計政策概要 (續)

35.13 僱員福利 (續)

(b) 離職退休金責任 (續)

利息成本淨額按界定福利責任的結餘淨額及計劃資產的公平值，採用其貼現率計算。此項成本會計入綜合收益表的僱員福利開支內。

根據經驗調整及精算假設的變動所產生的重新計量收益及虧損會於發生期間直接在其他全面收益確認，並計入綜合權益變動表的僱員福利儲備內及綜合資產負債表的儲備內。

因修訂或縮減計劃而令界定福利責任產生的現值變動將即時在綜合收益表中確認為過往服務成本。

本集團亦為其所有香港僱員運作一個根據強制性公積金計劃條例設立的定額供款強制性公積金退休計劃（「退休計劃」）。退休計劃的供款按僱員的有關入息的特定百分比計算，並於根據退休計劃規定應支付供款時在綜合收益表扣除。退休計劃的資產與本集團的資產分開持有，並由獨立管理的基金保管。本集團的僱主供款在向退休計劃作出供款時悉數歸屬予僱員，惟本集團作出的僱主自願供款，會按照退休計劃的規則在僱員於有關供款全數歸屬前離職時退回予本集團。





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綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.13 Employee benefits (continued)

(b) *Post-employment pension obligations*

(continued)

For defined contribution plans, the Group has no further payment obligations once the contributions have been paid. The contributions are recognised as an employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

In addition, pursuant to the government regulations in the PRC, the Group is required to contribute an amount to certain retirement benefit schemes based on approximately 7% to 22% of the wages for the year of those employees in the PRC. The local municipal government undertakes to assume the retirement benefits obligations of those employees of the Group. Contributions to these retirement benefits schemes are charged to the consolidated income statement as incurred.

(c) *Profit-sharing and bonus plans*

The Group recognises a liability and an expense for bonuses and profit-sharing based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

35 其他潛在重大會計政策概要 (續)

35.13 僱員福利 (續)

(b) *離職退休金責任 (續)*

就界定供款計劃而言，本集團於支付供款後即無其他付款責任。供款於到期應付時會被確認為僱員福利開支。預付供款於可退回現金或可對銷未來供款時確認為資產。

此外，根據中國政府的規例，本集團須按中國員工該年度的工資約7%至22%就若干退休福利計劃作出供款。地方市政府會承擔該等本集團僱員的退休福利責任。就該等退休福利計劃所作出的供款會於發生時在綜合收益表中扣除。

(c) *溢利分享及花紅計劃*

本集團按照特定計算方法就花紅及溢利分享確認負債及開支，該計算方法已考慮本公司股東應佔溢利並作出若干調整。當出現合約責任或過往慣例所衍生的推定性責任時，本集團會確認撥備。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.14 Share-based payments

(a) *Equity-settled share-based payment transactions*

The Group operates an equity-settled share-based compensation plan, under which the entity receives services from employees as consideration for equity instruments (options) of the Group. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted:

- including any market performance conditions;
- excluding the impact of any service and non-market performance vesting conditions (for example, remaining an employee of the entity over a specified time period); and
- including the impact of any non-vesting conditions.

The total expense is recognised over the vesting period which is the period over which all of the specified vesting conditions are to be satisfied.

At the end of each period, the Group revises its estimates of the number of options that are expected to vest based on the non-market vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated income statement, with a corresponding adjustment to equity.

When the options are exercised, the Company issues new shares. The proceeds received, net of any directly attributable transaction costs, are credited directly to equity.

35 其他潛在重大會計政策概要 (續)

35.14 股份支付

(a) *按權益結算的股份支付交易*

本集團經營一項按權益結算以股份為基礎的酬金計劃，據此，實體從其僱員獲得服務作為換取本集團權益工具（購股權）的代價。為換取授出的購股權而獲得的僱員服務的公平值乃確認為開支。列作開支的總金額，乃參照已授出的購股權的公平值釐定：

- 包括任何市場表現條件；
- 不包括任何服務及非市場表現的歸屬條件（例如有關人士於一段特定期間內仍為該實體的僱員）；及
- 包括任何非歸屬條件的影響。

總開支會於歸屬期內確認，其為將所有特定歸屬條件予以達成的期間。

於各期間末，本集團會按非市場歸屬及服務條件調整其對預期可予以歸屬的購股權數目所作出的估計，並在綜合收益表確認調整原來估計（如有）所產生的影響，及對權益作出相應調整。

於購股權獲行使時，本公司會發行新股份。所收取的所得款項會於減去所有直接應佔交易成本後直接撥入權益。





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綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.14 Share-based payments (continued)

(b) *Share-based payment transactions among group entities*

The grant by the Company of options over its equity instruments to the employees of subsidiaries undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity in the parent entity accounts.

35.15 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations might be small.

Provisions are measured at the present value of management's best estimate of the expenditures required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

35.16 Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

35 其他潛在重大會計政策概要 (續)

35.14 股份支付 (續)

(b) *集團實體間之股份支付交易*

本公司向為本集團附屬公司工作的僱員所授出其股本工具的購股權會被視為出資。所獲得僱員服務的公平值乃參考授出日期的公平值計量，並於歸屬期內確認為增加對附屬公司的投資，並相應計入母公司實體賬目的權益。

35.15 撥備

當本集團因過往事件承擔現有法律或推定性責任，而履行責任有可能導致資源的流出，且金額能夠可靠地估算的情況下，撥備便會被確認。未來經營虧損不會被確認為撥備。

倘承擔若干類似責任，於釐定履行責任導致資源流出的可能性時，將以整類責任類別作為整體予以考慮。即使同類責任當中任何一項導致資源流出的可能性甚低，撥備亦會被確認。

撥備以管理層於報告期末為履行現有責任所需支出的最佳估算現值計量。計算此等現值使用的貼現率為能夠反映當前市場的貨幣時間價值及該負債特有風險的稅前貼現率。時間流逝導致撥備金額的增幅，會被確認為利息開支。

35.16 利息收入

利息收入以實際利率法按時間比例確認。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.17 Leases (as lessee)

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices.

Assets and liabilities arising from a lease are initially measured on a present value basis.

Lease payments are allocated between principal and finance cost. The finance cost is charged to the consolidated income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability,
- any lease payments made at or before the commencement date less any lease incentives received, and
- any initial direct costs.

Payments associated with short-term leases of premises and all leases of low-valued assets are recognised on a straight-line basis as an expense in the consolidated income statement. Short-term leases are leases with a lease term of 12 months or less without a purchase option.

35 其他潛在重大會計政策概要 (續)

35.17 租賃 (作為承租人)

於租賃資產可供本集團使用的日期，本集團會就租賃確認使用權資產及相應負債。

合同可能同時包含租賃和非租賃組成部分。本集團根據相對獨立價格將合同中的代價分配為租賃和非租賃組成部分。

租賃產生的資產及負債初始以現值進行計量。

租賃付款會於本金及財務費用之間作出分配。財務費用會在租賃期間於綜合收益表扣除，藉以令各期間的負債餘額的週期利率保持一致。

使用權資產按成本計量，包括以下各項：

- 租賃負債的初始計量金額；
- 於開始日期或之前作出的任何租賃付款減去任何已收取租賃優惠；及
- 任何初始直接成本。

與短期物業租賃及所有低價值資產之租賃相關的付款會以直線法於綜合收益表確認為開支。短期租賃為租賃期12個月或以下並沒有購買選擇權的租賃。





Notes to the Consolidated Financial Statements

綜合財務報表附註

35 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (continued)

35.18 Value-added tax refund

Value-added tax refund is recognised in the consolidated income statement when there is a reasonable assurance that the refund will be received which generally occurs upon the receipt of the approval of tax refund from the local tax bureau.

35.19 Government grants

Grants from the government are recognised in the consolidated income statement at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

35.20 Research and development

Research expenditure is expensed as incurred. Costs incurred on development projects (relating to the design and testing of new or improved products) are recognised as intangible assets when it is probable that the project will be a success considering its commercial and technological feasibility, and costs can be measured reliably. Other development expenditures are expensed as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

35.21 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

35 其他潛在重大會計政策概要 (續)

35.18 增值稅退稅

倘有合理保證可收到退稅，即通常於收到當地稅務局的退稅批准後，本集團乃於綜合收益表內確認增值稅退稅。

35.19 政府資助

倘有合理保證可收到政府資助而本集團亦將會遵行所有附帶條件時，本集團乃按公平值於綜合收益表內確認政府資助。

35.20 研究及開發

研究開支會於發生時支銷。考慮其商業及技術可行性而認為該項目將會成功且成本能可靠地計量時，於發展項目發生的成本（有關設計及測試新產品或改良產品）會被確認為無形資產。其他開發開支會於產生時支銷。過往確認為開支的開發成本不會於往後期間被確認為資產。

35.21 股息分派

向本公司股東分派的股息會於本公司股東或董事（視乎適用情況）批准股息期內，在本集團及本公司的財務報表內確認為負債。



Five Years Financial Summary

五年財務概要

A summary of the published consolidated results and the consolidated assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements and reclassified as appropriate, is set as below:

摘錄自經審核財務報表及按適用情況重新分類的本集團過去五個財政年度已公佈綜合業績及綜合資產與負債概要如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元	2023 二零二三年 HK\$'000 千港元	2022 二零二二年 HK\$'000 千港元	2021 二零二一年 HK\$'000 千港元
Results	業績					
Revenue	收入	5,872,540	6,044,878	6,709,324	8,062,702	7,195,982
Gross profit	毛利	2,560,023	2,853,389	2,994,001	3,306,141	2,827,197
Operating profit	經營溢利	915,794	856,163	1,254,366	1,429,342	1,277,972
Profit for the year attributable to the owners of the Company	本公司擁有人應佔年度溢利	753,587	713,427	1,155,164	1,264,675	1,083,774
Financial position	財務狀況					
Assets and liabilities	資產及負債					
Total assets	資產總額	9,979,194	9,169,505	9,075,329	9,490,329	8,821,278
Total liabilities	負債總額	2,006,774	1,604,918	1,589,155	2,584,479	2,364,722
Capital and reserves	股本及儲備					
Total equity	權益總額	7,972,420	7,564,587	7,486,174	6,905,850	6,456,556



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