

十月稻田

十月稻田集團股份有限公司

Shiyue Daotian Group Co., Ltd.

(於中華人民共和國註冊成立的股份有限公司)

(A joint stock company incorporated in the People's Republic of China with limited liability)

股份代號 Stock Code: 9676



2025 年度報告

ANNUAL REPORT

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Corporate Information

公司資料

DIRECTORS

Executive Directors

Mr. Wang Bing (*Chairman of the Board*)
Ms. Zhao Wenjun
Ms. Zhao Shulan
Mr. Shu Minghe
Mr. Zou Hao (resigned on 5 September 2025)
Mr. He Yang (appointed on 16 December 2025)

Non-executive Director

Mr. Chang Bin (resigned on 16 December 2025)

Independent non-executive Directors

Mr. Shi Ketong
Mr. Yeung Chi Tat
Dr. Lin Chen
Ms. Guo Hong (appointed on 16 December 2025)

SUPERVISORS

Mr. He Yang (resigned on 10 November 2025)
Mr. Li Xiang (ceased on 16 December 2025 due to abolition of the Board of Supervisors)
Ms. Wang Zhijuan (ceased on 16 December 2025 due to abolition of the Board of Supervisors)

JOINT COMPANY SECRETARIES

Ms. Chen Hua
Ms. Oh Sim Yee (ACG)

AUTHORIZED REPRESENTATIVES

Mr. Wang Bing (appointed on 5 September 2025)
Ms. Chen Hua
Mr. Zou Hao (resigned on 5 September 2025)

董事

執行董事

王兵先生(董事長)
趙文君女士
趙淑蘭女士
舒明賀先生
鄒昊先生(於2025年9月5日辭任)
何洋先生(於2025年12月16日獲委任)

非執行董事

常斌先生(於2025年12月16日辭任)

獨立非執行董事

史克通先生
楊志達先生
林晨博士
郭虹女士(於2025年12月16日獲委任)

監事

何洋先生(於2025年11月10日辭任)
李響先生(由於取消監事會，於2025年12月16日起不再擔任)
王志娟女士(由於取消監事會，於2025年12月16日起不再擔任)

聯席公司秘書

陳華女士
胡倩鈿女士(ACG)

授權代表

王兵先生(於2025年9月5日獲委任)
陳華女士
鄒昊先生(於2025年9月5日辭任)

Corporate Information

公司資料

AUDIT COMMITTEE

Mr. Yeung Chi Tat (*Chairman*)
Ms. Guo Hong (appointed on 16 December 2025)
Mr. Shi Ketong
Mr. Chang Bin (resigned on 16 December 2025)

REMUNERATION COMMITTEE

Mr. Shi Ketong (*Chairman*)
Mr. Wang Bing
Mr. Yeung Chi Tat

NOMINATION COMMITTEE

Mr. Wang Bing (*Chairman*)
Mr. Shi Ketong
Dr. Lin Chen
Mr. Yeung Chi Tat (appointed on 10 November 2025)
Ms. Guo Hong (appointed on 16 December 2025)

H SHARE REGISTRAR

Tricor Investor Services Limited
17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

REGISTERED OFFICE

Dahuangdi Village, Xinglongpu Town, Xinmin City
Shenyang
Liaoning Province, PRC

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

2/F, Building A
Yisha Wenxin Plaza
Chaoyang District
Beijing, PRC

審核委員會

楊志達先生(主席)
郭虹女士(於2025年12月16日獲委任)
史克通先生
常斌先生(於2025年12月16日辭任)

薪酬委員會

史克通先生(主席)
王兵先生
楊志達先生

提名委員會

王兵先生(主席)
史克通先生
林晨博士
楊志達先生(於2025年11月10日獲委任)
郭虹女士(於2025年12月16日獲委任)

H股證券登記處

卓佳證券登記有限公司
香港
夏慤道16號
遠東金融中心17樓

註冊辦事處

中國遼寧省
瀋陽市
新民市興隆堡鎮大荒地村

總辦事處及中國主要營業地點

中國北京
朝陽區
伊莎文心廣場
A座2層

Corporate Information

公司資料

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

40th Floor, Dah Sing Financial Centre
No. 248 Queen's Road East
Wanchai
Hong Kong

PRINCIPAL BANKERS

Bank of China Shenyang Xinmin Branch
No. 119 Liaohe Street
Xinmin City, Shenyang
Liaoning Province, PRC

Agricultural Bank of China Xinmin Branch
Dahongqi Town
Xinmin City, Shenyang
Liaoning Province, PRC

China Merchants Bank Harbin Hexing Branch
No. 419-421 Xidazhi Street
Nangang District, Harbin
Heilongjiang Province, PRC

LEGAL ADVISORS

As to Hong Kong law:
Jia Yuan Law Office
Suites 3502-3503, 35/F
One Exchange Square
8 Connaught Place
Central
Hong Kong

香港主要營業地點

香港
灣仔
皇后大道東248號
大新金融中心40樓

主要往來銀行

中國銀行瀋陽新民支行
中國遼寧省
瀋陽市新民市
遼河大街119號

中國農業銀行新民支行
中國遼寧省
瀋陽市新民市
大紅旗鎮

招商銀行哈爾濱和興支行
中國黑龍江省
哈爾濱市南崗區
西大直街419-421號

法律顧問

香港法律顧問：
嘉源律師事務所
香港
中環
康樂廣場8號
交易廣場一期
35樓3502-3503室



Corporate Information 公司資料

As to PRC law:
Commerce & Finance Law Offices
12-14/F, China World Office 2
No. 1 Jianguomenwai Avenue
Chaoyang District
Beijing
PRC

AUDITOR

KPMG
Public Interest Entity Auditor registered under the Accounting and Financial Reporting Council Ordinance
8th Floor, Prince's Building
10 Chater Road
Central
Hong Kong

COMPANY WEBSITE

www.shiyuedaotian.com

STOCK CODE

09676

中國法律顧問：
通商律師事務所
中國
北京
朝陽區
建國門外大街1號
國貿寫字樓2座12-14層

核數師

畢馬威會計師事務所
於《會計及財務匯報局條例》下的註冊公眾利益實體
核數師
香港
中環
遮打道10號
太子大廈8樓

公司網站

www.shiyuedaotian.com

股份代號

09676

Results Highlight

業績摘要

A summary of the results and of the assets and liabilities of our Group for the last five financial years, is set out below:

下文載列有關本集團於過往五個財政年度的業績以及資產及負債的摘要：

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

簡明綜合損益表

		For the year ended 31 December 截至12月31日止年度				
		2021	2022	2023	2024	2025
		2021年	2022年	2023年	2024年	2025年
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		(人民幣千元)	(人民幣千元)	(人民幣千元)	(人民幣千元)	(人民幣千元)
Revenue	收入	3,598,251	4,532,920	4,867,026	5,745,315	6,809,969
Gross profit	毛利	537,538	779,547	618,716	1,019,372	1,353,291
(Loss)/profit for the year	年內(虧損)/利潤	(172,864)	(564,219)	(64,863)	204,373	428,288
Non-IFRS Measure ¹ :	非國際財務報告準則計量 ¹ ：					
Adjusted net profit ²	經調整淨利潤 ²	259,232	364,048	162,225	349,466	560,371

Notes:

附註：

1. Equals (loss)/profit for the year plus changes in the carrying amount of financial instruments issued to investors, share-based payments, listing expenses, and fair value changes and dividend income arising from equity investments.

1. 等於年內(虧損)/利潤加上向投資者發行的金融工具的賬面值變動、以股份為基礎的付款、上市開支及股權投資的公允價值變動與分紅收益。

Results Highlight

業績摘要

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION 簡明綜合財務狀況表

		For the year ended 31 December 截至12月31日止年度				
		2021 2021年 RMB'000 (人民幣千元)	2022 2022年 RMB'000 (人民幣千元)	2023 2023年 RMB'000 (人民幣千元)	2024 2024年 RMB'000 (人民幣千元)	2025 2025年 RMB'000 (人民幣千元)
Current assets	流動資產	1,737,342	2,058,147	3,567,238	2,682,858	3,297,857
Non-current assets	非流動資產	646,810	1,004,405	1,167,573	1,930,960	1,969,209
Total assets	資產總值	2,384,152	3,062,552	4,734,811	4,613,818	5,267,066
Current liabilities	流動負債	251,697	744,856	1,285,472	980,303	1,380,206
Non-current liabilities	非流動負債	1,913,867	2,424,068	65,829	78,745	78,979
Total liabilities	負債總額	2,165,564	3,168,924	1,351,301	1,059,048	1,459,185
Net current assets	流動資產淨值	1,485,645	1,313,291	2,281,766	1,702,555	1,917,651
Net assets/(liabilities)	資產淨值/(負債淨額)	218,588	(106,372)	3,383,510	3,554,770	3,807,881

SUMMARY OF KEY FINANCIAL METRICS

關鍵財務指標總結

		2021 2021年	2022 2022年	2023 2023年	2024 2024年	2025 2025年
Revenue growth (%)	收益增長(%)	54.6	26.0	7.4	18.0	18.5
Gross profit margin (%)	毛利率(%)	14.9	17.2	12.7	17.7	19.9
Net profit (%)	淨利潤(%)	(4.8)	(12.4)	(1.3)	3.6	6.3
Adjusted net profit margin (%) (non-IFRS measure)	經調整純利率(%) (非國際 財務報告準則計量)	7.2	8.0	3.3	6.1	8.2
Inventory turnover days	存貨周轉天數	100	116	127	113	115
Trade receivables turnover days	貿易應收賬款周轉天數	20	28	24	20	22
Trade payables turnover days	貿易應付賬款周轉天數	16	14	13	11	12
Gearing ratio (%)	資本負債比率(%)	90.8	103.5	28.5	23.0	27.7

Chairman's Statement

董事長致辭

Dear Shareholders,

On behalf of Shiyue Daotian, I would like to present the annual results of the Group for the year ended 31 December 2025. In 2025, the global economic landscape underwent profound restructuring, marked by the rise of emerging powers and the driving force of technological revolution. Against this backdrop, China's economy, anchored by domestic demand and propelled by innovation, demonstrated robust endogenous growth momentum through coordinated policy efforts, providing a solid macroeconomic foundation for the Group's strategic deployment.

Amidst this environment, Shiyue Daotian has consistently adhered to the mission of "being committed to providing Chinese consumers with healthy, quality and safe household food", and continued to propel growth through innovation and respond to challenges with resilience. Over the past year, despite macroeconomic fluctuations, we have maintained strategic resolve and continued to advance comprehensive upgrades across our brand, products, channels, and supply chain, enabling us to achieve dual growth in both business operations and financial performance.

In 2025, Shiyue Daotian recorded a total revenue of RMB6,810.0 million, representing an increase of approximately 18.5% compared with that of 2024; the adjusted net profit of the Group increased from RMB349.5 million in the previous year to RMB560.4 million in 2025, representing an increase of 60.3%.

In 2025, Shiyue Daotian has completed its strategic positioning upgrade from a "pantry food company" to an "innovator in household food". While stabilizing its foundational rice business, its second growth curve centered on corn has achieved explosive growth, becoming the highlight of the year. We have continuously optimized our product portfolio, with the "staple food + snack food" strategy serving diverse dining scenarios, and redefined the growth logic of the household food industry.

Additionally, we have continued to deepen our omni-channel layout. While consolidating our offline foundation across over 40 e-commerce platforms including JD.com, Pinduoduo, and Douyin, as well as high-potential supermarkets, such as Pangdonglai and Sam's Club, we also focused on the high-growth track of "instant retail". Through in-depth collaborations with platforms such as Xiaoxiang Supermarket, Pupu Mall and Dingdong, we have reduced delivery times for premium products to 30 minutes. Concurrently, we will initiate collaborations with leading snack bulk-sales channels to meet diverse procurement needs across customer segments.

尊敬的各位股東：

本人謹代表十月稻田，提呈本集團截止2025年12月31日之年度業績。2025年，全球經濟格局深度重構，新興力量的崛起與科技革命的驅動成為鮮明特徵。在此背景下，中國經濟以內需為主導，以創新為驅動，在政策協同發力下展現出強勁內生增長動力，為集團的戰略佈局提供了穩固的宏觀基礎。

在此環境下，十月稻田始終秉持「為中國消費者提供健康、優質、安全的家庭食品」的使命，堅持創新驅動增長，以韌性應對挑戰。過去一年，面對宏觀環境的波動，我們堅守戰略定力，持續推動品牌、產品、渠道與供應鏈全方位升級，實現業務運營及財務業績的雙向增長。

2025年十月稻田錄得總收益為人民幣6,810.0百萬元，較2024年度增加約18.5%；2025年本集團經調整後的淨利潤由上年度的人民幣349.5百萬元增長至人民幣560.4百萬元，增長幅度60.3%。

2025年，十月稻田完成了從「廚房食品企業」到「家庭食品行業創新者」的戰略定位升級，在穩定大米基本盤的同時，以玉米為突破口的第二增長曲線全面爆發，成為年度亮點。我們不斷推動產品結構優化，「主食+休食」戰略服務了多元用餐場景，也重新定義了家庭食品行業的增長邏輯。

此外，我們持續深化全渠道佈局，在鞏固京東、拼多多和抖音40多個電商平台以及胖東來、山姆等高勢能商超線下基本盤的同時，也在關注「即時零售」這一高增長賽道。我們通過與小象超市、樸樸超市、叮咚買菜等平台的深度合作，將優質產品的配送時效壓縮至30分鐘。同時，我們也將開啟與頭部零食量販渠道的合作，滿足不同客戶群體的採購需求。



Chairman's Statement 董事長致辭

In 2025, Central No. 1 Document first proposed “develop new quality agricultural productivity tailored to local conditions”. Shiyue Daotian has established a new industrial base in Nanning, Guangxi. With its six major industrial bases across China and the “order-based production” model, the Company has built a resilient supply chain most characterized by “direct sourcing from production areas and localized processing”. Simultaneously, we have deeply integrated technology into grain storage, processing, and distribution. Through digital and intelligent solutions, we have driven industrial chain upgrades and promoted deep integration across primary, secondary, and tertiary industries, boosting agricultural efficiency and increasing farmers' income. This approach has aligned closely with local industrial policies focused on “extending, supplementing, and strengthening industrial chains”.

Overall, in 2025, Shiyue Daotian has continued to drive product innovation through consumer insights, revolutionize industrial chains with new productivity, and deeply serve hundreds of millions of households through its omni-channel network. Our development trajectory has remained aligned with national strategies consistently and we have solidified the supply foundation within the framework of implementing the “Grand Food View” and safeguarding food security, while demonstrating corporate responsibility on the path to promoting rural revitalization and advancing common prosperity.

Last but not the least, on behalf of Shiyue Daotian, I would like to express my heartfelt gratitude to all employees for their hard work throughout the preceding year, as well as to our customers, shareholders, and partners for their long-term trust and support. Looking forward, we will continue to follow the guidance of “longtermism”, actively align with the national direction of modern large-scale agricultural development, and uphold our steadfast commitment and courage to overcome challenges. We will continue to enhance the Group's operational efficiency, steadily create consumer value, and strive to deliver sustainable returns to our shareholders.

WANG Bing
Chairman
March 27, 2026

2025年，中央一號文件首次提出「因地制宜發展農業新質生產力」。十月稻田新增廣西南寧產業基地，全國六大產業基地+「訂單化生產」模式，構建了「產地直採、就近加工」的供應鏈護城河。同時，我們將科技深度融入糧食的儲存、加工與流通環節，通過數字化、智能化驅動產業鏈升級，推動一、二、三產業深度融合，助力農業增效、農民增收，與地方「延鏈補鏈強鏈」的產業政策方向高度契合。

整體而言，2025年十月稻田持續以消費洞察驅動產品創新，以新質生產力革新產業鏈條，以全渠道網絡深度服務億萬家庭。我們的發展軌跡始終與國家戰略同向而行，在踐行「大食物觀」、保障糧食安全的體系中夯實供給基礎，在推動鄉村振興、促進共同富裕的道路上展現企業擔當。

最後，本人謹代表十月稻田集團，向過去一年中辛勤付出的全體員工，以及長期以來信賴與支持我們的客戶、股東及合作夥伴，致以最衷心的感謝！展望未來，我們將堅持以「長期主義」為指引，積極響應國家現代化大農業發展方向，以篤行不輟的定力與攻堅克難的勇氣，持續提升集團經營效能，穩健創造消費價值，致力為股東帶來可持續的回報。

王兵
董事長
2026年3月27日

Management Discussion and Analysis

管理層討論與分析

MACRO AND INDUSTRY ENVIRONMENT

In terms of categories, China's pantry staple food can be divided into four categories, namely, flour products, rice products, whole grain and the new staple food products featuring corn as representative. As the world's largest producer and consumer of rice, China maintains a mature yet steadily expanding rice consumption market with promising growth potential. In April 2025, the Chinese Institute of Food Science and Technology issued the group standard "General Principle for Whole Grain Foods", providing a concrete implementation measure for the "National Whole Grain Action Plan (2024-2035)" issued at the end of 2024. This marked the entry of the whole grain¹ industry into a new era of standardized development. We responded swiftly by deeply integrating the standard's requirements into its full-link quality control system, from raw material procurement to product research and development. Through these actions, we responded to the national "Grand Food View" and the "Healthy China" strategy, continuously promoting the healthier evolution of staple foods.

Based on package specification, rice, corn, whole grain, bean and seed products can be further divided into pre-packaged products and bulk products. Pre-packaged products have become more popular among consumers, mainly due to their portability and better preservation of quality, freshness and taste. As Chinese consumers become more conscious of food quality, convenience and scenario-based application of products have become emerging essential demands. More consumers prefer to purchase pre-packaged rice, corn, whole grain, bean and seed products, boosting a much higher growth rate of the pre-packaged product market. In addition, consumers' multi-scenario demands have given rise to the trend of turning staple foods into snacks, making dietary patterns more adaptable to modern life. Pre-packaged corn products, along with pre-cooked whole grain foods, can fulfill consumers' composite demands for "health, nutrition and convenience".

Note:

¹ Whole grains are grains that retain a complete caryopsis structure (i.e., endosperm, germ, and pericarp) after the removal of inedible parts such as the husk, which preserve the natural nutrients and bioactive substances, such as dietary fiber, B vitamins, and minerals, to the greatest extent. Whole grains primarily include brown rice, whole wheat, oats, millet, corn, buckwheat, quinoa, sorghum and others.

宏觀及行業環境

按照品類而言，我國廚房主食食品可分為面製品、米製品、雜糧和以玉米為代表的新型主食製品四大類。作為大米產量和消費第一大國，我國的大米消費成熟且穩定增長，市場空間廣闊。2025年4月，中國食品科學技術學會發佈《全穀物食品通則》團體標準，為2024年底印發的《國家全穀物行動計劃(2024-2035年)》提供了實施抓手，全穀物¹產業邁入標準化發展的新紀元。我們對此迅速響應，將標準要求深度融入從原料採購到產品研發的全鏈路品控體系之中，以行動回應國家「大食物觀」與「健康中國」戰略，持續推動主食健康化升級。

按照包裝規格，大米、玉米、雜糧、豆類及籽類產品可進一步劃分為預包裝產品和散裝產品。由於預包裝產品便於運送，且能更好保持質量、新鮮度和口感，因此更受消費者青睞。隨著中國消費者對食品質量關注度提高，產品便捷、場景化成為新剛需，更多消費者傾向於購買預包裝大米、玉米、雜糧、豆類及籽類產品，從而刺激預包裝產品市場增長率的提升。此外，消費者的多場景需求催生了主食產品休食化這一趨勢，飲食模式更加適應現代生活，預包裝玉米製品及預制雜糧食品可以滿足消費者對「健康、營養、便捷」的複合需求。

附註:

¹ 全穀物是穀物去除外殼等不可食用部分後保留具有完整穎果結構(即胚乳、胚芽和皮層)的籽粒，最大限度保留了穀物中的膳食纖維、B族維生素、礦物質等天然營養與活性物質。全穀物主要包括糙米、全麥、燕麥、小米、玉米、蕎麥、藜麥、高粱等。

Management Discussion and Analysis

管理層討論與分析

PROSPECT

By adhering to the mission of “being committed to providing Chinese consumers with healthy, quality and safe household food” all along, the Group has been dedicated to providing our customers with pre-packaged premium rice, corn, whole grain, bean, and dried food products. By maintaining omni-channel sales coverage, we are committed to providing customers with products of diversified categories that are sourced from renowned grain production regions in China. In virtue of increasingly improved service quality and operational efficiency, we aim to “build a valuable and influential food brand in China”.

We will continue to broaden and deepen our omni-channel ecosystem, enhance channel control and synergy efficiency, build a content-centric intelligent marketing ecosystem, deepen user insights, and consolidate brand value. We will pay constant and close attention to the overall industry trends, flexibly optimize our business and product layout, and leverage our own advantages to expand into new channels and businesses. We will continue to forge flagship products of healthy and high-quality nature. We will also continue to penetrate into selected production areas for rice, corn, whole grain, bean and other products, and focus on building procurement, production, inspection, storage and other core capabilities in quality origins. We will promote digital and systematic construction to enhance full-link operational efficiency and refined management standards and leverage business middle platforms, ERP systems, and data analysis frameworks to further improve resource allocation and strategic decision-making capabilities.

BUSINESS REVIEW

In 2025, the Group has been dedicated to providing customers with pre-packaged premium rice, corn, whole grain, bean and dried food products, aiming to capture consumer mindshare with “high brand visibility and convenient purchase experience”. The Group has continued to cultivate its categories in existence, expand its multi-category product portfolio, develop its sales network, strengthen its multi-brand business model with respective focuses and consolidate its supply chain management capabilities to meet diversified consumer needs.

未來展望

本集團堅持以「為中國消費者提供健康、優質、安全的家庭食品」為使命，致力於為客戶提供預包裝優質大米、玉米、雜糧、豆類及乾貨產品。通過保持全渠道銷售覆蓋，我們致力於為客戶提供來自中國著名農業產區的多元化品類產品，通過提升服務質量和運營效率，目標「打造中國有價值、有影響力的食品品牌」。

我們將繼續深耕全渠道生態體系，增強渠道管控及協同效能；構建以內容為核心的智能營銷生態，深化用戶洞察，夯實品牌價值；我們將持續、密切關注整體行業動態，靈活優化業務與產品佈局，依託自身優勢拓展新渠道與新業務，持續打造健康優質的明星產品；繼續深入大米、玉米、雜糧、豆類及其他產品的精選產區，專注在優質原產地佈局打造採購、生產、檢驗、倉儲等核心能力。推進數字化與系統化建設，提升全鏈路運營效率與精細化管理水平。並借助業務中台、ERP系統和數據分析體系，進一步提高資源配置與戰略決策能力。

業務回顧

2025年，本集團持續致力於為客戶提供預包裝優質大米、玉米、雜糧、豆類及乾貨產品，矢志以「看得見，買得到」贏得消費者的青睞。本集團持續深耕現有品類，拓寬多品類產品矩陣，拓寬銷售網絡，加強多品牌各有側重的商業模式，以及夯實供應鏈管理能力，從而滿足多樣化的消費者需求。

Management Discussion and Analysis

管理層討論與分析

In 2025, total revenue of the Group was RMB6,810.0 million, representing an increase of approximately 18.5% as compared with RMB5,745.3 million of the previous year. Gross profit of the Group increased by 32.8% from RMB1,019.4 million for the previous year to RMB1,353.3 million for this year, while gross profit margin increased from 17.7% for the previous year to 19.9% for this year. Profit before income tax increased by 98.7% from RMB224.4 million for the previous year to RMB445.8 million for this year. Net profit of the Group increased by 109.5% from RMB204.4 million for the previous year to RMB428.3 million for this year. The Group's adjusted net profit increased by 60.3% from RMB349.5 million for the previous year to RMB560.4 million for this year, and adjusted net profit margin increased from 6.1% for the previous year to 8.2% for this year.

OUR BRANDS AND PRODUCTS

We are one of the leading and rapidly growing household food companies in China, enjoying a robust multi-channel brand presence. We have been dedicated to providing our consumers with premium pre-packaged rice, corn, whole grain, bean, and dried food products since our inception, and have successfully established and been operating multiple well-recognized brands, mainly including Shiyue Daotian (十月稻田), Firewood Courtyard (柴火大院) and Sunshine Family (福享人家). The Group has been growing steadily, successfully achieving a consistent leading performance in the past.

Our core competitive categories, rice and corn, maintain the leading sales volume advantages, simultaneously improving our earnings quality. We have deeply cultivated our core competitive categories and continuously created multiple products with annual sales scale of RMB100 million, such as Shiyue Daotian Cold Dew autumn fragrance Wuchang rice (十月稻田寒露秋香五常大米), Shiyue Daotian long grain fragrance rice (十月稻田長粒香), Shiyue Daotian yellow glutinous corn (十月稻田黃糯玉米), which is due to our keen insight into consumer needs. During the Reporting Period, as the consumption trend changed from "satiety" to "eating well" and the "single serving" economy continued to heat up, we took the opportunity to launch barbecue-flavored corn and spicy corn, which precisely addressed young consumers' demand for light burden and good taste. In addition, Wuchang City Caiqiao Rice Industry Co., Ltd., a subsidiary of the Group, is one of the main drafting units of the new national standard of Wuchang rice, which further solidifies our status as an industry builder.

2025年，本集團的總收入為人民幣6,810.0百萬元，較上年度的人民幣5,745.3百萬元增加約18.5%。本集團的毛利由上年度的人民幣1,019.4百萬元增加32.8%至本年度的人民幣1,353.3百萬元，毛利率由上年度的17.7%增加至本年度的19.9%。所得稅前利潤由上年度的人民幣224.4百萬元增加98.7%至本年度的人民幣445.8百萬元。本集團的淨利潤由上年度的人民幣204.4百萬元增加109.5%至本年度的人民幣428.3百萬元。本集團的經調整淨利潤由上年度的人民幣349.5百萬元增加60.3%至本年度的人民幣560.4百萬元，經調整淨利潤率由上年度的6.1%增加至本年度的8.2%。

我們的品牌及產品

我們是中國領先且增長迅速的家庭食品企業之一，擁有強大的多渠道品牌影響力。自成立以來，我們致力於為消費者提供優質的預包裝大米、玉米、雜糧、豆類及乾貨產品，已成功建立並運營多個備受認可的品牌，主要包括十月稻田、柴火大院和福享人家。本集團一路穩紮穩打，成功實現過往業績持續領先。

我們的核心優勢品類大米和玉米保持領先的銷售量優勢，並且盈利質量獲得了同步提升。我們深耕核心優勢品類，持續打造多個年度銷售規模達人民幣億級的單品，如：十月稻田寒露秋香五常大米、十月稻田長粒香，十月稻田黃糯玉米等，這得益於我們對消費者需求的敏感捕捉。報告期內，隨著消費趨勢從「吃飽」向「吃好」轉變，「一人食」經濟持續升溫，我們順勢推出了燒烤味玉米、麻辣味玉米，精準回應年輕消費者對輕負擔與好口感兼具的訴求。此外，本集團子公司五常市彩橋米業有限公司作為五常大米新國標的主要起草單位之一，進一步鞏固了我們在行業中的建設者角色。

Management Discussion and Analysis 管理層討論與分析

In addition to our core competitive categories, we have been fully committed to becoming an expert in family food innovation during the Reporting Period, expanding the territory of family food focusing on the core needs of light, healthy and low-fat meals, such as brown-rice onigiri, parsley and garlic salt. In the territory of family food, our whole grain, dried food and other products were also ranked among the top sellers on mainstream e-commerce platforms. In addition, with the improvement in our operating efficiency, we had further expanded into leisure food during the Reporting Period by launching a diversified range of ready-to-eat food products, such as original/barbecue-flavored/daily corn kernels and assorted flavored peanuts. We are committed to meeting the threefold demand for “tasty, healthy and convenient” products, while simultaneously leveraging our long accumulated product development capabilities in this field to reach a broader consumer market.

Our brands, such as Shiyue Daotian (十月稻田) and Firewood Courtyard (柴火大院), maintain a broad recognition and their influence continues to rise. “Chinese Taste, Fragrant Flavor” is the core of our brand. In 2025, we were selected for the “2025 Outstanding Case of Breakthrough Enterprises in Consumer Categories” by China Business News, and were awarded honors such as “Most Valuable Listed Company” by Hong Kong Commercial Daily and the “Global Food Innovation Award” by iSSE. Centering on our main brand, we supplemented it with a series of integrated omnichannel marketing activities during the Reporting Period. By employing a dual-driven model of “traffic + content”, we continuously innovated our content, widely spreading the brand's reputation. For example, around our two major original IPs, “Corn Light Food Season” and “Fresh Rice Season”, we built cultural symbols from products to brands, effectively narrating the story of a new generation of national brands. Regarding our proprietary IP, we possessed a rare “dual-founder” IP in the industry, with over 2 million fans across the internet, creating a stable operating model of a omnichannel multi-account matrix combined with high-quality content output. In terms of marketing, we engaged users through scenario-based content that resonated, collaborating with top IPs like “The New Legend of the White Snake” and “Cats & Soup” to create diverse marketing events. During the Fresh Rice Season, we officially announced rising actor Ke Chun as our brand ambassador, launching the “Ke Li Chun Xiang (柯粒淳香)” integrated marketing campaign. Through a series of innovative marketing initiatives, we deeply integrated into the context of youth culture. We promoted our brand through global engagement on social media. The brand deeply covered high-traffic locations such as high-speed rail and airports, sponsored offline activities like marathons, reinforced the concept of a healthy lifestyle, and created a closed-loop of online and offline content, driving long-term brand growth and aiding in the strategic upgrade of the brand from “product service” to “scenario service”.

除核心優勢品類外，我們報告期內全面致力於成為家庭食品創新專家，圍繞家庭輕食、健康、低脂等核心需求拓展了家庭食品的版圖，如：糙米飯團、歐芹大蒜鹽等。在家庭食品版圖中，我們的雜糧、乾貨等產品亦在主流電商平台銷量排名前列。此外，隨著我們經營效率的提升，我們報告期內進一步向休閒食品領域進軍，推出多樣化的即食食品，如：原味／燒烤／每日玉米粒、各式風味花生等，我們致力於滿足「好吃+健康+便捷」的三重需求，同時利用我們在該領域長期積累的產品開發能力，以觸及更廣闊的消費市場。

我們的品牌十月稻田及柴火大院等保持著廣泛的知名度，品牌影響力持續提升。「中國味香香香」是我們的品牌內核，2025年，我們入選了中國經營報「2025中經新消費品類突破企業優秀案例」，並榮獲香港商報2025「最具品牌價值上市公司」、iSSE「全球食品創新獎」等榮譽。圍繞我們的主品牌，我們報告期內輔以一系列全域整合營銷活動，通過「流量+內容」雙輪驅動模式，持續內容創新，使得品牌美譽度廣為傳播。舉例而言，我們圍繞兩大原創IP「玉米輕食季」、「新米季」，構建從產品到品牌的文化符號，講好新一代國民品牌故事。就自有IP而言，我們擁有業內少見的雙創始人IP，全網粉絲量突破200萬，形成了全域多賬號矩陣結合高質量內容輸出的穩定運營模式。在營銷層面，我們以場景化內容引發用戶共鳴，聯動「新白娘子傳奇」、「貓咪和湯」等頭部IP打造多元營銷事件，在新米季官宣新生代演員柯淳擔任推薦官，進行「柯粒淳香」整合營銷，通過系列創新營銷深度融入年輕文化語境。我們在社交媒體全域種草，在高鐵、機場等高勢能場景深度覆蓋，贊助馬拉松等線下活動，強化健康生活理念，形成了線上線下內容閉環，推動品牌長效增長，助力品牌完成「從產品服務到場景服務」的戰略升級。

Management Discussion and Analysis

管理層討論與分析

We mainly supply rice products, corn products, whole grain, bean and other products, as well as dried food and other products. Rice products mainly include pre-packaged rice products of different varieties, such as Wuchang rice (五常大米), Daoxiang rice (稻香米), long grain rice (長粒香大米) and Komachi rice (小町米). Corn products mainly include different categories of pre-packaged corn products, such as yellow glutinous corn, white glutinous corn, black glutinous corn, multicolored glutinous corn, fruit corn, fruit corn kernels, flavored corn, as well as dried and peeled corn kernels and other corn products. Whole grain and bean products mainly include pre-packaged mixed brown rice, millet and red bean, and other products under this category refer to seed and corn products. Dried food products mainly include pre-packaged wood ear mushrooms, snow fungus mushroom, and lotus seeds, and other products under this category mainly include by-products, such as bran, husk and fractioned rice. Our revenue is mainly derived from the sales of rice products, corn products, whole grain and bean products. The table below sets forth a breakdown of our revenue by product category for the periods indicated:

我們主要提供大米產品、玉米產品、雜糧、豆類及其他產品、乾貨及其他產品。大米產品主要包括不同類別的預包裝大米產品，如五常大米、稻香米、長粒香大米、小町米等。玉米產品主要包括不同類別的預包裝玉米製品，如黃糯玉米、白糯玉米、黑糯玉米、花糯玉米、水果玉米、水果玉米粒、風味玉米、烘乾脫皮玉米粒及其他玉米製品等。雜糧及豆類產品主要包括預包裝糙米類混合雜糧、黃小米及紅小豆，該品類下其他產品指籽類及玉米產品。乾貨產品主要包括預包裝木耳、銀耳及蓮子等，該品類下其他產品主要包括糠、稻殼、碎米等副產品。我們的收入主要來源於大米產品、玉米產品及雜糧及豆類產品的銷售額。下表載列於所示期間我們按產品類別劃分的收入明細：

		Year ended 31 December 截至12月31日止年度			
		2025 2025年		2024 2024年	
Product category	產品類別	RMB'000 人民幣千元	% of total revenue 佔總收入%	RMB'000 人民幣千元	% of total revenue 佔總收入%
Rice products	大米產品	4,755,074	69.8	4,014,456	69.9
Corn products	玉米產品	740,350	10.9	815,108	14.2
Whole grain, bean and other products	雜糧、豆類及其他產品	638,680	9.4	469,536	8.2
Dried food and other products	乾貨及其他產品	675,865	9.9	446,215	7.7
Total	合計	6,809,969	100.0	5,745,315	100.0

Management Discussion and Analysis

管理層討論與分析

Our revenue generated from rice products increased by 18.4% from RMB4,014.5 million for the previous year to RMB4,755.1 million for this year, primarily due to the Group's continuous strategy adjustment to deepen its channel development efforts, along with the increasing sales volume of rice across multiple channels as the brand influence grew. Our revenue generated from corn products decreased by 9.2% from RMB815.1 million for the previous year to RMB740.4 million for this year, mainly attributable to the Group's aim to enhance profit quality and adjust its marketing and advertising strategies, which led to a decline in sales revenue of corn on certain platforms. Our revenue generated from whole grain, bean and other products amounted to RMB638.7 million for this year, which increased 36.0% as compared to RMB469.5 million for the previous year, primarily due to the fact that we have actively developed new products, and launched pre-cooked whole grain products, broadening our product portfolio and sales network. Our revenue generated from dried food and other products increased by 51.5% from RMB446.2 million for the previous year to RMB675.9 million for this year, primarily due to the rising sales volume and sales price of by-products in such category, such as bran, husk and fractioned rice, coupled with the Group's active development of new products and broadening our product portfolio and sales network of dried food, which led to an increase in the sales revenue of dried food and other products.

OUR SALES NETWORK

The Group's customers include corporate customers and individual customers. We have built our own network by cooperating with online channels, partnering with multiple well-known e-commerce platforms with leading positions, wide consumer outreach and high brand awareness in China, and have established prominent leadership of market share in multiple core categories. Meanwhile, capitalizing on our acute insights into the development opportunities of offline retail ecosystem, we have successfully established an extensive sales coverage network across our modern retail channels. Leveraging our competitive advantages on online channels, we have continuously deepened channel penetration to build a multi-channel sales network, thereby further consolidating our leading position in the market.

我們的大米產品所得收入由上年度的人民幣4,014.5百萬元增加18.4%至本年度的人民幣4,755.1百萬元，主要由於本集團持續調整策略深耕渠道，且隨著品牌影響力提升，多渠道大米銷量增加。我們的玉米產品所得收入由上年度的人民幣815.1百萬元下降9.2%至本年度的人民幣740.4百萬元，主要由於本集團旨在提升盈利質量，調整營銷投放策略，導致部分平台的玉米銷售收入有所下降。我們的雜糧、豆類及其他產品所得收入本年度為人民幣638.7百萬元，較上年度的人民幣469.5百萬元增加36.0%，主要由於由於我們積極開發新產品，推出熟制雜糧產品，拓寬了產品矩陣及銷售網絡。我們乾貨及其他產品所得收入由上年度的人民幣446.2百萬元增加51.5%至本年度的人民幣675.9百萬元，主要由於該品類中的糠、稻殼、碎米等副產品的銷量及銷售價格提升，並且本集團積極開發新產品，拓寬了乾貨產品矩陣及銷售網絡，使得乾貨及其他產品銷售收入增加。

我們的銷售網絡

本集團的客戶包括企業客戶及個人客戶。我們通過與在線渠道合作來建立自身網絡，攜手多家在中國佔據領先地位、廣泛的消費者覆蓋及較高品牌知名度的知名電商平台，並在多個核心品類確立了顯著的市場份額領先優勢。同時，我們敏銳洞察線下零售業態的發展機遇，成功在現代商超渠道建立廣泛的銷售覆蓋網絡。憑借在線渠道的競爭優勢，我們持續深化渠道滲透，建立多渠道銷售網絡，進一步鞏固市場領先地位。

Management Discussion and Analysis

管理層討論與分析

The table below sets forth a breakdown of our revenue by sales channel for the periods indicated: 下表載列於所示期間我們按銷售渠道劃分的收入明細：

Sales channel	銷售渠道	Year ended 31 December			
		2025		2024	
		RMB'000	% of total revenue	RMB'000	% of total revenue
		人民幣千元	佔總收入%	人民幣千元	佔總收入%
Online channels	在線渠道				
– E-commerce platforms	– 電商平台	2,559,233	37.6	2,384,025	41.6
– Online self-operated stores	– 在線自營店	1,424,558	20.9	1,214,643	21.1
Modern retail channels ¹	現代商超渠道 ¹	1,208,349	17.7	1,013,288	17.6
Direct customers ²	直接客戶 ²	1,231,834	18.1	829,474	14.4
Distribution network	經銷網絡	385,995	5.7	303,885	5.3
Total	合計	6,809,969	100.0	5,745,315	100.0

Notes:

附註：

- | | | | |
|----|--|---|---------------------------------|
| 1. | Modern retail channels mainly include NKAs and LKAs which provide our products to end-consumers. | 1 | 現代商超渠道主要包括向終端消費者提供我們產品的NKA及LKA。 |
| 2. | Direct customers primarily consist of agricultural products companies, other corporate and individual customers, and catering companies. | 2 | 直接客戶主要包括農產品公司、其他企業及個人客戶及餐飲公司。 |

Management Discussion and Analysis

管理層討論與分析

This year, our revenue from online channels accounted for the majority of our total revenue. Our revenue generated from online channels increased by 10.7% from RMB3,598.7 million for the previous year to RMB3,983.8 million for this year. Among them, our revenue from e-commerce platforms increased by 7.3% from RMB2,384.0 million for the previous year to RMB2,559.2 million for this year, primarily attributable to the Group's continuous in-depth efforts for the channel adjustment strategy. Revenue from online self-operated stores increased by 17.3% from RMB1,214.6 million for the previous year to RMB1,424.6 million for this year, primarily due to an increase in sales revenue as a result of the Group opening several new stores on certain platforms. Additionally, as the Group adjusted the marketing and advertising strategies of certain platform stores to enhance the profit quality, leading to a decline in sales revenue from certain online self-operated stores, which collectively led to the growth in sales revenue from online self-operated stores. Revenue generated from modern retail channels increased by 19.2% from RMB1,013.3 million for the previous year to RMB1,208.3 million for this year, which was mainly due to our continuous efforts to deepen our presence in modern retail channels and expansion of product categories, which increased sales volume. Revenue from direct customers increased by 48.5% from RMB829.5 million for the previous year to RMB1,231.8 million for this year, which reflected the Company's active efforts in direct customer expansion. Meanwhile, as Company's brand awareness elevated, corporate procurement for employee benefits and catering industry increased. Additionally, sales revenue from agricultural product companies also increased. Revenue from distribution network increased by 27.0% from RMB303.9 million for the previous year to RMB386.0 million for this year, which reflected the Company's continuous exploration of distribution channels in 2025.

OUR PRODUCTION

We always prioritize quality, ensuring product quality by establishing an impeccable raw material supply system and production management system. In terms of raw materials procurement, we have established long-term and stable relationships with a wide range of suppliers across product categories. Specifically, our core grain production areas include Shenyang Xinmin, Wuchang, Songyuan, Tonghe, Aohan and Nanning. The rice originating from Wuchang, and millet originating from Aohan, are China National Geographical Indication Products. We also purchase raw materials for whole grain, bean and dried food products from other renowned places of origin, including red beans from Daqing, Heilongjiang Province, mung beans from Inner Mongolia, peanuts from Fuyu, Jilin Province, and corn from Nanning, Guangxi.

本年度我們來自在線渠道的收入佔我們總收入的大部分。在線渠道產生的收入由上年度的人民幣3,598.7百萬元增加10.7%至本年度的人民幣3,983.8百萬元。其中，我們來自電商平台的收入由上年度的人民幣2,384.0百萬元增加7.3%至本年度的人民幣2,559.2百萬元，主要由於本集團在渠道調整策略持續深耕，來自在線自營店的收入由上年度的人民幣1,214.6百萬元增加17.3%至本年度的人民幣1,424.6百萬元，主要由於本集團在部分平台新開設若干店鋪，帶來銷售收入增長，此外，本集團為提升盈利質量，調整部分平台店鋪的營銷投放策略，導致部分在線自營店銷售收入有所下降，綜合帶動在線自營店銷售收入增長。現代商超渠道產生的收入由上年度的人民幣1,013.3百萬元增加19.2%至本年度的人民幣1,208.3百萬元，主要由於我們持續深耕現代商超渠道，同時擴充品類，帶來銷量增加。來自直接客戶的收入由上年度的人民幣829.5百萬元增加48.5%至本年度的人民幣1,231.8百萬元，反映了我們在直接客戶拓展方面的積極努力，疊加公司品牌知名度提升，用於員工福利和餐飲行業的企業採購增加，此外，來自農產品公司的銷售收入也有所增加。來自經銷網絡的收入由上年度的人民幣303.9百萬元增加27.0%至本年度的人民幣386.0百萬元，反映了公司在2025年度持續開拓經銷渠道。

我們的生產

我們始終以質量為先，通過構建完善的原料供應體系及生產管理體系確保產品質量。在原材料採購方面，我們已與各類產品供應商建立長期穩定的關係。具體而言，我們的糧食核心產區包括瀋陽新民地區、五常地區、松原地區、通河地區、敖漢地區及南寧地區。五常大米、敖漢小米為中國國家地理標誌產品。我們亦在其他優質地區採購雜糧、豆類、乾貨產品的原材料，如在黑龍江省大慶採購紅小豆，在內蒙古採購綠豆，在吉林省扶餘採購花生以及在廣西南寧採購玉米。

Management Discussion and Analysis

管理層討論與分析

To ensure the stability of raw material quality, we have adopted a diversified supply strategy which involves establishing long-term strategic cooperative relationships with high-quality suppliers; engaging farmers for contract farming; and carrying out partial self-operated cultivation of high-quality crop varieties, with a focus on the cultivation of Daoxiang rice in the Wuchang base and high-quality corn in various bases and their surrounding areas.

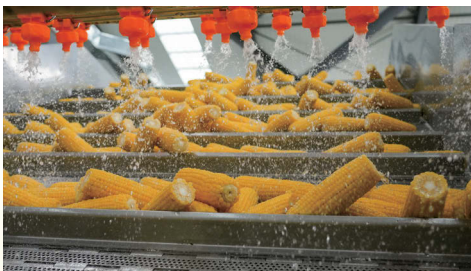
We constantly optimize our production process, explore and develop the production technology and techniques to maintain the good taste and preserve the nutritional value of our products, thus satisfying the preferences of our consumers. Our production process is highly standardized and automated. In addition, we have made substantial investment in purchasing advanced production machinery and equipment. Our production team members work closely to continuously maintain our production machinery and equipment to meet our high production standards and improve our production efficiency. As of 31 December 2025, we had established seven modern production bases in proximity to the six core grain production areas in China, namely Shenyang Xinmin production base, Wuchang rice production base, Wucheng Niujiia corn production base, Songyuan production base, Tonghe production base, Aohan production base and Nanning production base.

為確保原料質量的穩定性，我們採取多元化供應策略：我們與優質供應商建立長期戰略合作關係；僱用農戶進行訂單種植；並且我們針對優質品種農作物進行部分自營種植，重點佈局五常基地的稻香米種植，以及各基地及周邊的優質玉米種植。

我們不斷改良我們的生產工序，以及探索開發我們的生產技術和工藝，使我們的產品保持良好的口感及營養價值，滿足目標消費者的喜好。我們的生產流程高度標準化及自動化。此外，我們已大量投資購買先進的生產機器及設備，我們的生產團隊成員亦緊密合作，持續維護我們的生產機器及設備，以滿足我們嚴格的生產標準並提高生產效率。截至2025年12月31日，我們已在中國六個核心糧食產區附近建成七個現代化生產基地，分別為瀋陽新民生產基地、五常大米生產基地、五層牛家玉米生產基地、松原生產基地、通河生產基地、敖漢生產基地及南寧生產基地。



Our rice production lines
我們的大米生產線



Our corn production lines
我們的玉米生產線



Management Discussion and Analysis

管理層討論與分析

We are capable of efficiently procuring and storing fresh paddy and other grain upon maturity, ensuring that their freshness and moisture levels remain intact under low-temperature conditions by virtue of advanced warehousing facilities. According to Frost & Sullivan, we are among a few companies in China's rice, whole grain, bean and seed industry that have implemented a vertically integrated operation model encompassing the entire industry chain, from procurement, storage, production and sale to logistics. This allows us to offer consumers fresh products that retain their natural taste and aroma.

我們能夠在成熟季時有效地採購及儲存新鮮稻穀及其他穀物，並憑借先進的倉儲設施，在低溫條件下確保其新鮮度及濕度水分保持不變。根據弗若斯特沙利文的資料，我們是中國大米、雜糧、豆類及籽類行業中為數不多實施涵蓋自採購、儲存、生產及銷售至物流整個產業鏈的全鏈路運營模式的公司之一。這使我們能夠為消費者提供保留其天然味道及香氣的新鮮產品。



Integrated development of the entire industrial chain to comprehensively enhance the stability of the industrial system
產業全鏈路一體化建設，全面提高產業體系穩定性

SUPPLY CHAIN MANAGEMENT

Through in-depth integration of resources from various channels, we have achieved real-time monitoring of all links along the value chain, enabling us to collect and analyze consumption data in an efficient manner, and synchronize our order, inventory, and capacity information. By efficiently formulating, monitoring and adjusting our production plans, we can respond promptly to real-time transaction information and make precise decisions at critical business junctures. Relying on efficient supply chain management, we typically perform order-based production and are able to produce and process our products within three days of placement and dispatch them to customers' designated warehouses or end consumers, thus effectively guaranteeing the freshness and good taste of our products. Furthermore, our flexible and efficient supply chain ensures a rapid response to market needs.

供應鏈管理

通過深度整合各渠道資源，我們實現對價值鏈全環節的實時監控，使我們得以高效收集和分析消費數據，並同步訂單、庫存及產能信息。我們通過高效地制定、監察及調整我們的生產計劃，能夠快速響應實時交易信息，並在關鍵業務節點制定精準決策。憑借高效的供應鏈管理，我們執行訂單式生產，通常能夠在客戶下訂單後的三天內完成產品的生產加工，並向指定的倉庫或終端消費者發貨，有效保障產品的新鮮度和良好風味。此外，我們靈活高效的供應鏈可確保快速應對市場需求。

Management Discussion and Analysis

管理層討論與分析

Our production is highly standardized and automated, and we are committed to continuously upgrading our production line with advanced equipment to enhance its automation level. As of 31 December 2025, we had put into operation over thirty automated production lines. Additionally, we have built a modern warehouse and distribution system, which expands nationwide through five self-operated regional distribution centers in Shanghai, Tianjin, Chengdu, Shenyang and Dongguan, and more than ten local warehouses to ensure prompt and reliable contract fulfillment.

FOOD SAFETY AND QUALITY CONTROL

Food safety and product quality are our top priority. We are committed to offering safe and premium food to maintain consumer confidence in our products and strengthen our brand recognition. We have implemented stringent food safety and quality control standards and measures throughout our operations, covering steps from procurement, production and storage to sales. To achieve systematic quality management, our quality assurance team focuses on implementing a group-level quality control plan through the implementation and maintenance of our quality control system, and is responsible for quality inspection of raw materials, semi-finished products and finished products, as well as product shelf-life management.

OUR INFORMATION TECHNOLOGY

The IT systems utilized by the Group cover various aspects of our operations, including raw materials supply, production, operation and logistics. Our IT team is responsible for developing and maintaining IT systems in line with our business expansion and flexibly customizing solutions to meet our business needs. We have developed and operationalized a supply chain management system to integrate resources along the supply chain while adopting a unified value propositions, thereby optimizing the structure of upfront costs. In addition, we leverage complementary systems such as ERP system, transportation management system (TMS), warehousing management system, customer relationship management (CRM) system, cloud office system and office automation (OA) system to jointly empower key functions such as efficient product operation and data management.

我們的生產高度標準化及自動化，並致力於使用最先進的設備，不斷提高我們的生產線的自動化水平。截至2025年12月31日，我們已有超過三十條自動化生產線投入使用。此外，我們通過在上海、天津、成都、瀋陽和東莞的五個自營區域配送中心以及超過十個地方倉庫建立了一個現代化庫配體系，以確保及時可靠地履行合同。

食品安全和質量控制

食品安全和產品質量是我們的首要關注事項。我們堅持提供安全且優質的產品，以保持消費者對我們產品的信心並加強我們的品牌知名度。我們在經營全過程實施了嚴格的食品安全和質量控制標準和措施，涵蓋採購、生產、儲存至銷售等步驟。為實現系統化的質量管理，我們的質量保證團隊專注於通過實施及維護我們的質量控制體系落實我們集團層面的質量控制規劃，並負責原材料、半成品和成品質量檢查以及產品保質期管理。

我們的信息技術

本集團使用的信息技術系統涵蓋我們經營的各個方面，包括原材料供應、生產、運營及物流。我們的信息技術團隊負責開發及維護信息技術系統，以與我們的業務擴展保持同步，並能靈活定制解決方案以滿足我們的業務需要。我們已開發並採用供應鏈管理系統，以整合供應鏈資源，採取一致的價值主張，從而優化前期成本結構。此外我們利用ERP系統、運輸管理系統、倉儲管理系統、客戶關係管理系統、雲辦公系統、辦公自動化系統等互補性系統，共同賦能高效的產品運營與數據管理等關鍵職能。

Management Discussion and Analysis

管理層討論與分析

FINANCIAL REVIEW

Revenue and Gross Profit

In 2025, the Group recorded a revenue of RMB6,810.0 million, representing an increase of 18.5% as compared with RMB5,745.3 million in 2024, primarily because (i) we cultivated our categories in existence while seeking continuous innovation, gained an insight into consumption trends, and expanded the multi-category product portfolio based on the philosophy of healthy and safe diet; and (ii) we paid constant and close attention to the overall industry trends, adjusted our business and channel arrangements, gave full play to our own characteristics and advantages, enhanced our brand effect and brand competitiveness, and satisfied the diverse consumer needs.

Gross profit of the Group in 2025 amounted to RMB1,353.3 million, representing an increase of 32.8% from RMB1,019.4 million in 2024. Gross profit margin of the Group increased from 17.7% in 2024 to 19.9% for the Reporting Period, primarily due to our (i) ongoing adjustments to product portfolio, with rising sales volume of mid-to-high-end products in the Group increasing as consumers' recognition of the brand improved, while the Company strategically reduced investment in products with low gross profit, (ii) continuous adjustment to the sales channel structure and strategic deployment, and (iii) the average price of raw material paddies in 2025 decreased compared to that in 2024.

Other Net Income

Other net income of the Group decreased from RMB40.6 million in 2024 to RMB33.4 million in 2025, mainly due to the fact that (i) the investment income generated from the subscription for wealth management products using idle proceeds in 2024 was RMB21.7 million, whereas no investment income from such wealth management products was generated during the Reporting Period; and (ii) the Group planted a small amount of corn and paddy in 2024 and affected by the flood disaster in Liaoning in August 2024, fair value losses of RMB16.1 million on biological assets occurred in the planting of crops, whereas no such loss occurred in 2025. Collectively, these factors led to a decrease in other net income.

財務回顧

收益及毛利

2025年度本集團錄得收入為人民幣6,810.0百萬元，較2024年度的人民幣5,745.3百萬元相比增加了18.5%，主要由於(i)我們深耕現有品類並持續創新，洞察消費趨勢，基於健康、安全飲食的理念，拓寬多品類產品矩陣；及(ii)我們持續、密切關注整體行業動態，調整業務及渠道佈局，充分發揮自身特色和優勢，提升品牌效應和品牌競爭力，滿足多樣化的消費者需求。

2025年度本集團毛利為人民幣1,353.3百萬元，較2024年度的人民幣1,019.4百萬元增加了32.8%。本集團毛利率由2024年度的17.7%增至報告期內的19.9%，主要是由於我們(i)持續調整產品結構，隨著消費者對品牌認可度提高，本集團中高端產品的銷量增加，同時公司策略性減少對低毛利產品的投入，(ii)持續調整銷售渠道結構和戰略佈局，及(iii)2025年度原材料水稻平均價格較2024年度有所下降。

其他收入淨額

本集團的其他收入淨額由2024年度的人民幣40.6百萬元減少至2025年度的人民幣33.4百萬元，主要由於(i)2024年度使用閒置募集資金認購理財產品產生投資收益人民幣21.7百萬元，報告期內未產生該類別理財產品投資收益，及(ii)本集團於2024年度種植了少量玉米和水稻，受2024年8月遼寧地區洪澇災害影響，種植作物在2024年度產生生物資產公允價值虧損人民幣16.1百萬元，2025年度未發生此類情況，綜合導致其他收入淨額減少。

Management Discussion and Analysis

管理層討論與分析

Selling and Distribution Expenses

Selling and distribution expenses of the Group increased by 24.8% from RMB513.8 million in 2024 to RMB641.0 million in 2025. This was primarily attributable to channel-related operating expenses rising in line with higher sales volumes, coupled with a significant increase in the number of our self-operated stores in certain channels and the initial operating costs associated with opening new stores were relatively high. Collectively, these factors led to the increase in operating expenses.

Administrative Expenses

Administrative expenses of the Group increased from RMB148.2 million in 2024 to RMB149.9 million during the Reporting Period, with all expenses remaining stable.

Impairment Losses Reversed/Charged on Trade and Other Receivables

Impairment losses reversed/charged on trade and other receivables of the Group changed from an impairment loss charged of RMB4.6 million in 2024 to an impairment loss reversed of RMB5.3 million in 2025, mainly due to the Group's recovery of some long-aged trade receivables in 2025, resulting in the corresponding impairment loss reversal.

Finance Costs

Our finance costs decreased by 6.0% from RMB13.4 million in 2024 to RMB12.6 million in 2025, primarily due to the fact that (i) there was a decrease in average balance of borrowings in 2025 compared with that of 2024, which resulted in a decrease of interest expenses by RMB10.0 million accordingly, and (ii) in 2024, a foreign exchange gain of RMB9.0 million was generated, whereas a foreign exchange loss of RMB1.6 million was incurred in 2025. Such combined factors led to a slight decrease in finance costs.

銷售及經銷開支

本集團的銷售及經銷開支由2024年度的人民幣513.8百萬元增加24.8%至2025年度的人民幣641.0百萬元，主要由於渠道相關運營費用隨銷量增加而同步增長，且我們的在部分渠道的自營店鋪數量大幅增加，店鋪開立初期運營費用較高，綜合導致運營費用增加。

行政開支

本集團的行政開支由2024年度的人民幣148.2百萬元增加至報告期內的人民幣149.9百萬元，各項費用保持穩定。

貿易及其他應收款項減值虧損撥回／支出

本集團的貿易及其他應收款項減值虧損撥回／支出由2024年度減值虧損支出人民幣4.6百萬元變為2025年度的減值虧損撥回人民幣5.3百萬元，主要由於本集團在2025年度收回部分長賬齡的貿易應收款，相應減值虧損撥回。

財務成本

我們的財務成本自2024年度的人民幣13.4百萬元減少6.0%至2025年度的人民幣12.6百萬元，主要由於：(i)2025年度借款平均餘額較2024年度下降，利息支出相應減少人民幣10.0百萬元，及(ii)2024年度產生匯兌收益人民幣9.0百萬元，2025年度匯兌損失為人民幣1.6百萬元，綜合導致財務成本略有下降。

Management Discussion and Analysis

管理層討論與分析

Losses Arising from Changes in Fair Value of Financial Assets Measured at Fair Value Through Profit or Loss (“FVPL”)

In 2025, the Group had financial assets that carried at fair value, which resulted in a loss on fair value changes of RMB142.7 million. These financial assets primarily consist of equity interests in listed companies held by the Group for strategic collaboration and investment purposes.

Income Tax Expenses

Income tax expenses of the Group decreased from RMB20.0 million in 2024 to RMB17.5 million in 2025, primarily due to the decrease in taxable income resulting from an increase in the proportion of the Group's tax-exempt business.

Profit for the Year

As a result of the foregoing, profit for the year of the Group increased from RMB204.4 million in 2024 to RMB428.3 million in 2025.

Non-IFRS Measure

To supplement the consolidated financial statements of the Group, which are presented in accordance with IFRS Accounting Standards, the Group also uses adjusted net profit (non-IFRS measure) as additional financial measures, which is not required by, or presented in accordance with IFRS Accounting Standards. The Group believes that the non-IFRS measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help the Group's management. However, the Group's presentation of adjusted net profit (non-IFRS measure) may not be comparable to similarly titled measures presented by other companies. The use of such non-IFRS measures has limitations as an analytical tool, and investors should not consider it in isolation from, or as a substitute for an analysis of, the Group's results of operations or financial condition as reported under IFRS Accounting Standards.

以公允價值計量且其變動計入當期損益的金融資產公允價值變動損失

2025年度，本集團持有以公允價值計量的金融資產，帶來的公允價值變動損失為人民幣142.7百萬元。該金融資產主要為本集團出於戰略合作和投資意圖持有的上市公司股權。

所得稅費用

本集團的所得稅費用由2024年度的人民幣20.0百萬元減少至2025年度的人民幣17.5百萬元，主要由於本集團免稅業務比例上升，應課稅收入減少。

年內利潤

由於上述原因，本集團年內利潤由2024年度的人民幣204.4百萬元，增長至2025年度的人民幣428.3百萬元。

非國際財務報告準則計量

為補充本集團根據國際財務報告會計準則呈列的綜合財務報表，本集團亦採用並非國際財務報告會計準則規定或並非按國際財務報告會計準則呈列的經調整淨利潤(非國際財務報告準則計量)作為額外財務計量。本集團相信，非國際財務報告準則計量為投資者及其他人士提供有用的信息，以通過協助本集團管理層相同的方式瞭解及評估我們的綜合經營業績。然而，本集團呈列的經調整淨利潤(非國際財務報告準則計量)未必可與其他公司所呈列類似計量指標相比。該等非國際財務報告準則計量用作分析工具存在局限性，投資者不應視其為獨立於或可代替本集團根據國際財務報告會計準則所呈報經營業績或財務狀況的分析。

Management Discussion and Analysis

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The Group defines adjusted net profit (non-IFRS measure) as net profit for the periods after deducting the fair value changes of equity investments and dividend income after tax. The following table reconciles the adjusted net profit (non-IFRS measure) for the periods presented to the most directly comparable financial measures calculated and presented in accordance with IFRS Accounting Standards, which is net profit for the periods:

本集團將經調整淨利潤(非國際財務報告準則計量)定義為通過扣除股權投資的公允價值變動與稅後分紅收益的期內淨利潤。下表呈列期間的經調整淨利潤(非國際財務報告準則計量)與根據國際財務報告會計準則計算及呈列的最直接可比財務計量(即期內淨利潤)的對賬：

		Year ended 31 December 截至12月31日止年度	
		2025年 RMB'000 人民幣千元	2024年 RMB'000 人民幣千元
Reconciliation of net profit to adjusted net profit (non-IFRS measure)	淨利潤與經調整淨利潤(非國際財務報告準則計量)調節表		
Profit for the year	年內利潤	428,288	204,373
Add:	加：		
Net losses arising from financial assets measured at FVPL ¹	產生自以公允價值計量變動計入損益的金融資產的淨虧損 ¹	132,083	145,093
Adjusted net profit (non-IFRS measure)	經調整淨利潤(非國際財務報告準則計量)	560,371	349,466

Note:

1. Fair value changes and dividend income after tax arising from listed equity investments, under the financial assets measured at FVPL held by the Group.

附註：

1. 本集團持有以公允價值計量變動計入損益的金融資產，其中對上市股權投資產生的公允價值變動及稅後分紅收益。

Adjusted net profit (non-IFRS measure) of the Group increased by 60.3% from RMB349.5 million in 2024 to RMB560.4 million in 2025, while the adjusted net profit margin (non-IFRS measure) rose from 6.1% to 8.2%, which was primarily attributable to our ongoing adjustments to product portfolio and strategic deployment, deepened channel development efforts, and increased contribution from mid-to-high-end products to the Group's revenue, which resulted in the rise of gross profit margin from 17.7% to 19.9%, with both net profit and net profit margin showing growth.

2025年度本集團的經調整淨利潤(非國際財務報告準則計量)由2024年度的人民幣349.5百萬元增加60.3%至人民幣560.4百萬元，經調整淨利潤率(非國際財務報告準則計量)由6.1%增至8.2%，主要由於我們持續調整產品結構和戰略佈局，深耕渠道，提高中高端產品在本集團收入中的佔比，毛利率由17.7%增長至19.9%，淨利潤和淨利率均有增長。

Management Discussion and Analysis

管理層討論與分析

Inventories

Inventories of the Group increased by 53.4% from RMB1,360.2 million as of 31 December 2024 to RMB2,087.2 million as of 31 December 2025. Inventory turnover days of the Group increased from 113 days in 2024 to 115 days in 2025, mainly due to an increase in the inventory balance as of 31 December 2025 resulting from an increase in the price of raw material rice harvested in the fall of 2025 and an increase in the inventory of raw materials as compared to 31 December 2024 in preparation for operations in 2026.

Trade and Other Receivables

Trade receivables of the Group increased by 20.3% from RMB377.4 million as of 31 December 2024 to RMB454.1 million as of 31 December 2025. Turnover days of trade receivables increased from 20 days in 2024 to 22 days during the Reporting Period, mainly due to the fact that sales revenue in 2025 was higher than that of 2024, leading to higher amount of trade receivables as at 31 December 2025.

Other receivables of the Group increased from RMB215.5 million as of 31 December 2024 to RMB295.9 million as of 31 December 2025. This increase was primarily attributable to the Group's higher raw grain procurement amount in the fourth quarter of 2025 compared to the same period in 2024, resulting in the increase in the amount of value-added tax recoverable as at 31 December 2025.

Financial Assets Measured at FVPL

The financial assets measured at FVPL held by the Group as at 31 December 2025 represented the equity investments of RMB480.1 million in listed companies for the intention of strategic cooperation and investment and the investment in public mutual fund of RMB9.0 million. The decrease in the amount compared to 31 December 2024 was mainly due to changes in the fair value of the equity investments.

存貨

本集團的存貨由截至2024年12月31日的人民幣1,360.2百萬元增加53.4%至截至2025年12月31日的人民幣2,087.2百萬元。本集團的存貨周轉日數由2024年度的113天增加至2025年度的115天，主要是由於2025年秋季收穫的原材料水稻價格有所升高，且為2026年經營作準備，原材料庫存量較2024年12月31日增加，截至2025年12月31日存貨餘額增加。

貿易及其他應收款項

本集團的貿易應收款項由截至2024年12月31日的人民幣377.4百萬元增加20.3%至截至2025年12月31日的人民幣454.1百萬元。貿易應收款項周轉天數從2024年度的20天增加至報告期的22天，主要是由於2025年度銷售收入高於2024年度，2025年12月31日貿易應收款金額增加。

本集團的其他應收款項由截至2024年12月31日的人民幣215.5百萬元增加至截至2025年12月31日的人民幣295.9百萬元，主要由於本集團於2025年第四季度採購原糧金額高於2024年同期，使得2025年12月31日可收回增值稅金額增加。

以公允價值計量且其變動計入損益的金融資產

本集團於2025年12月31日持有的以公允價值計量且其變動計入損益的金融資產，包括以進行戰略合作及投資為目的的人民幣480.1百萬元的上市公司股權投資，以及人民幣9.0百萬元的公募資金投資。該金額較2024年12月31日減少，主要是股權投資公允價值的變動所致。

Management Discussion and Analysis

管理層討論與分析

Trade and Other Payables

Trade payables of the Group increased by 30.2% from RMB152.7 million as of 31 December 2024 to RMB198.8 million as of 31 December 2025, primarily due to increased procurement activities in the fourth quarter of 2025. Trade payables turnover days increased from 11 days in the previous year to 12 days during the Reporting Period, which remained relatively stable.

Other payables of the Group increased by 12.1% from RMB100.5 million as of 31 December 2024 to RMB112.7 million as of 31 December 2025, mainly attributable to a slight increase in line with the expansion of the Company's business scale.

Contract Liabilities

Our contract liabilities were short-term receipts in advance from customers. All of the contract liabilities are expected to be recognized as revenue within one year. Contract liabilities of the Group decreased by 15.0% from RMB40.6 million as of 31 December 2024 to RMB34.5 million as of 31 December 2025, mainly due to the fact that as the 2026 Spring Festival had fallen later than that of 2025, the peak period of customer demand for products ahead of the Spring Festival was not yet been reached as of 31 December 2025.

LIQUIDITY AND CAPITAL RESOURCES

Cash on Hand and at Bank

Cash on hand and at bank of the Group decreased by 39.8% from RMB713.0 million as of 31 December 2024 to RMB429.4 million as of 31 December 2025, mainly due to the Group's increased procurement of raw materials in the fourth quarter of 2025.

貿易及其他應付款項

本集團的貿易應付款項由截至2024年12月31日的人民幣152.7百萬元增加30.2%至截至2025年12月31日的人民幣198.8百萬元，主要由於2025年第四季度採購業務增加，貿易應付款項周轉天數從上年度的11天增加至報告期內的12天，較為穩定。

本集團的其他應付款項由截至2024年12月31日的人民幣100.5百萬元增加12.1%至截至2025年12月31日的人民幣112.7百萬元，主要隨公司業務規模增長而略有增加。

合約負債

我們的合約負債主要為客戶的短期預收款項。所有合約負債預期將於一年內確認為收益。本集團的合約負債由截至2024年12月31日的人民幣40.6百萬元減少15.0%至截至2025年12月31日的人民幣34.5百萬元，主要由於2026年春節較2025年晚，截至於2025年12月31日，尚未達到客戶在春節前期對產品需求的高峰期。

流動資金及資本資源

手頭及銀行現金

本集團的手頭及銀行現金由截至2024年12月31日的人民幣713.0百萬元減少39.8%至截至2025年12月31日的人民幣429.4百萬元，主要由於本集團在2025年度第四季度原材料採購增加。

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管理層討論與分析

Bank Loans

Bank loans of the Group increased by 55.0% from RMB645.5 million as of 31 December 2024 to RMB1,000.7 million as of 31 December 2025, mainly due to the increase of bank borrowings by the Group during the Reporting Period to meet its demand for raw materials for production and operations in the following year.

Gearing Ratio

As at 31 December 2025, gearing ratio of the Group (total liabilities/total assets) reached 27.7%, which was higher than gearing ratio of 23.0% as at 31 December 2024, mainly due to the increase in the amount of liabilities resulting from the increase of bank borrowings by the Group to satisfy production and operations needs.

Financial Risks

We have adopted risk management plans to focus on minimizing potential adverse effects of the unpredictability of financial markets as we are exposed to a variety of financial risks, including credit risk, liquidity risk, interest rate risk, currency risk and fair value measurement risk.

Credit Risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. As of 31 December 2025, our Group's credit risk was primarily attributable to trade receivables. Our Group's exposure to credit risk arising from cash on hand and at bank and bills receivables is limited because the counterparties are banks and financial institutions with high credit standing, for which our Group is considered to have low credit risk. Our Group does not provide any guarantees which would expose our Group to credit risk.

銀行貸款

本集團的銀行貸款由截至2024年12月31日的人民幣645.5百萬元增加55.0%至截至2025年12月31日的人民幣1,000.7百萬元，主要由於本集團為下一年度生產經營採購原材料需求，在報告期內增加銀行借款。

資本負債比率

於2025年12月31日，本集團資本負債比率(負債總額／資產總額)為27.7%，比2024年12月31日本集團的資本負債比率23.0%有所上升，這主要由於本集團為滿足生產經營需求增加銀行借款，負債金額有所增長。

財務風險

由於我們面臨多種財務風險，包括信貸風險、流動資金風險、利率風險、貨幣風險及公允價值計量風險，我們已採取風險管理計劃，重點將金融市場不可預測的潛在不利影響降到最低。

信貸風險

信貸風險指對手方不履行其合約責任而對本集團造成財務損失的風險。截至2025年12月31日，本集團的信貸風險主要來自貿易應收款項。本集團來自手頭及銀行現金以及應收票據的信貸風險有限，因為對手方為具有較高信用評級的銀行和金融機構，本集團被認為相關信貸風險較低。本集團並無提供任何會使本集團面臨信貸風險的擔保。

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Liquidity Risk

The treasury function is centrally managed by our Group, which includes the short-term investment of cash surpluses and the raising of funds to cover expected cash demands. Our Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions and investors to meet its liquidity requirements in the short and long term.

Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Our Group's interest rate risk arises primarily from interest-bearing borrowings issued at variable rates and at fixed rates, which expose our Group to cash flow interest rate risk and fair value interest rate risk, respectively.

Currency Risk

The Group is exposed to currency risk primarily from cash balances that are denominated in a foreign currency. The currencies giving rise to this risk are primarily USD and HK\$.

CONTINGENT LIABILITIES

As of 31 December 2025, the Group did not have any material contingent liabilities.

CAPITAL COMMITMENTS AND CAPITAL EXPENDITURES

As at 31 December 2025, the Group had capital commitments of approximately RMB87.3 million (as at 31 December 2024: RMB64.4 million), mainly used for purchase and construction of buildings, machinery and equipment.

For the year ended 31 December 2025, the Group's capital expenditure amounted to approximately RMB297.0 million (for the year ended 31 December 2024: RMB216.9 million), mainly used for purchase of property, plant and equipment and land-use-rights.

流動資金風險

庫務職能由本集團統一管理，其中包括盈餘現金短期投資及集資以滿足預期現金需求。本集團的政策是定期監察其流動資金需求及遵守出借契據的情況，以確保其維持充足現金儲備及主要金融機構和投資者的充足承諾資金額度，滿足長短期流動資金需求。

利率風險

利率風險指金融工具的未來現金流的公允價值因市場利率變動而波動的風險。本集團的利率風險主要來自按浮動及固定利率發放的計息借款，該等計息借款令本集團分別面臨現金流利率風險及公允價值利率風險。

貨幣風險

本集團面臨的貨幣風險主要來自以外幣計值的現金結餘。產生此風險的貨幣主要為美元及港元。

或然負債

截至2025年12月31日，本集團概無任何重大或有負債。

資本承擔及資本開支

於2025年12月31日，本集團的資本承擔約為人民幣87.3百萬元（於2024年12月31日：人民幣64.4百萬元），主要用於購買和建造樓宇、機器及設備。

截至2025年12月31日止年度，本集團的資本開支約為人民幣297.0百萬元（截至2024年12月31日止年度：人民幣216.9百萬元），主要用於購買物業、廠房及設備及土地使用權。

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PLEGDED ASSETS

As at 31 December 2025, the aggregate carrying value of the property, plant and equipment and land-use-rights pledged for the Group's bank loans was RMB409.4 million (as at 31 December 2024: RMB338.7 million).

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL

The Group did not have any significant investments held, or any material acquisition or disposal of any relevant subsidiaries, associates and joint ventures during the Reporting Period.

FUTURE PLAN FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

Save for the "Future Plans and Use of Proceeds" disclosed in the Prospectus, the Group did not have any existing plan for acquiring other material investments or capital assets during the Reporting Period and as of the date of this report.

資產抵押

於2025年12月31日，本集團就於銀行貸款質押的物業、廠房及設備及土地使用權的賬面總值為人民幣409.4百萬元（於2024年12月31日：人民幣338.7百萬元）。

重大投資、重大收購及出售事項

於報告期內本集團並無持有任何重大投資，亦無任何有關附屬公司、聯營公司及合營企業的任何重大收購或出售事項。

未來重大投資或資本資產計劃

報告期內及截至本報告日期，除招股章程中披露的「未來計劃及所得款項用途」外，本集團現時沒有計劃取得其他重大投資或資本資產。

Biographical Details of Directors and Senior Management

董事及高級管理人員履歷

DIRECTORS

Executive Directors

Mr. Wang Bing (王兵), aged 50, is the Co-founder, an executive Director, the Chairman of the Board and the General Manager of the Company.

Mr. Wang founded the Company in May 2018 and was appointed as the Chairman of the Board and a Director of the Company in August 2020. He was appointed as the General Manager of the Company in December 2022. Mr. Wang has over 21 years of experience in the pantry staple food industry. Mr. Wang entered into the pantry staple food industry in June 2005 when he was responsible for grain procurement at Shenyang Xinchang, serving as a procurement manager from June 2005 to September 2011, an operation director from October 2011 to December 2018 and the chairman of the board from December 2018 to November 2025. In January 2013, he founded Beijing Heyulongsheng Trade Co., Ltd. (北京賀裕隆盛貿易有限公司), which was de-registered in August 2021, and served as its manager from January 2013 to August 2021. Mr. Wang has also been a supervisor of Wuchang Caiqiao since April 2015. Mr. Wang has also served as an executive director of Shiyue Jinfeng since July 2020. Mr. Wang is the spouse of Ms. Zhao, the brother-in-law of Ms. Zhao Shulan and the uncle of Mr. Shu Minghe.

Mr. Wang graduated from Shenyang Chemical Industrial School in rubber technology in Liaoning Province, the PRC, in July 1998. Mr. Wang has graduated from the Finance CEO Pioneer Program in May 2025, and is currently studying the Entrepreneurial Scholars Program of the School of Economics and Management, in Tsinghua University (清華大學) in Beijing, the PRC.

Ms. Zhao Wenjun (趙文君), aged 46, is the Co-founder, an executive Director, Deputy General Manager and Chief Marketing Officer of the Company.

Ms. Zhao was appointed as a Director in August 2020 and the Deputy General Manager and the Chief Marketing Officer in December 2022. She served as the General Manager of the Company from May 2019 to December 2022. Ms. Zhao has over 21 years of experience in the pantry staple food industry. Ms. Zhao entered into the pantry staple food industry in June 2005 when she served as a sales manager of Shenyang Xinchang from June 2005 to September 2011, a marketing director from October 2011 to December 2018 and a director from December 2018 to November 2025. She has also served as a supervisor of Shiyue Jinfeng since July 2020. Ms. Zhao is the spouse of Mr. Wang, the sister of Ms. Zhao Shulan and the aunt of Mr. Shu Minghe.

董事

執行董事

王兵先生，50歲，為本公司的聯合創始人、執行董事、董事長兼總經理。

王先生於2018年5月創立本公司，並於2020年8月獲委任為本公司的董事長兼董事。彼在2022年12月獲委任為本公司的總經理。王先生在廚房主食食品行業方面擁有超過21年的經驗。王先生於2005年6月進入廚房主食食品行業，在瀋陽信昌負責原糧採購工作，於2005年6月至2011年9月擔任採購經理，於2011年10月至2018年12月擔任運營總監，並於2018年12月至2025年11月擔任董事長。彼於2013年1月創立北京賀裕隆盛貿易有限公司(已於2021年8月註銷)並於2013年1月至2021年8月擔任經理。王先生亦自2015年4月擔任五常彩橋的監事。自2020年7月起，王先生亦擔任十月金豐的執行董事。王先生為趙女士的配偶、趙淑蘭女士的妹夫、舒明賀先生的姨丈。

王先生於1998年7月畢業於中國遼寧省瀋陽市化學工業學校橡膠工藝專業。王先生已於2025年5月完成中國北京清華大學經濟管理學院金融CEO領航項目的學業，目前正在攻讀該學院創業學者項目。

趙文君女士，46歲，為本公司的聯合創始人、執行董事、副總經理兼首席營銷官。

趙女士於2020年8月獲委任為董事並於2022年12月獲委任為副總經理兼首席營銷官。彼於2019年5月至2022年12月擔任本公司的總經理。趙女士在廚房主食食品行業方面擁有超過21年的經驗。趙女士於2005年6月進入廚房主食食品行業，並於2005年6月至2011年9月擔任瀋陽信昌銷售經理，於2011年10月至2018年12月擔任營銷總監，並自2018年12月至2025年11月擔任董事。彼自2020年7月起擔任十月金豐的監事。趙女士為王先生的配偶、趙淑蘭女士的妹妹、舒明賀先生的姨媽。

Biographical Details of Directors and Senior Management 董事及高級管理人員履歷

Ms. Zhao graduated from Shenyang Chemical Industrial School in chemical trade economics in Liaoning Province, the PRC, in July 2000. Ms. Zhao is currently studying the Entrepreneurial Scholars Program of the School of Economics and Management in Tsinghua University (清華大學) in Beijing, the PRC.

Ms. Zhao Shulan (趙淑蘭), aged 48, is an executive Director. She was appointed as a Director of the Company from the date of its establishment to May 2019 and re-appointed as a Director of the Company from August 2020. She has over 11 years of experience in the pantry staple food industry. In January 2013, she joined Beijing Heyulongsheng Trade Co., Ltd. (北京賀裕隆盛貿易有限公司), which was de-registered in August 2021, and has served as the executive director and general manager of Wuchang Caiqiao since April 2015, the legal representative of Shenyang Xinchang from November 2017 to December 2018, a director of Shenyang Xinchang from November 2017 to November 2025. She also served as a director and the general manager of Shiyue Daotian (Wuchang City) Food Co., Ltd., formerly known as Shiyue Daotian (Wuchang City) Plantation Co., Ltd. (十月稻田(五常市)種業有限公司) (which was deregistered in December 2024), since June 2021, a supervisor of Tonghe County Caiqiao Rice Co., Ltd. since September 2021, and a director and the general manager of Wuchang City Qiuman Agriculture Co., Ltd. since September 2022. Ms. Zhao Shulan is the sister-in-law of Mr. Wang, the sister of Ms. Zhao and the aunt of Mr. Shu Minghe.

Ms. Zhao Shulan graduated from School of Continuing Education of Harbin Institute of Technology (哈爾濱工業大學) in Heilongjiang Province, the PRC, in April 2018. She was awarded as an Agricultural Products E-commerce Pioneer by Department of Agriculture and Rural Affairs of Heilongjiang Province (黑龍江省農業農村廳農產品電商大王) and a Model Worker of the 37th session of Harbin (哈爾濱市第37屆勞動模範) in 2019, and an Excellent Leader of Rural Industry Development in Wuchang City (五常市鄉村產業發展優秀帶頭人) in 2021. Ms. Zhao Shulan has also been elected as the representative of the 16th People's Congress of Harbin from January 2022.

Mr. Shu Minghe (舒明賀), aged 36, is an executive Director. He was appointed as a Director of the Company in August 2020, and has over 11 years of experience in the pantry staple food industry. In January 2013, he joined Beijing Heyulongsheng Trade Co., Ltd. (北京賀裕隆盛貿易有限公司), which was de-registered in August 2021, and served as a director, the general manager and the legal representative of Shenyang Xinchang since December 2018, and an executive director and the manager of Shiyue Daotian (Aohanqi) Agricultural Technology Co., Ltd. since December 2020. In addition, he served as a director of Shiyue Daotian Songyuan Agricultural Technology Co., Ltd. from April 2021 to May 2022. He has also been serving as a director and the manager of Sukuaiabang Shenyang Supply Chain Technology Co., Ltd. since June 2021, and a director of Tonghe County Caiqiao Rice Co., Ltd. since September 2021. Mr. Shu Minghe is the nephew of Mr. Wang, the nephew of Ms. Zhao and the nephew of Ms. Zhao Shulan.

趙女士於2000年7月畢業於中國遼寧省瀋陽市化學工業學校化工貿易經濟專業。趙女士目前正在中國北京清華大學經濟管理學院攻讀創業學者項目。

趙淑蘭女士，48歲，為執行董事。彼自本公司成立之日起至2019年5月獲委任為本公司董事，並於2020年8月重新獲委任為本公司董事。彼在廚房主食食品行業擁有超過11年的經驗。彼於2013年1月加入北京賀裕隆盛貿易有限公司(已於2021年8月註銷)並自2015年4月起擔任五常彩橋的執行董事兼總經理，於2017年11月至2018年12月擔任瀋陽信昌的法人代表，自2017年11月至2025年11月擔任瀋陽信昌的董事。彼亦自2021年6月起在十月稻田(五常市)食品有限公司(前稱十月稻田(五常市)種業有限公司)(已於2024年12月註銷)擔任董事兼總經理，自2021年9月起在通河縣彩橋米業有限公司擔任監事，並自2022年9月起在五常市秋滿農業有限公司擔任董事兼總經理。趙淑蘭女士為王先生的妻姐、趙女士的姐姐、舒明賀先生的姨媽。

趙淑蘭女士於2018年4月畢業於中國黑龍江省哈爾濱工業大學繼續教育學院。彼於2019年獲頒黑龍江省農業農村廳農產品電商大王及哈爾濱市第37屆勞動模範獎項，並於2021年獲授五常市鄉村產業發展優秀帶頭人稱號。趙淑蘭女士亦於2022年1月當選哈爾濱市第十六屆人大代表。

舒明賀先生，36歲，為執行董事。彼於2020年8月獲委任為本公司董事，在廚房主食食品行業擁有超過11年的經驗。彼於2013年1月加入北京賀裕隆盛貿易有限公司(已於2021年8月註銷)，並自2018年12月起擔任瀋陽信昌的董事兼總經理以及法人代表，以及自2020年12月起擔任十月稻田(敖漢旗)農業科技有限公司的執行董事兼經理。此外，彼於2021年4月至2022年5月擔任十月稻田松原農業科技有限公司的董事。彼亦自2021年6月起一直擔任速快邦瀋陽供應鏈科技有限公司的董事兼經理，並自2021年9月起擔任通河縣彩橋米業有限公司的董事。舒明賀先生為王先生的外甥、趙女士的外甥、趙淑蘭女士的外甥。

Biographical Details of Directors and Senior Management 董事及高級管理人員履歷

Mr. Shu Minghe graduated from the Open University of China (國家開放大學) in Administrative Management in Beijing, the PRC, in July 2021.

舒明賀先生於2021年7月畢業於中國北京的國家開放大學行政管理學系。

Mr. He Yang (何洋), aged 42, has been an executive Director since December 2025 and a supervisor of the Company from December 2022 to November 2025. Mr. He joined the Company in September 2020, serving as the Director of Human Resources Department of the Company since then. Prior to joining our Group, Mr. He served as a Human Resources director of meat product and farming department and a director of Human Resources Business Partner at COFCO Joycome Foods Limited (formerly known as COFCO Meat Holdings Limited, a company listed on the Stock Exchange, stock code: 1610) from August 2009 to December 2017. He served as a manager of Human Resources Department and assistant manager of consumer product department at COFCO Tunhe Tomato Co., Ltd. (中糧屯河番茄有限公司) from January 2018 to September 2020.

何洋先生，42歲，自2025年12月起擔任執行董事並於2022年12月至2025年11月擔任本公司監事。何先生於2020年9月加入本公司，自此擔任本公司人力資源部總監。加入本集團前，何先生自2009年8月至2017年12月於中糧家佳康食品有限公司(前稱中糧肉食控股有限公司，一家在聯交所上市的公司，股份代號：1610)擔任肉製品及養殖事業部人力資源總監及人力資源業務合作夥伴總監。彼於2018年1月至2020年9月擔任中糧屯河番茄有限公司的人力資源部經理及消費品部總經理助理。

Mr. He received his bachelor's degree in Human Resources Management from Northeast Normal University (東北師範大學) in Jilin Province, the PRC, in September 2007 and his master's degree in Human Resources Management from Renmin University of China in Beijing, the PRC, in June 2009. He holds the title of a senior human resources manager from Ministry of Human Resources and Social Security of the PRC (中華人民共和國社會保障部) in September 2014, an intermediate economist from Beijing Municipal Human Resources and Social Security Bureau (北京市人力資源和社會保障局) in April 2015, and a certified management accountant of Institute of Management Accountant of the United States in September 2019.

何先生於2007年9月自中國吉林省東北師範大學取得人力資源管理學學士學位，並於2009年6月取得中國北京的中國人民大學人力資源管理學碩士學位。何先生於2014年9月獲中華人民共和國人力資源和社會保障部授予高級企業人力資源管理師職稱，於2015年4月獲北京市人力資源和社會保障局授予中級經濟師職稱，並於2019年9月成為美國管理會計師協會註冊管理會計師。

Independent Non-executive Directors

Mr. Shi Ketong (史克通), aged 57, was appointed as an independent non-executive Director in March 2023, effective from the Listing Date. Mr. Shi is a senior partner of the Beijing office of Jincheng & Tongda Law Offices (金誠同達律師事務所) where he has been a full-time lawyer since 1994 and has accumulated over 31 years of experience in providing legal services to clients on PRC corporate investment, stock issuance and listing, mergers and acquisitions, restructuring and liquidation. Prior to joining Jincheng & Tongda Law Offices, he practised law at King & Capital Law Firm (京都律師事務所) in Beijing from 2000 to 2001 and at Shandong Luzhong Law Offices (山東魯中律師事務所). Mr. Shi has also been a director of Beijing Legal Aid Foundation since August 2018.

獨立非執行董事

史克通先生，57歲，於2023年3月獲委任為獨立非執行董事，自上市日期起生效。史先生為金誠同達律師事務所北京總部的高級合夥人，自1994年一直從事專職律師工作，就中國企業投資、股票發行與上市、併購、重組以及清算事宜向客戶提供法律服務方面積逾31年經驗。於加入金誠同達律師事務所前，彼於2000年至2001年在北京市京都律師事務所執業，以及於山東魯中律師事務所執業。史先生自2018年8月起還擔任北京法律援助基金會理事。

Biographical Details of Directors and Senior Management 董事及高級管理人員履歷

He has been serving as a director of Beijing Infrastructure Investment Co, Ltd. (北京市基礎設施投資有限公司) since October 2023, an independent director of Bohai Industrial Investment Fund Management Co., Ltd. (渤海產業投資基金管理有限公司) since November 2016, an independent director of Aimer Co., Ltd. (愛慕股份有限公司), a company listed on Shanghai Stock Exchange (stock code: 603511) since January 2020, and an independent director of Guotou Taikang Trust Co., Ltd. (國投泰康信託有限公司) since December 2021. Mr. Shi served as a director of Beijing Public Transport Holdings (Group) Ltd. (北京公共交通控股(集團)有限公司) from February 2015 to September 2023, an independent non-executive director of China Zhongwang Holdings Limited, the shares of which were formerly listed on the Stock Exchange (stock code: 1333) and were delisted on April 13, 2023, from August 2008 to October 2021, an independent director of UBS SDIC Fund Management Co., Ltd. (國投瑞銀基金管理有限公司) from April 2012 to April 2021, a director of Shandong Hongcheng Bond Financial Leasing Co., Ltd. (山東宏程邦德融資租賃有限公司) from January 2014 to November 2018, an independent director of Whole Easy Internet Technology Co., Ltd. (眾應互聯科技股份有限公司) (previously known as Kunshan Jinli Surface Material Application Technology Co., Ltd. (昆山金利表面材料應用科技股份有限公司)), whose shares were formerly listed on the Shenzhen Stock Exchange and delisted on June 28, 2022 (stock code: 002464) from June 2015 to September 2019, an independent director of Chongqing Broadcasting Digital Medial Co., Ltd. (重慶廣電數字傳媒股份有限公司) from December 2015 to November 2019, and an independent director of Zhaojin International Gold Co., Ltd. (招金國際黃金股份有限公司) (formerly known as Zhongrun Resources Investment Incorporated Company (中潤資源投資股份有限公司)), a company listed on the Shenzhen Stock Exchange (stock code: 000506) from September 2020 to December 2021.

Mr. Shi received a bachelor's degree in economic law from China University of Political Science and Law (中國政法大學), China in 1992. He received the Lawyer's Practising License from Department of Justice in Shandong (山東省司法廳) in 1994.

彼自2023年10月起任北京市基礎設施投資有限公司的董事，自2016年11月起擔任渤海產業投資基金管理有限公司的獨立董事，自2020年1月起擔任愛慕股份有限公司(上海證券交易所上市公司，股票代碼：603511)的獨立董事，及自2021年12月起擔任國投泰康信託有限公司獨立董事。史先生自2015年2月至2023年9月擔任北京公共交通控股(集團)有限公司的董事，於2008年8月至2021年10月擔任中國忠旺控股有限公司(其股份曾於聯交所上市(股份代號：1333)及於2023年4月13日退市)的獨立非執行董事，自2012年4月至2021年4月擔任國投瑞銀基金管理有限公司的獨立董事，自2014年1月至2018年11月擔任山東宏程邦德融資租賃有限公司的董事，自2015年6月至2019年9月擔任眾應互聯科技股份有限公司(前稱昆山金利表面材料應用科技股份有限公司，其股份曾於深圳證券交易所上市，並於2022年6月28日退市(股票代碼：002464))的獨立董事，自2015年12月至2019年11月擔任重慶廣電數字傳媒股份有限公司的獨立董事，及自2020年9月至2021年12月擔任招金國際黃金股份有限公司(前稱中潤資源投資股份有限公司)(深圳證券交易所上市公司，股票代碼：000506)的獨立董事。

史先生於1992年獲中國政法大學頒授經濟法學士學位。彼於1994年獲得山東省司法廳頒發的律師執業資格證。

Biographical Details of Directors and Senior Management 董事及高級管理人員履歷

Mr. Yeung Chi Tat (楊志達), aged 56, was appointed as an independent non-executive Director in March 2023, effective from the Listing Date. Mr. Yeung has over 30 years of experience in audit, financing and accounting industries. Mr. Yeung currently is the president and an executive council member of the Hong Kong Independent Non-executive Director Association. He worked at a major international accounting firm for over 11 years and then worked for various Hong Kong listed companies as the vice president, the chief financial officer, the financial controller and/or the company secretary. He is an independent non-executive director of Sitoy Group Holdings Limited, a company listed on the Stock Exchange (stock code: 1023), ZO Future Group (formerly known as Birmingham Sports Holdings Limited), a company listed on the Stock Exchange (stock code: 2309), ImmuneOnco Biopharmaceuticals (Shanghai) Inc., a company listed on the Stock Exchange (stock code: 1541), Sichuan Baicha Baidao Industrial Co., Ltd., a company listed on the Stock Exchange (stock code: 2555) and Lingbao Gold Group Company Ltd., a company listed on the Stock Exchange (stock code: 3330).

Mr. Yeung served as an independent non-executive director of ANTA Sports Products Limited, a company listed on the Stock Exchange (stock code: 2020), from February 2007 to June 2018, Boer Power Holdings Limited, a company listed on the Stock Exchange (stock code: 1685), from September 2010 to June 2020, Guodian Technology & Environment Group Corporation Limited (formerly listed on the Stock Exchange (stock code: 1296) and delisted on May 30, 2022) from August 2017 to June 2022, as an independent director of New Hope Dairy Holdings Co., Ltd. (新希望乳業股份有限公司), a company listed on the Shenzhen Stock Exchange (stock code: 002946), from December 2016 to May 2023, and as an independent non-executive director of Beijing Capital Grand Limited (formerly listed on the Stock Exchange (stock code: 1329) and delisted on January 27, 2025) from May 2023 to February 2025.

Mr. Yeung holds a bachelor's degree in Business Administration from The University of Hong Kong in 1993 and a master's degree in Professional Accounting with distinction from The Hong Kong Polytechnic University in 2004. He has been a fellow member of the Hong Kong Institute of Certified Public Accountants, the Association of Chartered Certified Accountants and the Institute of Chartered Accountants in England and Wales.

楊志達先生，56歲，於2023年3月獲委任為獨立非執行董事，自上市日期起生效。楊先生在審計、融資和會計行業擁有超過30年的經驗。楊先生目前為香港獨立非執行董事協會的會長兼常務理事。彼曾於一間主要國際會計師行任職超逾11年，其後於多間香港上市公司擔任副總裁、首席財務官、財務總監及／或公司秘書的工作。彼為時代集團控股有限公司(聯交所上市公司，股份代號：1023)、大象未來集團(原稱伯明翰體育控股有限公司，聯交所上市公司，股份代號：2309)、宜明昂科生物醫藥技術(上海)股份有限公司(聯交所上市公司，股份代號：1541)、四川百茶百道實業股份有限公司(聯交所上市公司，股份代號：2555)及靈寶黃金集團股份有限公司(聯交所上市公司，股份代號：3330)的獨立非執行董事。

楊先生於2007年2月至2018年6月在安踏體育用品有限公司(聯交所上市公司，股份代號：2020)、於2010年9月至2020年6月在博耳電力控股有限公司(聯交所上市公司，股份代號：1685)、於2017年8月至2022年6月在國電科技環保集團股份有限公司(曾於聯交所上市，並於2022年5月30日退市，股份代號：1296)擔任獨立非執行董事，於2016年12月至2023年5月在新希望乳業股份有限公司(深圳證券交易所上市公司，股票代碼：002946)擔任獨立董事，以及於2023年5月至2025年2月在首創鉅大有限公司(曾於聯交所上市，並於2025年1月27日退市，股份代號：1329)擔任獨立非執行董事。

楊先生於1993年獲得香港大學工商管理學士學位，並於2004年獲得香港理工大學的專業會計碩士學位(傑出)。彼為香港會計師公會、英國特許公認會計師公會及英格蘭及威爾士特許會計師公會的資深會員。

Biographical Details of Directors and Senior Management 董事及高級管理人員履歷

Dr. Lin Chen (林晨), aged 47, was appointed as an independent non-executive Director in March 2023, effective from the Listing Date. Dr. Lin has served as an independent director of CNCB (Hong Kong) Investment Limited since January 2022, Allianz Global Investors Fund Management Co., Ltd. since September 2023, Artificial Intelligent Interconnection Technology Co., Ltd. since December 2024 and Waterdrop Inc. (a company listed on the New York Stock Exchange, U.S., stock code: WDH) since March 2025. Dr. Lin has served as an independent non-executive director of CITIC Resources Holdings Limited (a company listed on the Stock Exchange (stock code: 1205)) since December 2025, Smart-Core Holdings Limited (a company listed on the Stock Exchange (stock code: 2166)) since June 2025, Beijing 51World Digital Twin Technology Co., Ltd. (a company listed on the Stock Exchange (stock code: 6651)) since September 2024 and China Merchants Land Asset Management Co., Limited (the manager of China Merchants Commercial REIT, a company listed on the Stock Exchange (stock code: 1503)) since December 2019. Dr. Lin has been the Chair of Finance, Stelux Professor in Finance (since August 2013), and Vice President (business strategy) (since June 2025) of The University of Hong Kong.

Dr. Lin obtained a bachelor's degree in Engineering from the South China University of Technology (華南理工大學) in Guangdong, the PRC, in July 2000 and an MBA in May 2004, M.A. in August 2005 and Ph.D. in August 2006 from University of Florida in Florida, the United States. He is an advisory member of the Hong Kong Institute for Monetary and Financial Research of the Hong Kong Monetary Authority since 2019, a member of the Hang Seng Index Advisory Committee and a member of the Fintech Advisory Group of Hong Kong SFC since 2021, a Member of the Academia Europaea since 2022, a Fellow of the Academy of Social Sciences, UK since 2023, a non-official member of the Task Force on Promoting Web3 Development of the Government of Hong Kong since July 2023 and a member of the Central Bank Digital Currency Expert Group of the Hong Kong Monetary Authority since October 2023. Dr. Lin also served as a member of the Currency Board Sub-Committee of the Exchange Fund Advisory Committee of Hong Kong from 2016 to 2022.

Ms. Guo Hong (郭虹), aged 48, was appointed as an independent non-executive Director in December 2025. She has over 25 years of experience in investment management and has held positions across multiple departments at Hangzhou Wahaha Group Co., Ltd.* (杭州娃哈哈集團有限公司). Ms. Guo has extensive practical experience in the business operations, financial management and corporate strategic investment of mega companies.

Ms. Guo holds a master's degree in business administration (executive) from City University of Hong Kong, and is currently pursuing doctoral studies at the College of Business of the City University of Hong Kong.

林晨博士，47歲，於2023年3月獲委任為獨立非執行董事，自上市日期起生效。林博士自2022年1月起在信銀(香港)投資有限公司、2023年9月起在安聯基金管理有限公司、2024年12月起在智慧互通科技股份有限公司及2025年3月起在水滴公司(美國紐約交易所上市公司，股份代號：WDH)擔任獨立董事。林博士自2025年12月起擔任中信資源控股有限公司(聯交所上市公司(股份代號：1205))的獨立非執行董事、自2025年6月起擔任芯智控股有限公司(聯交所上市公司(股份代號：2166))的獨立非執行董事、自2024年9月起擔任北京五一視界數字孿生科技股份有限公司(聯交所上市公司(股份代號：6651))及自2019年12月起擔任招商局置地資產有限公司(招商局商業房託基金的管理人，聯交所上市公司(股份代號：1503))的獨立非執行董事。林博士擔任香港大學財務金融學講座教授、寶光基金教授席(金融學)教授(自2013年8月起)及副校長(商業策略)(自2025年6月起)。

林博士於2000年7月獲中國廣東省華南理工大學頒授工程學士學位，並分別於2004年5月、2005年8月及2006年8月獲美國佛羅里達大學頒授工商管理碩士學位、經濟學碩士學位及博士學位。彼自2019年起為香港金融管理局香港貨幣及金融研究中心諮詢委員、自2021年起為恆生指數顧問委員會委員及香港證監會金融科技諮詢小組委員、自2022年起為歐洲科學院院士、自2023年起為英國社會科學院院士、自2023年7月成為香港政府推廣Web3發展專責小組的非官方成員及自2023年10月成為香港金融管理局央行數碼貨幣專家小組成員。林博士亦自2016年至2022年擔任香港外匯基金諮詢委員會轄下貨幣發行委員會委員。

郭虹女士，48歲，於2025年12月獲委任為獨立非執行董事。彼擁有超過25年投資管理經驗，曾在杭州娃哈哈集團有限公司任職多個部門。郭女士對超大型企業的業務運營、財務管理及企業戰略投資擁有豐富的實踐經驗。

郭女士擁有香港城市大學行政人員工商管理碩士學位，目前博士研究生在讀於香港城市大學商學院。

Biographical Details of Directors and Senior Management

董事及高級管理人員履歷

SENIOR MANAGEMENT

Mr. Wang Bing (王兵) is our General Manager. For the biographical details of Mr. Wang, see “–Directors – Executive Directors”.

Ms. Zhao Wenjun (趙文君) is the Deputy General Manager and Chief Marketing Officer of the Company. For the biographical details of Ms. Zhao, see “–Directors – Executive Directors”.

Ms. Chen Hua (陳華), aged 48, is the board secretary since December 2022 and a joint company secretary of the Company. Ms. Chen is responsible for corporate governance, information disclosure and investor relationship management of our Group. She served as a director of Shenyang Xinchang since December 2018 and the finance manager of Shiyue Daotian (Beijing) Technology Development Co., Ltd. since April 2021. Prior to joining our Group, Ms. Chen served as accountant at Beijing Shenglong Trade Co., Ltd. from August 2001 to June 2009, worked as the finance manager of Apollo Technology Trade (Beijing) Co., Ltd. (阿柏龍科貿(北京)有限公司) from June 2012 to June 2017 and served as the finance manager of Beijing Junsheng Xinyue Trade Co., Ltd. (北京君盛欣悅貿易有限公司) from September 2017 to May 2020.

Ms. Chen received a college diploma in marketing from Dalian Jiaotong University (大連交通大學) (formerly known as Dalian Railway College (大連鐵道學院)) in Liaoning Province, the PRC, in July 1999 and received her bachelor's diploma in accounting from Northeast Finance University (東北財經大學) in Liaoning Province, the PRC, in 2004. She holds the title of an intermediate accountant from Beijing Municipal Human Resources and social security bureau in 2005, a tax agent from Beijing Certified Tax Agents Association (北京註冊稅務師協會) in 2016, a certified management accountant from Institute of Management Accountants of the United States in 2022, and the title of Senior Accountant granted by the Beijing Municipal Human Resources and Social Security Bureau in 2024.

Mr. Ji Qiang (戡強), aged 45, has served as the chief financial officer of the Company since November 2025. Mr. Ji has over 20 years of experience in domestic and international capital markets and corporate management. He has worked at a number of foreign-invested companies and investment banks. He served as Chief Representative of the Beijing Representative Office and Managing Director of CMB International Capital Corporation Limited (招銀國際金融有限公司).

Mr. Ji obtained a bachelor's degree in accounting and a master's degree in management from School of Economics and Management of Tsinghua University. Mr. Ji is a fellow of the Association of Chartered Certified Accountants (FCCA) and a Chartered Professional Accountant of Canada.

高級管理層

王兵先生為我們的總經理。有關王先生的履歷詳情，請參閱「一董事一執行董事」。

趙文君女士為本公司副總經理兼首席營銷官。有關趙女士的履歷詳情，請參閱「一董事一執行董事」。

陳華女士，48歲，自2022年12月起擔任本公司董事會秘書，並獲委任為聯席公司秘書。陳女士負責本集團的企業管治、信息披露及投資者關係管理。彼自2018年12月起擔任瀋陽信昌的董事，並自2021年4月起擔任十月稻田(北京)科技發展有限公司的財務經理。於加入本集團前，陳女士於2001年8月至2009年6月擔任北京晟隆商貿有限責任公司的會計，於2012年6月至2017年6月擔任阿柏龍科貿(北京)有限公司的財務經理，並於2017年9月至2020年5月擔任北京君盛欣悅貿易有限公司的財務經理。

陳女士於1999年7月取得中國遼寧省大連交通大學(前稱大連鐵道學院)市場營銷學專科學歷，並於2004年取得中國遼寧省東北財經大學會計學本科學歷。彼於2005年獲北京市人力資源和社會保障局授予中級會計師職稱，於2016年成為北京註冊稅務師協會稅務師，於2022年成為美國管理會計師協會註冊管理會計師，並於2024年獲北京人力資源和社會保障局授予高級會計師職稱。

戡強先生，45歲，自2025年11月起擔任本公司首席財務官。戡先生擁有超過20年的境內外資本市場經驗及公司管理經驗，先後任職於多家外資公司、投資銀行等，曾任招銀國際金融有限公司北京代表處首席代表及董事總經理。

戡先生於清華大學經濟管理學院取得會計學學士及管理學碩士學位。戡先生是英國資深特許公認會計師及加拿大特許專業會計師。

Biographical Details of Directors and Senior Management

董事及高級管理人員履歷

JOINT COMPANY SECRETARIES

聯席公司秘書

Ms. Chen Hua (陳華) is the board secretary and a joint company secretary of the Company. For the biographical details of Ms. Chen Hua, see “– Senior Management”.

陳華女士為本公司董事會秘書兼聯席公司秘書。有關陳華女士的履歷詳情，請參閱「–高級管理層」。

Ms. Oh Sim Yee (胡倩鈞) is a joint company secretary of the Company. Ms. Oh is an assistant manager of SWCS Corporate Services Group (Hong Kong) Limited and has over 12 years of experiences in corporate secretarial field. She has been an associate member of both The Hong Kong Chartered Governance Institute and The Chartered Governance Institute in the United Kingdom since 2017. Besides, she holds a bachelor of Business degree in accounting from Victoria University, Australia.

胡倩鈞女士為本公司聯席公司秘書。胡女士為方圓企業服務集團(香港)有限公司之助理經理，於企業秘書領域擁有逾12年經驗。彼自2017年起為香港公司治理公會及英國特許公司治理公會的會士。此外，彼持有澳洲維多利亞大學商學士(會計)學位。

CHANGE IN BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員履歷變動情況

Save as disclosed above, the Company is not aware of any changes in the information of Directors and senior management during the Reporting Period and up to the date of this annual report that need to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

除上文所披露者外，本公司並不知悉報告期間直至本年報日期，董事及高級管理人員的資料發生任何需要根據上市規則第13.51B(1)條予以披露的變動。

Corporate Governance Report

企業管治報告

The Board hereby presents this Corporate Governance Report for the year ended 31 December 2025.

CORPORATE CULTURE

We have regarded “being committed to providing Chinese consumers with healthy, quality and safe household food” as our mission, and have infiltrated this culture into our services to external customers and the training of internal employees, while practicing the values of “customer primacy”, “teamwork”, “integrity and dedication”, and “innovative exploration” in daily operation. By virtue of increasingly improved service quality and operational efficiency, we endeavor to satisfy consumers’ demands with a rich variety of product categories, aiming to realize the vision of “building a valuable and influential food brand in China”.

For further information of the Company’s corporate culture, please refer to the Environmental, Social and Governance (“ESG”) Report published together with this report.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

We are committed to achieving high standards of corporate governance which is crucial to our development and safeguarding the interests of our Shareholders. The Company has adopted the code provisions of the Corporate Governance Code as the basis of the Company’s corporate governance practices since the Listing Date.

For the year ended 31 December 2025, the Company has complied with all applicable code provisions set out in the Corporate Governance Code, except for the deviation from code provision C.2.1, which is further illustrated in the section headed “Chairman and General Manager” below. The Board will continue to review and monitor the Corporate Governance Code practices of the Company with an aim of maintaining a high standard of corporate governance.

董事會謹此提呈截至2025年12月31日止年度的企業管治報告。

企業文化

我們以「為中國消費者提供健康、優質、安全的家庭食品」為使命，並將此文化滲透到我們對外部客戶的服務和對內部員工的培養中，在日常運營中踐行「客戶第一」、「團隊合作」、「誠信敬業」、「開拓創新」的價值觀，通過提升服務質量和運營效率，以豐富的產品品類滿足消費者的需求，致力於實現「打造中國有價值、有影響力的食品品牌」的願景。

有關本公司企業文化的進一步資料，請參閱與本報告一同發佈的環境、社會及管治（「ESG」）報告。

遵守企業管治守則

我們致力於達成高水平的企業管治，這對我們的發展及保障股東權益至關重要。本公司已自上市日期起採納企業管治守則的守則條文作為本公司企業管治常規的基準。

截至2025年12月31日止年度，本公司已遵守企業管治守則所載的所有適用守則條文，惟對守則條文第C.2.1條的偏離除外，於下文「董事長與總經理」一節進一步闡釋。董事會將繼續檢討及監察本公司的企業管治常規守則，以維持高標準的企業管治。

Corporate Governance Report

企業管治報告

THE BOARD

Composition of the Board

The Board currently consists of nine Directors, comprising five executive Directors and four independent non-executive Directors. All Directors are elected by the general meeting. The term of office of each Director shall commence from the date of appointment until the expiry of the term of office of the first session of the Board of Directors, and it may be terminated in accordance with the respective terms. The composition of the Board during the Reporting Period and as of the date of this annual report is listed as follows:

Executive Directors

Mr. Wang Bing (*Chairman of the Board and General Manager*)
Ms. Zhao Wenjun
Ms. Zhao Shulan
Mr. Shu Minghe
Mr. Zou Hao (resigned on 5 September 2025)
Mr. He Yang (appointed on 16 December 2025)

Non-executive Director

Mr. Chang Bin (resigned on 16 December 2025)

Independent Non-executive Directors

Mr. Shi Ketong
Mr. Yeung Chi Tat
Dr. Lin Chen
Ms. Guo Hong (appointed on 16 December 2025)

Biographical details of the Directors are set out in the section headed "Biographical Details of Directors and Senior Management" of this report. Save as disclosed in the section headed "Biographical Details of Directors and Senior Management" of this report, there are no financial, business, family, or other material or relevant relationships among members of the Board.

董事會

董事會的組成

董事會目前由九名董事組成，包括五名執行董事及四名獨立非執行董事。全體董事均由股東大會選舉產生，各董事的任期自被任命之日起至第一屆董事會任期屆滿之日，可根據各自條款予以終止。於報告期間及截至本年報日期，董事會組成載列如下：

執行董事

王兵先生(董事長兼總經理)
趙文君女士
趙淑蘭女士
舒明賀先生
鄒昊先生(於2025年9月5日辭任)
何洋先生(於2025年12月16日獲委任)

非執行董事

常斌先生(於2025年12月16日辭任)

獨立非執行董事

史克通先生
楊志達先生
林晨博士
郭虹女士(於2025年12月16日獲委任)

董事履歷詳情載於本報告「董事及高級管理人員履歷」一節。除本報告「董事及高級管理人員履歷」一節所披露者外，董事會成員之間概無其他關係(包括財務、業務、家族或其他重大／相關關係)。

Corporate Governance Report

企業管治報告

Responsibilities of the Board and Management

The Board is responsible for leadership and control of the Company, oversees the Company's businesses, investment and strategic decisions, maintains the effectiveness of the Company's risk management and internal control systems, and monitors the performance of the Company.

The major powers and functions of the Board include, but are not limited to, convening the general meetings, presenting reports to the general meetings, implementing the resolutions passed at the general meetings, determining the operational plans and investment plans of the Group, developing the annual financial budgets and final accounts of the Group, establishing the fundamental management systems of the Group, formulating profit distribution plans and loss recovery plans of the Group, and exercising other powers and functions as conferred by the Articles of Association. Our senior management is responsible for the management of day-to-day operations of the Group, including but not limited to implementing strategies and instructions determined by the Board, organizing and coordinating the work among various departments and teams of the Company.

Chairman of the Board and General Manager

Pursuant to code provision C.2.1 of Part 2 of the Corporate Governance Code, the roles of chairman and general manager should be separate and should not be performed by the same individual. However, the Company does not have a separate role of chairman and general manager and the responsibilities of chairman and general manager are both undertaken by Mr. Wang. The Board believes that having the same person assume the responsibilities of chairman and general manager is conducive to ensuring consistent leadership within the Group and making the Group's overall strategic planning more effective and efficient. In addition, since there are four independent non-executive Directors among the nine Directors in total of the Board, there will be sufficient independent voices in the Board to protect the interests of the Company and Shareholders as a whole. The Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review and monitor the corporate governance code practices of the Company with an aim of maintaining a high standard of corporate governance.

董事會及管理層職責

董事會承擔領導和管理本公司的責任，監督本公司業務、投資及戰略決策、維持本公司有效的風險管理及內部控制系統，監督本公司的表現。

董事會的主要權力及職能包括但不限於召開股東大會、向股東大會提呈報告、落實在股東大會上通過的決議案、確定本集團經營計劃及投資方案、制訂本集團年度財務預算及決算、制定本集團的基本管理制度、制訂本集團利潤分配及彌補虧損方案，以及行使組織章程細則賦予的其他權力及職能。高級管理層負責管理本集團的日常運營，包括但不限於實施由董事會決定的策略及指示、組織和協調公司各個部門和團隊的工作。

董事長與總經理

根據企業管治守則第二部分守則條文C.2.1，董事長與總經理的角色應有區分，不應由同一人兼任。然而，本公司並無區分董事長及總經理，董事長及總經理的責任均由王先生擔任。董事會認為，由同一人同時承擔董事長及總經理的責任有利於確保本集團內部領導一致，使本集團的整體戰略規劃更有效及高效。此外，由於董事會共九名董事中有四名獨立非執行董事，董事會內將有足夠的獨立發言以保障本公司及股東的整體利益。因此，董事會認為，現有安排的權力和授權平衡將不會受到損害，此架構將使本公司能夠迅速有效地作出及實施決策。董事會將繼續檢討及監察本公司的企業管治常規守則，以維持高標準的企業管治。

Corporate Governance Report

企業管治報告

CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing the functions set out in code provision A.2.1 of the Corporate Governance Code, which include:

- (a) to develop and review the Company's policies and practices on corporate governance;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the Corporate Governance Code as set out in Appendix C1 to the Listing Rules and disclosure in the corporate governance report.

Independence of Independent Non-executive Directors

The Company has received annual confirmation from each of the independent non-executive Directors in respect of his/her independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors are independent.

Appointment and Re-election of Directors

Each of the executive Directors and independent non-executive Directors of the Company has entered into a service contract with the Company unless it is terminated in accordance with their respective terms. The term of office of each Director shall commence from the date of appointment until the expiry of the term of office of the first session of the Board of Directors. Directors are eligible to offer themselves for re-election upon expiry of term.

企業管治職能

董事會負責履行企業管治守則的守則條文第A.2.1條所載的職能，包括：

- (a) 制定及檢討本公司的企業管治政策及常規；
- (b) 檢討及監察董事及高級管理人員的培訓及持續專業發展；
- (c) 檢討及監察本公司在遵守法律及監管規定方面的政策及常規；
- (d) 制定、檢討及監察僱員及董事的操守準則及合規手冊(如有)；及
- (e) 檢討本公司遵守上市規則附錄C1企業管治守則的情況及在企業管治報告內的披露。

獨立非執行董事的獨立性

本公司已收到各獨立非執行董事根據上市規則第3.13條所載獨立性指引就其獨立性所發出的年度確認。本公司認為全體獨立非執行董事均為獨立。

委任及重選董事

本公司各執行董事及獨立非執行董事已與本公司訂立服務合約，除非根據彼等各自的條款予以終止，各董事的任期自被任命之日起至第一屆董事會任期屆滿之日，任期屆滿後可重選連任。

Corporate Governance Report

企業管治報告

Training and Professional Development

Pursuant to the code provision C.1.4 of the Corporate Governance Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their unceasing contribution to the Board remains informed and relevant.

Every newly appointed Director of the Company has received a formal, comprehensive and tailored induction training on his/her first appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Mr. He Yang and Ms. Guo Hong, who were appointed as Directors on 16 December 2025, have obtained the legal opinions referred to in Rule 3.09D of the Listing Rules on the appointment date and have confirmed their understanding of their responsibilities as directors of a listed issuer.

To help the Directors develop and refresh their knowledge and skills, various training and lectures would be arranged at regular intervals, and the Directors would be provided with relevant laws, rules and regulations and amendments to or latest versions of the Listing Rules to keep them informed of the latest development. During the Reporting Period, all of the Directors have participated in training courses or reading materials on corporate governance and related topics to develop and refresh their knowledge and skills and provided relevant records of training to the Company.

培訓及專業發展

根據企業管治守則的守則條文第C.1.4條，所有董事均應參與持續的專業發展，以發展及更新其知識及技能，從而確保其繼續對董事會做出知情及相關的貢獻。

每名新任董事於首次獲委任時均獲提供正式、全面及定制的就職培訓，確保適當掌握本公司業務及營運情況，並充分了解上市規則及相關法定規定下須承擔的董事職責及責任。

於2025年12月16日，何洋先生和郭虹女士獲委任為董事，彼等已於獲委任日期取得上市規則第3.09D條所述的法律意見，並確認明白彼等作為上市發行人董事的責任。

為幫助董事發展及更新彼等的知識及技能，本公司將定期安排各種形式的培訓、講座，董事亦將獲提供相關法例、規則及規例及上市規則修訂或最新版本，以使彼等了解最新發展。於報告期內，全部董事已參與培訓課程或閱讀有關企業管治及有關課題的材料以建立及更新其知識和技能，並向本公司提供相關培訓記錄。

Directors 董事

Type of Training (Note) 培訓類別(附註)

Executive Directors

執行董事

Mr. Wang Bing

王兵先生

a, b, c

Ms. Zhao Wenjun

趙文君女士

a, b, c

Ms. Zhao Shulan

趙淑蘭女士

a, b, c

Mr. Shu Minghe

舒明賀先生

a, b, c

Mr. He Yang

何洋先生

a, b, c

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Directors 董事

Type of Training (Note) 培訓類別(附註)

Independent non-executive Directors

獨立非執行董事

Mr. Shi Ketong 史克通先生	a, b, c
Mr. Yeung Chi Tat 楊志達先生	a, b, c
Dr. Lin Chen 林晨博士	a, b, c
Ms. Guo Hong 郭虹女士	a, b, c

Notes:

- a: Training provided by law firm
- b: Internal training and/or seminars and/or conferences and/or forums
- c: Reading study materials regarding Directors' duties and responsibilities and/or the latest corporate governance requirements

附註：

- a: 律師事務所提供的培訓
- b: 內部培訓及／或講座及／或會議及／或論壇
- c: 閱讀與董事職責及責任及／或最新企業管治規定有關的學習材料

Securities Transactions Conducted by Directors and Former Supervisors

The Company has adopted the Model Code as a code of conduct regarding securities transactions by the Directors and Supervisors. The Company ceased to have a board of supervisors effective from 16 December 2025 and the positions of its members were automatically terminated from 16 December 2025. Following specific enquiries made to all Directors and former supervisors, the Directors confirmed that they had complied with the Model Code during the Reporting Period, and the former supervisors confirmed that they had complied with the Model Code during the period from 1 January 2025 to 15 December 2025.

董事及前監事進行的證券交易

本公司已採納標準守則作為董事及監事進行證券交易的守則。本公司自2025年12月16日起不再設置監事會，其成員職位自2025年12月16日起已自動終止。經向所有董事及前監事作出特定查詢，董事確認彼等於報告期內已遵守標準守則，而前監事確認彼等於2025年1月1日至2025年12月15日期間內已遵守標準守則。

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Independent Views and Opinions

The Board has established relevant mechanisms to ensure that the Board obtains independent views and opinions. According to the provisions of the Articles of Association, at least one third of the members of the Board shall be independent Directors, including at least one member who is an accounting professional. Apart from the regular Board meetings, the Chairman holds a meeting with the independent non-executive Directors, without the presence of other Directors once a year.

Our Articles of Association and the terms of reference of each Board Committee are stipulated in written form to ensure that independent non-executive Directors remain independent and feel free to express their opinions, and that their opinions are systematically considered by the Board. The executive Directors and the Chairman also communicate directly with the independent non-executive Directors on a regular basis to obtain independent views and opinions on a broad range of matters.

During the Reporting Period, the Board has complied with the aforesaid relevant regulations, and the aforesaid mechanisms are effective to provide independent views and opinions to the Board. The Board will review the implementation and effectiveness of the aforesaid mechanisms annually.

Board Meetings, Board Committee Meetings and Shareholders' General Meetings

The Company adopts the practice of holding Board meetings regularly, at least four times a year, and at approximately quarterly intervals in accordance with the Corporate Governance Code. Notices of no less than fourteen days are given for all regular Board meetings to provide all Directors with an opportunity to attend and discuss matters in the agenda for a regular meeting.

For other Board meetings and Board Committee meetings, reasonable notice is generally given. The agenda and accompanying Board documents are dispatched to the Directors or Board Committee members at least three days before the meetings to ensure that all Directors have full and timely access to any information from senior management to enable them to make informed decisions and discharge their duties and responsibilities.

獨立觀點和意見

董事會已建立相關機制以確保董事會取得獨立觀點和意見。根據公司章程的規定，董事會成員中應當至少包括三分之一獨立董事，其中至少一名會計專業人士。除定期董事會會議外，董事長亦會在其他董事不在場的情況下與獨立非執行董事每年舉行1次會議。

我們的公司章程及各個董事委員會的職權範圍均已書面訂明，以確保獨立非執行董事維持獨立及可自由表達意見，而彼等的意見有系統地由董事會考慮。執行董事及主席亦定期與獨立非執行董事直接溝通，以就廣泛事宜獲得獨立觀點及意見。

報告期內，董事會已遵守上述相關規定，且上述機制行之有效，能為董事會提供獨立的觀點和意見。董事會將每年檢討上述機制的實施及有效性。

董事會會議、董事委員會會議及股東大會

本公司採納根據企業管治守則定期舉行董事會會議的慣例，每年至少舉行四次會議，大約每季舉行一次。本公司就所有定期董事會會議發出不少於十四日的通知，讓全體董事均有機會出席定期會議並討論議程事項。

就其他董事會會議及董事委員會會議而言，一般會發出合理通知。議程及隨附董事會文件於會議前至少3天寄發予董事或董事會委員會成員，全體董事均可充分、適時向高級管理層索取任何資料，以供彼等作出知情決定並履行彼等職責及責任。

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For the year ended 31 December 2025, the attendance records of each Director at the Board meetings, committee meetings and general meetings are set out as follows:

截至2025年12月31日止年度，各董事於董事會會議、委員會會議和股東大會的出席記錄如下：

Name of Director 董事姓名	Attendance/Number of Meetings 出席／會議次數				
	Board 董事會	Audit Committee 審核委員會	Remuneration Committee 薪酬委員會	Nomination Committee 提名委員會	General Meeting 股東大會
<i>Executive Directors</i> 執行董事					
Mr. Wang Bing 王兵先生	9/9	N/A	2/2	1/1	3/3
Ms. Zhao Wenjun 趙文君女士	9/9	N/A	N/A	N/A	3/3
Ms. Zhao Shulan 趙淑蘭女士	9/9	N/A	N/A	N/A	3/3
Mr. Shu Minghe 舒明賀先生	9/9	N/A	N/A	N/A	3/3
Mr. Zou Hao (resigned on 5 September 2025) 鄒昊先生(於2025年9月5日辭任)	6/6	N/A	N/A	N/A	2/2
Mr. He Yang (appointed on 16 December 2025) 何洋先生(於2025年12月16日獲委任)	2/2	N/A	N/A	N/A	N/A
<i>Non-executive Director</i> 非執行董事					
Mr. Chang Bin (resigned on 16 December 2025) 常斌先生(於2025年12月16日辭任)	7/7	2/2	N/A	N/A	3/3
<i>Independent non-executive Directors</i> 獨立非執行董事					
Mr. Shi Ketong 史克通先生	9/9	3/3	2/2	1/1	3/3
Mr. Yeung Chi Tat 楊志達先生	9/9	3/3	2/2	N/A ¹	3/3
Dr. Lin Chen 林晨博士	9/9	N/A	N/A	1/1	3/3
Ms. Guo Hong (appointed on 16 December 2025) 郭虹女士(於2025年12月16日獲委任)	2/2	1/1 ²	N/A	N/A ²	N/A

Note:

附註：

- Mr. Yeung Chi Tat, an independent non-executive Director, has been appointed as a member of the Nomination Committee with effect from 10 November 2025.
- Ms. Guo Hong, an independent non-executive Director, has been appointed as a member of the Audit Committee and the Nomination Committee with effect from 16 December 2025.

- 獨立非執行董事楊志達先生獲委任為提名委員會成員，自2025年11月10日生效。
- 獨立非執行董事郭虹女士獲委任為審核委員會及提名委員會成員，自2025年12月16日生效。

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Board Committees

The Company has established three Board Committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee. All Board Committees are established with specific written terms of reference which deal clearly with their authority and duties. The terms of reference of the Audit Committee, Remuneration Committee and Nomination Committee are published on the websites of the Company and the Stock Exchange, and are available to the Shareholders upon request.

Audit Committee

The Audit Committee consists of three independent non-executive Directors, namely Mr. Yeung Chi Tat, Mr. Shi Ketong and Ms. Guo Hong. Ms. Guo Hong was appointed on 16 December 2025. Mr. Yeung serves as the chairman of the Audit Committee. The primary duties of the Audit Committee are as follows:

- (i) Advise the Board on the appointment, re-appointment, replacement and removal of external auditors, approve the remuneration and terms of employment of external auditors, and address any issues relating to the resignation or dismissal of external auditors;
- (ii) Review and monitor whether the external auditors are independent and objective and whether the audit procedures are effective according to applicable standards; the Audit Committee should discuss with the auditors about the nature, scope, methods and relevant declaration responsibilities before the audit work begins;
- (iii) Formulate and implement policies regarding the engagement of external auditors to provide non-audit services;
- (iv) Review and monitor the truthfulness, completeness and accuracy of the Company's financial statements (including their disclosures), annual reports and accounts and interim reports, and review the material opinions on the relevant financial reporting contained in the statements and reports;
- (v) Examine the Company's financial policies, financial supervision and control, internal audit system, risk management and internal control systems, and provide opinions and suggestions for improvement;
- (vi) Serve as the primary representative between the Company and the external auditors to monitor their relationship; and
- (vii) Matters as required by applicable laws, regulations, the Articles of Association and the Listing Rules and other matters authorized by the Board of the Company.

董事委員會

本公司已成立三個董事委員會，即審核委員會、薪酬委員會及提名委員會。所有董事委員會均已訂明書面職權範圍，以明確其權限及職責。審核委員會、薪酬委員會及提名委員會的職權範圍登載於本公司網站及聯交所網站，並可應股東要求供其查閱。

審核委員會

審核委員會由三名獨立非執行董事(即楊志達先生、史克通先生及郭虹女士)組成。郭虹女士於2025年12月16日獲委任。楊先生為審核委員會主席。審核委員會的主要職責如下：

- (i) 就外部審計機構的委任、重新委任、更換及罷免向董事會提供建議、批准外部審計機構的薪酬及聘用條款，及處理任何有關該外部審計機構辭職或辭退該外部審計機構的問題；
- (ii) 按適用的標準審查及監察外部審計機構是否獨立客觀及審計程序是否有效；審核委員會應於審計工作開始前先與審計機構討論審計性質、審計範疇、審計方法及有關申報責任；
- (iii) 就聘用外部審計機構提供非審計服務制定政策，並予以執行；
- (iv) 審核及監察公司的財務報表(包括其披露)以及年度報告及賬目、中期報告的真實性、完整性和準確性，並審閱報表及報告所載有關財務申報的重大意見；
- (v) 檢查公司的財務政策、財務監控、內部審計制度、風險管理及內部控制系統，提出完善意見和建議；
- (vi) 擔任公司和外部審計機構之間的主要代表，負責監察二者之間的關係；及
- (vii) 適用法律、法規、公司章程、上市規則規定的事宜及公司董事會授予的其他事宜。

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During the Reporting Period, the Audit Committee held three meetings to discuss and review the following matters:

- the annual results and annual report for the year ended 31 December 2024;
- Unaudited interim results of the Group for the six months ended 30 June 2025
- effectiveness and adequacy of risk management and internal control systems for the year ended 31 December 2025;
- scope of audit work and reporting responsibilities of the external auditors; and
- whether the external auditors are independent and objective and the audit procedures are effective according to applicable standards.

The Audit Committee has reviewed the 2025 annual results and annual report of the Company, as well as the audited consolidated financial statements for the year ended 31 December 2025 prepared in accordance with the IFRS Accounting Standards.

During the Reporting Period, the Audit Committee met the external and internal auditors once, respectively, without the presence of the executive Directors.

Remuneration Committee

The Remuneration Committee consists of one executive Director, namely Mr. Wang, and two independent non-executive Directors, namely Mr. Shi Ketong and Mr. Yeung Chi Tat. Mr. Shi serves as the chairman of the Remuneration Committee. The primary duties of the Remuneration Committee are as follows:

- (i) Formulate remuneration plans or proposals based on the main duties, scope, importance, time commitment of the positions of Directors and senior management officers and other necessary factors such as the remuneration level of relevant positions in society. Remuneration plans or proposals mainly include, but are not limited to, performance evaluation standards, procedures and primary evaluation systems, major plans and systems for rewards and punishments, etc., and should include non-monetary benefits, pension rights and compensation amounts (including compensation for loss or termination of office or appointment);

於報告期間，審核委員會舉行了三次會議，以討論及審閱以下事項：

- 截至2024年12月31日止年度業績及年度報告；
- 截至2025年6月30日止六個月本集團未經審核中期業績
- 截至2025年12月31日止年度風險管理及內部控制系統的有效性及充足性；
- 外部審計師的審計工作範疇及申報責任；及
- 按適用的標準，外部審計師是否獨立客觀及審計程序是否有效。

審核委員會已審閱本公司2025年的年度業績及年度報告，及按國際財務報告會計準則編製的截至2025年12月31日止年度的經審計合併財務報表。

於報告期間，審核委員會在執行董事不在場的情況下分別與外部及內部核數師會面一次。

薪酬委員會

薪酬委員會由一名執行董事(即王先生)及兩名獨立非執行董事(即史克通先生及楊志達先生)組成。史先生為薪酬委員會主席。薪酬委員會的主要職責如下：

- (i) 根據董事及高級管理人員崗位的主要職責、範圍、重要性、投入時間以及社會相關崗位的薪酬水平等其他必要因素制定薪酬計劃或方案；薪酬計劃或方案主要包括但不限於績效評價標準、程序及主要評價體系，獎勵和懲罰的主要方案和制度等，並應包括非金錢利益、退休金權利及賠償金額(包括喪失或終止職務或委任的賠償)；

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| <p>(ii) Make recommendations to the Board on the remuneration packages of individual executive Directors and senior management officers;</p> | <p>(ii) 向董事會建議個別執行董事及高級管理人員的薪酬待遇；</p> |
| <p>(iii) Make recommendations to the Board on the remuneration of non-executive Directors;</p> | <p>(iii) 就非執行董事的薪酬向董事會提出建議；</p> |
| <p>(iv) Consider the remuneration paid by similar companies, the time commitment and responsibilities as well as the employment conditions of other positions within the Group;</p> | <p>(iv) 考慮同類公司支付的薪酬、須付出的時間及職責以及集團內其他職位的僱用條件；</p> |
| <p>(v) Study the evaluation standards for Directors and senior management officers and make recommendations to the Board, review the performance of duties by the Company's Directors (non-independent non-executive Directors) and senior management officers and conduct their annual performance appraisals;</p> | <p>(v) 研究董事及高級管理人員考核標準並向董事會提出建議，審查公司董事（非獨立非執行董事）及高級管理人員的履行職責情況並對其進行年度績效考評；</p> |
| <p>(vi) Review and approve compensation payable to the executive Directors and senior management officers for loss or termination of office or appointment to ensure that such compensation is consistent with the terms of the contract; if not consistent with the terms of the contract, such compensation must be fair and reasonable and not excessive;</p> | <p>(vi) 檢討及批准向執行董事及高級管理人員就其喪失或終止職務或委任而須支付的賠償，以確保該等賠償與合約條款一致；若未能與合約條款一致，賠償亦須公平合理，不致過多；</p> |
| <p>(vii) Review and approve the compensation arrangements involved in the dismissal or removal of Directors due to misconduct to ensure that such arrangements are consistent with the terms of the contract; if not consistent with the terms of the contract, such compensation must be reasonable and appropriate;</p> | <p>(vii) 檢討及批准因董事行為失當而解僱或罷免有關董事所涉及的賠償安排，以確保該等安排與合約條款一致；若未能與合約條款一致，有關賠償亦須合理適當；</p> |
| <p>(viii) Ensure that no Director or any of his/her associates is involved in the determination of his/her own remuneration;</p> | <p>(viii) 確保任何董事或其任何聯繫人不得參與釐定他自己的薪酬；</p> |
| <p>(ix) Responsible for supervising the implementation of the Company's remuneration rules and review the relevant remuneration policies on a regular basis; and</p> | <p>(ix) 負責對公司薪酬細則執行情況進行監督，並定期檢討有關薪酬政策；及</p> |
| <p>(x) Review and/or approve matters related to share schemes as described in Chapter 17 of the Listing Rules.</p> | <p>(x) 審閱及／或批准上市規則第十七章所述有關股份計劃的事宜。</p> |

During the Reporting Period, the Remuneration Committee held two meetings to discuss and consider the following matters:

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| <ul style="list-style-type: none"> • Recommendations to the Board on the remuneration plan for Directors and senior management respectively for the year ended 31 December 2025. | <ul style="list-style-type: none"> • 就截至2025年12月31日止年度向董事會分別地建議董事及高級管理層的薪酬方案。 |
| <ul style="list-style-type: none"> • Recommendations to the Board on the remuneration plans for the new executive Directors, independent non-executive Directors, and chief financial officer. | <ul style="list-style-type: none"> • 向董事會建議新任執行董事、獨立非執行董事以及首席財務官的薪酬方案。 |
| <ul style="list-style-type: none"> • To review and make recommendations to the Board on the adoption of the share award scheme of the Company; and to review and make recommendation on the conditional grant of awards under the share award scheme. | <ul style="list-style-type: none"> • 審閱及向董事會提出建議有關採納本公司的股份獎勵計劃；及審閱及就根據股份獎勵計劃有條件授出獎勵提出建議。 |

於報告期間，薪酬委員會舉行了兩次會議，以討論及考慮以下事項：

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Nomination Committee

The Nomination Committee consists of one executive Director, namely Mr. Wang, and four independent non-executive Directors, namely Mr. Shi Ketong, Dr. Lin Chen, Mr. Yeung Chi Tat and Ms. Guo Hong. Mr. Yeung and Ms. Guo were appointed on 10 November 2025 and 16 December 2025 respectively. Mr. Wang currently serves as the chairman of the Nomination Committee. The primary duties of the Nomination Committee are as follows:

- (i) Evaluate and review the size and composition of the Board (including skills, knowledge and experience) at least once a year based on the Company's operating activities, asset size and equity structure, assist the Board in maintaining a board skills matrix, and make recommendations to the Board on any proposed changes to the Board in line with the Company's strategies;
- (ii) Formulate the Company's corporate governance policies and practices, review their implementation, and make recommendations to the Board;
- (iii) Study the selection criteria and procedures for Directors, general manager and other senior management officers and make recommendations, inspect and supervise the training and continuing professional development plans for Directors and senior management officers;
- (iv) Select qualified candidates for Directors, general manager and other senior management officers;
- (v) Review and make recommendations on Director candidates and candidates for general manager and other senior management officers;
- (vi) Review the independence of independent non-executive Directors;
- (vii) Make recommendations to the Board regarding the appointment or re-appointment of Directors and succession planning for Directors (in particular, the Chairman of the Board), general manager and other senior management officers;
- (viii) Formulate and maintain a policy on Board diversity, and conduct regular reviews, and disclose such policy or the summary of such policy on Board diversity in the annual report of the Company;
- (ix) Assist the Company the in regular evaluation of the performance of the Board; and

提名委員會

提名委員會由一名執行董事(即王先生)及四名獨立非執行董事(即史克通先生、林晨博士、楊志達先生及郭虹女士)組成。楊先生及郭女士分別於2025年11月10日及2025年12月16日獲委任。王先生為提名委員會主席。提名委員會的主要職責如下：

- (i) 根據公司經營活動情況、資產規模和股權結構至少每年一次評估及檢討對董事會的規模和構成(包括技能、知識及經驗方面)、協助董事會編制董事會技能表，並就任何配合公司策略而擬對董事會作出的變動向董事會提出建議；
- (ii) 制訂本公司的企業管治政策及常規，檢查其實施情況，並向董事會提出建議；
- (iii) 研究董事、總經理及其他高級管理人員的選擇標準和程序並提出建議，檢查並監督董事及高級管理人員的培訓及持續專業發展計劃；
- (iv) 遴選合格的董事人選、總經理及其他高級管理人員的人選；
- (v) 對董事候選人、總經理及其他高級管理人員候選人進行審查並提出建議；
- (vi) 審查獨立非執行董事的獨立性；
- (vii) 就董事委任或重新委任以及董事(尤其是董事長)、總經理及其他高級管理人員繼任計劃向董事會提出建議；
- (viii) 制定及維持有關董事會多元化的政策，並定期檢討及在公司年度報告中披露有關多元化的政策或政策摘要；
- (ix) 協助公司對董事會表現進行定期評估；及

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(x) Matters required by applicable laws and regulations, the Articles of Association, the Listing Rules and other matters authorized by the Board of the Company.

The Nomination Committee shall study the selection criteria, selection procedures and term of office of the Directors and senior management of the Company in accordance with provisions of relevant laws, administrative regulations, other regulatory documents, the Listing Rules and the Articles of Association and taking into account the actual conditions of the Company, formulate resolutions and submit them to the Board for consideration and approval, and implement accordingly.

During the Reporting Period, the Nomination Committee held one meeting to discuss and consider the following matters:

- nominated candidates for new executive Directors, independent non-executive Directors, and chief financial officer;
- reviewed and confirmed the structure, size and composition of the Board and the split between number of executive Directors and independent non-executive Directors remained appropriate for the Board to perform its duties;
- reviewed and confirmed the Board members have a diverse mix of skills, knowledge, experience and gender; and
- reviewed the board diversity policy ("Board Diversity Policy").

Board Diversity Policy

Pursuant to our Board Diversity Policy, selection of Board candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, industry experience, technical capabilities, professional qualifications and skills, knowledge, length of service and other related factors. We will also consider our own business model and special needs. The ultimate selection of Director candidates will be based on merits of the candidates and contribution that the candidates will bring to our Board.

The Company attaches great importance to the importance and benefits of gender diversity on the members of the Board, and the Company's Board Diversity Policy ensures that the Board will have potential successors as a substitute to sustain the existing gender diversity of the Board.

(x) 適用法律法規、公司章程、上市規則規定的事宜及公司董事會授予的其他事宜。

提名委員會依據相關法律、行政法規、其他規範性文件、上市規則和公司章程的規定，結合本公司實際情況，研究公司的董事、高級管理人員的選擇標準、選擇程序和任職期限，形成決議後提交董事會審議通過，並遵照實施。

於報告期間，提名委員會舉行了一次會議，以討論及考慮以下事項：

- 提名新任執行董事、獨立非執行董事及首席財務官的人選；
- 檢討及確認董事會的架構、人數及組成，以及執行董事及獨立非執行董事的人數比例仍然適合董事會履行其職責；
- 審閱及確認董事會成員具備多元化的技能、知識、經驗及性別；及
- 審閱董事會多元化政策（「董事會多元化政策」）。

董事會多元化政策

根據我們的董事會多元化政策，董事會候選人的篩選將基於多個多元化角度，包括但不限於性別、年齡、文化及教育背景、行業經驗、技術能力、專業資格及技能、知識、服務年限及其他相關因素。我們亦將考慮自身的業務模式及特殊需求。董事候選人的最終選定將基於候選人優點及將為董事會帶來的貢獻而定。

本公司重視董事會成員性別多元化的重要性及益處，本公司的董事會多元化政策可確保董事會將有候補的潛在繼任者以延續董事會既有的性別多元化。

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For the purpose of implementation of the Board Diversity Policy, the Board has set the following measurable objectives and reviewed such objectives from time to time to ensure their appropriateness and ascertain the progress towards achieving those objectives:

為實施董事會多元化政策，董事會設定以下可計量的目標，並不時檢討該等目標，以確保其適當性及確認實現該等目標的進度：

- | | |
|---|------------------------------------|
| (A) there must be at least one Director of different gender; | (A) 至少一名不同性別董事； |
| (B) at least one-third of the members of the Board shall be independent non-executive Directors; | (B) 至少三分之一的董事會成員須為獨立非執行董事； |
| (C) at least one of the members of the Board shall have obtained accounting or other professional qualifications/knowledge of environmental issues. | (C) 至少一名董事會成員須獲得會計或其他專業資格／環境問題的知識。 |

An analysis of the Board's current composition based on the measurable objectives is set out below:

董事會的現行組成按可計量目標為基準的分析如下：

Gender Diversity

性別多元化

Male:	6 Directors
男性：	6名董事
Female:	3 Directors
女性：	3名董事

Position

職位

Executive Directors:	5 Directors
執行董事：	5名董事
Independent non-executive Directors:	4 Directors
獨立非執行董事：	4名董事

Professional Background and Experience

專業背景與經驗

Accounting and finance:	1 Director
會計與財務：	1名董事
Law:	1 Director
法律：	1名董事
Experience related to the Company's business:	4 Directors
與本公司業務有關的經驗：	4名董事
Finance and economy:	3 Directors
金融與經濟：	3名董事

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Our Board currently consists of three female Directors and six male Directors with a balanced mix of knowledge and skills, including but not limited to overall management and strategic development, finance, accounting and risk management. The Company currently has four independent non-executive Directors with different industry backgrounds, including accounting, auditing, economics, law, etc. In addition, our Board has a relatively wide range of ages ranging from 36 years old to 57 years old. The Company is of the view that the Board satisfies our Board Diversity Policy, and have achieved the above measurable objectives.

Our Nomination Committee is responsible for the implementation of our Board Diversity Policy, and will review our Board Diversity Policy from time to time to ensure its continued effectiveness.

For details on the diversity of the Company's employees, please refer to the Environmental, Social and Governance Report published together with this report.

Directors' Responsibility in respect of the Financial Statements

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the year ended 31 December 2025.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statement of the independent auditor of the Company about their reporting responsibilities on the financial statements is set out in the Independent Auditor's Report on pages 84 to 90.

我們董事會當前由三名女性董事及六名男性董事組成，具備均衡的知識與技能組合，包括但不限於整體管理與戰略發展、財務、會計及風險管理。本公司現有四名獨立非執行董事，具有不同行業背景，包括會計、審計、經濟、法律等。此外，董事會的年齡範圍相對廣泛，年齡範圍介乎36歲至57歲。本公司認為，董事會已符合董事會多元化政策的要求，並已達成上述可計量目標。

提名委員會負責董事會多元化政策的實施，將不時檢討董事會多元化政策以確保其持續有效。

有關本公司員工多元化的詳情，請參閱與本報告一同發佈的環境、社會及管治報告。

董事對財務報表的責任

董事確認其編製本公司截至2025年12月31日止年度合併財務報表的責任。

董事並不知悉有關對本公司持續經營能力可能引起重大疑問的任何重大不確定事件或情況。

本公司獨立核數師有關其財務報表的報告責任聲明載於第84頁至第90頁獨立核數師報告內。

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AUDITOR'S REMUNERATION

An analysis of the remuneration paid/payable to the external auditor of the Company, KPMG, in respect of audit services and non-audit services for the year ended 31 December 2025 is set out below:

Service Category 服務類別

Charges paid/payable 已付／應付費用 (RMB) (人民幣元)

Audit services 核數服務	3,400,000
Non-audit services 非核數服務	
Interim review services 中期審閱服務	1,400,000
Tax compliance services, ESG and other consulting services 稅務合規服務、ESG和其他諮詢服務	420,000
Total 總計	5,220,000

JOINT COMPANY SECRETARIES

Ms. Chen Hua and Ms. Oh Sim Yee have been appointed as the Joint Company Secretaries of the Company. Ms. Oh is an assistant manager of SWCS Corporate Services Group (Hong Kong) Limited. The biographical details of Ms. Chen Hua and Ms. Oh Sim Yee are set out in the section headed "Biographical Details of Directors and Senior Management" of this report.

Ms. Chen Hua is the primary contact person of Ms. Oh Sim Yee in the Company, and cooperates and communicates with Ms. Oh Sim Yee on the Company's corporate governance matters.

During the year ended 31 December 2025, Ms. Chen Hua and Ms. Oh Sim Yee have undertaken not less than 15 hours of relevant professional training respectively in compliance with Rule 3.29 of the Listing Rules.

核數師酬金

就截至2025年12月31日止年度的審計服務及非審計服務向本公司外聘核數師畢馬威會計師事務所的已付／應付薪酬分析載列如下：

Charges paid/payable 已付／應付費用

Audit services 核數服務	3,400,000
Non-audit services 非核數服務	
Interim review services 中期審閱服務	1,400,000
Tax compliance services, ESG and other consulting services 稅務合規服務、ESG和其他諮詢服務	420,000
Total 總計	5,220,000

聯席公司秘書

陳華女士及胡倩銜女士獲委任為本公司聯席公司秘書。胡女士為方圓企業服務集團(香港)有限公司之助理經理。陳華女士及胡倩銜女士的履歷詳情載於本報告「董事及高級管理人員履歷」一節。

陳華女士為胡倩銜女士於本公司的主要聯絡人，就本公司企業管治事務與胡倩銜女士進行合作及溝通。

截至2025年12月31日止年度，陳華女士及胡倩銜女士已遵守上市規則第3.29條分別接受不少於15小時的相關專業培訓。

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企業管治報告

SHAREHOLDERS' RIGHTS

Convening an Extraordinary General Meeting by Shareholders

The Shareholder(s) severally or jointly holding 10% or more shares in the Company shall have the right to request the Board to convene an extraordinary general meeting and shall submit such request to the Board in writing. The Board shall, in accordance with provisions of the law, administrative regulations and the Articles of Association, inform in writing to indicate whether the Board has agreed or disagreed to convene such extraordinary general meeting within 10 days upon receipt of the request. If the Board has agreed to hold such extraordinary general meeting, it shall serve a notice of the general meeting within 5 days after the Board has passed the board resolution. The relevant Shareholders' consent shall be sought in respect of any changes to the original proposal contained in such notice. If the Board does not agree to hold such extraordinary general meeting or fails to give any reply within 10 days upon receipt of such request, the Shareholder(s) severally or jointly holding 10% or more shares in the Company shall have the right to propose to the Audit Committee to hold such extraordinary general meeting and shall propose to the Audit Committee in writing. If the Audit Committee agrees to hold such extraordinary general meeting, it shall serve a notice of such general meeting within 5 days upon receipt of such request. The relevant Shareholders' consent shall be sought in respect of any changes to the original proposal contained in such notice. If the Audit Committee fails to give such notice for convening general meeting within the period of time prescribed, it shall be deemed not to convene and preside over such general meeting. The Shareholder(s) severally or jointly holding 10% or more shares in the Company for more than 90 consecutive days may proceed to convene and preside over such general meeting by themselves.

Putting Forward Proposals at General Meetings

The Shareholder(s) severally or jointly holding 3% or more shares in the Company may bring forward provisional proposals and submit the same in writing to the convener at 2/F, Building A, Yisha Wenxin Plaza, Chaoyang District, Beijing, People's Republic of China (marked for the attention of the Board/Company Secretary), 10 days prior to the general meeting. The convener shall give a supplementary notice of the general meeting and publicly announce the content of such provisional proposals within two days upon receipt of such proposals.

股東權利

股東召開臨時股東大會

單獨或者合計持有公司10%以上股份的股東有權向董事會請求召開臨時股東大會，並應當以書面形式向董事會提出。董事會應當根據法律、行政法規和本章程的規定，在收到請求後10日內提出同意或不同意召開臨時股東大會的書面反饋意見。董事會同意召開臨時股東大會的，應當在作出董事會決議後的5日內發出召開股東大會的通知，通知中對原請求的變更，應當徵得相關股東的同意。董事會不同意召開臨時股東大會，或者在收到請求後10日內未作出反饋的，單獨或者合計持有公司10%以上股份的股東有權向審核委員會提議召開臨時股東大會，並應當以書面形式向審核委員會提出請求。審核委員會同意召開臨時股東大會的，應在收到請求5日內發出召開股東大會的通知，通知中對原請求的變更，應當徵得相關股東的同意。審核委員會未在規定期限內發出股東大會通知的，視為審核委員會不召集和主持股東大會，連續90日以上單獨或者合計持有公司10%以上股份的股東可以自行召集和主持。

於股東大會上提呈議案

單獨或者合計持有公司3%以上股份的股東，可以在股東大會召開10日前提出臨時提案並書面提交召集人，地址為中華人民共和國北京市朝陽區伊莎文心廣場A座2層（註明收件人為董事會／公司秘書）。召集人應當在收到提案後2日內發出股東大會補充通知，公告臨時提案的內容。

Corporate Governance Report

企業管治報告

COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Board believes that effective communication with Shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognises the importance of transparency and timely disclosure of corporate information, which will enable Shareholders and investors to make the best investment decisions.

The Company mainly communicates with Shareholders and investors by releasing the Company's financial reports (including interim and annual reports), annual general meetings and other general meetings that may be convened, and by publishing on the Company's website all disclosure materials submitted to the Stock Exchange and corporate communications and other company publications. The Company also holds conference calls after publishing annual and interim results to discuss issues of common concern with investors and Shareholders.

General Meetings

The general meetings of the Company provide an important channel for communication between the Board and the Shareholders. The Chairman of the Board as well as chairmen of the Audit Committee, Remuneration Committee and Nomination Committee or, in their absence, other members of the respective committees, will attend the annual general meeting and other relevant general meetings to respond to Shareholders' questions.

Corporate Communications

Corporate communications would be provided to Shareholders in plain language and in both English and Chinese versions to facilitate Shareholders' understanding. Shareholders have the right to choose the language (either English or Chinese) or means of receipt of the corporate communications (in hard copy or through electronic means).

與股東及投資者溝通

董事會相信，與股東進行有效溝通對增進投資者關係並加深投資者對本集團業務表現及策略的了解至關重要。本集團亦深知透明度和及時披露公司資料的重要性，以便股東及投資者作出最佳投資決策。

本公司主要通過本公司的財務報告（包括中期及年度報告）、年度股東大會及其他可能召開的股東大會，以及通過於本公司網站刊載所有提交予聯交所的披露資料以及公司通訊及其他公司刊物，與股東及投資者進行溝通。本公司亦於刊發年度、中期業績後召開電話會議，與投資者及股東討論共同關注的問題。

股東大會

本公司股東大會為董事會與股東之間提供了一個重要的交流渠道。董事長以及審核委員會、薪酬委員會及提名委員會主席（倘彼等未能出席會議，則為各委員會的其他成員）會出席年度股東大會及其他有關股東大會，以響應股東提問。

公司通訊

公司通訊將以淺白語言以中英文版本向股東提供，以便股東了解通訊內容。股東有權選擇收取公司通訊的語言（英文或中文）或方式（紙本版或電子版）。

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Corporate Website

The Company maintains a website at www.shiyuedaotian.com as a communication platform with Shareholders and investors. The information on the website of the Company is updated on a regular basis. Information released by the Company on the website of the Stock Exchange (www.hkexnews.hk) is also posted on the Company's website immediately thereafter. Shareholders can also have an access to press releases and other information issued by the Company from time to time from the Company's website.

Shareholders' Enquiries

Shareholders and investors may send written enquiries or requests to the Board. The contact details are as follows:

Address: 2/F, Building A, Yisha Wenxin Plaza, Chaoyang District, Beijing, People's Republic of China (marked for the attention of the Board/ Company Secretary)

Email: sydtdb@shiyuedaotian.com

For the avoidance of doubt, Shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

Dividend Policy

For details of the Company's dividend policy, please refer to the "Directors' Report" of this annual report.

公司網站

本公司設有網站(www.shiyuedaotian.com)作為與股東及投資者的溝通平台。本公司網站上的資料會定期更新。本公司於聯交所網站(www.hkexnews.hk)發佈的資料亦會於其後實時登載於本公司網站。股東亦可從本公司網站獲得本公司不時刊發的新聞稿及其他信息。

股東查詢

股東及投資者可向董事會發出書面查詢或請求。聯絡方式如下：

地址：中華人民共和國北京市朝陽區伊莎文心廣場A座2層(註明收件人為董事會／公司秘書)

電郵：sydtdb@shiyuedaotian.com

為免生疑問，股東須將經正式簽署的書面要求、通知或聲明或查詢(視情況而定)寄存並交至上述地址，並提供全名、聯絡詳情及身份證明，方為有效。股東資料可按法律規定予以披露。

股息政策

有關本公司股息政策的詳情，請參閱本年報「董事會報告」。

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企業管治報告

Shareholder Communication Policy

The Company adopted a shareholder communication policy after listing, in order to ensure that Shareholders and investors can obtain fair and comprehensible information about the Company on an equal basis at any time and in due course, so that Shareholders can exercise their rights in an informed manner, and to strengthen the communication among Shareholders, investors and the Company. The Board has reviewed the implementation and effectiveness of the shareholder communication policy, and has considered that the shareholder communication policy has been effectively implemented after taking into account the above measures during the year ended 31 December 2025.

CONSTITUTIONAL DOCUMENTS

The Company adopted and amended its Articles of Association at the extraordinary general meeting held on 16 December 2025. For the year ended 31 December 2025, no other amendments were made to the Articles of Association of the listed company.

The Articles of Association is available on the websites of the Company (www.shiyuedaotian.com) and the Stock Exchange (www.hkexnews.hk).

RISK MANAGEMENT AND INTERNAL CONTROL

The Board has established a risk management and internal control system, which is responsible for independently reviewing the adequacy and effectiveness of the risk management and internal control system of the Company, and continuously monitoring and reviewing the effectiveness of its operation at least once a year. The Board acknowledges its responsibilities for overseeing the risk management and internal control system of the Group. The system aims to manage the risk of failure to achieve business objectives (rather than eliminating it entirely), promote efficient and compliant operations, provide reasonable assurance regarding the truthfulness and reliability of financial reporting and compliance with applicable laws and regulations, and safeguard the Company's assets. The Board can only provide reasonable assurance, not absolute assurance, that there are no material misstatements or material losses.

股東通訊政策

本公司於上市後採納股東通訊政策，旨在確保股東及廣大投資者能夠隨時以平等方式適時獲取有關本公司的公正及易於理解的資料，使股東能以知情方式行使其權利，並加強股東、投資者與本公司之間的溝通。董事會已檢討股東通訊政策的執行情況及有效性，經考慮上述措施，認為截至2025年12月31日止年度股東通訊政策已得到有效執行。

憲章文件

本公司於2025年12月16日召開的臨時股東大會上採納及修訂公司章程。截至2025年12月31日止年度，上市公司章程未作其他任何修改。

公司章程可於本公司網站(www.shiyuedaotian.com)及聯交所網站(www.hkexnews.hk)查閱。

風險管理及內部控制

董事會已建立風險管理及內部控制系統，負責對本公司風險管理及內部控制系統的充分性和有效性開展獨立審核，實施持續監督，並每年至少對其運行有效性進行一次檢討。董事會確認其監管本集團風險管理及內部監控系統的責任。該系統旨在管理未能達成業務目標的風險（而非徹底消除），推動運營高效規範，合理確保財務報告真實可靠、遵守適用法律及法規，並保障公司資產安全。董事會僅能對不存在重大不實陳述或重大損失作出合理保證，而非絕對保證。

Corporate Governance Report

企業管治報告

Main Characteristics of the Risk Management and Internal Control System

The Company has established a sound risk management and internal control organization system which includes the Board, the Audit Committee, the management of the Company, the internal control department, audit department and other departments. The various business units of the Company are the first line of defense for risk management and internal control; the management of the Company and the internal control department are the second line of defense; and the audit department and the Audit Committee are the third line of defense. The Board serves as the highest decision-making and leading organ for risk management and internal control of the Company, and is ultimately responsible for the establishment, consummation and effective operation of the overall risk management system. It is also responsible for clarifying the assignment of responsibility as to senior management and each business unit in the risk management system.

Building upon existing internal control framework, the Company has continued to refine internal control policies, systems and standardised procedures to ensure that risk management and internal control systems encompass all operational activities and these are adhered to by the Board, management and all personnel.

Implementation of Risk Management and Internal Control

Based on the requirements under the five elements of internal control, including internal environment, risk assessment, control activities, information and communication, and internal supervision, the Company conducts a comprehensive assessment of the effectiveness of the risk management and internal control systems every year, and continues to optimize and improve the risk control mechanism. After risk assessment, the Company's major risks in 2025 were primarily concentrated in operational risks, financial risks, climate risks and compliance risks and senior management has formulated practical risk response plans in alignment with the Company's actual development circumstances and strategic planning:

Operational risks: The operational risks faced by the Company primarily encompass food safety risks, production quality risks, and sustainability risks. The Board regularly identifies, assesses, and analyses potential risks, continuously monitors and verifies the effectiveness of existing risk response measures, and promptly optimises and adjusts relevant strategies to ensure all business risks remain within manageable scope.

風險管理及內部控制系統的主要特點

本公司已建立完善的風險管理及內部控制組織體系，涵蓋董事會、審核委員會、公司管理層、內控部、審計部及其他各部門。公司各業務單元構成風險管理及內部控制的第一道防線；公司管理層、內控部構成第二道防線；審計部及審核委員會構成第三道防線。董事會為本公司風險管理及內部控制的最高決策與領導機構，對整體風險管理體系的建立、健全及有效運行承擔最終責任，並負責明確高級管理層及各業務單元在風險管理體系中的職責分工。

本公司在現有的內部控制框架體系基礎上，持續完善內部控制政策、制度和標準化流程，確保風險管理及內部控制系統涵蓋所有的經營活動，並由董事會、管理層及所有人員共同遵守。

風險管理和內部控制工作開展

依據內部環境、風險評估、控制活動、信息與溝通及內部監督等內部控制五要素要求，本公司每年對風險管理和內部控制系統的有效性進行全面評估，並持續優化完善風險管控機制。經風險評估，公司2025年度重大風險主要集中於運營風險、財務風險、氣候風險和合規風險，高級管理層結合公司發展實際與戰略規劃，已制定切實可行的風險應對方案：

運營風險：本公司面臨的運營風險主要包括食品安全風險、生產質量風險及可持續發展風險。董事會定期對潛在風險進行識別、評估與分析，持續跟蹤並驗證現有風險應對措施的執行效果，及時優化調整相關策略，確保各項業務風險處於可控範圍。

Corporate Governance Report

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Financial risks: The Company has established and implemented financial management policies to exercise effective control over risks such as tax risks, capital risks and financial reporting risks. The Board regularly monitors financial results and key operating data to ensure that the Company's financial risks are maintained within acceptable levels, while strictly adhering to relevant laws and regulations.

Climate risks: The Company has established relevant internal systems and procedures to proactively identify and assess climate-related risks and opportunities, integrating the identification, adaptation and mitigation of climate change risks into its operational decision-making processes. The Company continuously monitors and issues warnings for extreme weather events, refines disaster contingency plans, and enhances capabilities for preventing and responding to climate-related disasters. Concurrently, it closely tracks climate change trends, optimising the layout and development plans for production bases in alignment with agricultural climate conditions.

Compliance risks: The Company strictly adheres to applicable laws, regulations and supervisory requirements, continuously refines and publishes internal guidelines on business ethics, implements rigorous monitoring of non-compliant conduct such as fraud, places a premium on compliance throughout the entire production and sales process, and upholds business ethics in all business dealings. The Company requires major suppliers to sign integrity agreements and personnel in high-risk positions to sign integrity pledges. It conducts unscheduled spot checks on the implementation of key business processes, and continuously strengthens compliant operations and integrity risk management. Concurrently, the Company regularly conducts internal control management and anti-corruption compliance training to standardise risk management practices across all personnel.

Procedures for Handling and Dissemination of Inside Information as well as Internal Control Measures

The Company attaches great importance to the management and disclosure of inside information and has established relevant systems for its management and disclosure. Prior to the formal disclosure of inside information in accordance with applicable laws and regulations, access to such information shall be restricted to Directors, senior management and relevant employees on a need-to-know basis. Directors, senior management and relevant employees who are aware of, or may become aware of, inside information shall take reasonable measures to fulfil their confidentiality obligations and ensure that recipients of such information are also aware of and comply with the corresponding confidentiality requirements.

財務風險：本公司已建立並執行財務管理政策，對稅務風險、資金風險及財務報告風險等實施有效管控。董事會定期監督財務業績及主要運營數據，確保公司財務風險控制在可接受水平，並嚴格遵守相關法律法規。

氣候風險：本公司已建立相關內部制度與流程，主動識別、評估氣候相關風險與機遇，將氣候變化風險的識別、適應和緩解措施納入經營決策流程。公司持續開展極端天氣監測與預警，不斷完善災害應急計劃，提升氣候災害預防與應對能力。同時，密切跟蹤氣候變化趨勢，結合農業氣候條件優化生產基地佈局與建設方案。

合規風險：本公司嚴格遵守適用法律法規及監管規定，持續完善並發佈內部商業道德規範的指引，對舞弊等不合規行為實施嚴格監控，高度重視生產、銷售全流程合規運營，在業務往來中堅守商業道德。公司要求重大供應商簽署廉潔協議，高風險崗位人員簽署廉潔承諾書，並對關鍵業務環節執行情況開展不定期抽查，持續強化合規運營與廉潔風險管理。同時，公司定期開展內控管理及反貪腐合規培訓，規範全員風險管理行為。

處理及發佈內幕消息的程序和內部監控措施

本公司高度重視內幕消息的管理與披露，已制定內幕消息管理及披露相關制度。在內幕消息根據適用法律法規予以正式披露前，僅限董事、高級管理層及相關僱員因需要知悉的前提下接觸相關消息。知悉或可能知悉內幕消息的董事、高級管理層及相關僱員均須採取合理措施履行保密義務，並確保其接收者亦知悉並遵守相應保密要求。

Corporate Governance Report

企業管治報告

Review of Risk Management and Internal Control System

In 2025, the Company conducted assessments and reviews of the effectiveness of its risk management and internal control systems through multiple channels, including management, business units, internal control and audit teams, and external legal counsel, while continuously refining and enhancing risk response measures. The Audit Committee fulfilled its review and oversight responsibilities regarding these activities, ensuring the risk management framework operated in a standardised and effective manner.

The internal audit department of the Company, in accordance with regulatory requirements and the Group's operational arrangements, focuses on risks within the operational, financial and compliance domains. It continuously conducts internal monitoring activities enhances the comprehensiveness and precision of risk oversight to promptly identify potential risks. The internal audit department regularly reports internal review findings to the Audit Committee and Board, while simultaneously sharing these with the internal control team to drive optimisation of the Company's management systems and processes. The internal audit team tracks and oversees the implementation of corrective measures, thereby establishing a closed-loop management system for risk management and internal control. This provides assurance for the achievement of the Company's medium and long-term strategic objectives.

The Company continually refines its whistleblowing policy and reporting mechanisms. In 2025, it carried out promotion and education through various forms, including group-wide anti-fraud training and examinations, as well as holiday anti-fraud reminder emails, actively fostering a culture of integrity and compliance. Regarding fraud reporting leads, the audit department promptly initiates independent investigations. The personal information of whistleblowers and related materials are kept confidential throughout the process to ensure the objectivity and impartiality of both the investigation and its outcomes and annual work status are regularly reported to the Audit Committee of the Board.

The Group's management procedures for financial reporting and information disclosure, etc. are in strict compliance with the requirements of the Listing Rules and relevant regulatory requirements. The Board Office standardises the collection, review, submission and disclosure of information in strict compliance with the Rules on the Information Disclosure Management. Prior to the public disclosure of relevant information, the Group strictly fulfills its obligation of information confidentiality, and manages and informs insiders with knowledge of inside information in accordance with regulations, effectively ensuring that information disclosure is true, accurate, complete, timely, and fair.

風險管理及內部控制體系檢討

2025年，公司通過管理層、各業務單元、內控及內審團隊、外聘法律顧問等多渠道，對風險管理及內部控制系統的有效性開展評估及檢核，並持續優化完善風險應對措施。審核委員會對相關工作履行審核及監督職責，確保風險管理體系規範、有效運行。

本公司內審部門根據監管要求及集團工作安排，聚焦運營、財務及合規領域風險，持續開展內部監控工作，不斷提升風險監控的全面性與精準度，及時識別風險隱患。內審部門定期向審核委員會及董事會報告內部檢討結果，並同步至內控團隊，推動公司管理制度與流程優化，內審團隊對整改落实情況進行跟蹤督導，形成風險管理及內部控制的管理閉環，為公司中長期戰略目標的實現提供保障。

本公司不斷完善舉報政策及舉報處理機制，2025年度通過集團範圍內反舞弊培訓與考試、節假日反舞弊提醒郵件等多種形式開展宣貫工作，積極培育誠信合規文化。對於舞弊舉報線索，審計部及時開展獨立調查，對舉報人的個人信息及相關資料全程保密，確保調查過程與結果客觀公正，並定期向董事會審核委員會匯報年度工作情況。

本集團財務報告、信息披露等管理流程嚴格遵守上市規則及相關監管要求，董事會辦公室嚴格按照《信息披露管理制度》，規範開展信息收集、審核、申報與披露工作。集團在對外公開披露有關信息前，嚴格履行信息保密義務，並按規定對內幕信息知情人進行告知與管理，切實保障信息披露真實、準確、完整、及時與公平。



Corporate Governance Report 企業管治報告

As of 31 December 2025, the Board has conducted a comprehensive review of risk management and internal control activities during the Reporting Period, covering all significant control areas including financial control, operational control and compliance control. This ensured that the Company's functions related to accounting, internal audit, and financial reporting remain adequate and effective in terms of resource allocation, staff qualifications and experience, training programs, and supporting mechanisms. During the Reporting Period, the Group had no significant risk control deficiencies and identified no material internal control weaknesses, with the Group's overall risk management and internal control systems being sufficient and effective.

截止2025年12月31日，董事會已對報告期內風險管理及內部控制工作進行了全面檢討，覆蓋財務監控、運營監控及合規監控等所有重要監控領域，確保本公司會計、內部審核及財務報告相關職能在資源配置、人員資歷與經驗、培訓體系及配套支持等方面均保持充足有效。本集團報告期內不存在重大風險監控缺陷，亦未發現重大內控薄弱環節，集團整體風險管理及內部控制系統具備充分性與有效性。

Directors' Report

董事會報告

The Board is pleased to present this Report of Directors together with the audited consolidated financial statements of the Group for the year ended 31 December 2025.

LIST OF DIRECTORS

The list of Directors during the Reporting Period and as of the date of this annual report is as follows:

Executive Directors

Mr. Wang Bing (*Chairman*)
Ms. Zhao Wenjun
Ms. Zhao Shulan
Mr. Shu Minghe
Mr. Zou Hao¹ (resigned on 5 September 2025)
Mr. He Yang (appointed on 16 December 2025)

Non-executive Director

Mr. Chang Bin² (resigned on 16 December 2025)

Independent Non-executive Directors

Mr. Shi Ketong
Mr. Yeung Chi Tat
Dr. Lin Chen
Ms. Guo Hong (appointed on 16 December 2025)

Biographical details of the Directors are set out in the section headed "Biographical Details of Directors and Senior Management" of this report.

Note:

1. Mr. Zou Hao has resigned as an executive Director, the chief financial officer of the Company and an authorized representative of the Company for the purpose of Rule 3.05 of the Listing Rules on the Stock Exchange due to his personal career development, and ceased to hold any position in the Company in order to devote more time to pursue his other business commitments, with effect from 5 September 2025.
2. Mr. Chang Bin has resigned as a non-executive Director and a member of the Audit Committee due to work requirement and ceased to hold any positions in the Company in order to devote more time to pursue his other business commitments, with effect from 16 December 2025.

董事會欣然提呈本董事會報告，連同本集團截至2025年12月31日止年度的經審計合併財務報表。

董事名單

本公司報告期內及截至本年報日期的董事名單如下：

執行董事

王兵先生(董事長)
趙文君女士
趙淑蘭女士
舒明賀先生
鄒昊先生¹(於2025年9月5日辭任)
何洋先生(於2025年12月16日獲委任)

非執行董事

常斌先生²(於2025年12月16日辭任)

獨立非執行董事

史克通先生
楊志達先生
林晨博士
郭虹女士(於2025年12月16日獲委任)

董事履歷詳情載於本報告「董事及高級管理人員履歷」一節。

附註：

1. 鄒昊先生因個人職業發展，辭任執行董事、本公司首席財務官及就聯交所上市規則第3.05條而言之本公司授權代表，並不再擔任本公司任何職務，以投放更多時間從事其他商業事務，自2025年9月5日起生效。
2. 常斌先生因個人工作需要，辭任非執行董事及審核委員會成員職務，並不再擔任本公司任何職務，以投放更多時間從事其他商業事務，自2025年12月16日起生效。

PRINCIPAL ACTIVITIES

We are one of the leading and rapidly growing household food companies in China, enjoying a robust multichannel brand presence. We have been dedicated to providing our consumers with premium prepackaged rice, corn, whole grain, bean, and dried food products since our inception, and have successfully established and been operating multiple well-recognized brands, mainly including Shiyue Daotian (十月稻田), Firewood Courtyard (柴火大院) and Sunshine Family (福享人家). We mainly supply rice products, corn products, whole grain, bean and other products, as well as dried food products and other products. Rice products mainly include pre-packaged rice products of different varieties, such as Wuchang rice (五常大米), Daoxiang rice (稻香米), long grain rice (長粒香大米) and Komachi rice (小町米). Corn products primarily include various categories of pre-packaged fresh corn products, such as yellow glutinous corn, white glutinous corn, black glutinous corn, multicolored glutinous corn, fruit corn, fruit corn kernels, and dried and dehulled corn kernels. Whole grain and bean products mainly include pre-packaged mixed brown rice, millet and red bean. Other products under this category primarily refer to seed and corn products. Dried food products mainly include pre-packaged wood ear mushrooms, snow fungus mushroom, lotus seeds and lily bulbs. Other products under this category mainly include by-products, such as bran, husk and fractioned rice.

Please refer to the sections headed "Chairman's Statement", "Management Discussion and Analysis", "Corporate Governance Report" and "Notes to the Consolidated Financial Statements" of this report for a true and fair review of the Group's business and analysis using financial key performance indicators, a description of the key risks and uncertainties faced by the Group and discussion of potential future development of the Group's business.

RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group maintains a good relationship with its employees, customers and suppliers. The Company provides good working environment and effective incentive mechanism for employees, continuously optimizes employee training system, provides different career development paths for employees, guides employees to grow together with the enterprise, and protects the rights and interests of employees. The Group deeply understands the changing market demand and maintains a close relationship with customers by strengthening communication with customers. The Group actively and effectively strengthens the business cooperation with suppliers to ensure the stability of the its business operation through continuous communication.

主要業務

我們是中國領先且增長迅速的家庭食品企業之一，擁有強大的多渠道品牌影響力。自成立以來，我們致力於為消費者提供優質的預包裝大米、玉米、雜糧、豆類及乾貨產品，已成功建立並運營多個備受認可的品牌，主要包括十月稻田、柴火大院和福享人家。我們主要提供大米產品、玉米產品、雜糧、豆類及其他產品，及乾貨及其他產品。大米產品主要包括不同類別的預包裝大米產品，如五常大米、稻香米、長粒香大米、小町米等。玉米產品主要包括不同類別的預包裝鮮玉米製品，如黃糯玉米、白糯玉米、黑糯玉米、花糯玉米、水果玉米、水果玉米粒及烘乾脫皮玉米粒等。雜糧及豆類產品主要包括預包裝糙米類混合雜糧、黃小米及紅小豆等，該品類下其他產品指籽類及玉米產品。乾貨產品主要包括預包裝木耳、銀耳、蓮子及百合等，該品類下其他產品主要包括糠、稻殼、碎米等副產品。

對本集團業務的中肯審視及運用財務關鍵表現指標進行的分析、本集團面臨的主要風險和不確定性，及本集團業務未來發展的討論請見本報告董事長致辭、管理層討論與分析、企業管治報告及合併財務報表附註等章節。

與僱員、客戶及供貨商的關係

本集團與僱員、客戶及供貨商保持良好關係。本公司為員工提供良好的工作環境和有效的激勵機制，持續優化員工培養體系，為員工提供不同職業發展路徑，引導員工與企業共同成長，保障員工的各項權益。本集團通過與客戶加強溝通，深入了解變化的市場需求，與客戶保持維繫彼等的緊密關係。本集團通過持續溝通，積極有效地加強與供貨商的業務合作關係，確保業務營運穩定。

Directors' Report

董事會報告

SEGMENT INFORMATION

An analysis of the Group's performance by business segment for the year is set out in the note 4(b) to the consolidated financial statements.

RESULTS

The Group's operating results for the year are set out in the Consolidated Statement of Profit or Loss and Other Comprehensive Income on page 91 of this annual report.

SHARE CAPITAL

Details of movements in the share capital of the Company during the year are set out in note 25 to the consolidated financial statements.

DIVIDENDS

Based on the Group's overall operating performance for the year, and taking into account the Group's earnings, overall financial condition, and capital expenditures, etc., the Board will recommend the distribution of a final dividend ("Final Dividend") of RMB0.32 per Share (tax inclusive) as of the end of the year at the Company's upcoming annual general meeting (the "AGM"). As at the date of this annual report, the number of issued shares (excluding treasury shares) of the Company was 1,057,725,150. If the Final Dividend is to be declared and paid, the total final dividend would amount to approximately RMB338.5 million, representing approximately 60.4% of the Group's adjusted net profit for the year ended 31 December 2025. However, as the Company may from time to time repurchase shares and hold them as treasury shares, the actual total amount of the Final Dividend to be distributed will be determined based on the total number of shares (excluding treasury shares) as at the record date for the Final Dividend. The proposed Final Dividend will be declared in RMB and paid in Hong Kong dollars to the holders of our H Shares ("H Shareholders"). The Final Dividend paid in HK\$ will be converted from RMB to HK\$ based on the average exchange rate of RMB against HK\$ of the five business days prior to the AGM of the Company released by the People's Bank of China, and the Final Dividend paid to the holders of our Domestic Shares will be paid in RMB. The proposed Final Dividend is subject to approval at the AGM before implementation and is expected to be paid on or around 17 July 2026.

分部資料

本年度本集團按業務分部之業績分析載於合併財務報表附註4(b)。

業績

本年度本集團經營業績載於本年報第91頁的綜合損益及其他全面收入表。

股本

本公司於本年度股本變動的詳情載於合併財務報表附註25。

股息

基於本集團本年度整體經營業績，考慮本集團盈餘、整體財務狀況、以及資本支出等，董事會將於本公司即將舉行之年度股東大會（「年度股東大會」）中建議派發截至本年度末末期股息（「末期股息」）每股人民幣0.32元（含稅）。於本年報日期，本公司已發行股份（不包括庫存股）數目為1,057,725,150股，如宣派及派付末期股息，共計末期股息約人民幣338.5百萬元，約為本集團截至2025年12月31日止年度經調整淨利潤的60.4%。惟由於本公司將不時購回股份並持作庫存股份，實際派發的末期股息總額將根據派發末期股息的記錄日期的總股數（不包括庫存股份）確定。建議末期股息將以人民幣宣派，並以港元派付予本公司H股持有人（「H股股東」）。以港元派付的末期股息將按本公司年度股東大會前五個營業日中國人民銀行公佈的人民幣兌港元的平均匯率由人民幣換算為港元，而向本公司內資股持有人派付的末期股息將以人民幣派付。該建議末期股息惟須待年度股東大會批准後方可實施。預計派付股息日期為2026年7月17日或前後。



Directors' Report 董事會報告

In accordance with the Enterprise Income Tax Law of the People's Republic of China and its implementation rules (the "EIT Law"), non-resident enterprises shall pay enterprise income tax on income derived from China, and the applicable tax rate is 10.0%. To this end, any H Shares registered in the name of non-individual Shareholders, including HKSCC Nominees Limited, other nominees, trustees or other organizations and groups will be treated as being held by non-resident enterprise shareholders (as defined in the EIT Law), and the Company will distribute the Final Dividend to such non-resident enterprise shareholders after withholding such 10.0% enterprise income tax.

When the Company distributes the 2025 Final Dividend to the individual Shareholders, such dividend will be subject to the withholding of individual income tax at a rate of 10% or 20%. However, if otherwise provided by tax laws, relevant tax treaties or notices, the tax will be withheld in accordance with the relevant requirements and tax levy and administration requirements.

The Company will not be liable for any claim or dispute over the withholding mechanism arising from any delay in, or inaccurate determination of the status of the Shareholders. The Board is not aware of any Shareholders who have waived or agreed to waive any dividend.

DIVIDEND POLICY

We have adopted a general annual dividend policy after listing, which is to declare and pay a dividend of no less than 20% of our distributable net profit every year in the future. Any declaration and payment of dividends will depend on our actual and expected operating results, cash flows and financial condition, overall business conditions and business strategies, expected working capital requirements and future expansion plans, statutory, regulatory and other contractual restrictions, and other factors which we consider relevant.

The decisions to declare and pay any dividends are subject to the approval by the Board and are conditional upon the final approval from Shareholders. No dividend shall be declared or payable except out of our profits and reserves lawfully available for distribution. Any future net profit that we make will have to be first applied to make up for our historically accumulated losses, subsequent to which we will be obliged to allocate 10% of the net profit to our statutory surplus reserve until such reserve has reached more than 50% of our registered capital.

根據《中華人民共和國企業所得稅法》及其實施條例（以下統稱「《企業所得稅法》」），非居民企業應當就其來源於中國境內的所得繳納企業所得稅，適用稅率為10.0%。為此，任何以非個人股東名義（包括以香港中央結算（代理人）有限公司、其他代理人或受託人、或其他組織及團體名義）登記的H股股份皆被視為由非居民企業股東（定義見《企業所得稅法》）所持有的股份，本公司將在代扣代繳10.0%企業所得稅後，向該等非居民企業股東派發末期股息。

本公司在向個人股東派發2025年末期股息時，將按10%或20%的稅率扣繳個人所得稅，但稅務法規、相關稅收協定或通知另有規定的，將按相關規定及稅收徵管要求具體辦理。

對於任何因股東身份未能及時確定或錯誤確定而引致的任何索償或對代扣代繳機制的任何爭議，本公司概不負責。董事會並不知悉任何股東已放棄或同意放棄任何股息。

股息政策

我們於上市後採用一般年度股息政策，即於未來每年宣派及支付不低於我們可供分派淨利潤的20%的股息。任何股息宣派及派付將取決於我們實際及預期經營業績、現金流量及財務狀況、整體業務狀況及業務策略、預期營運資金需求及未來擴充計劃、法律、監管及其他合同限制，以及我們認為相關的其他因素。

宣派及支付任何股息的決定需獲董事會批准，並須經股東最終批准。股息僅可自可用於合法分派的溢利及儲備中宣派或派付。未來的任何淨利潤將須首先用於彌補我們過往的累計虧損，其後我們將有義務將淨利潤的10%分配至法定公積金，直到該公積金達到註冊資本的50%以上。

Directors' Report

董事會報告

TAX RELIEF

The Company is not aware of any relief from taxation available to Shareholders by reason of their holding of the Company's Shares.

DONATION

During the year ended 31 December 2025, the Group made charitable or other donations of approximately RMB154.0 thousand. For further details, please refer to the Environmental, Social and Governance Report.

COMPLIANCE WITH LAWS AND REGULATIONS

The Group's operations are carried out primarily in the PRC, while the Shares of the Company are listed on the Stock Exchange. The businesses operated by us are subject to the laws of relevant jurisdictions in the PRC, Hong Kong and other related areas. During the year ended 31 December 2025 and as of the date of this annual report, we have complied with relevant laws and regulations that have a significant impact on the Group in the applicable jurisdictions. During the Reporting Period, the Group did not have any material non-compliance with such laws and regulations.

PURCHASE, SALE AND REDEMPTION OF THE LISTED SECURITIES

For the year ended 31 December 2025, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including the sale or transfer of treasury shares). As of the end of the Reporting Period, the Company or any of its subsidiaries did not hold any treasury shares.

稅項減免

本公司並不知悉有任何因股東持有本公司股份而使其獲得之稅項減免。

捐贈

截至2025年12月31日止年度，本集團作出約人民幣154.0千元的慈善性質或其他的捐贈。有關進一步詳情，請參閱環境、社會及管治報告。

遵守法律法規的情況

本集團的業務營運主要在中國進行，而本公司的股份則在聯交所上市。我們所營運的業務主要受中國、香港等相關區域的法律監管。截至2025年12月31日止年度以及本年報日期，我們已遵守所適用區域對本集團有重大影響的相關法例及規例，於報告期內，本集團未有任何重大違反該等法律法規的行為。

購買、出售及贖回上市證券

截至2025年12月31日止年度，本公司或其任何附屬公司概無購買、出售或贖回本公司之任何上市證券（包括出售或轉讓庫存股份）。截至報告期末，本公司或其任何附屬公司概無持有任何庫存股份。

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The H Shares of the Company were listed on the Stock Exchange on 12 October 2023 through a global offering, and the net proceeds from the global offering were approximately HK\$716.4 million after deducting underwriting commissions and other related expenses. The use of proceeds from the global offering and the planned schedule of the Company are as follows:

全球發售所得款項用途

本公司H股於2023年10月12日通過全球發售在聯交所上市，經扣除(包銷佣金及其他相關開支)後，全球發售所得款項淨額約為716.4百萬港元。本公司對於全球發售所得款項使用情況及計劃時間表如下：

Intended Use	Approximate % of total net proceeds	Net proceeds from the global offering (HK\$ million)	Unutilized net proceeds as of 1 January 2025 (HK\$ million)	Utilized net	Utilized net	Unutilized net proceeds as at 31 December 2025 (HK\$ million)	Expected timeline for utilization of the balance of the net proceeds
				proceeds during the year ended 31 December 2025 (HK\$ million)	proceeds up to the year ended 31 December 2025 (HK\$ million)		
			截至2025年1月1日止	截至2025年12月31日止	截至2025年12月31日止	於2025年12月31日	
	佔所得款項總淨額的概約百分比	全球發售所得款項淨額(百萬港元)	尚未動用的所得款項淨額(百萬港元)	年度已動用的所得款項淨額(百萬港元)	年度已動用的所得款項淨額(百萬港元)	尚未動用的所得款項淨額(百萬港元)	剩餘所得款項淨額預期使用時間
Enhancing our cooperation with suppliers and strengthening our procurement capability 增強與供貨商的合作，並加強我們的採購能力	35%	250.74	90.14	90.14	250.74	0.00	By the end of 2025 於2025年末前
Expanding our production capacity, upgrading existing production lines, broadening the geographic coverage of our warehousing and logistics, and providing funds for production activities related to our business expansion 產能擴建、現有產線升級、增加倉儲物流覆蓋地區以及為我們業務擴張相關的生產活動提供資金	30%	214.92	81.37	81.37	214.92	0.00	By the end of 2025 於2025年末前
Expanding our channel coverage and establishing our sales ecosystem 加深我們的渠道覆蓋並構建銷售生態體系	10%	71.64	25.79	25.79	71.64	0.00	By the end of 2025 於2025年末前
Enhancing our brand equity 提升我們的品牌勢能	10%	71.64	29.07	29.07	71.64	0.00	By the end of 2025 於2025年末前
Constructing our digital middle platform system 建設我們的數字化中台體系	5%	35.82	34.06	12.55	14.31	21.51	By the end of 2027 於2027年末前
Working capital and general corporate purposes 營運資金及一般企業用途	10%	71.64	20.74	20.74	71.64	0.00	By the end of 2025 於2025年末前
Total 合計	100%	716.40	281.17	259.66	694.89	21.51	

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The balance of proceeds from the listing will continue to be used in accordance with the proposed purposes aforementioned. Due to the adjustments to the Company's overall informatization strategy, the Company re-evaluated its business execution plan, and the proposed schedule regarding the use of the unutilized net proceeds for constructing the digital middle platform system will be later than originally planned.

PRINCIPAL SUBSIDIARIES

Details regarding the principal subsidiaries of the Company are set out in note 13 to the consolidated financial statements.

RESERVES

Details of changes in reserves of the Group and the Company during the year ended 31 December 2025 are set out in consolidated statement of changes in equity and note 25 to the consolidated financial statements respectively.

DISTRIBUTABLE RESERVES

As of 31 December 2025, the distributable reserves of the Company amounted to RMB341.7 million.

上市所得款項結餘將繼續根據上述擬定用途使用。由於本公司整體信息化戰略調整，本公司重新評估業務執行計劃，用於建設數字化中台體系的未動用所得款項淨額的擬定時間表晚於原計劃。

主要附屬公司

有關本公司主要附屬公司的詳情載於合併財務報表附註13。

儲備

截至2025年12月31日止年度，本集團及本公司儲備變動的詳情分別載於綜合權益變動表及合併財務報表附註25。

可供分派儲備

截至2025年12月31日，本公司可供分派儲備為人民幣341.7百萬元。

PROPERTY, PLANT AND EQUIPMENT

Details of changes in property, plant and equipment of the Company and the Group during the year ended 31 December 2025 are set out in note 11 to the consolidated financial statements.

BANK LOANS AND OTHER BORROWINGS

Details of bank loans and other borrowings of the Group as at 31 December 2025 are set out in note 21 to the consolidated financial statements.

ISSUED DEBENTURE

During the year ended 31 December 2025, the Group did not issue any debenture.

MAJOR CUSTOMERS AND SUPPLIERS

During the Reporting Period, revenue from the Group's top five customers accounted for approximately 44.4% of the Group's total revenue, while revenue from the largest customer accounted for approximately 19.9% of the Group's total revenue.

During the Reporting Period, the amount of purchases from the Group's top five suppliers accounted for approximately 8.0% of the Group's total purchases, while the amount of purchases from the largest supplier accounted for approximately 2.3% of the Group's total purchases.

During the Reporting Period, to the best of the Directors' knowledge, none of the Directors or their associates or any Shareholders (who owned or to the knowledge of Directors had owned more than 5% of our issued share capital) has any interest in any of our top five suppliers and top five customers.

PERMITTED INDEMNITY PROVISIONS

The Company has maintained directors' liability insurance to protect the Directors of the Company against any potential losses arising from his/her actual or alleged misconduct. During the year and as of the date of this annual report, permitted indemnity provision (as defined in section 9 of the Companies (Directors' Report) Regulation (Chapter 622D of the Laws of Hong Kong)) was and is being in force for the benefit of the Directors of the Company.

物業、廠房及設備

本公司及本集團截至2025年12月31日止年度的物業、廠房及設備變動的詳情載於合併財務報表附註11。

銀行貸款及其他借款

本集團於2025年12月31日的銀行貸款及其他借款詳情載於合併財務報表附註21。

發行債權證

截至2025年12月31日止年度，本集團概無發行任何債權證。

主要客戶及供貨商

於報告期內，來自本集團前五大客戶的收益佔本集團總收益約44.4%，而來自最大客戶的收益佔本集團總收益約19.9%。

於報告期內，向本集團前五大供貨商進行採購的金額佔本集團採購總額約8.0%，而向最大供貨商進行採購的金額佔本集團採購總額約2.3%。

於報告期內，就董事所知，概無董事、彼等的聯繫人或我們的任何股東（擁有或據董事所知擁有我們已發行股本的5%以上）於我們的任何五大供應商、五大客戶中擁有任何權益。

獲準許的彌償條文

本公司已投保董事責任保險，以就本公司董事可能需要承擔任何因其事實上或遭指控的不當行為所引致的損失而向彼等提供保障。在本年度內及截至本年報日期，獲準許的彌償條文（其定義見香港法例第622D章《公司（董事報告）規例》的第9條）曾經或正在惠及本公司任何董事。

Directors' Report

董事會報告

CONNECTED TRANSACTIONS

For the year ended 31 December 2025 and up to the date of this annual report, we did not enter into any connected transactions or continuing connected transactions being disclosable in accordance with Rules 14A.49 and 14A.71 of the Listing Rules.

For the year ended 31 December 2025, there was no related party transaction or continuing related party transaction set out in note 28 to the consolidated financial statements which constituted a connected transaction or continuing connected transaction that was required to be disclosed under the Listing Rules. In respect of the connected transactions and the continuing connected transactions, the Group has complied with the disclosure requirements of the Listing Rules (as amended from time to time).

DIRECTORS' SERVICE CONTRACTS

The Company has entered into service contracts with each Director. The term of office of each Director shall commence from the date of appointment until the expiry of the term of office of the first session of the Board of Directors and may be terminable in accordance with the relevant terms of each service contract.

Save as disclosed above, none of the Directors has entered into any director service contract with any member of the Group (other than contracts expiring within one year or determinable by the relevant employer within one year without the payment of compensation (other than statutory compensation)).

關連交易

截至2025年12月31日止年度直至本年報日期，我們並無訂立應根據上市規則第14A.49條及第14A.71條披露的任何關連交易或持續關連交易。

截至2025年12月31日止年度，沒有載列於合併財務報表附註28的任何關聯方交易或持續性關聯方交易屬於上市規則項下須予披露的關連交易或須予披露的持續性關連交易。就關連交易及持續關連交易而言，本集團已遵守上市規則中不時規定的披露要求。

董事之服務合約

本公司已與各董事訂立服務合約，各董事的任期自被任命之日起至第一屆董事會任期屆滿之日，可根據各份服務合約的相關條款予以終止。

除上文所披露者外，概無董事已與本集團任何成員公司訂立任何其作為董事的服務合約（不包括將於一年內屆滿或可由僱主於一年內毋須支付賠償（法定賠償除外）而終止的合約）。

Directors' Report

董事會報告

REMUNERATIONS OF DIRECTORS AND SENIOR MANAGEMENT AND FIVE HIGHEST PAID INDIVIDUALS

董事及高級管理層薪酬及五名最高薪酬人士

The remuneration received by Directors and members of senior management consists of salary, allowances, pension scheme contributions, discretionary bonuses and other benefits in kind. Independent non-executive Directors receive compensation according to their duties (including serving as members or chairmen of the Board Committees). The remuneration of the Company's Directors is determined based on the remuneration plan for Directors, positions held and relevant contracts signed between the Company and the Directors.

董事及高級管理層成員收到的薪酬為薪金、津貼、退休金計劃供款、酌情花紅及其他實物福利。獨立非執行董事根據其職務(包括擔任董事會委員會成員或主席)獲得薪酬。本公司董事的薪酬根據董事薪酬方案、所擔任的職務及本公司與董事簽訂的相關合同釐定。

Details of remunerations of Directors, senior management and the five highest paid individuals are set out in note 8 and note 9 to the consolidated financial statements respectively. Details of the remuneration of senior management by band for the year ended 31 December 2025 are set out as follows:

董事、高級管理層及五名最高薪酬人士的薪酬詳情分別載於合併財務報表附註8及附註9。高級管理層成員於截至2025年12月31日止年度按等級劃分的薪酬情況如下：

Range 介乎	Number of individuals 人數
HK\$500,001 to HK\$1,000,000 500,001港元至1,000,000港元	1
HK\$1,000,001 to HK\$1,500,000 1,000,001港元至1,500,000港元	1
HK\$3,000,001 to HK\$3,500,000 3,000,001港元至3,500,000港元	1
HK\$5,500,001 to HK\$6,000,000 5,500,001港元至6,000,000港元	1

None of the Directors waived or agreed to waive any remuneration and there were no remunerations paid by the Group to any of the Directors or the five highest paid individuals as an inducement to join, or upon joining the Group, or as compensation for loss of office.

概無董事放棄或同意放棄任何酬金，且本集團概無向任何董事或五名最高薪酬人士支付任何酬金，作為加入本集團或加入本集團時的獎勵或作為離職補償。

Directors' Report

董事會報告

INTERESTS OF DIRECTORS IN TRANSACTION, ARRANGEMENT OR CONTRACT

For the year ended 31 December 2025, the Group did not participate in, directly or indirectly, any material transactions, arrangements and contracts in which any of the Directors or the Supervisors or his/her connected entities had a material interest, and related to the businesses of the Company and were subsisting during or by the end of the year.

INTERESTS OF DIRECTORS IN COMPETING BUSINESS

During the Reporting Period, none of the Directors had any interest in any business, which competes or is likely to compete, directly or indirectly, with our business, which would require disclosure under Rule 8.10 of the Listing Rules.

INTERESTS AND SHORT POSITIONS OF DIRECTORS AND CHIEF EXECUTIVES IN THE SHARES, UNDERLYING SHARES OR DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 31 December 2025, to the best of the Directors' knowledge, the interests and short positions of the Directors and chief executives of the Company in the Shares, underlying Shares or debentures of the Company or its associated corporations (as defined in Part XV of the SFO) which were (i) required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (ii) recorded in the register kept under Section 352 of the SFO; or (iii) required to be notified to the Company and the Stock Exchange pursuant to the Model Code are as follows:

董事在交易、安排或合約中的利益

截至2025年12月31日止年度，本集團並無直接或間接參與訂立各董事或監事或彼等有關連的實體於其中擁有重大利益關係、與本公司業務有關、且於本年度內或結束時仍然有效的重要交易、安排或合約。

董事在競爭業務中的權益

於報告期內，董事概無於與我們的業務直接或間接構成競爭或可能構成競爭的任何業務中擁有須根據上市規則第8.10條作出披露的權益。

董事及最高行政人員於本公司及其相聯法團的股份、相關股份或債權證中的權益及淡倉

於2025年12月31日，據董事所知，本公司董事及最高行政人員於本公司或其相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中擁有(i)根據證券及期貨條例第XV部第7及8分部須知會本公司及聯交所的權益及淡倉（包括根據證券及期貨條例的有關條文被當作或視為擁有的權益及淡倉）；或(ii)記錄於根據證券及期貨條例第352條須存置的登記冊內的權益及淡倉；或(iii)根據標準守則須知會本公司及聯交所的權益及淡倉如下：

Directors' Report

董事會報告

INTERESTS AND SHORT POSITIONS OF DIRECTORS AND CHIEF EXECUTIVES IN THE SHARES OF THE COMPANY

董事及最高行政人員於本公司股份的權益及淡倉

Name of the Directors and chief executives 董事及最高行政人員姓名	Nature of interest 權益性質	Number of Shares interested 擁有權益的股份數目	Approximate percentage of shareholding in the total issued share capital of the Company as at 31 December 2025 於2025年12月31日於本公司全部已發行股本中的持股概約百分比
Mr. Wang Bing ⁽²⁾⁽³⁾ 王兵先生 ⁽²⁾⁽³⁾	Interest in controlled corporation 於受控法團的權益	490,648,310 (L)	45.93%
	Beneficial owner 實益擁有人	124,737,000 (L)	11.68%
Ms. Zhao Wenjun ⁽²⁾⁽³⁾ 趙文君女士 ⁽²⁾⁽³⁾	Interest of spouse and interest in controlled corporation 配偶權益及於受控法團的權益	615,385,310 (L)	57.61%
Mr. Shu Minghe ⁽⁴⁾ 舒明賀先生 ⁽⁴⁾	Interest in controlled corporation 於受控法團的權益	386,036,760 (L)	36.14%
Ms. Zhao Shulan 趙淑蘭女士	Beneficial owner 實益擁有人	7,246,980 (L)	0.68%

Notes:

附註：

- (1) The Letter "L" denotes the person's long position in the Shares. (1) 字母「L」代表該人士於股份的好倉。
- (2) Mr. Wang Bing and Ms. Zhao Wenjun respectively hold 70% and 30% of the equity interest in Shiyue Jinfeng, and Shiyue Jinfeng is the general partner of each of Shiyue Daotian Enterprise Management and Shiyue Zhongxin. Mr. Wang Bing and Ms. Zhao Wenjun are deemed to be interested in the 386,036,760 H Shares held by Shiyue Daotian Enterprise Management and the 104,611,550 H shares held by Shiyue Zhongxin under the SFO. (2) 王兵先生及趙文君女士持有十月金豐的70%及30%股權，且十月金豐為十月稻田企業管理及十月眾鑫的普通合夥人。根據證券及期貨條例，王兵先生及趙文君女士被視為於十月稻田企業管理所持有的386,036,760股H股；及十月眾鑫所持有的104,611,550股H股中擁有權益。
- (3) Ms. Zhao Wenjun is the spouse of Mr. Wang Bing. Therefore, each of Mr. Wang Bing and Ms. Zhao Wenjun is deemed to be interested in the Shares held by each other under the SFO. (3) 趙文君女士為王兵先生的配偶。根據證券及期貨條例，王兵先生及趙文君女士被視為於對方所持有的股份中擁有權益。
- (4) Mr. Shu Minghe directly holds approximately 4.37% of the partnership interest in Shiyue Daotian Enterprise Management and holds 100% of the interest in Shenyang Shengxin, which in turn holds approximately 39.31% of the partnership interest in Shiyue Daotian Enterprise Management. As such, Mr. Shu Minghe, directly and indirectly through Shenyang Shengxin, holds approximately 43.68% of the partnership interest in Shiyue Daotian Enterprise Management. Mr. Shu Minghe is deemed to be interested in the 386,036,760 H Shares held by Shiyue Daotian Enterprise Management under the SFO. (4) 舒明賀先生於十月稻田企業管理直接持有約4.37%合夥權益，並於瀋陽盛信持有100%股權，而瀋陽盛信於十月稻田企業管理持有約39.31%合夥權益。因此，舒明賀先生直接及通過瀋陽盛信間接於十月稻田企業管理持有約43.68%合夥權益。根據證券及期貨條例，舒明賀先生被視為於十月稻田企業管理所持有的386,036,760股H股中擁有權益。
- (5) The shareholding percentage calculation is based on the total number of issued shares of 1,068,153,150 H shares as at 31 December 2025. (5) 持股百分比計算乃基於2025年12月31日已發行股份總數1,068,153,150股H股。

Directors' Report

董事會報告

RIGHTS OF DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

As of 31 December 2025, none of the Directors or Supervisors or their respective spouses or children under the age of 18 was granted any rights to acquire benefits by means of acquisition of Shares or debentures of the Company, nor exercised any such rights. The Company or any of its subsidiaries did not make any arrangement to enable the Directors or their respective spouses or children under the age of 18 to acquire such rights from any other body corporate.

PENSION SCHEME

Details of the pension scheme are set out in note 6(b) to the consolidated financial statements.

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2025, the following persons (not being the Directors, Supervisors or chief executives of the Company) had interests or short positions in the Shares or underlying Shares of the Company which would be required to be recorded in the register kept under Section 336 of the SFO:

Name of Shareholder	Nature of interest	Number of Shares interested	Approximate percentage of shareholding in the total issued share capital of the Company as at 31 December 2025
股東姓名	權益性質	擁有權益的股份數目	於2025年12月31日於本公司全部已發行股本中的持股概約百分比
Shiyue Jinfeng ⁽²⁾ 十月金豐 ⁽²⁾	Interest in controlled corporation 於受控法團的權益	490,648,310 (L)	45.93%
Shiyue Daotian Enterprise Management 十月稻田企業管理	Beneficial owner 實益擁有人	386,036,760 (L)	36.14%
Shiyue Zhongxin 十月眾鑫	Beneficial owner 實益擁有人	104,611,550 (L)	9.79%
Shenyang Hongsheng ⁽³⁾ 瀋陽鴻升 ⁽³⁾	Interest in controlled corporation 於受控法團的權益	104,611,550 (L)	9.79%
Shenyang Shengxin ⁽⁴⁾ 瀋陽盛信 ⁽⁴⁾	Interest in controlled corporation 於受控法團的權益	386,036,760 (L)	36.14%

董事購買股份或債權證的權利

於截至2025年12月31日，概無授予任何董事、監事或彼等各自的配偶或未滿18歲的子女通過購入本公司股份或債權證的方式而獲益的權利，而彼等亦無行使任何該等權利；且本公司或其任何附屬公司並無作出安排以令董事或彼等各自的配偶或未滿18歲的子女於任何其他法人團體獲得該等權利。

退休金計劃

有關退休金計劃詳情載於合併財務報表附註6(b)。

主要股東於本公司股份及相關股份的權益及淡倉

於2025年12月31日，按本公司根據證券及期貨條例第336條須存置的登記冊所記錄，以下人士(本公司董事、監事或最高行政人員除外)於本公司股份或相關股份中擁有權益或淡倉：

Directors' Report

董事會報告

Name of Shareholder 股東姓名	Nature of interest 權益性質	Number of Shares interested 擁有權益的股份數目	Approximate percentage of shareholding in the total issued share capital of the Company as at 31 December 2025 於2025年12月31日於本公司全部已發行股本中的持股概約百分比
Mr. Wang Hetong 王鶴潼先生	Beneficial owner 實益擁有人	94,986,650 (L)	8.89%
Generation Sigma HK Investment Limited ⁽⁵⁾	Beneficial owner 實益擁有人	92,000,950 (L)	8.61%
Generation Sigma Investment Ltd. ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
GenBridge Capital Fund I, L.P. ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
GenBridge Capital Fund I GP, Ltd. ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
GenBridge Capital Partners, Ltd. ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
Ms. LI Mao Chun ⁽⁵⁾⁽⁶⁾ LI Mao Chun女士 ⁽⁵⁾⁽⁶⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
Mr. CHEUK Hiu Kwong ⁽⁶⁾ CHEUK Hiu Kwong先生 ⁽⁶⁾	Interest of spouse 配偶的權益	92,000,950 (L)	8.61%
Joyous Beats Limited ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
JD.com Investment Limited ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
JD.com, Inc. ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
Max Smart Limited ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
UBS Trustees (B.V.I.) Limited ⁽⁵⁾	Interest in controlled corporation 於受控法團的權益	92,000,950 (L)	8.61%
Mr. LIU Qiangdong Richard ⁽⁵⁾ 劉強東先生 ⁽⁵⁾	Beneficiary of trusts 信託受益人	92,000,950 (L)	8.61%

Directors' Report

董事會報告

Notes:

- (1) The Letter "L" denotes the person's long position in the Shares.
- (2) Shiyue Jinfeng is the general partner of each of Shiyue Daotian Enterprise Management and Shiyue Zhongxin, respectively. Shiyue Jinfeng is deemed to be interested in the Shares held by Shiyue Daotian Enterprise Management and Shiyue Zhongxin respectively under the SFO.
- (3) Shenyang Hongsheng holds approximately 90% of the partnership interest in Shiyue Zhongxin. Shenyang Hongsheng is deemed to be interested in the Shares held by Shiyue Zhongxin under the SFO.
- (4) Shenyang Shengxin holds approximately 39.31% of the partnership interest in Shiyue Daotian Enterprise Management. Shenyang Shengxin is deemed to be interested in the Shares held by Shiyue Daotian Enterprise Management under the SFO.
- (5) Generation Sigma HK Investment Limited is wholly owned by Generation Sigma Investment Ltd., which is in turn 80.71% owned by GenBridge Capital Fund I, L.P. The general partner of GenBridge Capital Fund I, L.P. is GenBridge Capital Fund I GP, Ltd., which is in turn 50% owned by each of GenBridge Capital Partners, Ltd. and Joyous Beats Limited. GenBridge Capital Partners, Ltd. is wholly owned by Ms. Li Mao Chun; and Joyous Beats Limited is wholly owned by JD.com Investment Limited, which is in turn wholly owned by JD.com, Inc. Mr. Liu Qiangdong Richard holds the voting rights of JD.com, Inc. primarily through Max Smart Limited and Fortune Rising Holdings Limited. As of 31 December 2025, his voting rights proportion in JD.com, Inc. was 71.7%. Max Smart Limited is a company beneficially owned by Mr. Liu Qiangdong Richard through a trust. Generation Sigma Investment Ltd., GenBridge Capital Fund I, L.P., GenBridge Capital Fund I GP, Ltd., GenBridge Capital Partners, Ltd., Ms. Li Mao Chun, Joyous Beats Limited, JD.com Investment Limited, JD.com, Inc., Max Smart Limited and Mr. Liu Qiangdong Richard are deemed to be interested in the Shares held by Generation Sigma HK Investment Limited under the SFO.
- (6) Mr. CHEUK Hiu Kwong is the spouse of Ms. Li Mao Chun. Mr. CHEUK Hiu Kwong is deemed to be interested in the same shares in which Ms. Li Mao Chun is interested under the SFO.
- (7) The shareholding percentage calculation is based on the total number of issued shares of 1,068,153,150 H shares as at 31 December 2025.

附註：

- (1) 字母「L」代表該人士於股份的好倉。
- (2) 十月金豐為十月稻田企業管理及十月眾鑫的普通合夥人。根據證券及期貨條例，十月金豐被視為於十月稻田企業管理及十月眾鑫各自所持的股份中擁有權益。
- (3) 瀋陽鴻升持有十月眾鑫的約90%合夥權益。根據證券及期貨條例，瀋陽鴻升被視為於十月眾鑫所持的股份中擁有權益。
- (4) 瀋陽盛信於十月稻田企業管理持有約39.31%合夥權益。根據證券及期貨條例，瀋陽盛信被視為於十月稻田企業管理所持的股份中擁有權益。
- (5) Generation Sigma HK Investment Limited由Generation Sigma Investment Ltd.全資擁有，而Generation Sigma Investment Ltd.由GenBridge Capital Fund I, L.P.擁有80.71%權益。GenBridge Capital Fund I, L.P.的普通合夥人為GenBridge Capital Fund I GP, Ltd.，而GenBridge Capital Fund I GP, Ltd.由GenBridge Capital Partners, Ltd.及Joyous Beats Limited各自擁有50%權益。GenBridge Capital Partners, Ltd.由Li Mao Chun女士全資擁有；Joyous Beats Limited則由JD.com Investment Limited全資擁有，而JD.com Investment Limited由JD.com, Inc.全資擁有。劉強東先生主要通過Max Smart Limited及Fortune Rising Holdings Limited享有對JD.com, Inc.的投票權，其截至2025年12月31日對JD.com, Inc.的投票權比例為71.7%。Max Smart Limited為劉強東先生透過信託實益擁有的公司。根據證券及期貨條例，Generation Sigma Investment Ltd.、GenBridge Capital Fund I, L.P.、GenBridge Capital Fund I GP, Ltd.、GenBridge Capital Partners, Ltd.、Li Mao Chun女士、Joyous Beats Limited、JD.com Investment Limited、JD.com, Inc.、Max Smart Limited及劉強東先生被視為於Generation Sigma HK Investment Limited持有的股份中擁有權益。
- (6) CHEUK Hiu Kwong先生為Li Mao Chun女士的配偶。根據證券及期貨條例，CHEUK Hiu Kwong先生被視為於Li Mao Chun女士擁有權益的相同股份中擁有權益。
- (7) 持股百分比計算乃基於2025年12月31日已發行股份總數1,068,153,150股H股。

CONTRACT OF SIGNIFICANCE

During the Reporting Period, (i) no contract of significance was entered into by, and/or subsisted between the Company or any of its subsidiaries with the Controlling Shareholder or any of its subsidiaries; and (ii) there is no contract of significance in relation to provision of services by the Controlling Shareholder or any of its subsidiaries to the Group.

EQUITY-LINKED AGREEMENTS

No equity-linked agreements were entered into by the Group, or existed during the year ended 31 December 2025.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association and the laws of the PRC which oblige the Company to offer new Shares to existing Shareholders on their shareholding proportions.

PUBLIC FLOAT

Rule 8.08(1)(a) of the Listing Rules requires that there must be an open market in the securities for which listing is sought, and that a sufficient public float of an issuer's listed securities shall be maintained. This normally means that at least 25% of the issuer's total issued share capital must at all times be held by the public.

We have applied to the Stock Exchange to grant a waiver, and the Stock Exchange has granted a waiver, resulting in the minimum percentage of public float being 15.7% of the total issued share capital of the Company from time to time.

Based on the information that is publicly available to the Company and to the best knowledge of the Directors, the Company has maintained the aforementioned minimum public float required by the Stock Exchange during the year ended 31 December 2025.

During the performance period, the Company has met the initial designated threshold as set out in Rule 19A.28B of the Listing Rules. As of the date of this report, to the best of the Directors' knowledge and belief, the percentage of the Company's public float is 41.13%, and the ownership composition of the Company's H shares and the share capital composition are as follows:

重大合約

於報告期內(i)本公司或其任何一家附屬公司概無與控股股東或其任何一家附屬公司簽訂及／或存續重大合約；及(ii)不存在關於由控股股東或其任何一家附屬公司向本集團提供服務的重大合約。

股份掛鈎協議

截至2025年12月31日止年度，本集團並無訂立亦不存在任何股票掛鈎協議。

優先購買權

公司章程或中國法律並無優先購買權條文，規定本公司須按比例向現有股東提呈發售新股份。

公眾持股量

上市規則第8.08(1)(a)條規定，尋求上市的證券必須有公開市場，且發行人的上市證券須維持足夠公眾持股量。一般而言，無論何時，發行人已發行股本總額必須至少有25%由公眾人士持有。

我們於上市時已向聯交所申請豁免，且聯交所已授予豁免，使公眾持股量的最低百分比不時為本公司已發行股本總額的15.7%。

根據本公司可得公開資料及據董事所知，本公司於2025年12月31日止年度已維持聯交所要求的前述最低公眾持股量。

於業績期，本公司已符合上市規則第19A.28B中規定的初始指定門檻。截至本報告日期，就董事所深知，本公司的公眾持股量百分比為41.13%，本公司H股的所有權組成及股本組成如下：

Directors' Report

董事會報告

Name of shareholder	股東名稱	Number of H Shares held	Approximate percentage of total issued shares (excluding treasury shares) (%) 佔已發行股份總數 (不包括庫存股份)的 概約百分比(%)
<i>Directors and their close associates</i>			
Mr. Wang Bing ⁽¹⁾	王兵先生 ⁽¹⁾	124,737,000	11.79
Ms. Zhao Shulan ⁽¹⁾	趙淑蘭女士 ⁽¹⁾	7,246,980	0.69
Shiyue Daotian Enterprise Management ⁽²⁾	十月稻田企業管理 ⁽²⁾	386,036,760	36.50
Shiyue Zhongxin ⁽²⁾	十月眾鑫 ⁽²⁾	104,611,550	9.89
Public shareholders	公眾股東	435,092,860	41.13
Total	總計	1,057,725,150	100

Notes:

附註：

(1) Mr. Wang Bing and Ms. Zhao Shulan are each an executive director.

(1) 王兵先生及趙淑蘭女士各自為執行董事。

(2) Mr. Wang Bing and Ms. Zhao Wenjun respectively hold 70% and 30% of the equity interest in Shiyue Jinfeng, and Shiyue Jinfeng is the general partner of each of Shiyue Daotian Enterprise Management and Shiyue Zhongxin. Accordingly, each of Shiyue Daotian Enterprise Management and Shiyue Zhongxin is a close associate of the Directors.

(2) 王兵先生及趙文君女士分別持有十月金豐70%及30%股權，而十月金豐是十月稻田企業管理及十月眾鑫的普通合夥人。因此，十月稻田企業管理及十月眾鑫各自為董事的緊密聯繫人。

MANAGEMENT CONTRACT

There was no contract concerning the management or administration of the whole or any substantial part of the business of the Company which was entered into or existed during the year ended 31 December 2025.

ENVIRONMENTAL POLICY AND PERFORMANCE

We believe that environmental, social and governance (“ESG”) issues are critical to our long-term, sustainable development. We focus on the fields of economy, employees, environment and social responsibility, and are committed to steadily advancing the construction of the ESG governance system, improving ESG practice and performance, and contributing to the community and social well-being through various ESG measures.

For details of the Group’s environmental policies and performance, please refer to the Environmental, Social and Governance Report published together with this report.

HUMAN RESOURCES AND REMUNERATION POLICY

The Company continued to deepen its talent-centric philosophy, closely aligning with strategic development needs. By focusing on talent cultivation, team building, and system optimization, it implemented multiple measures to refine the talent system. This drove the synchronized growth of talent and organizational development, further solidifying the talent foundation for the corporate development.

In 2025, the Company continued to prioritize campus recruitment. Under the theme “Building the Future Together with Shiyue Daotian”, it has carried out structured spring and autumn campus recruitment. Simultaneously, the Company expanded new media interactive channels such as video channels, Douyin, and Xiaohongshu, enhancing the visibility of campus recruitment and strengthening brand influence. Furthermore, the Company deepened university-enterprise collaboration, and implemented multiple initiatives to broaden external talent cultivation and acquisition pathways, thereby actively fulfilling its social responsibility in “nurturing talent and promoting employment”.

The Company systematically implemented diversified internal training to establish a comprehensive employee development platform. Core offerings included orientation for new employees, specialized training for management trainees, and on-the-job performance review skills training, precisely tailored to meet the growth needs of employees across different roles and career stages.

管理合約

截至2025年12月31日止年度，本公司概無就本公司全部或大部分業務的管理或行政事宜訂立或存有合約。

環境政策及表現

我們認為環境、社會及管治(「ESG」)事宜對於我們的長期、可持續發展至關重要。我們專注於經濟、員工、環境及社會責任等領域，致力於穩步推進ESG管治體系建設，提升ESG的實踐水平與績效表現並通過各種ESG措施為社區及社會福祉做出貢獻。

有關本集團的環境政策及表現詳情，請參閱與本報告一同發佈的環境、社會及管治報告。

人力資源與薪酬政策

公司持續深化人才為先理念，緊扣戰略發展需求，聚焦人才培養、團隊建設與制度優化，多措並舉完善人才體系，推動人才成長與組織發展同頻共振，進一步夯實企業發展的人才根基。

2025年，公司持續重視校園招聘工作，以「與十月一起『稻』未來」為主題，有序開展春秋季兩大校招活動，同步拓展視頻號、抖音、小紅書等新媒體互動渠道，加大校招宣傳力度、擴大品牌影響力。同時，公司進一步加大校企合作力度，多舉措拓寬外部人才培養與吸納路徑，切實履行企業「育人、就業」的社會責任。

公司系統化開展多元化內部培訓，搭建全方位員工成長平台。核心覆蓋新員工入職培訓、管培生專項培訓、在崗績效面談技能培訓等，精準匹配不同崗位、不同階段員工的成長需求。

Directors' Report

董事會報告

The Company continuously refined its employee communication and care mechanisms to enhance their sense of belonging and cohesion. It regularly conducted daily interviews to promptly address employees' concerns, gather feedback and suggestions, and swiftly address practical concerns. Through two-way communication focused on goal achievement and skill enhancement, the Company fostered synergistic development between individuals and the organization. Additionally, the Company improved the employee care system by implementing the Employee Care Fund Management System, providing support to staff facing exceptional hardships.

In terms of salary, the Company flexibly employed multiple salary structures and models to meet the needs of employee management and motivation across different scenarios. In 2025, the Company further refined its staff performance programs and salary structures to enhance the motivational and guiding role of salary. Through the implementation, process oversight, and outcome verification of the staff performance programs, the Company ensured fairness and standardization in system execution. The Company conducted evaluation and modification for salary adjustments based on core criteria including individual comprehensive capabilities, work performance, and value contribution of employees. The Company handles and pays various social insurance and housing provident funds in accordance with relevant national laws, regulations and local policy documents, and withholds and pays personal income tax of employees.

In 2025, the Company implemented a new salary calculation system. Through a systematic and standardized calculation model, it ensured the completeness, consistency, and accuracy of salary calculation, enhancing the efficiency of salary preparation and management.

The Company regularly organized employee purchase events and distributed holiday benefits. It planned and conducted diverse team-building activities to enhance employees' sense of belonging and team cohesion. At the same time, it strictly adhered to labor laws and regulations, safeguarded employees' statutory leave entitlements, such as maternity leave, and improved the employee welfare protection system.

As at 31 December 2025, we had 2,425 full-time employees, most of whom were located in Shenyang, Wuchang and Beijing.

公司持續完善員工溝通與關愛機制，增強員工歸屬感與凝聚力。常態化推進日常訪談工作，及時關注員工狀態、收集訴求建議，快速解決實際問題；圍繞目標達成、能力提升開展雙向溝通，推動個人與企業協同發展。此外，健全員工關愛機制，制定《員工關愛基金管理制度》，為有特殊困難的員工提供幫扶支持。

薪酬方面，公司靈活使用多種薪酬結構與模式，滿足不同場景下的員工管理與激勵的需要。2025年，公司進一步迭代完善績效方案與薪酬結構，強化薪酬的激勵與導向作用；通過對績效方案的落地執行、過程監督與結果校驗，確保制度執行的公平性與規範性。根據員工個人綜合能力、工作表現及價值貢獻為核心依據，進行調薪評估與調整。公司根據國家有關法律、法規及地方性政策文件，辦理和繳納各項社會保險與住房公積金，並代扣代繳員工個人所得稅。

2025年公司啟用全新算薪系統，通過系統化、流程化的核算模式，保障薪資核算的完整性、統一性與準確性，提升薪酬制作與管理效率。

公司常態化組織員工內購活動、發放節日福利；策劃開展多元化團隊建設活動，增強員工歸屬感與團隊凝聚力。同時，嚴格遵循勞動法律法規要求，保障員工哺乳假等法定休假權益，健全員工福利保障體系。

於2025年12月31日，我們有2,425名全職僱員，其中大多數位於瀋陽、五常及北京。



Directors' Report 董事會報告

Among the Group's full-time employees (including senior management members), male account for approximately 46.1% and female account for approximately 53.9%. The Group recognizes the benefits of having a diversified team. All employees of the Group enjoy equal employment, training and career development opportunities. The Company is also committed to creating an environment and culture friendly to female employees. The Company expects to maintain reasonable gender diversity at the employee level. The Company is not aware of any factors or circumstances that would make achieving gender diversity among all employees, including senior management, more challenging or less relevant.

For details of the Group's employees, please refer to the Environmental, Social and Governance Report published together with this report.

SHARE AWARD SCHEME

The adoption of the share award scheme (the "Share Award Scheme") was approved at the extraordinary general meeting of the Company held on 7 August 2025. The purposes and objectives of the Share Award Scheme are to recognize the contributions of certain eligible participants and to provide them with incentives in order to retain them for the continual operation and development of the Group.

The Share Award Scheme shall be administered by the Board and the trustee, Futu Trust Limited, in accordance with the rules of the Share Award Scheme and the trust deed.

The source of the award shares shall be existing shares acquired by the trustee through secondary market transactions pursuant to the Board's instructions.

The Board may, from time to time, at its absolute discretion, select any eligible participant (excluding any excluded participant) as a selected participant to participate in the Share Award Scheme, and may grant awards to any selected participant at such consideration as may be prescribed by the relevant terms and conditions determined at the Board's absolute discretion.

在本集團全職僱員(包括高級管理人員)中，男性約佔46.1%，女性約佔53.9%。本集團認識到擁有多元化團隊的裨益，本集團所有僱員均享有平等僱傭、培訓及職業發展機會，本公司亦致力於營造女性員工友好的環境和文化，本公司預期將維持員工層面合理的性別多元化水平。本公司未發現任何會令全體員工(包括高級管理人員)達到性別多元化更具挑戰或較不相干的因素及情況。

有關本集團僱員相關的詳情，請參閱與本報告一同發佈的環境、社會及管治報告。

股份獎勵計劃

本公司於2025年8月7日召開的臨時股東大會批准了股份獎勵計劃(「股份獎勵計劃」)。股份獎勵計劃之目的及宗旨為表彰若干合資格參與者所作出的貢獻，並為彼等提供激勵，以便為本集團的持續營運及發展作出留聘。

股份獎勵計劃須由董事會及受託人，富途信託有限公司，根據股份獎勵計劃規則及信託契據進行管理。

獎勵股份的來源應為受託人根據董事會指示透過二級市場交易收購的現有股份。

董事會可不時全權酌情選擇任何合資格參與者(任何除外參與者除外)作為選定參與者參與股份獎勵計劃，並可按董事會全權酌情釐定的相關條款及條件所規定的有關代價向任何選定參與者授予獎勵。

Directors' Report

董事會報告

Eligible participants include employee participants and related entity participants. Employee participants refer to Directors or employees of the Group selected by the Board for participation in the Share Award Scheme, provided that such term always excludes any person who has tendered their resignation or is serving out their notice period under their employment contract or otherwise at the relevant time. Related entity participants refer to Directors and employees of the Company's holding companies, fellow subsidiaries, or associated companies. Excluded participants refer to eligible participants whose local laws or regulations do not permit the grant of awards and/or the vesting and transfer of award shares under the terms of the Share Award Scheme, or whom the Board or the trustee, as the case may be, considers it necessary or expedient to exclude in order to comply with applicable laws or regulations of such jurisdiction.

Unless the Board decides to terminate it early, the Share Award Scheme shall remain valid and effective for a period of ten years from the date of approval by shareholders at the extraordinary general meeting. The remaining life of the Share Award Scheme was approximately nine years and five months.

The trustee of the Share Award Scheme is authorised to purchase no more than 85,000,000 shares as awards, representing approximately 7.958% of the total number of issued shares (excluding treasury shares) as of the date of this report. Under the Share Award Scheme, there is no maximum number of individual participants, and there is no limit on the number of shares that may be awarded to any individual participant.

Subject to the terms and conditions of the Share Award Scheme and the satisfaction of all vesting conditions applicable to the vesting of the award shares in respect of the relevant selected participant, the corresponding award shares held by the trustee on behalf of the selected participant shall vest with such selected participant in accordance with the applicable vesting schedule.

Prior to the vesting date, no award made shall be sold or transferred, and no selected participant shall sell, transfer, charge, mortgage, encumber, or create any interest in any unvested award shares that may be granted to him/her in favour of any other person in any manner.

Since the effective date of the Share Award Scheme and up to the date of this report, no awarded shares have been granted, exercised, cancelled or lapsed. For details of the Share Award Scheme, please refer to the announcement and the circular of the Company both dated 16 July 2025.

合資格參與者包括僱員參與者及相關實體參與者。僱員參與者指董事會就參與股份獎勵計劃而選定的本集團董事或僱員，惟有關條款始終不包括於相關時間已提出辭呈或根據僱傭合同或其他規定正在履行其通知期的任何人士。相關實體參與者指本公司控股公司、同系附屬公司或聯營公司的董事及僱員。除外參與者指其所居住地方的法律或法規並不允許根據股份獎勵計劃的條款授出獎勵及／或歸屬及轉讓獎勵股份，或董事會或受託人（視情況而定）認為遵守該地方的適用法律或法規而有必要或適宜將有關合資格參與者排除在外的合資格參與者。

除非董事會決定提前終止，股份獎勵計劃將自於臨時股東大會上獲股東批准當日起計十年內有效及具效力。股份獎勵計劃剩餘年期約為九年零五個月。

股份獎勵計劃的受託人獲授權購買不超過85,000,000股股份作為獎勵，佔截至本報告日期已發行股份總數（不包括庫存股份）的約7.958%。根據股份獎勵計劃，個別參與者之人數並無設定上限，且授予個別參與者之股份數量不設限制。

在股份獎勵計劃的條款及條件之規限下，以及達成適用於獎勵股份歸屬有關選定參與者的所有歸屬條件的情況下，受託人代表選定參與者持有的相應獎勵股份應按照適用的歸屬時間表歸屬有關選定參與者。

於歸屬日期前，作出的任何獎勵不得讓售或轉讓，而選定參與者概不得以任何方式將可給予其之任何未歸屬獎勵股份以任何其他人士為受益人出售、轉讓、押記、抵押、設定產權負擔或設立任何權益。

自股份獎勵計劃生效日期以來及直至本報告日期，概無任何獎勵股份獲授出、行使、註銷或失效。有關股份獎勵計劃的詳情，請參閱本公司於2025年7月16日發佈的公告及通函。



Directors' Report 董事會報告

AUDITORS

For the year ended 31 December 2025, KPMG assumed the office of the Company's auditor. The financial statements contained in this annual report have been audited by KPMG. There has been no change in the Company's auditor since the Listing Date and there has been no change in any of the past three years.

SUBSEQUENT SIGNIFICANT EVENTS AFTER THE REPORTING PERIOD

In January and February 2026, driven by confidence in the prospects and growth of its business, the Company repurchased a total of 10,428,000 Shares on the market and held them as treasury shares.

核數師

截至2025年12月31日止年度，本公司的核數師由畢馬威會計師事務所擔任。本年報所載財務報表已由畢馬威會計師事務所審計，本公司核數師自上市日以來並無變動，且在過去三年內任何一年並無變動。

報告期後的重大事項

於2026年1月及2月，本公司因對自身業務發展前景及增長的信心，於市場上回購了總計10,428,000股份，並以庫存股份持有。

By Order of the Board
Shiyue Daotian Group Co., Ltd.
Mr. Wang Bing
Chairman and Executive Director

Beijing, PRC, 27 March 2026

承董事會命
十月稻田集團股份有限公司
董事長兼執行董事
王兵先生

中國北京，2026年3月27日

Independent Auditor's Report

獨立核數師報告



to the shareholders of Shiyue Daotian Group Co., Ltd.
(Established in the People's Republic of China with limited liability)

Opinion

We have audited the consolidated financial statements of Shiyue Daotian Group Co., Ltd. (the "Company") and its subsidiaries (the "Group") set out on pages 91 to 171, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes, comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") as issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matter

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the consolidated financial statements of the current period. This matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

致十月稻田集團股份有限公司股東
(於中華人民共和國註冊成立的有限公司)

意見

本核數師(以下簡稱「我們」)已審計列載於第91至171頁的十月稻田集團股份有限公司(以下統稱「貴公司」)及其附屬公司(以下統稱「貴集團」)的綜合財務報表，此綜合財務報表包括於2025年12月31日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收入表、綜合權益變動表和綜合現金流量表以及附註，包括重大會計政策資訊及其他解釋資訊。

我們認為，該等綜合財務報表已根據國際會計準則理事會頒佈的《國際財務報告會計準則》真實而中肯地反映了貴集團於2025年12月31日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》的披露要求妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》(以下簡稱「守則」)，守則適用於公眾利益實體財務報表之審計的規定，我們獨立於貴集團。我們亦已履行該守則中的其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在我們審計整體綜合財務報表及出具意見時進行處理的，我們不會對這些事項提供單獨的意見。

Independent Auditor's Report

獨立核數師報告

Key audit matter (continued)

關鍵審計事項(續)

Revenue recognition

收益確認

Refer to Note 4 to the consolidated financial statements and the accounting policies in Note 2(t).

請參閱綜合財務報表附註4和附註2(t)中的會計政策。

The Key Audit Matter

關鍵審計事項

During the year ended 31 December 2025, the Group recognised revenue from sale of goods, including rice products, corn products, whole grain, bean, dried food and other products amounting to RMB6,810.0 million.

截至2025年12月31日止年度，貴集團確認的商品銷售收入包括大米產品、玉米產品、雜糧、豆類、乾貨及其他產品，金額達到人民幣6,810.0百萬元。

The Group generates sales through a variety of sales channels, including online channels, grocery retail channels, sales to direct customers, and sales through distribution network. The sales involve a large volume of transactions with different types of customers having different trading terms, which may affect the timing and amount of revenue recognition. Revenue is recognised when the control of the underlying products has been transferred to the customers.

貴集團通過多種銷售渠道產生銷售額，包括在線渠道、雜貨零售渠道、直接客戶銷售以及分銷網絡銷售。銷售涉及大量交易，不同類型的客戶有不同的交易條款，這可能會影響收入確認的時間和金額。收入在相關產品的控制權轉移給客戶時獲確認。

How the matter was addressed in our audit

該事項在審計中是如何應對的

Our audit procedures to assess the recognition of revenue from sale of goods included the following:

我們評估確認商品銷售收入的審計程序包括：

- assessing the design, implementation and operating effectiveness of key internal controls over revenue recognition;
- 評估收入確認主要內部控制措施的設計、實施和運行效用；
- inspecting the Group's agreements with customers, on a sample basis, to understand key terms of sales transactions, including the terms of delivery and sale returns, and evaluate if the Group's revenue recognition policies were in accordance with the requirements of the prevailing accounting standards;
- 抽查貴集團與客戶簽訂的協議，以了解銷售交易的主要條款，包括交付和銷售退貨條款，並評估貴集團的收入確認政策是否符合現行會計準則的要求；
- comparing revenue recognised during the year, on a sample basis, to underlying documentation, which included goods delivery records or settlement statements indicating the customers' acknowledgement of the acceptance of goods sold;
- 在抽查的基礎上，將本年度確認的收入與相關文件進行比較，該等文件包括商品交付記錄或結算單，表明客戶已確認接受售出的商品；

Independent Auditor's Report

獨立核數師報告

Key audit matter (continued)

關鍵審計事項(續)

The Key Audit Matter (Continued)

關鍵審計事項(續)

We identified the recognition of revenue as a key audit matter because revenue is one of the key performance indicators of the Group, and there is an inherent risk that revenue may be recognised in the incorrect period or manipulated to achieve targeted or expected levels.

我們將收入確認識別為關鍵審計事項，因為收入是貴集團的關鍵績效指標之一，存在收入可能於錯誤期間獲確認或被操縱以達到目標或預期水準的固有風險。

How the matter was addressed in our audit (Continued)

該事項在審計中是如何應對的(續)

- obtaining confirmations from customers, on a sample basis, to confirm the amount of sales recognised during the reporting period, and the outstanding trade receivable balances at the end of the reporting period;
- 抽樣獲取客戶確認書，以確認報告期內已確認的銷售額和報告期末未結清的貿易應收款項餘額；
- assessing, on a sample basis, whether revenue transactions before and after the end of the reporting period had been recognised in the appropriate financial year by comparing those selected transactions with underlying documentation, which included goods delivery records or settlement statements;
- 抽樣評估報告期結束前和結束後的收入交易是否已在恰當的財務年度內確認，方法是將該等選定的交易與相關文件(包括商品交付記錄或結算單)進行比較；
- selecting sales journal entries during the financial year that met certain risk-based criteria and comparing details of these journals with the relevant underlying documentation; and
- 選取本財務年度內符合特定風險標準的銷售分錄，並將該等分錄的細節與相關支持文件進行比較；及
- identifying significant sales returns from sales ledger after the end of the reporting period and by making enquiries of management and inspecting relevant underlying documentation.
- 自報告期末後的銷售賬中識別的重大銷售退貨，向管理層進行詢問及檢查相關支持性文件。

Independent Auditor's Report

獨立核數師報告

Information other than the consolidated financial statements and auditor's report thereon

The Directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the consolidated financial statements

The Directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards as issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

綜合財務報表及其核數師報告以外的信息

董事需對其他信息負責。其他信息包括刊載於年報內的全部信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。

基於我們已執行的工作，如果我們認為該其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

董事就綜合財務報表須承擔的責任

董事須負責根據國際會計準則理事會頒佈的《國際財務報告會計準則》及香港《公司條例》的披露要求擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

審核委員會協助董事履行監督貴集團的財務報告過程的責任。

Independent Auditor's Report

獨立核數師報告

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

核數師就審計綜合財務報表須承擔的責任

我們的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們僅向整體成員報告。除此以外，我們的報告不可用作其他用途。我們概不就本報告的內容，對任何其他人士負責或承擔法律責任。

合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。

Independent Auditor's Report

獨立核數師報告

Auditor's responsibilities for the audit of the consolidated financial statements (Continued)

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

核數師就審計綜合財務報表須承擔的責任(續)

- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。
- 計劃和執行集團審計，以獲取關於貴集團內實體或業務單位財務信息的充足和適當的審計憑證，作為綜合財務報表形成審計意見的基礎。我們負責指導、監督和覆核為集團審計目的而執行的審計工作。我們為審計意見承擔全部責任。

除其他事項外，我們與審核委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向審核委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及為消除對獨立性的威脅所採取的行動或防範措施(如適用)。

Independent Auditor's Report

獨立核數師報告

Auditor's responsibilities for the audit of the consolidated financial statements (Continued)

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Yu Wai Sum (practising certificate number: P05307).

KPMG

Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong
27 March 2026

核數師就審計綜合財務報表須承擔的責任(續)

從與審核委員會溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

出具本獨立核數師報告的審計項目合夥人是余慧心(執業證書編號：P05307)。

畢馬威會計師事務所

執業會計師

香港中環
遮打道十號
太子大廈八樓
2026年3月27日

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收入表

for the year ended 31 December 2025 (Expressed in Renminbi ("RMB"))
截至2025年12月31日止年度(以人民幣(「人民幣」)列示)

			2025	2024
			2025年	2024年
		Note	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
Revenue	收益	4	6,809,969	5,745,315
Cost of sales	銷售成本		(5,456,678)	(4,725,943)
Gross profit	毛利		1,353,291	1,019,372
Other net income	其他收入淨額	5	33,419	40,647
Selling and distribution expenses	銷售及經銷開支		(640,971)	(513,831)
Administrative expenses	行政開支		(149,911)	(148,227)
Reversal of impairment losses/(impairment losses) on trade and other receivables	貿易及其他應收款項減值虧損撥回/ (減值虧損)	26(a)	5,285	(4,590)
Profit from operations	經營利潤		601,113	393,371
Finance costs	財務成本	6(a)	(12,599)	(13,425)
Changes in fair value of financial assets measured at fair value through profit or loss ("FVPL")	以公允價值計量且其變動計入損益(「以公允價值計量且其變動計入損益」)的金融資產公允價值變動	14	(142,724)	(155,576)
Profit before taxation	除稅前溢利	6	445,790	224,370
Income tax	所得稅	7(a)	(17,502)	(19,997)
Profit and total comprehensive income for the year attributable to equity shareholders of the Company	本公司權益股東應佔年內溢利及全面收入總額		428,288	204,373
Earnings per share	每股盈利	10		
Basic and diluted (RMB)	基本及攤薄(人民幣元)		0.40	0.19

The notes on pages 97 to 171 form part of these financial statements. Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in Note 25(c).

第97頁至第171頁的附註構成本財務報表的一部分。本年內溢利中應向本公司權益股東派發的股息之詳情載於附註25(c)。

Consolidated Statement of Financial Position

綜合財務狀況表

at 31 December 2025 (Expressed in RMB)
於2025年12月31日(以人民幣列示)

			2025	2024
			2025年	2024年
		Note	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	11	1,225,755	1,050,096
Right-of-use assets	使用權資產	12	246,672	240,029
Financial assets measured at FVPL	以公允價值計量且其變動計入損益的金 融資產	14	480,102	615,055
Other non-current assets	其他非流動資產	15	16,680	25,780
			1,969,209	1,930,960
Current assets	流動資產			
Inventories	存貨	16	2,087,174	1,360,169
Trade and other receivables	貿易及其他應收款項	17	772,354	609,717
Financial assets measured at FVPL	以公允價值計量且其變動計入損益的金 融資產	14	8,968	-
Cash on hand and at bank	手頭及銀行現金	18	429,361	712,972
			3,297,857	2,682,858
Current liabilities	流動負債			
Trade and other payables	貿易及其他應付款項	19	311,461	253,217
Contract liabilities	合同負債	20	34,549	40,635
Bank loans	銀行貸款	21	1,000,682	645,475
Lease liabilities	租賃負債	22	21,871	26,488
Income tax payable	應付所得稅	23	11,643	14,488
			1,380,206	980,303
Net current assets	流動資產淨值		1,917,651	1,702,555
Total assets less current liabilities	總資產減流動負債		3,886,860	3,633,515

Consolidated Statement of Financial Position

綜合財務狀況表

at 31 December 2025 (Expressed in RMB)
於2025年12月31日(以人民幣列示)

			2025	2024
			2025年	2024年
		Note	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
Non-current liabilities	非流動負債			
Lease liabilities	租賃負債	22	20,353	30,754
Deferred income	遞延收入	24	58,626	47,991
			78,979	78,745
NET ASSETS	資產淨值		3,807,881	3,554,770
CAPITAL AND RESERVES	資本及儲備	25		
Share capital	股本		106,815	106,815
Reserves	儲備		3,701,066	3,447,955
TOTAL EQUITY	總權益		3,807,881	3,554,770

Approved and authorised for issue by the Board of Directors on 27 March 2026. 於2026年3月27日獲董事會批准並授權刊發。

Wang Bing
王兵
Director
董事

Zhao Wenjun
趙文君
Director
董事

The notes on pages 97 to 171 form part of these financial statements.

列於第97至171頁之各項附註為本財務報表之一部份。

Consolidated Statement of Changes in Equity

綜合權益變動表

for the year ended 31 December 2025 (Expressed in RMB)
截至2025年12月31日止年度(以人民幣列示)

		Share capital	Capital reserve	Other reserve	Statutory reserve	Accumulated losses	Total
		股本	資本儲備	其他儲備	法定儲備	累計虧損	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
		(Note 25(b))	(Note 25(d))	(Note 25(e))	(Note 25(f))		
		(附註25(b))	(附註25(d))	(附註25(e))	(附註25(f))		
At 1 January 2024	於2024年1月1日	106,815	1,398,597	2,281,174	4,142	(407,218)	3,383,510
Changes in equity for 2024:	2024年權益變動：						
Profit and total comprehensive income for the year	年內溢利及全面收入總額	-	-	-	-	204,373	204,373
Dividends to shareholders (Note 25(c))	向股東派付股息(附註25(c))	-	-	-	-	(33,113)	(33,113)
Appropriation to reserve	分配至儲備	-	-	-	19,079	(19,079)	-
At 31 December 2024 and 1 January 2025	於2024年12月31日及2025年1月1日	106,815	1,398,597	2,281,174	23,221	(255,037)	3,554,770
Changes in equity for 2025:	2025年權益變動：						
Profit and total comprehensive income for the year	年內溢利及全面收入總額	-	-	-	-	428,288	428,288
Dividends to shareholders (Note 25(c))	向股東派付股息(附註25(c))	-	-	-	-	(175,177)	(175,177)
Appropriation to reserve	分配至儲備	-	-	-	30,187	(30,187)	-
At 31 December 2025	於2025年12月31日	106,815	1,398,597	2,281,174	53,408	(32,113)	3,807,881

The notes on pages 97 to 171 form part of these financial statements.

列於第97至171頁之各項附註為本財務報表之一部份。

Consolidated Statement of Cash Flows

綜合現金流量表

for the year ended 31 December 2025 (Expressed in RMB)
截至2025年12月31日止年度(以人民幣列示)

			2025 2025年 RMB'000 人民幣千元	2024 2024年 RMB'000 人民幣千元
	Note 附註			
Operating activities	經營活動			
Profit before taxation			445,790	224,370
Adjustments for:				
Depreciation	6(c)		140,120	113,824
Net loss on disposal of property, plant and equipment	5		1,238	2,221
(Reversal of impairment losses)/impairment losses on trade and other receivables	26(a)		(5,285)	4,590
Finance costs	6(a)		12,599	13,425
Investment income	5		(12,644)	(32,163)
Changes in fair value of financial assets measured at FVPL	14		142,724	155,576
(Gain)/loss arising from changes in fair value of biological assets	5		(1,136)	16,065
Changes in working capital:				
Decrease in restricted deposits			242	30,000
(Increase)/decrease in inventories			(725,869)	228,594
Increase in trade and other receivables			(157,352)	(101,077)
Increase in trade and other payables			53,940	20,369
(Decrease)/increase in contract liabilities			(6,086)	27,064
Increase in deferred income			10,635	1,629
Cash (used in)/generated from operation	經營(所用)/所得現金		(101,084)	704,487
Income tax paid	23(a)		(20,347)	(11,579)
Net cash (used in)/generated from operating activities	經營活動(所用)/所得現金淨額		(121,431)	692,908
Investing activities	投資活動			
Payments for purchase of property, plant and equipment and land use rights			(297,013)	(216,903)
Purchase of financial assets at FVPL			(16,733)	(1,394,720)
Redemption of financial assets at FVPL			—	624,089
Payments for purchase of time deposits			—	(165,000)
Redemption of time deposits			165,000	—
Net proceeds from disposal of property, plant and equipment			1,332	394
Investment income received			12,638	24,125
Net cash used in investing activities	投資活動所用現金淨額		(134,776)	(1,128,015)

Consolidated Statement of Cash Flows

綜合現金流量表

for the year ended 31 December 2025 (Expressed in RMB)
截至2025年12月31日止年度(以人民幣列示)

			2025 2025年 RMB'000 人民幣千元	2024 2024年 RMB'000 人民幣千元
		Note 附註		
Financing activities	融資活動			
Issuance costs of the proposed issuance of new shares	建議發行新股的發行成本		-	(1,297)
Dividends paid to shareholders	向股東派付股息	18(b)	(175,177)	(33,113)
Proceeds from bank loans	銀行貸款所得款項	18(b)	1,000,000	845,000
Repayment of bank loans	銀行貸款還款	18(b)	(645,000)	(1,210,000)
Capital element of lease rentals paid	已付租賃租金的本金部分	18(b)	(29,922)	(26,550)
Interest element of lease rentals paid	已付租賃租金的利息部分	18(b)	(1,378)	(2,672)
Finance costs paid	已付財務成本	18(b)	(9,463)	(20,305)
Net cash generated from/(used in) financing activities	融資活動所得/(所用)現金淨額		139,060	(448,937)
Net decrease in cash and cash equivalents	現金及現金等價物減少淨額		(117,147)	(884,044)
Cash and cash equivalents at the beginning of the year	年初現金及現金等價物	18(a)	547,730	1,427,218
Effect of foreign exchange rates changes	匯率變動的影響		(1,222)	4,556
Cash and cash equivalents at the end of the year	年末現金及現金等價物	18(a)	429,361	547,730

The notes on pages 97 to 171 form part of these financial statements.

列於第97頁至第171頁之各項附註為本財務報表之一部份。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

I Corporate information

Shiyue Daotian Group Co., Ltd. (十月稻田集團股份有限公司) (the "Company") was established in Shenyang, Liaoning Province, the People's Republic of China (the "PRC") on 3 May 2018 as a limited liability company. The Company and its subsidiaries (together, the "Group") are principally engaged in the manufacturing and sales of pantry food in the PRC.

The Company's shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 12 October 2023.

2 Material accounting policies

(a) Statement of compliance

These financial statements have been prepared in accordance with IFRS Accounting Standards issued by the International Accounting Standards Board (the "IASB"). These financial statements also comply with the disclosure requirements of the Hong Kong Companies Ordinance and the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"). Material accounting policies adopted by the Group are disclosed below.

The IASB has issued certain new or amended IFRS Accounting Standards that are first effective or available for early adoption for the current accounting period of the Group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

I 公司資料

十月稻田集團股份有限公司(「本公司」)於2018年5月3日在中華人民共和國(「中國」)遼寧省瀋陽市成立為有限責任公司。本公司及其附屬公司(統稱為「本集團」)在中國主要從事廚房食品的生產及銷售。

本公司股份於2023年10月12日在香港聯合交易所有限公司(「聯交所」)主板上市。

2 重大會計政策

(a) 合規聲明

該等財務報表乃根據國際會計準則理事會(「國際會計準則理事會」)頒佈的國際財務報告會計準則編製。該等財務報表亦符合香港公司條例的披露規定及聯交所證券上市規則(「上市規則」)的適用披露規定。本集團所採用的重大會計政策於下文披露。

國際會計準則理事會已頒佈若干新訂及經修訂國際財務報告會計準則，該等準則於本集團現行會計期間首次生效或可供提早採納。附註2(c)載列有關首次應用該等發展導致的任何會計政策變動的資料，前提為其於該等財務報表所反映的當前會計期間與本集團相關。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2025 comprise the Group.

The measurement basis used in the preparation of the consolidated financial statements is the historical cost basis, except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- Financial assets measured at FVPL (see Note 2(f)).

The Company and the Group has its functional currency in RMB and the consolidated financial statements are presented in RMB.

The preparation of financial statements in conformity with IFRS Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS Accounting Standards that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in Note 3.

2 重大會計政策(續)

(b) 財務報表編製基礎

截至2025年12月31日止年度之綜合財務報表包括本集團。

編製綜合財務報表所使用之計量基準為歷史成本法，惟以下資產及負債按公允價值列賬，如下文載列之會計政策說明：

- 以公允價值計量且其變動計入損益的金融資產(見附註2(f))。

本公司及本集團的功能貨幣為人民幣，因此綜合財務報表以人民幣呈列。

根據國際財務報告會計準則編製財務報表要求管理層須作出判斷、估計及假設，而該等判斷、估計及假設會影響會計政策的應用以及資產、負債、收益及開支的呈報金額。該等估計及相關假設乃基於過往經驗及在有關情況下視為合理的各項其他因素作出，其結果構成對未能透過其他來源確定的資產及負債的賬面值作出判斷的基礎。實際結果可能有別於估計數額。

該等估計及相關假設會持續予以審閱。倘會計估計的修訂僅對作出修訂的期間產生影響，則有關修訂於該期間內確認，或倘修訂對現時及未來期間均產生影響，則會於作出該修訂期間及未來期間內確認。

管理層於應用國際財務報告會計準則時所作出對財務報表有重大影響的判斷以及估計不確定性因素的主要來源於附註3論述。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(c) Changes in accounting policies

The Group has applied amendments to ISA 21, *The effects of changes in foreign exchange rates – Lack of exchangeability* issued by the IASB to these financial statements for the current accounting period. The amendments do not have a material impact on these financial statements as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

(d) Business combinations

The Group accounts for business combination not under common control using the acquisition method when control is transferred to the Group (see Note 2(e)). The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

Business combinations of entities under common control are accounted for using the principle of merger accounting, under which, the consolidated financial statements incorporate the financial statement items of the acquired entities or businesses in which the common control combination occurs from the date when the acquired entities or businesses first come under the control of the controlling party.

The net assets of the acquired entities or businesses are combined using the existing book values from the controlling party's perspective. The differences between the cost of acquisition (fair value of consideration paid) and the amounts at which the assets and liabilities are recorded (net of any reserves of the acquired entities) have been recognised directly in equity as other reserve. Acquisition costs are expensed as incurred.

2 重大會計政策(續)

(c) 會計政策變動

本集團已將國際會計準則理事會頒佈的國際會計準則第21號之修訂本，*外匯匯率變化的影響－缺乏可兌換性*應用於當前會計期間的本財務報表。本集團並未進行任何外幣不能兌換成其他貨幣的交易，因此該修訂本對本財務報表並無構成重大影響。

本集團並無應用任何在當前會計期間尚未生效的新準則或詮釋。

(d) 業務合併

當控制權轉移予本集團，本集團採用收購法就非同一控制下業務合併進行會計處理（見附註2(e)）。收購中轉讓的代價一般按公允價值計量，而所收購的可識別淨資產亦同樣。交易費用在發生時支銷，惟與發行債務或股本證券有關者除外。

任何或然代價按收購日期的公允價值計量。支付符合金融工具定義的或然代價的義務分類為權益，其後則不重新計量，其結算在權益中入賬。否則，其他或然代價在每個報告日期按公允價值重新計量，或然代價公允價值的其後變動在損益中確認。

同一控制下的實體業務合併採用合併會計原則入賬，據此，綜合財務報表包括所收購實體或業務首次受控制方控制當日起綜合計入發生同一控制合併的所收購實體或業務的財務報表項目。

所收購實體或業務的資產淨值使用從控制方角度計量的現有賬面值合併入賬。收購成本(已付代價的公允價值)與所錄得資產及負債(扣除所收購實體的任何儲備)金額的差額已直接於權益確認作為其他儲備。收購成本於產生時支銷。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(e) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

Intra-group balances and transactions, and any unrealised income and expenses (except for foreign currency transaction gains or losses) arising from intra-group transactions, are eliminated. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

Changes in the Group's equity interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

When the Group loses control of a subsidiary, it derecognises the assets and liabilities of the subsidiary. Any resulting gain or loss is recognised in profit or loss. Any interest retained in that former subsidiary is measured at fair value when control is lost.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see Note 2(i)(ii)).

(f) Other investments in debt and equity securities

The Group's policies for investments in debt and equity securities, other than investments in subsidiaries, associates and joint ventures, are set out below.

Investments in debt and equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at FVPL for which transaction costs are recognised directly in profit or loss. These investments are subsequently accounted for as follows, depending on their classification.

2 重大會計政策(續)

(e) 附屬公司

附屬公司為本集團控制的實體。當本集團從參與實體的業務承受或有權享有可變回報，且有能力藉對實體行使其權力而影響該等回報時，本集團即控制該實體。附屬公司的財務報表自控制開始當日至控制終止當日納入綜合財務報表。

集團內公司間結餘和交易，及集團內公司間交易所產生的任何未變現收益和支出(外幣交易損益除外)，均予以對銷。集團內公司間交易所產生的未變現虧損則僅在並無證據顯示出現減值的情況下以未變現收益的對銷方法予以對銷。

本集團將不導致喪失控股權的附屬公司股權變動按權益交易入賬。

當本集團失去對附屬公司之控制權時，其終止確認附屬公司之資產及負債。任何所得損益於損益確認。於失去控制權時，任何於前附屬公司之保留權益以公允價值計量。

於本公司的財務狀況表中，於附屬公司的投資按成本減減值虧損列賬(見附註2(i)(ii))。

(f) 其他債務及股本證券投資

本集團的債務及股本證券投資政策(於附屬公司、聯營公司及合營企業的投資除外)載列如下。

債務及股本證券投資於本集團承諾購買/出售投資之日確認/終止確認。該等投資初步按公允價值加直接應佔交易成本列賬，惟按公允價值計量且其變動計入損益計入損益的投資除外，其交易成本直接於損益確認。該等投資其後按其分類列賬如下。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(f) Other investments in debt and equity securities (Continued)

Investments other than equity investments

Non-equity investments held by the Group are classified into one of the following measurement categories:

- Amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Expected credit losses, interest income calculated using the effective interest method (see Note 2(t) (iii)), foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
- Financial assets measured at fair value through other comprehensive income (“FVOCI”) (recycling), if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses are recognised in profit or loss and computed in the same manner as if the financial asset was measured at amortised cost. The difference between the fair value and the amortised cost is recognised in other comprehensive income (“OCI”). When the investment is derecognised, the amount accumulated in OCI is recycled from equity to profit or loss.
- FVPL if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

2 重大會計政策(續)

(f) 其他債務及股本證券投資(續)

股權投資以外的投資

本集團持有的非股權投資分類為以下計量類別之一：

- 攤銷成本(倘持有該投資乃為收取純粹為本金及利息付款的合同現金流量)。預期信貸虧損、使用實際利率法計算的利息收入(見附註2(t) (iii))、外匯損益均計入損益。終止確認時的任何收益或損失均計入損益。
- 以公允價值計量且其變動計入其他全面收入的金融資產(可劃轉)(如果投資的合同現金流量僅包括本金及利息付款，且該投資是在既可收回合同現金流量又可出售的業務模式下持有)。預期信貸虧損、利息收入(使用實際利率法計算)及匯兌收益及虧損於損益中確認，計算方式與金融資產按攤銷成本計量相同。公允價值與攤銷成本之間的差額在其他全面收入中確認。終止確認投資時，其他全面收入中累計的金額從權益撥回至損益。
- 以公允價值計量且其變動計入損益(如果投資不符合按攤銷成本計量或以公允價值計量且其變動計入其他全面收入(可劃轉)的標準)。投資(包括利息)的公允價值變動於損益確認。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(f) Other investments in debt and equity securities (Continued)

Equity investments

An investment in equity securities is classified as FVPL, unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in OCI. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. If such election is made for a particular investment, at the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings and not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income (see Note 2(t)).

(g) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses (see Note 2(i)(ii)).

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs (see Note 2(v)).

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components).

2 重大會計政策(續)

(f) 其他債務及股本證券投資(續)

股本投資

股本證券投資被分類為以公允價值計量且其變動計入損益，除非股權投資並非為交易目的而持有，並且在初始確認投資時，本集團不可撤銷地選擇指定該投資以公允價值計量且其變動計入其他全面收入(不可劃轉)，使其後的公允價值變動於其他全面收入確認。該等選擇以個別工具為基準作出，惟僅於發行人認為投資符合股本的定義方可作出。如果對特定投資作出有關選擇，於出售時，公允價值儲備(不可劃轉)的累計金額轉撥至保留盈利。其不會透過損益撥回。股本證券投資的股息，不論分類為以公允價值計量且其變動計入損益或以公允價值計量且其變動計入其他全面收入，均於損益中確認為其他收入(見附註2(t))。

(g) 物業、廠房及設備

物業、廠房及設備乃按成本減累計折舊及任何累計減值虧損列賬(見附註2(i)(ii))。

自建物業、廠房及設備項目的成本包括材料、直接勞工成本、拆卸及移除項目以及恢復項目所在地原貌所需成本的初步估計(倘相關)及適當比例的生產經常費用及借款成本(見附註2(v))。

如果一項物業、廠房及設備的重要部分具有不同的使用壽命，則將其作為單獨的項目(主要組成部分)列賬。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(g) Property, plant and equipment (Continued)

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual values, if any, using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

– Plant and buildings	10 – 20 years
– Machinery and other equipment	3 – 10 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Construction in progress is stated at cost less impairment losses (see Note 2(i)(ii)). Cost comprises direct costs of construction as well as interest expense capitalised during the periods of construction and installation. Capitalisation of these costs ceases and the construction in progress is transferred to property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

(h) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. This is the case if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

2 重大會計政策(續)

(g) 物業、廠房及設備(續)

處置物業、廠房及設備項目的任何收益或損失乃於損益中確認。

物業、廠房及設備項目的折舊按彼等之估計可使用年期，在扣減其估計剩餘價值(如有)後，以直線法撇銷其成本計算，並且通常在損益中確認。

本期和比較期的估計使用壽命如下：

– 廠房及樓宇	10至20年
– 機器及其他設備	3至10年

折舊方法、可使用年期及剩餘價值於各報告日期審閱並調整(倘適用)。

在建工程乃按成本減減值虧損列賬(見附註2(i)(ii))。成本包括建設的直接成本以及施工及安裝期間資本化的利息開支。當資產投入其擬定用途所需的絕大部分活動完成時，該等成本資本化停止且在建工程轉撥至物業、廠房及設備。在建工程完工及投入其擬定用途之前概無就其計提任何折舊。

(h) 租賃資產

本集團於合約初始生效時評估有關合約是否屬租賃或包含租賃。倘合約為換取代價而轉讓在一段時期內控制可識別資產使用的權利。倘客戶有權主導可識別資產的使用及從該使用中獲取絕大部分經濟利益，則表示控制權已轉讓。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(h) Leased assets (Continued)

(i) As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a short lease term of 12 months or less, and leases of low-value items. When the Group enters into a lease in respect of a low-value item, the Group decides whether to capitalise the lease on a lease-by-lease basis. If not capitalised, the associated lease payments are recognised in profit or loss on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is recognised using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability, and are charged to profit or loss as incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see Notes 2(i)(ii)).

2 重大會計政策(續)

(h) 租賃資產(續)

(i) 作為承租人

當合約包含租賃部分及非租賃部分，本集團選擇不區分非租賃部分及將所有租賃的各租賃部分及任何關聯非租賃部分入賬列為單一租賃部分。

於租賃開始日期，本集團確認使用權資產及租賃負債，惟租賃期為12個月或更短的短期租賃及低價值資產租賃除外。當本集團就低價值資產訂立租賃時，本集團按租賃的個別情況決定是否將租賃資本化。若未資本化，相關租賃付款將在租賃期內系統地於損益確認。

於租賃資本化時，租賃負債初步按租賃期內應付租賃付款的現值確認，並使用租賃中隱含的利率或(倘該利率不可直接釐定)使用相關的遞增借款利率貼現。於初始確認後，租賃負債按攤銷成本計量，利息開支則採用實際利率法確認。並不取決於某一指數或比率的可變租賃付款不被納入租賃負債的計量，於其產生時自損益中扣除。

於租賃被資本化時確認的使用權資產初步按成本計量，包括租賃負債的初始金額調整為於開始日期或之前作出的任何租賃付款，加上所產生的任何初步直接成本和拆除及移除相關資產或恢復相關資產或該資產所在工地而產生的估計成本，並扣除任何已收取的租賃優惠。使用權資產其後按成本減累計折舊及減值虧損列賬(見附註2(i)(ii))。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(h) Leased assets (Continued)

(i) As a lessee (Continued)

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a lease modification, which means a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract, if such modification is not accounted for as a separate lease. In this case, the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

2 重大會計政策(續)

(h) 租賃資產(續)

(i) 作為承租人(續)

倘指數或利率變動引致未來租賃付款變動，如果本集團根據剩餘價值擔保預期應付款項的估計有變，或當重新評估本集團是否將行使購買、延期或終止選擇權而產生變動，則會重新計量租賃負債。當租賃負債以此方式重新計量，則就使用權資產的賬面值作出相應調整，倘使用權資產的賬面值減至零，則於損益入賬。

當租賃範疇發生變化或租賃合約原先並無規定的租賃代價發生變化(「租賃修訂」)，且未作為單獨的租賃入賬時，亦要對租賃負債進行重新計量。在此情況下，租賃負債根據經修訂的租賃付款及租賃期限，使用經修訂的貼現率在修訂生效日重新計量。

於綜合財務狀況表內，長期租賃負債的即期部分按報告期後十二個月內須結算的合約付款的現值釐定。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets

(i) *Credit losses from financial instruments*

The Group recognises a loss allowance for expected credit losses ("ECLs") on financial assets measured at amortised cost (including cash and cash equivalents and trade and other receivables).

Financial assets and liabilities measured at fair value are not subject to the ECL assessment.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Generally, credit losses are measured as the present value of all expected cash shortfalls between the contractual and expected amounts.

The expected cash shortfalls of trade and other receivables are discounted using effective interest rate determined at initial recognition or an approximation thereof if the effect is material.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

2 重大會計政策(續)

(i) 信貸虧損及資產減值

(i) *金融工具信貸虧損*

本集團就按攤銷成本計量的金融資產(包括現金及現金等價物以及貿易及其他應收款項)的預期信貸虧損(「預期信貸虧損」)確認虧損撥備。

以公允價值計量的金融資產及負債毋須進行預期信貸虧損評估。

計量預期信貸虧損

預期信貸虧損為按概率加權估計的信貸虧損。一般來說，信貸虧損乃以合約金額和預期金額之間所有預期現金差額的現值來衡量。

倘貼現影響重大，則貿易及其他應收款項的預期現金差額乃使用於初始確認時釐定的實際利率或其近似值予以貼現。

估計預期信貸虧損時所考慮的最長期限是以本集團承受信貸風險的最長合約期限為準。

於計量預期信貸虧損時，本集團會考慮在無需付出過多成本及努力的情況下即可獲得的合理可靠資料。這包括有關過往事件、現時狀況及未來經濟條件預測的資料。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets (Continued)

(i) Credit losses from financial instruments (Continued)

Measurement of ECLs (Continued)

ECLs are measured on either of the following bases:

- 12-month ECLs: these are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months); and
- lifetime ECLs: these are the ECLs that result from all possible default events over the expected lives of the items to which the ECL model applies.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-months ECLs:

- financial instruments that are determined to have low credit risk at the reporting date; and
- other financial instruments (including loan commitments issued) for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs.

2 重大會計政策(續)

(i) 信貸虧損及資產減值(續)

(i) 金融工具信貸虧損(續)

計量預期信貸虧損(續)

預期信貸虧損乃採用以下基準計量：

- 12個月預期信貸虧損：指報告日期後12個月內(如果工具的預期壽命小於12個月，則為更短的期限)可能發生的違約事件導致的預期信貸虧損；及
- 全期預期信貸虧損：指適用預期信貸虧損模型的項目在預期壽命內所有可能發生的違約事件引致的預期信貸虧損。

本集團以等於全期預期信貸虧損的金額計量虧損撥備，惟下列以12個月預期信貸虧損計量的情況除外：

- 在報告日被確定為信貸風險較低的金融工具；及
- 自初始確認以來，信貸風險(即在金融工具預期壽命內發生違約的風險)沒有顯著增加的其他金融工具(包括已發行的貸款承諾)。

貿易應收款項的虧損撥備一直按等同於全期預期信貸虧損的金額計量。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets (Continued)

(i) Credit losses from financial instruments (Continued)

Significant increases in credit risk

When determining whether the credit risk of a financial instrument has increased significantly since initial recognition and when measuring ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment, that includes forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is 1 year past due.

The Group considers a financial instrument to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

2 重大會計政策(續)

(i) 信貸虧損及資產減值(續)

(i) 金融工具信貸虧損(續)

信貸風險大幅上升

在釐定金融工具的信貸風險自初始確認以來有否大幅上升以及在衡量預期信貸虧損時，本集團會考慮合理及支持性的相關資料，而無需付出過多成本或努力。這包括基於本集團歷史經驗和知情信用評估的定量和定性資料和分析，包括前瞻性資料。

本集團假設，如果一項金融資產逾期超過30天，則該金融資產的信貸風險已顯著增加。

本集團在下列情況下認為某項金融資產違約：

- 如果本集團不採取諸如變現擔保(如持有)等追索行動，債務人不太可能全額支付其對本集團的信貸義務；或
- 該金融資產已逾期1年。

當金融工具的信用風險評級等同於全球公認的「投資級」定義時，本集團認為該金融工具具有低信用風險。

本集團於各報告日期重新計量預期信貸虧損，以反映金融工具的信貸風險自初始確認以來發生的變動。預期信貸虧損金額的任何變動均會於損益中確認為減值收益或虧損。本集團確認所有金融工具的減值收益或虧損，並通過虧損撥備賬對其賬面值作出相應調整。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets (Continued)

(i) Credit losses from financial instruments (Continued)

Credit-impaired financial assets

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or being 1 year past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise; or
- it is probable that the debtor will enter bankruptcy or other financial reorganisation.

Write-off policy

The gross carrying amount of a financial asset is written off to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

2 重大會計政策(續)

(i) 信貸虧損及資產減值(續)

(i) 金融工具信貸虧損(續)

信貸減值金融資產

於各報告日期，本集團會評估金融資產是否出現信貸減值。當發生一項或多項對金融資產估計未來現金流量有不利影響的事件時，即表示金融資產出現信貸減值。

金融資產信貸減值的證據包括以下可觀察事件：

- 債務人出現嚴重財務困難；
- 違反合約，如違約或逾期一年；
- 本集團按照本集團不會另行考慮的條款重組貸款或墊款；或
- 債務人可能會破產或進行其他財務重組。

撇銷政策

若日後實際上不可收回款項，則本集團會撇銷金融資產的總賬面值。該情況通常出現在本集團確定債務人並無資產或可產生足夠現金流量的收入來源來償還將撇銷的金額。

原已撇銷的資產其後收回時於收回期間在損益內確認為減值撥回。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets (Continued)

(ii) Impairment of other non-current assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than inventories and other contract costs) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units ("CGU"s).

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs of disposal. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised in profit or loss if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated to reduce the carrying amounts of the assets in the CGU on a pro rata basis.

An impairment loss is reversed only to the extent that the resulting carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

2 重大會計政策(續)

(i) 信貸虧損及資產減值(續)

(ii) 其他非流動資產減值

在每個報告日，本集團審查其非金融資產(存貨和其他合約成本除外)的賬面金額，以確定是否有任何減值跡象。如果存在該跡象，則估計資產的可收回金額。

對於減值測試，資產被歸為最小的一組資產，這些資產從持續使用中產生現金流入，而該等現金流入在很大程度上獨立於其他資產或現金產生單位(「現金產生單位」)。

一項資產或現金產生單位的可收回金額為其公允價值減出售成本與使用價值的較高者。在評估使用價值時，估計未來現金流量會按照可以反映當時市場對貨幣時間值的評估及資產或現金產生單位的特定風險的稅前貼現率，貼現至其現值。

倘一項資產或現金產生單位的賬面值超過其可收回金額，則減值虧損於損益確認。

減值虧損在損益中確認。其分配是為了按比例減少現金產生單位資產的賬面金額。

只有在沒有確認減值虧損的情況下，產生的賬面金額不超過扣除折舊或攤銷後本應確定的賬面金額時，減值虧損方會被轉回。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(i) Credit losses and impairment of assets (Continued)

(iii) *Interim financial reporting and impairment*

Under the Listing Rules, the Group is required to prepare an interim financial report in compliance with IAS 34, Interim financial reporting, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see Notes 2(i)(i) and (ii)).

Impairment losses recognised in an interim period in respect of goodwill are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates.

(j) *Biological assets*

Biological assets are measured at fair value less costs to sell, with any change therein recognised in profit or loss.

Changes in fair value less cost to sell of biological assets are recognised in profit or loss.

(k) *Inventories and other contract costs*

(i) *Inventories*

Inventories are measured at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

2 重大會計政策(續)

(i) 信貸虧損及資產減值(續)

(iii) *中期財務報告及減值*

根據上市規則，本集團須根據國際會計準則第34號中期財務報告，就財政年度首六個月編製中期財務報告。於中期期末，本集團應用的減值測試、確認及撥回標準與其將於財政年度末所應用者相同(見附註2(i)(i)及(ii))。

在中期期間就商譽所確認之減值虧損不會在其後期間撥回。即使僅在該中期所屬的財政年度終結時才評估減值並確認沒有虧損或所確認的虧損較少，也不會撥回減值虧損。

(j) *生物資產*

生物資產按公允價值減出售成本計量，其中的任何變動均於損益中予以確認。

生物資產的公允價值減出售成本之變動於損益確認。

(k) *存貨及其他合約成本*

(i) *存貨*

存貨乃按成本及可變現淨值兩者中的較低者計量。

成本乃使用加權平均成本公式計算並包括所有購買成本、轉換成本及將存貨運抵現址及使之達致現況的其他成本。

可變現淨值乃以日常業務過程中的估計售價扣除估計完工成本及銷售所需估計成本計算。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(k) Inventories and other contract costs (Continued)

(i) Inventories (Continued)

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

A right to recover returned goods is recognised for the right to recover products from customers sold with a right of return. It is measured in accordance with Note 2(t)(i).

(ii) Other contract costs

Other contract costs are either the incremental costs of obtaining a contract with a customer or the costs to fulfil a contract with a customer which are not capitalised as inventories (see Note 2(k)(i)).

The Group takes advantage of practical expedient in paragraph 94 of the IFRS 15 and recognises the incremental costs of obtaining a contract as an expense if the amortisation of the asset that the Group otherwise would have recognised is one year or less.

Costs to fulfil a contract are capitalised if the costs relate directly to an existing contract or to a specifically identifiable anticipated contract; generate or enhance resources that will be used to provide goods or services in the future; and are expected to be recovered. Otherwise, costs of fulfilling a contract, which are not capitalised as inventory, property, plant and equipment or intangible assets, are expensed as incurred.

Capitalised contract costs are stated at cost less accumulated amortisation and impairment losses. Amortisation of capitalised contract costs is recognised in profit or loss when the revenue to which the asset relates is recognised (see Note 2(t)(i)).

2 重大會計政策(續)

(k) 存貨及其他合約成本(續)

(i) 存貨(續)

當出售存貨時，存貨的賬面值在有關收益確認的期間確認為開支。存貨撇減至可變現淨值的任何金額及存貨的所有虧損，均於撇減或出現虧損的期間確認為開支。存貨撇減金額的任何撥回均於撥回期間確認為已確認為開支的存貨金額的扣減。

收回退回貨品的權利乃就向具有退貨權的客戶收回已售貨品的權利而確認。此乃根據附註2(t)(i)計量。

(ii) 其他合約成本

其他合約成本乃為取得客戶合約而產生的增量成本或向客戶履行合約的成本，該等成本不會資本化為存貨(見附註2(k)(i))。

本集團利用國際財務報告準則第15號第94段中的實際權宜方法，倘若本集團本應確認的資產攤銷期限為一年或以內，則將獲得合約的增量成本確認為開支。

倘履約成本直接與現有合約或特定可識別預期合約相關；會產生或增加未來將用於提供貨品或服務的資源；及預期可被收回，則予以資本化。否則，履行合約的成本(不會資本化為存貨、物業、廠房及設備或無形資產)於產生時列作支出。

資本化合約成本按成本減累計攤銷及減值虧損列賬。資本化合約成本的攤銷於確認資產相關收益時於損益確認(見附註2(t)(i))。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(l) Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see Note 2(t)(i)). A contract liability is also recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such latter cases, a corresponding receivable is also recognised (see Note 2(m)).

(m) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration and only the passage of time is required before payment of that consideration is due.

Trade receivables that do not contain a significant financing component are initially measured at their transaction price. Receivables are subsequently stated at amortised cost (see Note 2(i)(i)).

(n) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and other short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Cash and cash equivalents are assessed for ECLs (see Note 2(i)(i)).

(o) Trade and other payables

Trade and other payables are initially recognised at fair value and subsequently stated at amortised costs unless the effect of discounting would be immaterial, in which case they are stated at invoice amounts.

Refund liabilities arising from rights of returns are recognised in accordance with Note 2(t)(i).

(p) Interest-bearing borrowings

Interest-bearing borrowings are measured initially at fair value less transaction costs. Subsequently, these borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with Note 2(v).

2 重大會計政策(續)

(l) 合約負債

合約負債於客戶在本集團確認相關收益(見附註2(t)(i))前支付不可退還的代價時確認。倘本集團於確認相關收益前擁有無條件收取不可退還的代價的權利，則合約負債亦予確認。在第二種情況下，相應的應收款項亦獲確認(見附註2(m))。

(m) 貿易及其他應收款項

應收款項於本集團獲得收取代價的無條件權利時確認，且代價只需經過一段時間即會成為到期應付。

不包含重大融資成分的貿易應收款項初步按其交易價格計量。應收款項後續按攤銷成本列賬(見附註2(i)(i))。

(n) 現金及現金等價物

現金及現金等價物包括銀行及手頭現金、於銀行及其他金融機構的活期存款，以及其他期限短、流動性高、易於轉換為已知金額現金、價值變動風險很小且在購買時期限為三個月內的投資。現金及現金等價物進行預期信貸虧損評估(見附註2(i)(i))。

(o) 貿易及其他應付款項

貿易及其他應付款項初步按公允價值確認，其後則按攤銷成本列賬，惟倘貼現影響不大，則按發票金額列賬。

源自退貨權利的退款負債根據附註2(t)(i)確認。

(p) 計息借款

計息借款初步按公允價值減交易成本計量。此後，該等借款以實際利率法按攤銷成本列賬。利息開支乃根據附註2(v)確認。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(q) Employee benefits

(i) *Short-term employee benefits and contributions to defined contribution retirement plans*

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Obligations for contributions to defined contribution retirement plans are expensed as the related service is provided.

(ii) *Termination benefits*

Termination benefits are expensed at the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises costs for a restructuring.

(iii) *Share-based payments*

The grant-date fair value of equity-settled share-based payments granted to employees is measured using the binomial lattice model. The amount is generally recognised as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related service conditions are expected to be met, such that the amount ultimately recognised is based on the number of awards that meet the related service conditions at the vesting date. The equity amount is recognised in the capital reserve until either the option is exercised (when it is included in the amount recognised in share capital for the shares issued) or the option expires (when it is released directly to retained profits).

2 重大會計政策(續)

(q) 僱員福利

(i) *短期僱員福利及界定供款退休計劃的供款*

短期僱員福利於提供有關服務時列為開支。倘因員工提供過往服務而本集團須承擔現有法律責任或推定責任，並在責任金額能夠可靠作出估計之情況下，本集團為預計需要支付的金額做負債確認。

界定供款退休計劃的供款之責任於提供有關服務時列為開支。

(ii) *離職福利*

離職福利於本集團不能撤回提供該等福利時及本集團確認重組成本時(以較早者為準)支銷。

(iii) *以股份為基礎的付款*

授予僱員以股份為基礎的股權結算付款的授出日期公允價值採用二項式點陣模式計量。該金額一般確認為開支，並在獎勵的歸屬期內相應增加權益。確認為開支的金額予以調整，以反映預期滿足相關服務條件的獎勵數量，從而令最終確認的金額以歸屬日滿足相關服務條件的獎勵數量為基礎。權益金額於資本儲備中確認，直至購股權獲行使(當購股權計入已發行股份之股本確認金額時)或購股權屆滿(當購股權直接發放至保留溢利時)為止。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(r) Income tax

Income tax expense comprises current tax and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

Current tax comprises the estimated tax payable or receivable on the taxable income or loss for the year and any adjustments to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects any uncertainty related to income taxes. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences;
- temporary differences related to investment in subsidiaries to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future;
- taxable temporary differences arising on the initial recognition of goodwill; and
- those related to the income taxes arising from tax laws enacted or substantively enacted to implement the Pillar Two model rules published by the Organisation for Economic Co-operation and Development.

2 重大會計政策(續)

(r) 所得稅

所得稅開支包括即期稅項及遞延稅項。其於損益確認，惟倘該等項目與業務合併或已直接於權益或其他全面收入確認的項目有關則除外。

即期稅項包括本年度應課稅收入或虧損之預計應付稅項或預計應收稅項及過往年度應付稅項或應收稅項之任何調整。應付即期稅項或應收即期稅項的金額為對預期將支付或收取的稅項金額作出的反映與所得稅有關的任何不確定因素的最佳估計。有關金額按報告日期已生效或實質上已生效的稅率計算。

僅在某些條件達成的情況下，才能抵銷即期稅項資產及負債。

遞延稅項根據財務報告所用的資產及負債的賬面值與納稅所用的金額之間的暫時差額予以確認。遞延稅項不會就下列各項予以確認：

- 初始確認某項不屬業務合併且對會計處理或應課稅利潤或虧損均無影響的交易的資產或負債所產生的暫時性差異且不產生相等的應課稅及可抵扣暫時性差異；
- 與於附屬公司的投資有關而本集團能控制其撥回的時間且其很可能不會於可見將來予以撥回的暫時性差異；
- 初始確認商譽所產生的應課稅暫時性差異；及
- 為執行經濟合作與發展組織發佈的第二支柱示範規則而生效或實質性生效的稅法所產生的所得稅相關者。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(r) Income tax (Continued)

The Group recognised deferred tax assets and deferred tax liabilities separately in relation to its lease liabilities and right-of-use assets.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Deferred tax assets and liabilities are offset only if certain criteria are met.

(s) Provisions and contingent liabilities

Generally provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability.

A provision for warranties is recognised when the underlying products or services are sold, based on historical warranty data and a weighting of possible outcomes against their associated probabilities.

A provision for onerous contract is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract, which is determined based on the incremental costs of fulfilling the obligation under that contract and an allocation of other costs directly related to fulfilling that contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract (see Note 2(i)(ii)).

2 重大會計政策(續)

(r) 所得稅(續)

本集團就租賃負債及使用權資產分別確認了遞延稅項資產和遞延稅項負債。

遞延稅項資產乃就未動用稅項虧損、未動用稅項抵免及可扣稅暫時性差異確認，惟以有可能動用應課稅利潤的情況為限。未來應課稅利潤根據相關應課稅暫時性差異的撥回確定。倘應課稅暫時性差異的金額不足以完全確認遞延稅項資產，則根據本集團各附屬公司的業務計劃，考慮未來應課稅利潤並對現有的暫時性差異撥回進行調整。遞延稅項資產於各報告期間審閱，倘不再可能變現相關稅項利益時，則予以扣減；有關扣減於產生未來應課稅利潤的機會上升時撥回。

遞延稅項資產及負債僅於符合若干條件時抵銷。

(s) 撥備及或然負債

撥備一般按反映當時市場對貨幣時間價值及該負債特定風險的評估的除稅前比率貼現預計未來現金流釐定。

於倘相關產品或服務已售出時，則確認保證撥備，乃基於過往保證數據及所有可能後果與彼等關聯可能性之權重作出。

虧損性合約之撥備乃按終止合約之預計成本與讓合約存續的預計成本淨額中之較低者之現值計量，乃根據履行合約義務的增量成本及與履行合約直接相關的其他成本分配釐定。確立撥備前，本集團確認與合約相關的資產的任何減值虧損(見附註2(i)(ii))。

Notes to the Financial Statements

財務報表附註

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2 Material accounting policies (Continued)

(s) Provisions and contingent liabilities (Continued)

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, a separate asset is recognised for any expected reimbursement that would be virtually certain. The amount recognised for the reimbursement is limited to the carrying amount of the provision.

(t) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods or the provision of services in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Further details of the Group's revenue and other income recognition policies are as follows:

2 重大會計政策(續)

(s) 撥備及或然負債(續)

倘經濟利益外流的可能性較低，或是無法對有關數額作出可靠估計，則該責任將作為或然負債披露，惟經濟利益外流的可能性極低則除外。倘是否存在有關責任須視乎一宗或多宗未來事件是否發生而定，則該責任亦作為或然負債披露，除非經濟利益外流的可能性極低則除外。

倘結算撥備所需的部分或全部開支預期由另一方償還，則就幾乎確定的任何預期償付確認一項單獨的資產。就償付確認的金額以撥備的賬面值為限。

(t) 收益及其他收入

於本集團日常業務過程中，來自銷售貨品或提供服務的收入獲本集團分類為收益。

收益於產品或服務的控制權按本集團預期有權獲取的承諾代價數額(不包括代表第三方收取的金額)轉移至客戶時確認。收益不包括增值稅或其他銷售稅，並已扣除任何貿易貼現。

本集團收益及其他收入確認政策的進一步詳情如下：

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(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(t) Revenue and other income (Continued)

(i) Sale of goods

Revenue is recognised when the customer takes possession of and accepts the products. If the products are a partial fulfilment of a contract covering other goods, then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract, allocated between all the goods promised under the contract on a relative stand-alone selling price basis.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

The Group offers certain customers for the sale of goods with rights of return and retrospective volume rebates when their purchases reach an agreed threshold. Such rights of return and volume rebates give rise to variable consideration.

The Group uses an expected value approach to estimate variable consideration based on the Group's current and future performance expectations and all information that is reasonably available. This estimated amount is included in the transaction price to the extent it is highly probable that a significant reversal of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is resolved. At the time of sale of goods, the Group recognises revenue after taking into account adjustment to transaction price arising from returns and rebates as mentioned above. A refund liability is recognised for the expected returns and rebates, and is included in other payables. A right to recover returned goods (included in inventories) and corresponding adjustment to cost of sales are also recognised for the right to recover products from customers. This right to recover returned goods is measured at the former carrying amount of the inventory less any expected costs to recover goods (including potential decreases in the value of the returned goods).

2 重大會計政策(續)

(t) 收益及其他收入(續)

(i) 貨品銷售

收益於客戶擁有並接受產品時確認。倘產品是涵蓋其他貨品的合約履約的一部分，則收益金額按合約總交易價格的適當比例確認，並按相對獨立的售價在合約項下承諾的所有貨品之間分配。

倘合約中代價包含一項變額款項，則代價金額預計為本集團將有權就交換轉讓予客戶的貨品或服務收取的金額。當可變代價相關不確定性其後得以解決，可變代價於合約開始時估計，並受限制，直至已確認累計收益金額中不大可能出現重大收益撥回為止。

本集團就其所銷售貨品向若干客戶提供退貨權，並於彼等的購買量達到協定閾值時提供追溯批量返利。有關退貨及批量返利的權利產生可變代價。

本集團使用預期價值法並根據本集團目前及未來的表現預期及所有可合理獲得的資料估計可變代價。當可變代價相關不確定性得到解決，該估計金額將包含在交易價格中，前提是已確認的累計收益很可能不會發生重大撥回。於銷售貨品時，本集團在考慮上述退貨及返利產生的交易價格調整後確認收益。就預期退貨及返利確認退款負債，並計入其他應付款項。就向客戶收回產品的權利而言，亦會確認收回退回貨品(計入存貨)的權利及對銷售成本的相應調整。收回退回貨品的權利按存貨的原賬面值減收回貨品的任何預期成本(包括退回貨品價值的潛在減少)計量。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(t) Revenue and other income (Continued)

(ii) Service income

Service income is recognised when the services are rendered. When the Group acts in the capacity of an agent rather than as the principal in a transaction, the revenue is recognised when the related agent services are rendered at the net amount of commission received or to be received by the Group.

(iii) Interest income

Interest income is recognised using the effective interest method. The "effective interest rate" is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

(iv) Government grants

Government grants are recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as other income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are recognised as deferred income in the statement of financial position and are subsequently recognised in profit or loss over the useful life of the asset.

(v) Dividends

Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established.

2 重大會計政策(續)

(t) 收益及其他收入(續)

(ii) 服務收入

服務收入於提供服務時確認。當本集團在交易中以代理人身份而不是作為主事人行事，收益在提供有關代理服務時確認，金額為本集團已收到或將收到的佣金淨額。

(iii) 利息收入

利息收入按實際利率法確認。「實際利率」為將金融資產預計年期內的估計未來現金收款準確貼現至金融資產賬面總值的利率。計算利息收入時，實際利率適用於資產的總賬面價值(當該資產並無信貸減值)。然而，就初始確認後成為信貸減值的金融資產而言，透過將實際利率應用於該金融資產的攤銷成本而計算利息收入。若資產不再出現信貸減值，則恢復使用總額基準計算利息收入。

(iv) 政府補助

倘有合理保證本集團將獲得政府補助，而本集團亦將會遵守政府補助附帶條件，則政府補助將於財務狀況表初步確認。用於補償本集團所產生開支的補助，會於開支產生的同一期間內有系統地於損益確認為其他收入。補償本集團資產成本的補助於財務狀況表中確認為遞延收入，並隨後於資產的可使用年期於損益中進行確認。

(v) 股息

股息收入於本集團收取款項的權利確立當日於損益確認。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(u) Translation of foreign currencies

Transactions in foreign currencies are translated into the respective functional currencies of group companies at the foreign exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary assets and liabilities that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in profit or loss.

(v) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

(w) Related parties

(a) A person, or a close member of that person's family, is related to the Group if that person:

- (i) has control or joint control over the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of the key management personnel of the Group or the Group's parent.

2 重大會計政策(續)

(u) 外幣換算

外幣交易按交易當日的匯率換算為集團公司各自的功能貨幣金額。

於報告日期以外幣計值之貨幣資產及負債按當日匯率換算為功能貨幣。按公允價值計量的外幣計值的非貨幣資產及負債按該公允價值釐定的匯率換算為功能貨幣。以外幣列值按歷史成本計量的非貨幣資產及負債按交易當日的匯率換算。外匯差額一般於損益確認。

(v) 借款成本

與收購、建造或生產需要長時間才可以投入擬定用途或銷售的資產直接相關的借款成本，將資本化為該資產的部分成本。其他借款成本則於產生期間支銷。

作為合資格資產成本的一部分的借款成本須在有關資產產生費用及借款成本時，及使有關資產達至其擬定用途或可供出售所需的活動進行期間開始資本化。為使合資格資產達至其擬定用途或出售所需的絕大部分活動中斷或完成後，借款成本會暫停或停止資本化。

(w) 關聯方

(a) 某人士或其近親家庭成員滿足下列條件，則其與本集團有關聯：

- (i) 擁有本集團的控制權或共同控制權；
- (ii) 對本集團有重大影響力；或
- (iii) 為本集團或本集團母公司的主要管理人員。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(w) Related parties (Continued)

(b) An entity is related to the Group if any of the following conditions applies:

- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

2 重大會計政策(續)

(w) 關聯方(續)

(b) 倘符合下列任何條件，則某實體與本集團有關聯：

- (i) 該實體及本集團為同一集團的成員公司(即各母公司、附屬公司及同系附屬公司互相關聯)。
- (ii) 一個實體為另一實體的聯營公司或合資企業(或另一實體為成員公司的集團旗下成員公司的聯營公司或合資企業)。
- (iii) 兩個實體均為相同第三方的合資企業。
- (iv) 一個實體為第三方實體的合資企業，而另一實體為該第三方實體的聯營公司。
- (v) 該實體為提供福利予本集團僱員或本集團關聯實體的僱員的離職後福利計劃。
- (vi) 該實體受(a)段所識別的人士控制或共同控制。
- (vii) 於(a)(i)所識別的人士對實體有重大影響力，或是該實體(或該實體母公司)主要管理人員。
- (viii) 該實體或其所屬集團的任何一間成員公司為本集團或本集團母公司提供主要管理層成員服務。

某人士的近親家庭成員為預期在與有關實體進行交易時可能會影響該人士或受到該人士影響的家庭成員。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

2 Material accounting policies (Continued)

(x) Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

3 Accounting judgements and estimates

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Note 26 contains information about the assumptions and their risk factors relating to fair value of financial instruments.

4 Revenue and segment reporting

(a) Revenue

The principal activities of the Group are the manufacturing and sales of staple food. All of the revenue of the Group is recognised at a point in time. Further details regarding the Group's principal activities are disclosed in Note 4(b).

Disaggregation of revenue by primary products is disclosed in Note 4(b)(i).

For the years ended 31 December 2025 and 2024, the Group's customers with whom transactions have exceeded 10% of the Group's revenue in the respective years are as follows. Details of concentrations of credit risk of the Group are set out in Note 26(a).

2 重大會計政策(續)

(x) 分部報告

經營分部及綜合財務報表所呈報各分部項目的金額，乃從為向本集團各項業務及地理位置分配資源及評估表現而定期向本集團最高級別管理層提供的財務資料當中識別出來。

就財務呈報而言，除非分部具備相似的經濟特徵及產品性質及服務、生產工序性質、客戶類型或類別、用作分銷產品或提供服務的方法及監管環境的性質方面相似，否則各個重大經營分部不會進行合算。個別非重大的經營分部，如符合上述大部分標準，則可進行合算。

3 會計判斷及估計

估計及判斷會以歷史經驗及其他因素(包括因應當時情況認為屬對未來事件的合理預期)為基準持續評估。

附註26載有有關金融工具公允價值的假設及其風險因素的資料。

4 收益及分部報告

(a) 收益

本集團的主要業務為生產及銷售主食食品。本集團的所有收益均於某個時間點確認。有關本集團主要業務的進一步詳情披露於附註4(b)。

按主要產品劃分的分列收益於附註4(b)(i)披露。

截至2025年及2024年12月31日止年度，本集團的客戶中各年度交易額超過本集團收益10%的公司如下。本集團的信貸風險集中度詳情載於附註26(a)。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

4 Revenue and segment reporting (Continued)

(a) Revenue (Continued)

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Company A*	公司A*	1,353,985	1,193,885
Company B*	公司B*	781,632	659,325

* Revenue from the products of all four segments.

The Group takes advantage of the practical expedient in paragraph 121 of IFRS 15 and does not disclose the remaining performance obligation as all of the Group's sale contracts have an original expected duration of less than one year.

(b) Segment reporting

The Group manages its businesses by products. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following four reportable segments. No operating segments have been aggregated to form the following reportable segments.

- Rice products: this segment mainly produces pre-packaged rice products of different varieties.
- Corn products: this segment mainly produces pre-packaged corn products.
- Whole grain, bean and other products: this segment mainly produces pre-packaged mixed brown rice, millet, red bean and sesame.
- Dried food and other products: this segment mainly produces pre-packaged wood ear mushrooms, snow fungus mushroom and lotus seeds, as well as by-products, such as bran, husk and fractioned rice.

4 收益及分部報告(續)

(a) 收益(續)

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Company A*	公司A*	1,353,985	1,193,885
Company B*	公司B*	781,632	659,325

* 來自所有四個分部產品的收益。

本集團利用國際財務報告準則第15號第121段中便於實務操作的方法，並無披露剩餘履約義務，此乃由於本集團所有銷售合約的原預期期限均少於一年。

(b) 分部報告

本集團按產品管理其業務。按照符合就資源分配和業績評估目的向本集團最高級別執行管理層內部報告資料的方式，本集團已呈列以下四個可報告分部。概無為形成以下可報告分部而合併任何經營分部。

- 大米產品：該分部主要生產不同類別的預包裝大米產品。
- 玉米產品：該分部主要生產預包裝玉米產品。
- 雜糧、豆類及其他產品：該分部主要生產預包裝糙米、小米、紅豆及芝麻。
- 乾貨及其他產品：該分部主要生產預包裝木耳、銀耳及蓮子以及糠、稻殼、碎米等副產品。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

4 Revenue and segment reporting (Continued)

(b) Segment reporting (Continued)

(i) Segment results

For the purposes of assessing segment performance and allocating resources between segments, the Group's senior executive management monitors the results attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and the expenses incurred by those segments. The measure used for reporting segment result is gross profit. No inter-segment sales have occurred for the years ended 31 December 2025 and 2024. Assistance provided by one segment to another is not measured.

The Group's other operating income and expenses, such as other net income, selling and distribution expenses, administrative expenses and impairment losses, and assets and liabilities are not measured under individual segments. Accordingly, neither information on segment assets and liabilities nor information concerning capital expenditure, interest income and interest expenses is presented.

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 December 2025 and 2024 is set out below.

4 收益及分部報告(續)

(b) 分部報告(續)

(i) 分部業績

為評估分部表現及在分部之間分配資源，本集團高級執行管理層按以下基準監察各可報告分部的業績：

收益及開支乃參考該等分部產生的收益及該等分部產生的開支分配至該等可報告分部。用於報告分部業績的計量指標為毛利。截至2025年及2024年12月31日止年度並無發生分部間銷售。一個分部向另一分部提供的援助不予計量。

本集團的其他經營收入及開支(如其他收入淨額、銷售及經銷開支、行政開支及減值虧損)以及資產及負債並非按個別分部計量。因此，概無呈列有關分部資產及負債的資料，亦無呈列有關資本開支、利息收入及利息開支的資料。

截至2025年及2024年12月31日止年度，就資源分配及評估分部表現而向本集團最高級別執行管理層提供的有關本集團可報告分部的資料載列如下。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

4 Revenue and segment reporting (Continued)

(b) Segment reporting (Continued)

(i) Segment results (Continued)

		2025				
		2025年				
		Whole				
		Rice	Corn	grain, bean	Dried food	
		products	products	and other	and other	Total
				products	products	
				雜糧、豆類	乾貨及	
		大米產品	玉米產品	及其他產品	其他產品	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue from external customers and reportable segment revenue	來自外部客戶的收益及可報告分部收益	4,755,074	740,350	638,680	675,865	6,809,969
Reportable segment gross profit	可報告分部毛利	900,013	242,518	144,547	66,213	1,353,291

		2024				
		2024年				
		Whole				
		Rice	Corn	grain, bean	Dried food	
		products	products	and other	and other	Total
				products	products	
				雜糧、豆類	乾貨及	
		大米產品	玉米產品	及其他產品	其他產品	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue from external customers and reportable segment revenue	來自外部客戶的收益及可報告分部收益	4,014,456	815,108	469,536	446,215	5,745,315
Reportable segment gross profit	可報告分部毛利	629,307	245,540	100,966	43,559	1,019,372

(ii) Geographic information

The Group does not have material assets or operation outside the PRC. All of the Group's revenue is generated from its customers in the PRC. Hence, no segment analysis based on geographical location of the customers and assets is presented.

(ii) 地理資料

本集團並無於中國境外擁有重大資產或業務。本集團的收益全部來自其於中國的客戶。因此，並無呈列基於客戶及資產地理位置的分部分析。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

5 Other net income

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Interest income	利息收入	3,529	6,797
Net income from sales of raw materials	出售原材料的收入淨額	2,990	5,716
Net loss on disposal of property, plant and equipment	出售物業、廠房及設備的虧損淨額	(1,238)	(2,221)
Gain/(loss) arising from changes in fair value of biological assets	生物資產公允價值變動收益/(虧損)	1,136	(16,065)
Investment income	投資收入	12,644	32,163
Government grants	政府補助	14,358	10,615
Reversal of provision for an outstanding legal claim	未決法律申索計提撥回	—	3,642
		33,419	40,647

6 Profit before taxation

Profit before taxation is arrived at after charging/(crediting):

(a) Finance costs

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Interest on bank loans	銀行貸款利息	9,670	19,709
Interest on lease liabilities	租賃負債利息	1,378	2,672
Foreign exchange loss/(gain)	匯兌虧損/(收益)	1,551	(8,956)
		12,599	13,425

No borrowing costs have been capitalised for each of the years ended 31 December 2025 and 2024.

5 其他收入淨額

6 除稅前溢利

除稅前溢利乃經扣除/(計入)以下各項後得出：

(a) 財務成本

截至2025年及2024年12月31日止年度各年，概無借款成本被資本化。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

6 Profit before taxation (Continued)

(b) Staff costs

6 除稅前溢利(續)

(b) 員工成本

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Salaries, wages and other benefits	薪金、工資及其他福利	304,416	277,219
Contributions to defined contribution retirement schemes	界定供款退休計劃的供款	24,341	18,855
		328,757	296,074

The employees of the subsidiaries of the Group participate in defined contribution retirement benefit scheme managed by the local government authorities, whereby these subsidiaries are required to contribute to the schemes for the years ended 31 December 2025 and 2024. Employees of these subsidiaries are entitled to retirement benefits, calculated based on a percentage of the average salaries level in the PRC, from the above-mentioned retirement scheme at their normal retirement age.

The Group has no further obligation for payment of other retirement benefits beyond the above contributions. Contributions to the scheme vest immediately, there is no forfeited contributions that may be used by the Group to reduce the existing level of contribution.

截至2025年及2024年12月31日止年度，本集團附屬公司的僱員參與由地方政府部門管理的界定供款退休福利計劃，據此，該等附屬公司須向該等計劃供款。該等附屬公司的僱員有權於其正常退休年齡從上述退休計劃中享有按中國平均工資水平之百分比計算的退休福利。

除上述供款外，本集團並無進一步支付其他退休福利的責任。對該計劃的供款即時歸屬，且不存在可被本集團用於降低現有供款水平的沒收供款。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

6 Profit before taxation (Continued)

(c) Other items

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Cost of inventories [#] (Note 16)	存貨成本 [#] (附註16)	5,456,678	4,725,943
Depreciation [#] (Notes 11 and 12)	折舊 [#] (附註11及12)		
– owned property, plant and equipment	– 自有物業、廠房及設備	107,241	84,872
– right-of-use assets	– 使用權資產	32,879	28,952
Rental expenses [#]	租賃開支 [#]	5,505	2,892
Auditors' remuneration	核數師酬金	4,800	4,800

[#] Cost of inventories includes RMB220.5 million relating to staff costs, depreciation expenses and rental expenses for the year ended 31 December 2025 (2024: RMB194.0 million), which is also included in the respective total amounts disclosed separately above or in Note 6(b) for each of these types of expenses.

[#] 截至2025年12月31日止年度，有關員工成本、折舊開支及租賃開支的存貨成本為人民幣220.5百萬元(2024年：人民幣194.0百萬元)，該數額亦分別計入上表或附註6(b)就該等類別開支所各自單獨披露的總額當中。

7 Income tax

(a) Income tax in the consolidated statement of profit or loss and other comprehensive income represents:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Current taxation	即期稅項	17,502	19,997

7 所得稅

(a) 綜合損益及其他全面收入表中的所得稅指：

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

7 Income tax (Continued)

(b) Reconciliation between tax expense and accounting profit at applicable tax rates:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Profit before taxation	除稅前溢利	445,790	224,370
Expected tax on profit before taxation, calculated at the rates applicable to profits in the tax jurisdictions concerned (Note (i))	除稅前溢利預期稅項，按有關稅務司法權區溢利的適用稅率計算（附註(i)）	111,448	56,093
Tax effect of non-deductible expenses (Note (ii))	不可扣稅開支的稅務影響（附註(ii)）	24,590	35,856
Effect of PRC tax concession (Note (iii))	中國稅收優惠的影響（附註(iii)）	(140,395)	(93,410)
Tax effect of withholding tax in connection with the dividend income received from FVPL	自以公允價值計量且其變動計入損益獲得的股息收入有關的預扣稅之稅務影響	(1,272)	(1,206)
Tax effect of utilisation of prior years' unused tax losses previously not recognised	動用先前未確認的過往年度未使用稅項虧損的稅務影響	(378)	(984)
Tax effect of unused tax losses and deductible temporary differences not recognised	未確認的未動用稅項虧損及可扣減暫時性差異的稅務影響	23,509	23,648
Income tax	所得稅	17,502	19,997

Notes:

- (i) The subsidiaries of the Group established in the PRC are subject to PRC Corporate Income Tax rate of 25% for the years ended 31 December 2025 and 2024.
- (ii) Tax effect of non-deductible expenses mainly represent loss arising from changes in FVPL which is not deductible in accordance with relevant tax regulations in the British Virgin Islands and certain other costs and expenses, which all are not deductible in accordance with relevant tax regulations in the PRC.
- (iii) In accordance with relevant tax regulations in the PRC, the Group's business in primary processing of agricultural products is eligible for income tax exemption.

附註：

- (i) 於中國成立的本集團附屬公司於截至2025年及2024年12月31日止年度，須按25%的中國企業所得稅稅率納稅。
- (ii) 不可扣稅開支的稅務影響主要指根據英屬維爾京群島相關稅收法規屬不可扣除的按公允價值計量且其變動計入損益之變動虧損，以及根據中國相關稅收法規屬不可扣除的若干其他成本及開支。
- (iii) 根據中國相關稅務法規，本集團的農產品初加工業務合資格獲豁免繳納所得稅。

(c) Pillar Two income taxes

The Group considers the enactment of the Pillar Two model rules published by the Organization for Economic Co-operation and Development and is unlikely to have a significant impact on the results of the Group.

7 所得稅(續)

(b) 稅項開支與會計溢利以適用稅率計算的對賬：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Profit before taxation	除稅前溢利	445,790	224,370
Expected tax on profit before taxation, calculated at the rates applicable to profits in the tax jurisdictions concerned (Note (i))	除稅前溢利預期稅項，按有關稅務司法權區溢利的適用稅率計算（附註(i)）	111,448	56,093
Tax effect of non-deductible expenses (Note (ii))	不可扣稅開支的稅務影響（附註(ii)）	24,590	35,856
Effect of PRC tax concession (Note (iii))	中國稅收優惠的影響（附註(iii)）	(140,395)	(93,410)
Tax effect of withholding tax in connection with the dividend income received from FVPL	自以公允價值計量且其變動計入損益獲得的股息收入有關的預扣稅之稅務影響	(1,272)	(1,206)
Tax effect of utilisation of prior years' unused tax losses previously not recognised	動用先前未確認的過往年度未使用稅項虧損的稅務影響	(378)	(984)
Tax effect of unused tax losses and deductible temporary differences not recognised	未確認的未動用稅項虧損及可扣減暫時性差異的稅務影響	23,509	23,648
Income tax	所得稅	17,502	19,997

附註：

- (i) 於中國成立的本集團附屬公司於截至2025年及2024年12月31日止年度，須按25%的中國企業所得稅稅率納稅。
- (ii) 不可扣稅開支的稅務影響主要指根據英屬維爾京群島相關稅收法規屬不可扣除的按公允價值計量且其變動計入損益之變動虧損，以及根據中國相關稅收法規屬不可扣除的若干其他成本及開支。
- (iii) 根據中國相關稅務法規，本集團的農產品初加工業務合資格獲豁免繳納所得稅。

(c) 支柱二所得稅

本集團認為經濟合作暨發展組織頒佈的支柱二規則範本的實施，不太可能對本集團業績產生重大影響。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

8 Directors' emoluments

Details of emoluments of Directors and supervisors are as follows:

8 董事酬金

董事及監事的酬金詳情載列如下：

		2025 2025年				
		Directors' fees	Salaries, allowances and benefits in kind 薪金、津貼及 實物福利	Discretionary bonuses 酌情花紅	Retirement scheme contributions 退休計劃 供款	Total
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Executive Directors		執行董事				
Mr. Wang Bing	王兵先生	–	4,258	960	55	5,273
Ms. Zhao Wenjun	趙文君女士	–	2,204	960	46	3,210
Ms. Zhao Shulan	趙淑蘭女士	–	997	200	36	1,233
Mr. Shu Minghe	舒明賀先生	–	858	200	41	1,099
Mr. He Yang (appointed on 16 December 2025)	何洋先生 (於2025年12月16日獲委任)	–	45	18	3	66
Mr. Zou Hao (resigned on 5 September 2025)	鄒昊先生 (於2025年9月5日辭任)	–	2,100	–	43	2,143
		–	10,462	2,338	224	13,024
Non-executive Director		非執行董事				
Mr. Chang Bin (resigned on 16 December 2025)	常斌先生 (於2025年12月16日辭任)	–	–	–	–	–
		–	–	–	–	–
Independent non-executive Directors		獨立非執行董事				
Mr. Yeung Chi Tat	楊志達先生	360	–	–	–	360
Mr. Shi Ketong	史克通先生	360	–	–	–	360
Mr. Lin Chen	林晨先生	360	–	–	–	360
Ms. Guo Hong (appointed on 16 December 2025)	郭虹女士 (於2025年12月16日獲委任)	17	–	–	–	17
		1,097	–	–	–	1,097
Supervisors		監事				
Mr. He Yang (resigned on 10 November 2025)	何洋先生 (於2025年11月10日辭任)	–	985	382	65	1,432
Mr. Li Xiang (ceased on 16 December 2025)	李響先生 (於2025年12月16日不再擔任)	–	570	400	68	1,038
Ms. Wang Zhijuan (ceased on 16 December 2025)	王志娟女士 (於2025年12月16日不再擔任)	–	344	200	35	579
		–	1,899	982	168	3,049
		1,097	12,361	3,320	392	17,170

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

8 Directors' emoluments (Continued)

8 董事酬金(續)

		2024 2024年				
		Salaries, allowances and fees	Retirement scheme contributions	Discretionary bonuses	Salaries, benefits in kind 及 實物福利	Total
		董事袍金	退休計劃 供款	酌情花紅	薪金、津貼及 實物福利	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Executive Directors	執行董事					
Mr. Wang Bing	王兵先生	–	1,019	160	58	1,237
Ms. Zhao Wenjun	趙文君女士	–	640	100	38	778
Ms. Zhao Shulan	趙淑蘭女士	–	616	100	19	735
Mr. Shu Minghe	舒明賀先生	–	354	54	29	437
Mr. Zou Hao	鄒昊先生	–	2,668	1,500	66	4,234
		–	5,297	1,914	210	7,421
Non-executive Director	非執行董事					
Mr. Chang Bin	常斌先生	–	–	–	–	–
		–	–	–	–	–
Independent non-executive Directors	獨立非執行董事					
Mr. Yeung Chi Tat	楊志達先生	360	–	–	–	360
Mr. Shi Ketong	史克通先生	360	–	–	–	360
Mr. Lin Chen	林晨先生	360	–	–	–	360
		1,080	–	–	–	1,080
Supervisors	監事					
Mr. He Yang	何洋先生	–	928	350	66	1,344
Mr. Li Xiang	李響先生	–	524	300	66	890
Ms. Wang Zhijuan	王志娟女士	–	309	180	32	521
		–	1,761	830	164	2,755
		1,080	7,058	2,744	374	11,256

Notes:

These Directors' emoluments disclosed above included compensations for services rendered by them as key management personnel prior to their appointments as Directors of the Company.

For the years ended 31 December 2025 and 2024, no director or supervisor has waived for agreed to waive any emoluments and no amounts were paid or payable by the Group to the Directors and supervisors as an inducement to join or upon joining the Group or as compensation for loss of any office in connection with the management of the affairs of any member of the Group.

附註：

上文披露的該等董事酬金包括彼等獲委任為本公司董事前擔任主要管理人員所提供服務的薪酬。

截至2025年及2024年12月31日止年度，概無董事或監事放棄或同意放棄任何酬金，且本集團並無支付或應付董事及監事款項，作為吸引其加入本集團或加入本集團後的獎勵或離任本集團任何成員公司管理事務職位的賠償。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

9 Individuals with highest emoluments

The number of Directors, supervisors and other employees included in the five highest paid individuals for the years ended 31 December 2025 and 2024 are set forth below:

		2025 2025年 Number of individuals 人數	2024 2024年 Number of individuals 人數
Directors	董事	4	2
Supervisor	監事	—	1
Other employees	其他僱員	1	2
		5	5

The emoluments of the Directors and supervisors are disclosed in Note 8. The aggregate of the emoluments in respect of the remaining highest paid individuals, are as follows:

董事及監事的薪酬於附註8中披露。其餘最高薪酬人士的薪酬總額載列如下：

		2025 2025年 RMB'000 人民幣千元	2024 2024年 RMB'000 人民幣千元
Salaries, allowances and benefits in kind	薪金、津貼及實物福利	1,177	2,098
Discretionary bonuses	酌情花紅	250	250
Retirement scheme contributions	退休金計劃供款	68	133
		1,495	2,481

The emoluments of the individual who is not director or supervisor and who is amongst the five highest paid individuals of the Group is within the following band:

該等並非本集團董事或監事且位於五名最高薪酬人士之列的人士酬金範圍如下：

		2025 2025年 Number of individuals 人數	2024 2024年 Number of individuals 人數
HK\$1,000,001 to HK\$1,500,000	1,000,001港元至1,500,000港元	—	2
HK\$1,500,001 to HK\$2,000,000	1,500,001港元至2,000,000港元	1	—

For the years ended 31 December 2025 and 2024, no emoluments were paid by the Group to these individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

截至2025年及2024年12月31日止年度，本集團概無向該等人士支付任何酬金作為吸引其加入或於加入本集團時的獎勵或作為離職補償金。

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財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

10 Earnings per share

(a) Basic earnings per share

The calculation of the basic earnings per share for the years ended 31 December 2025 and 2024 is based on the profit attributable to ordinary equity shareholders of the Company and the weighted average number of ordinary shares in issue for the years ended 31 December 2025 and 2024.

Profit for the year attributable to ordinary equity shareholders of the Company

	2025	2024
	2025年	2024年
	RMB'000	RMB'000
	人民幣千元	人民幣千元
Profit for the year attributable to all equity shareholders of the Company	428,288	204,373

Weighted average number of shares

	2025	2024
	2025年	2024年
	No. of shares	No. of shares
	股份數目	股份數目
	'000	'000
	千股	千股
Weighted average number of ordinary shares in issue during the year	1,068,153	1,068,153

(b) Diluted earnings per share

There are no dilutive potential shares outstanding for the years ended 31 December 2025 and 2024 and the dilutive earnings per share is the same as basic earnings per share.

10 每股盈利

(a) 每股基本盈利

截至2025年及2024年12月31日止年度，每股基本盈利的計算乃基於本公司普通權益股東應佔溢利及截至2025年及2024年12月31日止年度已發行的普通股的加權平均數目。

本公司普通權益股東應佔年內溢利

	2025	2024
	2025年	2024年
	RMB'000	RMB'000
	人民幣千元	人民幣千元
Profit for the year attributable to all equity shareholders of the Company	428,288	204,373

股份加權平均數目

	2025	2024
	2025年	2024年
	No. of shares	No. of shares
	股份數目	股份數目
	'000	'000
	千股	千股
Weighted average number of ordinary shares in issue during the year	1,068,153	1,068,153

(b) 每股攤薄盈利

截至2025年及2024年12月31日止年度，並無可攤薄的潛在流通股，並且每股攤薄盈利與每股基本盈利相同。

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財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

II Property, plant and equipment

II 物業、廠房及設備

		Plant and buildings 廠房及樓宇 RMB'000 人民幣千元	Machinery and other equipment 機器及 其他設備 RMB'000 人民幣千元	Construction in progress 在建工程 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Cost:	成本：				
At 1 January 2024	於2024年1月1日	512,459	519,423	71,428	1,103,310
Additions	添置	1,522	15,540	163,159	180,221
Transfers in/(out)	轉入／(轉出)	57,892	86,433	(144,325)	–
Disposals	出售	(246)	(6,056)	–	(6,302)
At 31 December 2024 and 1 January 2025	於2024年12月31日及2025年1 月1日	571,627	615,340	90,262	1,277,229
Additions	添置	33,165	62,249	192,670	288,084
Transfers in/(out)	轉入／(轉出)	130,363	86,639	(217,002)	–
Disposals	出售	(4,245)	(10,647)	–	(14,892)
At 31 December 2025	於2025年12月31日	730,910	753,581	65,930	1,550,421
Accumulated depreciation:	累計折舊：				
At 1 January 2024	於2024年1月1日	(45,620)	(99,822)	–	(145,442)
Charge for the year	年內支出	(26,199)	(58,673)	–	(84,872)
Written back on disposals	出售撥回	139	3,042	–	3,181
At 31 December 2024 and 1 January 2025	於2024年12月31日及 2025年1月1日	(71,680)	(155,453)	–	(227,133)
Charge for the year	年內支出	(27,412)	(79,829)	–	(107,241)
Written back on disposals	出售撥回	4,114	5,594	–	9,708
At 31 December 2025	於2025年12月31日	(94,978)	(229,688)	–	(324,666)
Net book value	賬面淨值				
At 31 December 2025	於2025年12月31日	635,932	523,893	65,930	1,225,755
At 31 December 2024	於2024年12月31日	499,947	459,887	90,262	1,050,096

At 31 December 2025, certificates of certain plant and buildings of the Group with carrying amount of RMB121.8 million (31 December 2024: RMB109.1 million) are yet to be obtained.

於2025年12月31日，本集團若干賬面值為人民幣121.8百萬元(2024年12月31日：人民幣109.1百萬元)的廠房及樓宇尚未取得證書。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

12 Right-of-use assets

12 使用權資產

		Land-use-rights 土地使用權	Properties 物業	Farm 農場	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Cost:	成本：				
At 1 January 2024	於2024年1月1日	165,926	31,035	15,849	212,810
Additions	添置	27,834	11,001	57,287	96,122
Reductions due to early termination	因提前終止而減少	–	–	(17,743)	(17,743)
Reductions due to expiration of leases	因租約到期而減少	–	(1,368)	(512)	(1,880)
At 31 December 2024 and 1 January 2025	於2024年12月31日及2025年1月1日	193,760	40,668	54,881	289,309
Additions	添置	24,649	15,786	4,061	44,496
Reductions due to early termination	因提前終止而減少	–	(7,076)	–	(7,076)
Reductions due to expiration of leases	因租約到期而減少	–	(15,055)	(3,720)	(18,775)
At 31 December 2025	於2025年12月31日	218,409	34,323	55,222	307,954
Accumulated depreciation:	累計折舊：				
At 1 January 2024	於2024年1月1日	(9,296)	(12,038)	(2,261)	(23,595)
Charge for the year	年內支出	(3,811)	(9,748)	(15,393)	(28,952)
Reductions due to early termination	因提前終止而減少	–	–	1,387	1,387
Reductions due to expiration of leases	因租約到期而減少	–	1,368	512	1,880
At 31 December 2024 and 1 January 2025	於2024年12月31日及2025年1月1日	(13,107)	(20,418)	(15,755)	(49,280)
Charge for the year	年內支出	(4,271)	(11,688)	(16,920)	(32,879)
Reductions due to early termination	因提前終止而減少	–	2,102	–	2,102
Reductions due to expiration of leases	因租約到期而減少	–	15,055	3,720	18,775
At 31 December 2025	於2025年12月31日	(17,378)	(14,949)	(28,955)	(61,282)
Net book value	賬面淨值				
At 31 December 2025	於2025年12月31日	201,031	19,374	26,267	246,672
At 31 December 2024	於2024年12月31日	180,653	20,250	39,126	240,029

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

12 Right-of-use assets (Continued)

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Depreciation charge of right-of-use assets	使用權資產折舊費用	32,879	28,952
Expense relating to short-term leases	短期租賃相關的支出	5,505	2,892
Interest on lease liabilities (Note 6(a))	租賃負債利息(附註6(a))	1,378	2,672
		39,762	34,516

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in Notes 18(c) and 26(b), respectively.

- (i) Land-use-right premiums were paid by the Group for land situated in the PRC. The remaining lease terms fall within the ranges of 41 years to 50 years. Lump sum payments were made upfront to acquire these land-use-rights, there are no ongoing payments to be made under the terms of the land lease.

At 31 December 2025, certificates of certain land-use-rights of the Group with carrying amount of RMB10.8 million (31 December 2024: RMB14.7 million) are yet to be obtained.

- (ii) The Group has obtained the right to use the properties as its warehouse and offices and to use the farm to plant through tenancy agreements. The leases typically run for an initial period of 2 to 9 years.

Some leases include an option to renew the lease for an additional period after the end of the contract term. Where practicable, the Group seeks to include such extension options exercisable by the Group to provide operational flexibility. The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. If the Group is not reasonably certain to exercise the extension options, the future lease payments during the extension periods are not included in the measurement of lease liabilities. For existing leases as at 31 December 2025, the Group is not reasonably certain to exercise any extension options therefore did not include future lease payments during the extension periods in the measurement of lease liabilities. None of the leases includes variable lease payments.

12 使用權資產(續)

與在損益中確認的租賃有關的開支項目分析如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Depreciation charge of right-of-use assets	使用權資產折舊費用	32,879	28,952
Expense relating to short-term leases	短期租賃相關的支出	5,505	2,892
Interest on lease liabilities (Note 6(a))	租賃負債利息(附註6(a))	1,378	2,672
		39,762	34,516

關租賃的總現金流出以及租賃負債的到期情況分析之詳情分別載於附註18(c)及26(b)。

- (i) 本集團就位於中國的土地支付土地使用權出讓金。剩餘租期介乎41年至50年。已預先作出一次性付款以收購該等土地使用權，根據土地租賃條款無須作出持續付款。

於2025年12月31日，本集團若干賬面值為人民幣10.8百萬元(2024年12月31日：人民幣14.7百萬元)的土地使用權尚未取得證書。

- (ii) 本集團已透過租賃協議獲得物業(作為倉庫及辦公室)使用權以及農場(用作種植)使用權。租約一般初步為期2至9年。

部分租賃包括在合同期結束後將租約延長一段時間的選擇權。在可行的情況下，本集團力求納入本集團可行使的延期選擇權，以提供經營靈活性。本集團於租賃開始日期評估是否有合理把握行使延期選擇權。如果本集團不能合理確定是否行使延期選擇權，則延期期間的未來租賃付款不包括在租賃負債的計量中。對於截至2025年12月31日的現有租賃，本集團無法合理確定是否行使任何延期選擇權，因此在租賃負債計量中未將延期期間的未來租賃付款包括在內。概無租賃包括可變動租賃付款。

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(除特別註明外，金額單位為人民幣元)

13 Interests in subsidiaries

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group.

13 於附屬公司的權益

下表載列主要影響本集團業績、資產或負債之附屬公司詳情。

Company name	Place of establishment and business	Particulars of registered/paid-in capital	Proportion of ownership direct/indirect interest held by the Company	Principal activities
公司名稱	成立及營業地點	註冊/實繳資本詳情	本公司持有直接/間接所有權權益比例	主要業務
Wuchang City Caiqiao Rice Industry Co., Ltd. ("Wuchang Caiqiao") * (i)	The PRC	RMB100,000,000/ RMB100,000,000	100%/-	Production and sale of rice and other products
五常市彩橋米業有限公司 ([「五常彩橋」]) * (i)	中國	人民幣100,000,000元/ 人民幣100,000,000元	100%/-	生產銷售大米及其他產品
Shenyang Xinchang Grain Trade Co., Ltd. ("Shenyang Xinchang") * (i)	The PRC	RMB100,000,000/ RMB100,000,000	100%/-	Production and sale of rice, grains, beans, dried food and other products
瀋陽信昌糧食貿易有限公司 ([「瀋陽信昌」]) * (i)	中國	人民幣100,000,000元/ 人民幣100,000,000元	100%/-	生產銷售大米、穀物、豆類、乾貨及其他產品
Shiyue Daotian Songyuan Agricultural Technology Co., Ltd. * (i)	The PRC	RMB30,000,000/ RMB30,000,000	100%/-	Production and sale of rice
十月稻田松原農業科技有限公司* (i)	中國	人民幣30,000,000元/ 人民幣30,000,000元	100%/-	生產銷售大米
Shiyue Daotian (Aohanqi) Agricultural Technology Co., Ltd. * (i)	The PRC	RMB30,000,000/ RMB30,000,000	100%/-	Production and sale of grains
十月稻田(敖漢旗)農業科技有限公司* (i)	中國	人民幣30,000,000元/ 人民幣30,000,000元	100%/-	生產銷售穀物
Shiyue Daotian (Beijing) Technology Development Co., Ltd. * (i)	The PRC	RMB20,000,000/ RMB20,000,000	100%/-	Technology services
十月稻田(北京)科技發展有限公司* (i)	中國	人民幣20,000,000元/ 人民幣20,000,000元	100%/-	技術服務

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

13 Interests in subsidiaries (Continued)

13 於附屬公司的權益(續)

Company name	Place of establishment and business	Particulars of registered/ paid-in capital	Proportion of ownership direct/ indirect interest held by the Company	Principal activities
公司名稱	成立及營業地點	註冊／實繳資本詳情	本公司持有直接／間接所有權權益比例	主要業務
Tonghe County Caiqiao Rice Industry Co., Ltd. * (i)	The PRC	RMB35,000,000/ RMB35,000,000	100%/-	Production and sale of rice
通河縣彩橋米業有限公司 * (i)	中國	人民幣35,000,000元／ 人民幣35,000,000元	100%/-	生產銷售大米
Shenyang Zhongxin Grain Trade Co., Ltd. * (i)	The PRC	RMB1,000,000/ RMB1,000,000	100%/-	Purchase of rice and other products
瀋陽眾信糧食貿易有限公司 * (i)	中國	人民幣1,000,000元／ 人民幣1,000,000元	100%/-	購買大米及其他產品
Wuchang City Qiuman Agricultural Co., Ltd. * (i)	The PRC	RMB5,000,000/ RMB5,000,000	100%/-	Production and sale of rice and other products
五常市秋滿農業有限公司 * (i)	中國	人民幣5,000,000元／ 人民幣5,000,000元	100%/-	生產銷售大米及其他產品
Shiyue Daotian (Shenyang) Agricultural Planting Co., Ltd. * (i)	The PRC	RMB1,000,000/ RMB1,000,000	100%/-	Production and sale of grains
十月稻田(瀋陽)農業種植有限公司 * (i)	中國	人民幣1,000,000元／ 人民幣1,000,000元	100%/-	生產銷售穀物
Shiyue Daotian (Guangxi) Agricultural Technology Co., Ltd. * (i)	The PRC	RMB10,000,000/ RMB5,000,000	100%/-	Production and sale of corn products
十月稻田(廣西)農業科技有限公司 * (i)	中國	人民幣10,000,000元／ 人民幣5,000,000元	100%/-	生產銷售玉米產品
Intelligent Frog Ltd.	The British Virgin Islands	USD50,000/ USD50,000	-/100%	Investment activities
Intelligent Frog Ltd.	英屬維爾京群島	50,000美元／ 50,000美元	-/100%	投資活動

* The English translation of the names is for reference only and the official names of these entities are in Chinese.

* 英文譯名僅作參考及此等實體之官方名稱為中文。

(i) These companies are limited liability companies established in Chinese mainland.

(i) 該等公司均為在中國大陸成立的有限責任公司。

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財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

14 Financial assets measured at FVPL

14 以公允價值計量且其變動計入損益的金融資產

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Non-current assets	非流動資產		
– Listed equity investments (Note (i))	– 上市股權投資(附註(i))	480,102	615,055
Current assets	流動資產		
Investment in wealth management products issued by public mutual fund (Note (ii))	投資公募基金發行的理財產品(附註(ii))	8,968	–

(i) The Group does not intend to dispose the listed equity investments within twelve months after the reporting period and classifies the investments as non-current assets.

(ii) The Group invested in the public mutual funds. As of 31 December 2025, the investments objectives were mainly to invest in short-term money market instruments, including the government bonds with remaining maturity within one year and cash and cash equivalents. Considering the contractual cash flows do not qualify for solely payments of principal and interest due to the variable returns, the investment has been accounted for as financial assets measured at FVPL.

(i) 本集團無意於報告期後十二個月內出售該等上市股權投資，並將該等投資分類為非流動資產。

(ii) 本集團投資於公募基金。截至2025年12月31日，投資目標主要為投資於短期貨幣市場工具，包括剩餘期限在一年以內的政府債券以及現金及現金等價物。考慮到合約現金流量因收益可變而不合資格為純粹本息付款，因此該投資作為以公允價值計量且其變動計入損益的金融資產入賬。

15 Other non-current assets

15 其他非流動資產

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Prepayments for construction in progress and land-use-rights	在建工程及土地使用權預付款項	16,680	25,780

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

16 Inventories

16 存貨

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Raw materials	原材料	1,479,670	870,041
Work in progress	在製品	140,774	87,772
Finished goods	製成品	429,068	363,866
Packaging materials	包裝材料	58,803	50,439
		2,108,315	1,372,118
Less: write-down of inventories	減：存貨撇減	(21,141)	(11,949)
		2,087,174	1,360,169

The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

已確認為開支並計入損益的存貨金額分析如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Carrying amount of inventories sold	已售存貨的賬面值	5,447,486	4,726,916
Write-down/(reversal of write-down) of inventories	存貨撇減/(撇減撥回)	9,192	(973)
		5,456,678	4,725,943

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

17 Trade and other receivables

17 貿易及其他應收款項

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Trade receivables from:	來自以下人士的貿易應收款項：		
– third parties	– 第三方	454,622	383,188
Less: loss allowance	減：虧損撥備	(478)	(5,763)
		454,144	377,425
Bills receivables	應收票據	22,286	8,789
Dividend receivable	應收股息	–	8,038
Prepayments for	預付款項：		
– raw materials, logistics and others	– 原材料、物流及其他	31,830	20,805
– advertising services	– 廣告服務	55,354	84,343
		87,184	105,148
Value added tax recoverable	可收回增值稅	169,966	82,289
Deposits and amounts due from the e-commerce platforms	應收電商平台保證金及款項	25,974	13,582
Deposits for bidding and purchase of land-use-rights	土地使用權投標及購買保證金	1,657	1,657
Other receivables	其他應收款項	725	931
Other deposits	其他保證金	10,418	11,858
		208,740	110,317
Trade and other receivables	貿易及其他應收款項	772,354	609,717

All of the trade and other receivables are expected to be recovered or recognised as expenses within one year.

所有貿易及其他應收款項預期於一年內收回或確認為開支。

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

17 Trade and other receivables (Continued)

Ageing analysis

As of the end of the reporting period, the ageing analysis of the Group's trade receivables (net of loss allowance), based on the invoice date, is as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within 3 months	3個月內	452,579	371,937
4 to 6 months	4至6個月	720	4,988
7 to 12 months	7至12個月	615	299
Over 1 year	1年以上	230	201
		454,144	377,425

Details on the Group's credit policy and credit risk arising from trade receivables are set out in Note 26(a).

17 貿易及其他應收款項(續)

賬齡分析

截至報告期末，本集團基於發票日期的貿易應收款項(扣除虧損撥備)賬齡分析如下：

有關本集團信貸政策以及貿易應收款項產生的信貸風險的詳情載於附註26(a)。

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財務報表附註

(Expressed in RMB unless otherwise indicated)
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18 Cash on hand and at bank and other cash flow information

(a) Cash on hand and at bank

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Cash on hand and at bank	手頭及銀行現金	429,361	712,972
Less: Time deposits	減：定期存款	—	(165,000)
Restricted deposits	受限制存款	—	(242)
Cash and cash equivalents in the consolidated statement of cash flows	綜合現金流量表的現金及現金等價物	429,361	547,730

As at 31 December 2025, cash and cash equivalents situated in Chinese Mainland amounted to RMB375.7 million (2024: RMB482.5 million).

The restricted deposits in 2024 represent bank deposits to secure the performance and retentions of construction contracts.

(b) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

18 手頭及銀行現金及其他現金流量資料

(a) 手頭及銀行現金

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Cash on hand and at bank	手頭及銀行現金	429,361	712,972
Less: Time deposits	減：定期存款	—	(165,000)
Restricted deposits	受限制存款	—	(242)
Cash and cash equivalents in the consolidated statement of cash flows	綜合現金流量表的現金及現金等價物	429,361	547,730

於2025年12月31日，位於中國大陸的現金及現金等價物為人民幣375.7百萬元（2024年：人民幣482.5百萬元）。

2024年受限制存款指用於保證施工合同履行和保留金的銀行存款。

(b) 融資活動產生的負債對賬

下表詳列本集團融資活動的負債變動，包括現金及非現金變動。產生自融資活動的負債為其現金流量已於或未來現金流量將於本集團綜合現金流量表分類為融資活動所得現金流量的負債。

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

18 Cash on hand and at bank and other cash flow information (Continued)

(b) Reconciliation of liabilities arising from financing activities (Continued)

18 手頭及銀行現金及其他現金流量資料(續)

(b) 融資活動產生的負債對賬(續)

		Bank loans 銀行貸款 RMB'000 人民幣千元 (Note 21) (附註21)	Lease liabilities 租賃負債 RMB'000 人民幣千元 (Note 22) (附註22)	Dividends payable 應付股息 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
At 1 January 2025	於2025年1月1日	645,475	57,242	–	702,717
Changes from financing cash flows:	融資現金流量變動：				
Dividends paid to shareholders	向股東派付股息	–	–	(175,177)	(175,177)
Proceeds from bank loans	銀行貸款所得款項	1,000,000	–	–	1,000,000
Repayment of bank loans	銀行貸款還款	(645,000)	–	–	(645,000)
Finance costs paid	已付財務成本	(9,463)	–	–	(9,463)
Capital element of lease rentals paid	已付租賃租金的本金部分	–	(29,922)	–	(29,922)
Interest element of lease rentals paid	已付租賃租金的利息部分	–	(1,378)	–	(1,378)
Total changes from financing cash flows	融資現金流量變動總額	345,537	(31,300)	(175,177)	139,060
Other changes:	其他變動：				
Increase in lease liabilities	租賃負債增加	–	19,847	–	19,847
Reductions in lease liabilities due to early termination	租賃負債因提前終止而減少	–	(4,943)	–	(4,943)
Dividends declared	已宣派股息	–	–	175,177	175,177
Finance costs	財務成本	9,670	1,378	–	11,048
Total other changes	其他變動總額	9,670	16,282	175,177	201,129
At 31 December 2025	於2025年12月31日	1,000,682	42,224	–	1,042,906

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

18 Cash on hand and at bank and other cash flow information (Continued)

(b) Reconciliation of liabilities arising from financing activities (Continued)

18 手頭及銀行現金及其他現金流量資料(續)

(b) 融資活動產生的負債對賬(續)

		Bank loans 銀行貸款 RMB'000 人民幣千元 (Note 21) (附註21)	Lease liabilities 租賃負債 RMB'000 人民幣千元 (Note 22) (附註22)	Dividends payable 應付股息 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
At 1 January 2024	於2024年1月1日	1,011,071	32,366	–	1,043,437
Changes from financing cash flows:	融資現金流量變動：				
Dividends paid to shareholders	向股東派付股息	–	–	(33,113)	(33,113)
Proceeds from bank loans	銀行貸款所得款項	845,000	–	–	845,000
Repayment of bank loans	銀行貸款還款	(1,210,000)	–	–	(1,210,000)
Finance costs paid	已付財務成本	(20,305)	–	–	(20,305)
Capital element of lease rentals paid	已付租賃租金的本金部分	–	(26,550)	–	(26,550)
Interest element of lease rentals paid	已付租賃租金的利息部分	–	(2,672)	–	(2,672)
Total changes from financing cash flows	融資現金流量變動總額	(385,305)	(29,222)	(33,113)	(447,640)
Other changes:	其他變動：				
Increase in lease liabilities	租賃負債增加	–	68,288	–	68,288
Reductions in lease liabilities due to early termination	租賃負債因提前終止而減少	–	(16,862)	–	(16,862)
Dividends declared	已宣派股息	–	–	33,113	33,113
Finance costs	財務成本	19,709	2,672	–	22,381
Total other changes	其他變動總額	19,709	54,098	33,113	106,920
At 31 December 2024	於2024年12月31日	645,475	57,242	–	702,717

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

18 Cash on hand and at bank and other cash flow information (Continued)

(c) Total cash outflow for leases

Amounts included in the consolidated statement of cash flows represent leases rental paid and comprise the following:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within operating cash flows	於經營現金流量內	(5,505)	(2,892)
Within investing cash flows	於投資現金流量內	(24,649)	(27,834)
Within financing cash flows	於融資現金流量內	(31,300)	(29,222)
		(61,454)	(59,948)

18 手頭及銀行現金及其他現金流量資料(續)

(c) 租賃的現金流出總額

計入綜合現金流量表的金額為已付租賃租金並包括以下項目：

19 Trade and other payables

19 貿易及其他應付款項

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Trade payables	貿易應付款項		
– Third parties	– 第三方	198,814	152,677
Payables for staff related costs	應付員工相關成本	54,946	53,724
Payables for construction and purchase of property, plant and equipment	應付物業、廠房及設備建設及購買款項	26,628	22,654
Others	其他	15,594	12,617
		97,168	88,995
Financial liabilities measured at amortised cost	按攤銷成本計量的金融負債	295,982	241,672
Refund liabilities	退款負債	6,819	2,213
Payables for miscellaneous taxes	應付雜項稅	8,660	9,332
		311,461	253,217

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

19 Trade and other payables (Continued)

As of the end of the reporting period, the ageing analysis of the Group's trade payables, based on the invoice date, is as follows:

19 貿易及其他應付款項(續)

截至報告期末，本集團按發票日期計的貿易應付款項的賬齡分析如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within one year	一年內	198,814	152,677

All of the trade and other payables are expected to be settled within one year or are repayable on demand.

預計所有貿易及其他應付款項將於一年內結算或須按要求償還。

20 Contract liabilities

All of the contract liabilities are expected to be recognised as revenue within one year.

20 合約負債

預計所有合約負債將於一年內確認為收益。

Movements in contract liabilities

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Contract liabilities due to third parties	應付第三方合約負債	34,549	40,635
Movements in contract liabilities			
		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Balance at 1 January	於1月1日的結餘	40,635	13,571
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year	合約負債因年內確認年初計入合約負債的收益而減少	(40,635)	(13,571)
Increase in contract liabilities as a result of receipts in advance	合約負債因預收款項而增加	34,549	40,635
Balance at 31 December	於12月31日的結餘	34,549	40,635

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

21 Bank loans

(a) The Group's bank loans comprised:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Bank loans:	銀行貸款：		
Secured by property, plant and equipment and land-use-rights of the Group (Note 21(c))	由本集團的物業、廠房及設備以及土地使用權作抵押(附註21(c))	400,267	445,307
Unsecured	無抵押	600,415	200,168
		1,000,682	645,475

(b) The Group's bank loans are repayable as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within 1 year or on demand	於一年內或按要求	1,000,682	645,475

(c) Certain of the Group's bank loans are secured by the following assets of the Group:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Property, plant and equipment	物業、廠房及設備	347,057	261,047
Land-use-rights	土地使用權	62,331	77,680
		409,388	338,727

21 銀行貸款

(a) 本集團的銀行貸款包括：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
銀行貸款：			
由本集團的物業、廠房及設備以及土地使用權作抵押(附註21(c))		400,267	445,307
無抵押		600,415	200,168
		1,000,682	645,475

(b) 本集團的銀行貸款按以下方式償還：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
於一年內或按要求		1,000,682	645,475

(c) 本集團的若干銀行貸款以本集團的以下資產作抵押：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
物業、廠房及設備		347,057	261,047
土地使用權		62,331	77,680
		409,388	338,727

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

21 Bank loans (Continued)

- (d) At 31 December 2025, the Group's banking facilities amounting to RMB1,650.0 million (31 December 2024: RMB1,250.0 million), were utilised to the extent of RMB1,000.0 million (31 December 2024: RMB645.0 million).
- (e) Certain of the Group's bank loans are subject to the fulfilment of covenants commonly found in lending arrangements with financial institutions. If the Group were to breach the covenants, the loans would become repayable on demand. The Group regularly monitors its compliance with these covenants. Further details of the Group's management of liquidity risk are set out in Note 26(b). At 31 December 2025 and 2024, none of the covenants relating to the bank loans had been breached.
- (f) At 31 December 2025 and 2024, certain bank loans were guaranteed by the subsidiaries within the Group.

22 Lease liabilities

The lease liabilities were repayable as follows as of the end of the reporting period:

21 銀行貸款(續)

- (d) 於2025年12月31日，本集團的銀行融資為人民幣1,650.0百萬元(2024年12月31日：人民幣1,250.0百萬元)，其中已動用人民幣1,000.0百萬元(2024年12月31日：人民幣645.0百萬元)。
- (e) 本集團若干銀行貸款須受與金融機構訂立的借貸安排常見的履行契諾所規限。倘本集團違反有關契諾，則有關貸款須按要要求償還。本集團定期監察其遵循該等契諾的情況。本集團管理流動資金風險的進一步詳情載於附註26(b)。於2025年及2024年12月31日，概無違反任何有關銀行貸款的契諾。
- (f) 於2025年12月31日及2024年12月31日，若干銀行貸款由本集團內若干附屬公司提供擔保。

22 租賃負債

截至報告期末的租賃負債須於以下期間償還：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within 1 year	1年內	21,871	26,488
After 1 year but within 2 years	1年後至2年內	18,150	17,350
After 2 years but within 5 years	2年後至5年內	1,360	11,044
After 5 years	5年後	843	2,360
		20,353	30,754
		42,224	57,242

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

23 Income tax in the consolidated statement of financial position

(a) Current taxation in the consolidated statement of financial position represents:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Net balance of income tax payable at 1 January	於1月1日應付所得稅的結餘淨額	14,488	6,070
Provision for the year (Note 7(a))	年內撥備(附註7(a))	17,502	19,997
Income tax paid	已付所得稅	(20,347)	(11,579)
Income tax payable at 31 December	於12月31日應付所得稅	11,643	14,488

(b) Deferred tax assets not recognised

In accordance with the accounting policy set out in Note 2(r), the Group has not recognised deferred tax assets in respect of cumulative unused tax losses and deductible temporary differences arising from certain subsidiaries of the Group of RMB228.7 million as of 31 December 2025 (as of 31 December 2024: RMB222.4 million), as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity.

24 Deferred income

Various local government authorities have provided government grants to the Group for the purchase of certain property, plant and equipment and land-use-rights. Movements of the balances are as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
At the beginning of the year	年初	47,991	46,362
Government grants received during the year	年內所收取的政府補助	18,682	7,354
Amortisation during the year	年內攤銷	(8,047)	(5,725)
At the end of the year	年末	58,626	47,991

23 於綜合財務狀況表的所得稅

(a) 於綜合財務狀況表的即期稅項指：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Net balance of income tax payable at 1 January	於1月1日應付所得稅的結餘淨額	14,488	6,070
Provision for the year (Note 7(a))	年內撥備(附註7(a))	17,502	19,997
Income tax paid	已付所得稅	(20,347)	(11,579)
Income tax payable at 31 December	於12月31日應付所得稅	11,643	14,488

(b) 尚未確認的遞延稅項資產

根據附註2(r)所載會計政策，截至2025年12月31日，本集團並未就本集團若干附屬公司產生的累計未動用稅項虧損及可抵扣暫時性差額人民幣228.7百萬元(截至2024年12月31日：人民幣222.4百萬元)確認遞延稅項資產，這是由於在相關稅務司法權區及實體內不太可能將可動用未來應課稅溢利用來抵銷虧損。

24 遞延收入

各地方政府機構向本集團提供政府補助以購買若干物業、廠房及設備及土地使用權。結餘變動如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
At the beginning of the year	年初	47,991	46,362
Government grants received during the year	年內所收取的政府補助	18,682	7,354
Amortisation during the year	年內攤銷	(8,047)	(5,725)
At the end of the year	年末	58,626	47,991

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

25 Capital, reserves and dividends

(a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity are set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity are set out below:

		Share capital 股本 RMB'000 人民幣千元 (Note 25(b)) (附註25(b))	Capital reserve 資本儲備 RMB'000 人民幣千元 (Note 25(d)) (附註25(d))	Other reserve 其他儲備 RMB'000 人民幣千元 (Note 25(e)) (附註25(e))	Statutory reserve 法定儲備 RMB'000 人民幣千元 (Note 25(f)) (附註25(f))	Retained profits 保留溢利 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
At 1 January 2024	於2024年1月1日	106,815	1,398,597	2,281,165	4,142	37,273	3,827,992
Changes in equity for 2024:	2024年權益變動：						
Profit and total comprehensive income for the year	年內溢利及全面收入總額	-	-	-	-	190,792	190,792
Dividends to shareholders (Note 25(c))	向股東派付股息(附註25(c))	-	-	-	-	(33,113)	(33,113)
Appropriation to reserve	分配至儲備	-	-	-	19,079	(19,079)	-
At 31 December 2024 and 1 January 2025	於2024年12月31日及 2025年1月1日	106,815	1,398,597	2,281,165	23,221	175,873	3,985,671
Changes in equity for 2025:	2025年權益變動：						
Profit and total comprehensive income for the year	年內溢利及全面收入總額	-	-	-	-	371,159	371,159
Dividends to shareholders (Note 25(c))	向股東派付股息(附註25(c))	-	-	-	-	(175,177)	(175,177)
Appropriation to reserve	分配至儲備	-	-	-	30,187	(30,187)	-
At 31 December 2025	於2025年12月31日	106,815	1,398,597	2,281,165	53,408	341,668	4,181,653

(b) Share capital

Authorised and issued share capital

Issued and fully paid	已發行及繳足	Number of ordinary shares 普通股數目 '000 千股	Share capital 股本 RMB'000 人民幣千元
At 1 January 2024, 31 December 2024 and 31 December 2025	於2024年1月1日，2024年12月31日及 2025年12月31日	1,068,153	106,815

25 資本、儲備及股息

(a) 權益組成部分的變動

本集團的綜合權益的各部分的期初及期末結餘對賬載列於綜合權益變動表。本公司權益個別組成部分的變動詳情載列如下：

(b) 股本

法定及已發行股本

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

25 Capital, reserves and dividends (Continued)

(c) Dividends

(i) Dividends payable to equity shareholders of the Company attributable to the year

Final dividend proposed after the end of the reporting period of RMB0.320 per ordinary share in issue as at the date of the consolidated financial statements (2024: RMB0.164 per ordinary share)

報告期末後擬派發之末期股息，按綜合財務報表日期每股已發行普通股人民幣0.320元(2024年：每股普通股人民幣0.164元)

2025	2024
2025年	2024年
RMB'000	RMB'000
人民幣千元	人民幣千元

338,472	175,177
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The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

於報告期末後擬派發之末期股息於報告期末尚未確認為一項負債。

(ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

Final dividend in respect of the previous financial year, approved and paid during the year, of RMB0.164 per ordinary share (2024: RMB0.031 per ordinary share)

年內獲批並派付的上一財政年度之末期股息每股普通股人民幣0.164元(2024年：每股普通股人民幣0.031元)

2025	2024
2025年	2024年
RMB'000	RMB'000
人民幣千元	人民幣千元

175,177	33,113
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(d) Capital reserve

The capital reserve comprises: (i) the differences between the net considerations received and the nominal amount of paid-in capital/share capital issued by the Company; (ii) the difference between the grant date fair value and the exercise price of share awards which have been granted to and exercised by certain managements of the Group; and (iii) the differences between the net assets received and the total amount of the par value of shares issued in relation to the conversion into a joint stock company.

25 資本、儲備及股息(續)

(c) 股息

(i) 歸屬於本年度的應付本公司權益股東股息

2025	2024
2025年	2024年
RMB'000	RMB'000
人民幣千元	人民幣千元

338,472	175,177
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於報告期末後擬派發之末期股息於報告期末尚未確認為一項負債。

(ii) 年內獲批並派付的歸屬於上一財政年度的應付本公司權益股東股息

2025	2024
2025年	2024年
RMB'000	RMB'000
人民幣千元	人民幣千元

175,177	33,113
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(d) 資本儲備

資本儲備包括：(i)本公司發行實繳資本／股本的已收代價淨額與名義金額的差額；(ii)本集團部分管理層獲授並行權的股票獎勵的授予日公允價值與行權價格的差額；及(iii)改制為股份制公司所涉的所得資產淨值與已發行股份面值總額的差額。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

25 Capital, reserves and dividends (Continued)

(e) Other reserve

The other reserve includes reserve arising from the Group's reorganisation, amounts in relation to the initial recognition, modification and expiration of the redemption liabilities, transactions with the Company's shareholders and deemed distribution.

(f) Statutory reserve

In accordance with relevant PRC laws and regulations and the articles of association of subsidiaries of the Group established in the PRC, these subsidiaries were required to set up certain statutory reserves, which were non-distributable, to transfer 10% of their net profit to their respective statutory reserves until the respective reserves reach 50% of the respective registered capital. The statutory reserves can only be utilised for predetermined means upon approval by the shareholders' meeting.

(g) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

25 資本、儲備及股息(續)

(e) 其他儲備

其他儲備包括本集團重組產生的儲備、與贖回負債的初始確認、修改和到期相關的金額、與本公司股東的交易以及視作分配。

(f) 法定儲備

根據相關中國法律及法規以及本集團於中國成立的附屬公司的組織章程細則，該等附屬公司須設立若干不可分派的法定儲備，計提其淨利潤的10%至各自的法定儲備，直至各儲備達至各註冊資本的50%。法定儲備僅可於股東大會批准後用作預定用途。

(g) 資本管理

本集團於管理資本時的主要目的是透過為產品及服務釐定與風險水平相符的價格及確保能以合理成本取得融資，保障本集團有能力持續經營，從而為股東持續帶來回報，並惠及其他持份者。

本集團積極定期檢討及管理其資本架構，以維持較高借款水平可能帶來較高股東回報與取得良好資金狀況所帶來的裨益及保障之間的平衡，並就經濟環境的轉變對資本架構作出調整。

本公司或其任何附屬公司均不受外部施加的資本要求限制。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments

Exposure to credit, liquidity and interest rate risks arises in the normal course of the Group's business. The Group is not exposed to significant currency risk.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

(a) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade receivables. The Group's exposure to credit risk arising from cash and cash equivalents and bills receivables is limited because the counterparties are banks and financial institutions with high credit standing, for which the Group considers to have low credit risk. Deposits and amounts due from the e-commerce platforms, deposits for bidding and purchase of land-use-rights, other receivables and deposits have been classified as other receivables. For the purposes of internal credit risk management, the Group has applied the general approach in IFRS 9 to measure the loss allowance at 12-month ECLs as there is no significant increase in credit risk since initial recognition. The Group determines the expected credit losses for these assets by assessment of probability of default, loss given default and exposure at default. As at end of each reporting period, in view of the nature of these balances and historical settlement record, the Group considers that the provision of ECL allowance for these assets was not significant.

The Group does not provide any guarantees which would expose the Group to credit risk.

26 財務風險管理及金融工具公允價值

本集團在日常業務過程中面臨信貸、流動資金及利率風險。本集團毋須承擔任何重大貨幣風險。

本集團面臨的該等風險及本集團用於管理該等風險的財務風險管理政策及慣例載述如下。

(a) 信貸風險

信貸風險指對手方不履行合同責任而導致本集團承受財務虧損的風險。本集團的信貸風險主要來自貿易應收款項。本集團承受來自現金及現金等價物以及應收票據的信貸風險有限，原因是對手方為信譽良好的銀行及金融機構，就此而言，本集團認為信貸風險較低。應收電商平台保證金及款項、土地使用權投標及購買保證金、其他應收款項及保證金已被分類為其他應收款項。就內部信貸風險管理而言，由於自初始確認後信貸風險並無顯著增加，本集團已採用國際財務報告準則第9號中的一般方法按12個月預期信貸虧損計量虧損撥備。本集團通過評估違約概率、違約損失率及違約風險來釐定該等資產的預期信貸虧損。截至各報告期末，鑒於該等結餘的性質及過往結算記錄，本集團認為就該等資產計提的預期信貸虧損撥備並不重大。

本集團並無提供會令本集團承受信貸風險的任何擔保。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(a) Credit risk (Continued)

Trade receivables

The Group has established a credit risk management policy under which individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within 14 to 60 days from the date of billing. Normally, the Group does not obtain collateral from customers.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At 31 December 2025, 28% (31 December 2024: 35%) of the total trade receivables, were due from the Group's largest debtor, and 59% (31 December 2024: 66%) of the total trade receivables, were due from the Group's five largest debtors. The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

26 財務風險管理及金融工具公允價值(續)

(a) 信貸風險(續)

貿易應收款項

本集團已制定信貸風險管理政策，據此，信貸要求超過特定金額的所有客戶須進行個別信貸評估。此等評估側重關注客戶過往到期付款記錄及當前支付能力，並考慮客戶的特定資料及與客戶業務所處經濟環境有關的資料。貿易應收款項自發票日期起計14日至60日內到期。本集團通常不會從客戶處獲得抵押品。

本集團面臨的信貸風險主要受每名客戶的個別特徵所影響，而非受客戶經營所處行業或所在國家的影響，因此，重大信貸風險集中主要於本集團面臨重大個人客戶風險時產生。於2025年12月31日，貿易應收款項總額中有28%（2024年12月31日：35%）來自本集團最大債務人，及59%（2024年12月31日：66%）來自本集團五大債務人。本集團按等同於全期預期信貸虧損的金額計量貿易應收款項的虧損撥備（使用撥備矩陣計算）。由於本集團的歷史信貸虧損經驗並無表明不同客戶群的虧損模式存在顯著差異，故本集團不同客戶群基於逾期狀況的虧損撥備未作進一步區分。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(a) Credit risk (Continued)

Trade receivables (Continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables:

		2025 2025年		
		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 RMB'000 人民幣千元	Loss allowance 虧損撥備 RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.03%	447,382	116
Within 3 months past due	逾期3個月內	0.21%	5,325	11
4 to 6 months past due	逾期4至6個月	2.83%	741	21
7 to 12 months past due	逾期7至12個月	15.66%	728	114
1 to 2 years past due	逾期1至2年	48.43%	446	216
			454,622	478
		2024 2024年		
		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 RMB'000 人民幣千元	Loss allowance 虧損撥備 RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.02%	50,851	12
Within 3 months past due	逾期3個月內	0.08%	322,778	265
4 to 6 months past due	逾期4至6個月	1.11%	3,697	41
7 to 12 months past due	逾期7至12個月	6.09%	230	14
1 to 2 years past due	逾期1至2年	96.43%	5,632	5,431
			383,188	5,763

26 財務風險管理及金融工具公允價值(續)

(a) 信貸風險(續)

貿易應收款項(續)

下表提供有關本集團面臨貿易應收款項的信貸風險及預期信貸虧損的資料：

		2025 2025年		
		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 RMB'000 人民幣千元	Loss allowance 虧損撥備 RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.03%	447,382	116
Within 3 months past due	逾期3個月內	0.21%	5,325	11
4 to 6 months past due	逾期4至6個月	2.83%	741	21
7 to 12 months past due	逾期7至12個月	15.66%	728	114
1 to 2 years past due	逾期1至2年	48.43%	446	216
			454,622	478
		2024 2024年		
		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 RMB'000 人民幣千元	Loss allowance 虧損撥備 RMB'000 人民幣千元
Current (not past due)	即期(未逾期)	0.02%	50,851	12
Within 3 months past due	逾期3個月內	0.08%	322,778	265
4 to 6 months past due	逾期4至6個月	1.11%	3,697	41
7 to 12 months past due	逾期7至12個月	6.09%	230	14
1 to 2 years past due	逾期1至2年	96.43%	5,632	5,431
			383,188	5,763

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(a) Credit risk (Continued)

Trade receivables (Continued)

Expected loss rates are based on actual loss experience over the past recent years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

Movements in the loss allowance account in respect of trade receivables during the year is as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Balance at 1 January	於1月1日的結餘	5,763	2,882
(Reversal of impairment losses)/impairment losses on trade and other receivables	貿易及其他應收款項(減值虧損撥回)/減值虧損	(5,285)	4,590
Write-off of impairment losses	撇銷減值虧損	-	(1,709)
Balance at 31 December	於12月31日的結餘	478	5,763

(b) Liquidity risk

The treasury function is centrally managed by the Group, which includes the short-term investment of cash surpluses and the raising of funds to cover expected cash demands. The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions and investors to meet its liquidity requirements in the short and longer term.

26 財務風險管理及金融工具公允價值(續)

(a) 信貸風險(續)

貿易應收款項(續)

預期虧損率以過往近期年度的實際虧損經驗為基礎。該等比率經調整以反映已收集歷史數據的期間的經濟狀況、目前狀況與本集團對應收款項預期年期的經濟狀況看法之間的差異。

年內的貿易應收款項虧損撥備賬目變動如下：

(b) 流動資金風險

本集團集中管理庫務職能，包括現金盈餘的短期投資及籌集資金以滿足預期現金需求。本集團的政策是定期監控其流動資金需求及其借貸契諾的遵守情況，確保維持充足的現金儲備及來自大型金融機構及投資者足夠的承諾資金額度，從而滿足其短期及長期流動資金需要。

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財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(b) Liquidity risk (Continued)

The following tables show the remaining contractual maturities at the end of each reporting period of the Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

		2025 2025年					
		Contractual undiscounted cash outflow 合同未貼現現金流出					
		Within 1 year or on demand 1年內或 按要求 RMB'000 人民幣千元	1 year to 2 years 1年至2年 RMB'000 人民幣千元	2 years to 5 years 2年至5年 RMB'000 人民幣千元	After 5 years 5年以上 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元	Carrying amount 賬面值 RMB'000 人民幣千元
Bank loans	銀行貸款	1,014,501	-	-	-	1,014,501	1,000,682
Trade and other payables measured at amortised cost	按攤銷成本計量的貿易及 其他應付款項	295,982	-	-	-	295,982	295,982
Lease liabilities	租賃負債	22,658	19,139	1,538	1,046	44,381	42,224
		1,333,141	19,139	1,538	1,046	1,354,864	1,338,888

		2024 2024年					
		Contractual undiscounted cash outflow 合同未貼現現金流出					
		Within 1 year or on demand 1年內或 按要求 RMB'000 人民幣千元	1 year to 2 years 1年至2年 RMB'000 人民幣千元	2 years to 5 years 2年至5年 RMB'000 人民幣千元	After 5 years 5年以上 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元	Carrying amount 賬面值 RMB'000 人民幣千元
Bank loans	銀行貸款	656,938	-	-	-	656,938	645,475
Trade and other payables measured at amortised cost	按攤銷成本計量的貿易及 其他應付款項	241,672	-	-	-	241,672	241,672
Lease liabilities	租賃負債	27,390	18,140	12,064	2,978	60,572	57,242
		926,000	18,140	12,064	2,978	959,182	944,389

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財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(c) Interest rate risk

(i) Interest rate profile

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises primarily from interest-bearing borrowings issued at variable rates and at fixed rates, which expose the Group to cash flow interest rate risk and fair value interest rate risk, respectively.

The following table details the interest rate profile of the Group's borrowings at the end of each reporting period.

26 財務風險管理及金融工具公允價值(續)

(c) 利率風險

(i) 利率概況

利率風險是金融工具的公允價值或未來現金流量因市場利率變動而波動的風險。本集團的利率風險主要來自按浮動利率及固定利率發放的計息借款，有關借款令本集團分別面臨現金流量利率風險及公允價值利率風險。

下表詳列本集團借款於各報告期末的利率概況。

		2025		2024	
		2025年		2024年	
		Effective		Effective	
		interest rate	RMB'000	interest rate	RMB'000
		實際利率	人民幣千元	實際利率	人民幣千元
		%		%	
Fixed rate borrowings:	固定利率借款：				
- Bank loans	- 銀行貸款	2.08%	150,095	2.30% ~ 2.75%	400,475
- Lease liabilities	- 租賃負債	3.60% ~ 4.75%	42,224	3.60% ~ 4.75%	57,242
			192,319		457,717
Variable rate borrowings:	浮動利率借款：				
- Bank loans	- 銀行貸款	2.08% ~ 2.35%	850,587	2.50% ~ 2.75%	245,000
Total borrowings	借款總額		1,042,906		702,717
Fixed rate borrowings as a percentage of total borrowings	固定利率借款佔借款總額百分比		18%		65%

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(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(c) Interest rate risk (Continued)

(ii) Sensitivity analysis

At 31 December 2025, it is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit after tax and increased/decreased accumulated losses by approximately RMB8,506,000 (2024: decreased/increased the Group's profit after tax and increased/decreased accumulated losses by approximately RMB2,450,000).

The sensitivity analysis above indicates the instantaneous change in the Group's profit after tax and accumulated losses that would arise assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to re-measure those financial instruments held by the Group which expose the Group to fair value interest rate risk at the end of the reporting period. In respect of the exposure to cash flow interest rate risk arising from floating rate non-derivative instruments held by the Group at the end of the reporting period, the impact on the Group's profit after tax and accumulated losses is estimated as an annualised impact on interest expense or income of such a change in interest rates.

26 財務風險管理及金融工具公允價值(續)

(c) 利率風險(續)

(ii) 敏感度分析

於2025年12月31日，估計利率整體上升／下降100個基點，而所有其他變量維持不變，本集團除稅後溢利下降／上升及累計虧損上升／下降約人民幣8,506,000元(2024年：本集團除稅後溢利將下降／上升及累計虧損將上升／下降約人民幣2,450,000元)。

上述敏感度分析顯示，假設利率變動已於報告期末發生並已應用至重新計量該等本集團於報告期末持有的，且令其面臨公允價值利率風險的金融工具，本集團除稅後溢利及累計虧損的即時變動。就本集團於報告期末持有的浮動利率非衍生工具產生的現金流量利率風險而言，對本集團除稅後溢利及累計虧損的影響估計為對利率變動產生的利息開支或收入的年化影響。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(d) Currency risk

The Group is exposed to currency risk primarily from cash balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk are primarily USD and HK\$. The Group manages this risk as follows:

(i) Exposure to currency risk

The following table details the Group's exposure at the end of the reporting period to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate. For presentation purposes, the amounts of the exposure are shown in RMB, translated using the spot rates at the year end date.

Gross exposure arising from recognised assets and liabilities:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Cash and cash equivalents	現金及現金等價物		
USD	美元	50,910	60,038
HK\$	港元	2,768	5,219
		53,678	65,257

26 財務風險管理及金融工具公允價值(續)

(d) 貨幣風險

本集團面臨的貨幣風險主要來自以外幣計價的現金結餘，即與交易有關的業務的功能貨幣以外的貨幣。引起該種風險的貨幣主要是美元和港元。本集團對這一風險的管理如下：

(i) 承受的貨幣風險

下表詳列本集團在報告期末對以與其相關實體的功能貨幣以外的貨幣計價的已確認資產或負債所產生的貨幣風險的風險敞口。出於列報的目的，風險敞口的金額以人民幣顯示，使用結算日的即期匯率進行換算。

因已確認資產及負債承受風險總額：

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(d) Currency risk (Continued)

(ii) Sensitivity analysis

The following table indicates the instantaneous change in the Group's results after tax and accumulated losses that would arise if foreign exchange rates to which the Group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant.

		2025		2024	
		2025年		2024年	
		Increase/(decrease)	Effect on	Increase/(decrease)	Effect on
		in foreign	profit after tax and	in foreign	profit after tax and
		exchange rates	accumulated losses	exchange rates	accumulated losses
		外匯匯率上升／	對除稅後溢利及	外匯匯率上升／	對除稅後溢利及
		(下降)	累計虧損之影響	(下降)	累計虧損之影響
		RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元
USD	美元	10%	5,091	10%	6,004
		(10%)	(5,091)	(10%)	(6,004)
HK\$	港元	10%	277	10%	522
		(10%)	(277)	(10%)	(522)

Results of the analysis as presented in the above table represent an aggregation of the instantaneous effects on each of the Group entities' results after tax and accumulated losses measured in the respective functional currencies, translated into RMB at the exchange rates ruling at the end of the reporting period for presentation purposes.

(ii) 敏感度分析

下表顯示，假設有重大風險敞口的外匯匯率已於報告期末變動，且假設所有其他風險變量保持不變，本集團除稅後業績及累計虧損的即時變動。

上表呈列的分析結果匯總了本集團各實體除稅後業績的即時影響和以各自功能貨幣計量的累計虧損，並按報告期末的匯率換算成人民幣進行列報。

26 財務風險管理及金融工具公允價值(續)

(d) 貨幣風險(續)

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(e) Fair value measurement

(i) *Financial assets and liabilities measured at fair value*

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in IFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

26 財務風險管理及金融工具公允價值(續)

(e) 公允價值計量

(i) *以公允價值計量的金融資產及負債* 公允價值層級

下表列示本集團於報告期末按經常性基準計量的金融工具的公允價值，並歸類至國際財務報告準則第13號公允價值計量所界定的三個公允價值層級。公允價值計量的分類層級參考估值技術中使用的輸入數據的可觀察性和重要性確定如下：

- 第1級估值：僅使用第1級輸入數據計量的公允價值，即可識別資產或負債於計量日期於活躍市場上的未經調整報價。
- 第2級估值：使用第2級輸入數據(即未能符合第1級的可觀察輸入數據)且並非使用重大不可觀察輸入數據計量的公允價值。不可觀察輸入數據為不可獲得市場數據的輸入數據。
- 第3級估值：使用重大不可觀察輸入數據計量的公允價值。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(e) Fair value measurement (Continued)

(i) Financial assets and liabilities measured at fair value (Continued)

Fair value hierarchy (Continued)

		Fair value at 31 December 2025 於2025年 12月31日的 公允價值 RMB'000 人民幣千元	Level 1 第1級 RMB'000 人民幣千元	Level 2 第2級 RMB'000 人民幣千元	Level 3 第3級 RMB'000 人民幣千元
Financial assets:	金融資產：				
- Listed equity investments	- 上市股權投資	480,102	480,102	-	-
- Investment in public mutual fund	- 投資於公募基金	8,968	-	-	8,968
		489,070	480,102	-	8,968

26 財務風險管理及金融工具公允價值(續)

(e) 公允價值計量(續)

(i) 以公允價值計量的金融資產及負債(續)

公允價值層級(續)

Fair value measurements as at
31 December 2025 categorised into
於2025年12月31日歸類至以下層級的
公允價值計量

		Fair value at 31 December 2024 於2024年 12月31日的 公允價值 RMB'000 人民幣千元	Level 1 第1級 RMB'000 人民幣千元	Level 2 第2級 RMB'000 人民幣千元	Level 3 第3級 RMB'000 人民幣千元
Financial assets:	金融資產：				
- Listed equity investments	- 上市股權投資	615,055	615,055	-	-

During the years ended 31 December 2024 and 2025, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3. The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

於截至2024及2025年12月31日止年度，第1級與第2級之間並無轉移，亦無轉入或轉出第3級。本集團的政策是於報告期末在公允價值層級發生轉移時予以確認。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

26 Financial risk management and fair values of financial instruments (Continued)

(e) Fair value measurement (Continued)

(i) Financial assets and liabilities measured at fair value (Continued)

Below is a summary of significant unobservable inputs to the valuation of these financial assets at 31 December 2025.

	Valuation techniques 估值技術	Significant unobservable inputs 重大不可觀察輸入數據
Wealth management products issued by public mutual funds 公募基金發行的理財產品	Discounted cash flow method 貼現現金流量法	Expected return rate 預期回報率

The investments in wealth management products are in a term within one year. The increase of estimated weighted average expected return rates will lead to the higher fair value of the financial products. If the estimated weighted average return rates had increased/decreased by 0.5% with all other variables held constant, the Group's profit before income tax for the year ended 31 December 2025 would have been increased/decreased by RMB45,000 (for the year ended 31 December 2024: RMBNil).

26 財務風險管理及金融工具公允價值(續)

(e) 公允價值計量(續)

(i) 以公允價值計量的金融資產及負債(續)

以下為2025年12月31日該等金融資產估值的重大不可觀察輸入數據的概要。

理財產品投資年期為一年以內。估計加權平均預期回報率上升將致使金融產品的公允價值上升。倘估計加權預期平均回報率增加/減少0.5%，而所有其他變量維持不變，則本集團截至2025年12月31日止年度的除所得稅前溢利將增加/減少人民幣45,000元(截至2024年12月31日止年度：人民幣零元)。

At 31 December
2025
於2025年
12月31日
RMB'000
人民幣千元

Wealth management products issued by public mutual funds: At 1 January	公募基金發行的理財產品： 於1月1日	-
Additions in investments	增加投資	8,950
Net realised and unrealised gains recognised in profit or loss during the year	年內於損益確認的已變現及未變現收益淨額	18
At 31 December	於12月31日	8,968

(ii) Fair value of financial assets and liabilities carried at other than fair value

The carrying amounts of the Group's financial instruments carried at cost or amortised cost were not materially different from their fair values as at 31 December 2025 and 2024.

(ii) 並非按公允價值列賬的金融資產及負債的公允價值

於2025年及2024年12月31日，本集團按成本或攤銷成本列賬的金融工具的賬面值與其公允價值並無重大差異。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

27 Commitments

(a) Capital commitments

At 31 December 2025, the outstanding capital commitments of the Group not provided for in the consolidated financial statements were as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Commitments in respect of buildings, machinery and equipment	就樓宇、機器及設備的承擔		
– Contracted for	— 已訂約	87,293	64,375

As at 31 December 2025, the Group has not committed to enter into any lease contract that is not yet commenced.

28 Material related party transactions

(a) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to the Company's Directors and supervisors as disclosed in Note 8 and certain of the highest paid employees as disclosed in Note 9, is as follows:

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Salaries, allowances and benefits in kind	薪金、津貼及實物福利	16,532	8,387
Discretionary bonuses	酌情花紅	4,235	3,266
Contributions to defined contribution retirement schemes	界定供款退休計劃的供款	512	466
		21,279	12,119

Total remuneration is included in "staff costs" (see Note 6(b)).

27 承擔

(a) 資本承擔

於2025年12月31日，於綜合財務報表中並未撥備之本集團未償還資本承擔如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Commitments in respect of buildings, machinery and equipment	就樓宇、機器及設備的承擔		
– Contracted for	— 已訂約	87,293	64,375

於2025年12月31日，本集團並未承諾訂立任何尚未開始的租賃合約。

28 重大關聯方交易

(a) 主要管理人員薪酬

本集團主要管理人員的薪酬(包括附註8所披露向本公司董事及監事支付以及附註9所披露向若干最高薪僱員支付的金額)如下：

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Salaries, allowances and benefits in kind	薪金、津貼及實物福利	16,532	8,387
Discretionary bonuses	酌情花紅	4,235	3,266
Contributions to defined contribution retirement schemes	界定供款退休計劃的供款	512	466
		21,279	12,119

薪酬總額計入「員工成本」(見附註6(b))。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

28 Material related party transactions (Continued)

(b) Transactions with related parties

28 重大關聯方交易(續)

(b) 與關聯方的交易

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Receiving of goods and services	獲得貨品及服務		
An entity controlled by a close family member of a shareholder of the Company	本公司股東的近親所控制的一間實體	1,201	665
An entity controlled by Directors of the Company	本公司董事控制的一間實體	1,639	463
		2,840	1,128
Sales of goods	銷售貨品		
Shareholders and supervisors of the Company	本公司股東及監事	9	9
Entities controlled by Directors of the Company	本公司董事控制的實體	36	43
		45	52

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

28 Material related party transactions (Continued)

(c) Balances with related parties as at the end of each reporting period

	2025	2024
	2025年	2024年
	RMB'000	RMB'000
	人民幣千元	人民幣千元
Trade in nature:		
Trade and other receivables		
Prepayments to an entity controlled by a close family member of a Shareholder of the Company	-	92

(d) **Applicability of the Listing Rules relating to connected transactions**

The related party transactions in respect of receiving of services and sales of goods above constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. However those transactions are exempt from the disclosure requirements in Chapter 14A of the Listing Rules as they are below the de minimis threshold under Rule 14A.76(1).

28 重大關聯方交易(續)

(c) 於各報告期末與關聯方的結餘

	2025	2024
	2025年	2024年
	RMB'000	RMB'000
	人民幣千元	人民幣千元
Trade in nature:		
Trade and other receivables		
Prepayments to an entity controlled by a close family member of a Shareholder of the Company	-	92

(d) **上市規則有關關連交易的適用性**

上述有關獲得服務及銷售貨品的關聯方交易構成上市規則第14A章所界定的關連交易或持續關連交易。然而，該等交易獲豁免遵守上市規則第14A章之披露規定，乃由於其低於第14A.76(1)條項下之最低豁免水平。

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

29 Company-level statement of financial position

29 公司層面財務狀況表

		2025	2024
		2025年	2024年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	26,122	6,195
Investment property	投資物業	133,105	140,401
Right-of-use assets	使用權資產	30,856	31,842
Interests in subsidiaries	於附屬公司的權益	1,784,350	1,764,349
Financial asset at FVPL	以公允價值計量且其變動計入損益的 金融資產	9,697	29,119
		1,984,130	1,971,906
Current assets	流動資產		
Other receivables	其他應收款項	2,036,641	1,680,163
Cash and cash equivalents	現金及現金等價物	174,045	345,193
		2,210,686	2,025,356
Current liabilities	流動負債		
Trade and other payables	貿易及其他應付款項	4,303	6,863
Lease liabilities	租賃負債	–	308
		4,303	7,171
Net current assets	流動資產淨值	2,206,383	2,018,185
Total assets less current liabilities	總資產減流動負債	4,190,513	3,990,091
Non-current liability	非流動負債		
Deferred income	遞延收入	8,860	4,420
NET ASSETS	資產淨值	4,181,653	3,985,671
CAPITAL AND RESERVES	資本及儲備		
Share capital	股本	106,815	106,815
Reserves	儲備	4,074,838	3,878,856
TOTAL EQUITY	總權益	4,181,653	3,985,671

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

30 Non-adjusting events after the Reporting Period

In January and February 2026, the Company repurchased a total of 10,428,000 H shares on the Stock Exchange.

31 Immediate and ultimate controlling party

At 31 December 2025, the Directors consider the immediate and ultimate controlling party of the Group to be Mr. Wang Bing.

32 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 December 2025

Up to the date of issue of these financial statements, the IASB has issued a number of new or amended standards, which are not yet effective for the year ended 31 December 2025 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

30 報告期後非調整事項

於2026年1月及2月，本公司在聯交所合共回購了10,428,000股H股。

31 直接及最終控股方

於2025年12月31日，董事認為本集團的直接及最終控股方為王兵先生。

32 已頒佈但於截至2025年12月31日止年度尚未生效的修訂、新準則及詮釋的潛在影響

直至該等財務報表刊發日期，國際會計準則理事會已頒佈若干新訂或經修訂準則，該等準則於截至2025年12月31日止年度尚未生效，且尚未於該等財務報表中獲採納。該等變動中可能與本集團相關者包括以下各項。

Effective for accounting periods beginning on or after
於以下日期或以後開始的會計期間生效

Amendments to IFRS 9 and IFRS 7, <i>Contracts Referencing Nature-dependent Electricity</i> 國際財務報告準則第9號及國際財務報告準則第7號(修訂本)， 涉及依賴自然能源生產電力的合同	1 January 2026 2026年1月1日
Amendments to IFRS 9, Financial instruments and IFRS 7, <i>Financial instruments: disclosures – Amendments to the classification and measurement of financial instruments</i> 國際財務報告準則第9號(修訂本)，金融工具及國際財務報告準則第7號(修訂本)， 金融工具：披露—金融工具分類及計量的修訂	1 January 2026 2026年1月1日
Annual improvements to IFRS Accounting Standards– Volume 11 國際財務報告會計準則年度改進—第11卷	1 January 2026 2026年1月1日
IFRS 18, <i>Presentation and disclosure in financial statements</i> 國際財務報告準則第18號，財務報表的呈列及披露	1 January 2027 2027年1月1日
IFRS 19, <i>Subsidiaries without public accountability: disclosures</i> 國際財務報告準則第19號，非公共受託責任子公司：披露	1 January 2027 2027年1月1日
Amendments to IAS 21, <i>Translation to a hyperinflationary presentation currency</i> 國際會計準則第21號(修訂本)，換算為惡性通貨膨脹呈列貨幣	1 January 2027 2027年1月1日
Amendments to IFRS 10 and IAS 28, <i>Sale or contribution of assets between an investor and its associate or joint venture</i> 國際財務報告準則第10號及國際會計準則第28號(修訂本)，投資者與其聯營或合營企業之間資產出售或投入	To be determined 待確定

Notes to the Financial Statements

財務報表附註

(Expressed in RMB unless otherwise indicated)
(除特別註明外，金額單位為人民幣元)

32 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 December 2025 (Continued)

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements except for the following:

IFRS 18, Presentation and disclosure in financial statements

IFRS 18 will replace IAS 1 *Presentation of financial statements* and aims to improve the transparency and comparability of information about an entity's financial statements. IFRS 18 is effective for annual reporting periods beginning on or after 1 January 2027 and is to be applied retrospectively.

Among other changes, under IFRS 18, entities are required to classify all income and expenses into five categories in the statement of profit or loss and other comprehensive income, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to provide specific disclosures about management-defined performance measures in a single note in the financial statements.

The Group does not plan to early adopt IFRS 18 and is still in the process of assessing the impact of the adoption.

32 已頒佈但於截至2025年12月31日止年度尚未生效的修訂、新準則及詮釋的潛在影響(續)

本集團正評估該等發展於首次應用期間預計產生之影響。現階段本集團認為該等發展不大可能對綜合財務報表構成重大影響，惟下列除外：

國際財務報告準則第18號，財務報表的呈列及披露

國際財務報告準則第18號將取代國際會計準則第1號財務報表的呈列，旨在提高實體財務報表相關信息的透明度及可比性。國際財務報告準則第18號於2027年1月1日或之後開始的年度報告期間生效並將追溯應用。

除其他變動外，根據國際財務報告準則第18號，實體須於損益及其他全面收入表中將所有收入及開支分類為五個類別，即經營、投資、融資、已終止經營業務及所得稅類別。實體亦須在財務報表的單一附註中提供有關管理層定義的績效衡量標準的具體披露。

本集團不計劃提早採用國際財務報告準則第18號，目前仍在評估採用該準則將帶來的影響。

Definitions

釋義

“Articles of Association”		the Articles of Association of Shiyue Daotian Group Co., Ltd. (as amended, supplemented or otherwise modified from time to time)
「公司章程」	指	《十月稻田集團股份有限公司章程》(經不時修訂、補充或以其他方式修改)
“associate(s)”		has the meaning ascribed to it under the Listing Rules
「聯繫人」	指	具有上市規則賦予該詞的涵義
“Audit Committee”		the audit committee of the Board
「審核委員會」	指	董事會下轄審核委員會
“Board” or “Board of Directors”		the board of Directors of the Company
「董事會」	指	本公司董事會
“Company”		Shiyue Daotian Group Co., Ltd., a joint stock company incorporated in the PRC with limited liability, the H Shares of which are listed on the Stock Exchange with stock code of 9676
「本公司」	指	十月稻田集團股份有限公司，一家於中國註冊成立的股份有限公司，其H股於聯交所上市(股份代號為9676)
“connected transaction(s)”		has the meaning ascribed to it under the Listing Rules
「關連交易」	指	具有上市規則賦予該詞的涵義
“Controlling Shareholder(s)” or “Controlling Shareholders Group”		has the meaning ascribed to it under the Listing Rules and unless the context otherwise requires, refers to Mr. Wang, Ms. Zhao, Shiyue Daotian Enterprise Management, Shiyue Jinfeng, Shiyue Zhongxin and Shenyang Hongsheng
「控股股東」或「控股股東集團」	指	具有上市規則賦予該詞的涵義，除文義另有所指外，均指王先生、趙女士、十月稻田企業管理、十月金豐、十月眾鑫及瀋陽鴻升
“Corporate Governance Code”		the Corporate Governance Code set out in Appendix C1 to the Listing Rules, as amended, supplemented or otherwise modified from time to time
「企業管治守則」	指	上市規則附錄C1所載企業管治守則(經不時修訂、補充或以其他方式修改)
“Director(s)”		the director(s) of the Company
「董事」	指	本公司董事
“Domestic Share(s)”		ordinary shares in the share capital of the Company, with a nominal value of RMB0.10 each, which are subscribed for and paid up in RMB
「內資股」	指	本公司股本中每股面值人民幣0.10元的普通股，以人民幣認購並繳足
“ERP system”		enterprise resource planning system
「ERP系統」	指	企業資源規劃系統

Definitions 釋義

“Group”, “we”, “us” or “our” 「本集團」或「我們」	指	the Company and its subsidiaries 本公司及其附屬公司
“H Share(s)” or “Share(s)” 「H股」或「股份」	指	overseas listed foreign Shares in the share capital of the Company with a nominal value of RMB0.10 each, which are traded in Hong Kong dollars and listed on the Stock Exchange 本公司股本中每股面值人民幣0.10元的境外上市外資股，以港元買賣並於聯交所上市
“H Share Registrar” 「H股證券登記處」	指	Tricor Investor Services Limited 卓佳證券登記有限公司
“Hong Kong” or “HK” 「香港」	指	the Hong Kong Special Administrative Region of the PRC 中華人民共和國香港特別行政區
“Hong Kong dollars” or “HK\$” 「港元」	指	Hong Kong dollars, the lawful currency of Hong Kong 港元，香港法定貨幣
“Listing Date” 「上市日期」	指	12 October 2023 2023年10月12日
“Listing Rules” 「上市規則」	指	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time 香港聯合交易所有限公司證券上市規則(經不時修訂、補充或以其他方式修改)
“LKA(s)” 「LKA」	指	regional supermarket, hypermarket and convenience store operator(s) 地區性超市、大賣場及便利店經營商
“Model Code” 「標準守則」	指	the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 to the Listing Rules, as amended, supplemented or otherwise modified from time to time 上市規則附錄C3《上市發行人董事進行證券交易的標準守則》(經不時修訂、補充或以其他方式修改)
“Mr. WANG” 「王先生」	指	Mr. WANG Bing (王兵), spouse of Ms. ZHAO, the chairman of our Board, an executive Director, the general manager and one of our Controlling Shareholders 王兵先生，趙女士配偶，本公司董事長、執行董事、總經理及本公司控股股東之一

Definitions

釋義

“Ms. ZHAO”		Ms. ZHAO Wenjun (趙文君), spouse of Mr. WANG, an executive Director, the deputy general manager, the chief marketing officer and one of our Controlling Shareholders
「趙女士」	指	趙文君女士，王先生配偶，本公司執行董事、副總經理、首席行銷官及本公司的控股股東之一
“NKA(s)”		national supermarket, hypermarket and convenience store operator(s)
「NKA」	指	全國性超市、大賣場及便利店經營商
“Nomination Committee”		the nomination committee of the Board
「提名委員會」	指	董事會下轄提名委員會
“Prospectus”		the prospectus issued by the Company on 28 September 2023 in relation to our global offering and listing
「招股章程」	指	本公司就全球發售及上市所刊發日期為2023年9月28日的招股章程
“Remuneration Committee”		the remuneration committee of the Board
「薪酬委員會」	指	董事會下轄薪酬委員會
“Reporting Period”		from 1 January 2025 to 31 December 2025
「報告期」	指	2025年1月1日至2025年12月31日
“RMB” or “Renminbi”		the lawful currency of the PRC
「人民幣」	指	中國法定貨幣
“SFO” or “Securities and Futures Ordinance”		the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
「證券及期貨條例」	指	香港法例第571章《證券及期貨條例》(經不時修訂、補充或以其他方式修改)

Definitions 釋義

“Shareholder(s)” 「股東」	指	holder(s) of our Share(s) 股份持有人
“Shenyang Hongsheng” 「瀋陽鴻升」	指	Shenyang Hongsheng Enterprise Management Consulting Co., Ltd. (瀋陽鴻升企業管理諮詢有限公司), a limited liability company incorporated under the laws of the PRC on 20 March 2023 and one of our Controlling Shareholders 瀋陽鴻升企業管理諮詢有限公司，一家於2023年3月20日根據中國法律註冊成立的有限公司，為我們的控股股東之一
“Shenyang Shengxin” 「瀋陽盛信」	指	Shenyang Shengxin Enterprise Management Consultation Co., Ltd. (瀋陽盛信企業管理諮詢有限公司), a limited liability company incorporated under the laws of the PRC on 20 February 2023 瀋陽盛信企業管理諮詢有限公司，一家於2023年2月20日根據中國法律註冊成立的有限公司
“Shenyang Xinchang” 「瀋陽信昌」	指	Shenyang Xinchang Grain Trade Co., Ltd. (瀋陽信昌糧食貿易有限公司), a limited liability company incorporated under the laws of the PRC on 27 June 2005 and a wholly-owned subsidiary of the Company 瀋陽信昌糧食貿易有限公司，一家於2005年6月27日根據中國法律註冊成立的有限公司，為本公司的全資附屬公司
“Shiyue Daotian Enterprise Management” 「十月稻田企業管理」	指	Shenyang Shiyue Daotian Enterprise Management Consulting Partnership (Limited Partnership) (瀋陽十月稻田企業管理諮詢合夥企業(有限合夥)), a limited partnership incorporated under the laws of the PRC on 24 July 2020 and one of our Controlling Shareholders 瀋陽十月稻田企業管理諮詢合夥企業(有限合夥)，一家於2020年7月24日根據中國法律註冊成立的有限合夥企業，為我們的控股股東之一
“Shiyue Jinfeng” 「十月金豐」	指	Shenyang Shiyue Jinfeng Enterprise Management Consulting Company Limited (瀋陽十月金豐企業管理諮詢有限公司), a limited liability company incorporated under the laws of the PRC on 8 July 2020 and one of our Controlling Shareholders 瀋陽十月金豐企業管理諮詢有限公司，一家於2020年7月8日根據中國法律註冊成立的有限公司，為我們的控股股東之一
“Shiyue Zhongxin” 「十月眾鑫」	指	Shenyang Shiyue Zhongxin Enterprise Management Consulting Partnership (Limited Partnership) (瀋陽十月眾鑫企業管理諮詢合夥企業(有限合夥)), a limited partnership incorporated under the laws of the PRC on 24 July 2020 and one of our Controlling Shareholders 瀋陽十月眾鑫企業管理諮詢合夥企業(有限合夥)，一家於2020年7月24日根據中國法律註冊成立的有限合夥企業，為我們的控股股東之一

Definitions

釋義

“Stock Exchange” 「聯交所」	指	The Stock Exchange of Hong Kong Limited 香港聯合交易所有限公司
“subsidiary” or “subsidiaries” 「附屬公司」	指	has the meaning ascribed to it under the Listing Rules 具有上市規則賦予該詞的涵義
“substantial shareholder(s)” 「主要股東」	指	has the meaning ascribed to it under the Listing Rules 具有上市規則賦予該詞的涵義
“Supervisor(s)” 「監事」	指	the former supervisor(s) of the Company 本公司前監事
“Supervisory Committee” 「監事會」	指	supervisory committee of the Company 本公司監事會
“USD” 「美元」	指	United States dollars, the lawful currency of the United States 美元 · 美國法定貨幣

十月稻田

十月稻田集團股份有限公司
Shiyue Daotian Group Co., Ltd.

