

13 May 2026

Dear registered shareholder(s),

Reminder Letter regarding the Arrangement of Electronic Dissemination of Corporate Communications^(Note 1)

Pursuant to Rule 2.07A of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”) under the expansion of paperless listing regime and electronic dissemination of corporate communications that came into effect on 31 December 2023, and the notification letter dated 26 April 2024 titled “Arrangement of Electronic Dissemination of Corporate Communications”, Industrial and Commercial Bank of China Limited (the “Bank”) is writing to remind you that the Bank has adopted electronic dissemination of corporate communications (the “Corporate Communications”), which means any documents issued or to be issued by the Bank for the information or action of holders of any of its securities or the investing public, including but not limited to (a) the directors’ report, its annual accounts together with a copy of the auditors’ report and, where applicable, its summary financial report; (b) the interim report and, where applicable, its summary interim report; (c) a notice of meeting; (d) a listing document; (e) a circular; and (f) a proxy form.

Please note that both the English and Chinese versions of all future Corporate Communications will be available electronically on the website of the Bank at www.icbc-ltd.com and the HKEXnews website at www.hkexnews.hk in place of printed copies (except for Actionable Corporate Communications^(Note 2)). Please proactively check the Bank’s website and the HKEXnews website to keep up with the publication of Corporate Communications.

Solicitation of electronic contact details

For those shareholders whose email addresses have not been received by the Bank: To ensure timely receipt of Actionable Corporate Communications^(Note 2), the Bank recommends you to provide your email address by scanning your personalized QR code printed on the reply form on the reverse side (the “Reply Form”). Alternatively, you may complete, sign and return the Reply Form to the Bank’s H share registrar (the “H Share Registrar”), Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong.

If the Bank does not receive a functional email address in your reply, until such time that the functional email address is provided to the H Share Registrar, the Bank will send the Actionable Corporate Communications^(Note 2) in printed form in the future.

As an environment-conscious corporate citizen, the Bank encourages its shareholders to access the Corporate Communications via the Bank’s website. If you want to receive future Corporate Communications in printed form, please complete and return the Reply Form to the H Share Registrar or send an email to icbc.ecom@computershare.com.hk specifying your name, address and request to receive future Corporate Communications in printed form. Please note that such instruction shall be valid for one year starting from the receipt date of your instruction and will expire thereafter, unless it is revoked or superseded before its expiry.

Should you have any queries relating to this letter, please contact the H Share Registrar at (852) 2862 8688 during business hours from 9:00 a.m. to 6:00 p.m. (Hong Kong time), Mondays to Fridays, excluding Hong Kong public holidays.

The Board of Directors of
Industrial and Commercial Bank of China Limited

Note:

- This letter is addressed to registered shareholders of the Bank who have not yet provided an email address for the timely receipt of Actionable Corporate Communications. If you are a new registered shareholder, please read the arrangement for the electronic dissemination of Corporate Communications below and provide your email address as recommended.
- Actionable Corporate Communication is any corporate communication that seeks instructions from issuer’s securities holders on how they wish to exercise their rights or make an election as the issuer’s securities holder, including but not limited to election forms in connection with a dividend payment (e.g. choice of scrip or cash dividend, currency); excess application forms or provisional allotment letters in connection with a rights issue; and acceptance forms in connection with takeovers, mergers and share buy-backs (including acceptance forms in general offers and acceptance and approval form in partial offers).

各位登記股東：

以電子方式發佈公司通訊之安排的提示信函^(附註1)

根據自 2023 年 12 月 31 日起生效的擴大無紙化上市機制及以電子方式發佈公司通訊規定下香港聯合交易所有限公司證券上市規則（「上市規則」）第 2.07A 條及日期為 2024 年 4 月 26 日有關「以電子方式發佈公司通訊之安排」之通知信函所述，中國工商銀行股份有限公司（「本行」）謹此提醒 閣下，本行已採用以電子方式發佈公司通訊（「公司通訊」）之安排，該公司通訊是指本行發出或將予發出以供其任何證券的持有人或投資大眾參照或採取行動的任何文件，包括但不限於(a)董事會報告、年度賬目連同審計報告副本以及財務摘要報告（如適用）；(b)中期報告及其中期報告摘要（如適用）；(c)會議通告；(d)上市文件；(e)通函；及(f)委任表格。

請注意，所有未來公司通訊的英文版和中文版將在本行網站 www.icbc-ltd.com 和香港交易所「披露易」網站 www.hkexnews.hk 上提供，以代替印刷本（可供採取行動的公司通訊^(附註2)除外）。請 閣下主動查看本行和香港交易所「披露易」網站以留意公司通訊的發佈。

徵集電子聯絡資料

對於本行尚未收到其電子郵件地址的股東：為確保及時收到可供採取行動的公司通訊^(附註2)，本行建議 閣下透過掃描本函背頁的回條（「回條」）上列印的 閣下專屬二維碼來提供 閣下的電子郵件地址。或者， 閣下亦可以填妥、簽署回條並交回本行的 H 股股份過戶登記處（「H 股股份過戶登記處」）香港中央證券登記有限公司，地址為香港灣仔皇后大道東 183 號合和中心 17M 樓。

如果本行沒有收到 閣下的有效電子郵件地址，直至 H 股股份過戶登記處收到 閣下有效的電子郵件地址前，本行未來將以印刷本形式發送可供採取行動的公司通訊^(附註2)。

為積極履行本行保護環境的社會責任，本行鼓勵股東通過本行網站瀏覽公司通訊。若 閣下希望收取未來公司通訊之印刷版，請填妥本函背頁的回條並交回 H 股股份過戶登記處，或發送電子郵件至 icbc.ecom@computershare.com.hk，並註明 閣下的姓名、地址以及收取未來公司通訊印刷版的要求。請注意，除非 閣下提前撤回或修改了指示，否則收取未來公司通訊印刷版之指示由收悉 閣下指示當日起計一年內有效，此後將過期。

如 閣下對本函有任何疑問，請於辦公時間星期一至五（香港公眾假期除外）上午 9 時正至下午 6 時正（香港時間）期間致電 H 股股份過戶登記處 (852) 2862 8688 查詢。

中國工商銀行股份有限公司
董事會

2026 年 5 月 13 日

附註：

- 此函件致尚未提供電子郵件地址以接收可供採取行動的公司通訊之本行登記股東。若 閣下為新登記股東，請閱讀以下以電子方式發佈公司通訊的安排，並按建議提供 閣下的電子郵件地址。
- 可供採取行動的公司通訊指任何涉及及要求發行人的證券持有人指示其擬如何行使其有關證券持有人的權利或作出選擇的公司通訊，例如有關派付股息之選擇表格（例如選擇以股息或現金股息、貨幣）、有關供股的額外申請表格及暫定配額通知書、有關收購、合併及股份回購的接納表格（包括全面要約的接納表格以及部分要約的接納及批准表格）。

