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中国铁建
中國鐵建股份有限公司
China Railway Construction Corporation Limited
(a joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 1186)

NOTICE OF 2025 ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 2025 annual general meeting (the “AGM”) of China Railway Construction Corporation Limited (the “Company”) will be held at the CRCC Bureau Building, No. 40 Fuxing Road, Haidian District, Beijing, the People’s Republic of China (the “PRC”) at 9:00 a.m. on Friday, 26 June 2026 for the purposes of considering, and if thought fit, passing the following resolutions:

ORDINARY RESOLUTIONS

1. To consider and approve the work report of the Board of Directors of the Company for the year ended 31 December 2025. (Please refer to Section IV “Management Discussion and Analysis (Report of Directors)” of the 2025 annual report of the Company.)
2. To consider and approve the audited financial statements of the Company for the year ended 31 December 2025. (Please refer to the audited financial statements in the 2025 annual report of the Company.)
3. To consider and approve the profits distribution plan of the Company for the year ended 31 December 2025. (Please refer to the circular of the Company dated 5 June 2026 for details.)
4. To consider and approve the remuneration of Directors for 2025 and remuneration plan for 2026. (Please refer to Section V “Corporate Governance, Environment and Society (Corporate Governance Report)” of the 2025 annual report and the circular of the Company dated 5 June 2026 for details.)

5. To consider and approve the re-appointment of audit intermediary for 2026. (Please refer to the circular of the Company dated 5 June 2026 for details.)
6. To consider and approve the plan on guarantee caps of the Company for 2026. (Please refer to the circular of the Company dated 5 June 2026 for details.)
7. To consider and approve the plan on financial assistance caps of the Company for 2026. (Please refer to the circular of the Company dated 5 June 2026 for details.)
8. To consider and approve the plan on asset securitization caps of the Company for 2026. (Please refer to the circular of the Company dated 5 June 2026 for details.)
9. To consider and approve the provision of guarantee by Hong Kong International Investment for loans granted to an associated company. (Please refer to the circular of the Company dated 5 June 2026 for details.)
10. To consider and approve the amendments to the Management Measures for Remuneration of Directors of China Railway Construction Corporation Limited. (Please refer to the circular of the Company dated 5 June 2026 for details.)

Shareholders will be presented with the 2025 work report of the independent Directors, the 2026 remuneration plan for senior management, and the Management Measures for Remuneration of Senior Management of China Railway Construction Corporation Limited at the AGM (the above mentioned reports are not subject to voting or resolution).

By order of the Board
China Railway Construction Corporation Limited
DAI Hegen
Chairman

Beijing, the PRC
5 June 2026

As at the date of this announcement, the board of directors comprises Mr. DAI Hegen (Chairman and Executive Director), Mr. PEI Minshan (President and Executive Director), Mr. CHEN Zhiming (Executive Director), Mr. GAO Lieyang (Non-executive Director), Mr. MA Chuanjing (Independent Non-executive Director), Mr. XIE Guoguang (Independent Non-executive Director), Mr. TSIN Wai Lun Kenneth (Independent Non-executive Director), Mr. WANG Jun (Independent Non-executive Director) and Ms. ZHU Lin (Employee Director).

Notes:

- (a) Unless otherwise specified, details of the resolutions are set out in the circular of the Company dated 5 June 2026 (the “**Circular**”). Terms defined therein shall have the same meanings when used in this notice unless the context otherwise requires.
- (b) The H Share register of members of the Company will be temporarily closed from Tuesday, 23 June 2026 to Friday, 26 June 2026 (both days inclusive), during which period no transfer of H Shares of the Company will be registered. Any holders of H Shares, whose names appear on the Company’s register of members at the close of business on Monday, 22 June 2026, are entitled to attend and vote at the AGM after completing the registration procedures for attending the AGM. For unregistered holders of H Shares of the Company who intend to attend the AGM, all share certificates and the relevant transfer documents must be lodged with the Company’s H Share registrar, Computershare Hong Kong Investor Services Limited, not later than 4:30 p.m. on Monday, 22 June 2026.

The address of Computershare Hong Kong Investor Services Limited, the H Share registrar of the Company, is as follows:

Shops 1712–1716
17/F, Hopewell Centre
183 Queen’s Road East
Wan Chai, Hong Kong

- (c) A Shareholder(s) or H Shareholder(s) of the Company, who intend to attend the AGM, must complete the reply slips for attending the AGM and return the same to the Office of the Board of Directors of the Company not later than two business days before the date of the AGM, i.e. on or prior to Wednesday, 24 June 2026.

Details of the Office of the Board of Directors of the Company are as follows:

East, No. 40 Fuxing Road
Haidian District, Beijing
The People’s Republic of China
Postal code: 100855
Fax: (8610) 5268 8302

- (d) Each H Shareholder who has the right to attend and vote at the AGM is entitled to appoint in writing one or more proxies, whether a Shareholder or not, to attend and vote on his behalf at the AGM. A proxy of a Shareholder who has appointed more than one proxy shall only vote on a poll. Shareholders who wish to appoint one or more proxies shall refer to the Circular and the 2025 annual report of the Company first.
- (e) The instrument appointing a proxy by the Shareholders must be signed by the person appointing the proxy or an attorney duly authorized by such person in writing. If the instrument is signed by an attorney of the person appointing the proxy, the power of attorney authorising the attorney to sign, or other documents of authorization, shall be notarially certified.

- (f) To be valid, for H Shareholder(s), the form of proxy, and if the form of proxy is signed by a person under a power of attorney or other authority on behalf of the appointer, a notarially certified copy of that power of attorney or other authorization documents, must be delivered to the Company's H Share registrar, Computershare Hong Kong Investor Services Limited at the 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not less than 24 hours before the time fixed for holding the AGM or any adjournment thereof.
- (g) Each A Shareholder is entitled to appoint in writing one or more proxies, whether a Shareholder or not, to attend and vote on his behalf at the AGM. Notes (d) and (e) also apply to A Shareholder(s), only that the form of proxy or other documents of authorization must be delivered to the Office of the Board, the address of which is set out in Note (c) above, not less than 24 hours before the time fixed for holding the AGM or any adjournment thereof in order for such documents to be valid.
- (h) If a proxy attends the AGM on behalf of a Shareholder, he shall produce his identification document and the instrument or document signed by the appointer or his legal representative specifying the date of its issuance. If a legal person Shareholder appoints a corporate representative to attend the AGM, such representative shall produce his identification document and the notarised copy of the resolution passed by the board of directors or other authority or other notarised copy of the license issued by such legal person Shareholder.
- (i) Shareholders attending the AGM are responsible for their own transportation and accommodation expenses.