Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.

Fulum Group Holdings Limited
富臨集團控股有限公司
(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1443)

ANNOUNCEMENT OF UNAUDITED INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2026

HIGHLIGHTS

- Revenue was approximately HK$600.9 million (corresponding period in 2025: approximately HK$717.0 million), representing a decrease of approximately 16.2%
- Gross profit margin[1] was at approximately 72.9% (corresponding period in 2025: approximately 74.3%), representing a decrease of approximately 1.4 percentage point
- Loss attributable to owners of the Company was approximately HK$23.7 million (corresponding period in 2025: Loss attributable to the owners of the Company was approximately HK$34.6 million)
- Basic loss per share[2] was HK1.82 cents (corresponding period in 2025: basic loss per share HK2.66 cents)
- The Board has resolved not to declare the payment of any interim dividend

[1] *Gross profit equals revenue minus cost of inventories sold. Gross profit margin is calculated by dividing gross profit by revenue and multiplying the resulting value by 100%.*

[2] *The calculation of the basic loss per share amounts is based on loss for the period attributable to owners of the Company of approximately HK$23,719,000 (loss for the corresponding period in 2025: approximately HK$34,611,000) and the weighted average number of ordinary shares of 1,300,000,000 (corresponding period in 2025: 1,300,000,000) in issue during the Reporting Period.*

UNAUDITED INTERIM RESULTS

The board (the "**Board**") of directors (the "**Directors**") of Fulum Group Holdings Limited (the "**Company**"), together with its subsidiaries (collectively the "**Group**"), hereby announces the unaudited condensed consolidated interim results of the Group for the six months ended 30 September 2026 (the "**Reporting Period**") together with comparative figures for the corresponding period in 2025 (the "**Previous Reporting Period**"). The condensed consolidated interim financial statements for the Reporting Period have not been audited, but have been reviewed by the audit committee of the Company (the "**Audit Committee**").

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2026

		Six months ended 30 September	
		2026	2025
	Notes	***HK$'000***	*HK$'000*
		(unaudited)	(unaudited)
Revenue	*4*	**600,949**	716,950
Other income and gains, net	*5*	**4,120**	4,474
Cost of inventories sold		**(162,922)**	(184,191)
Staff costs	*8*	**(207,911)**	(253,488)
Property rentals and related expenses		**(28,531)**	(30,890)
Depreciation		**(112,895)**	(150,422)
Fuel and utility expenses		**(30,760)**	(40,769)
Other expenses		**(75,690)**	(87,005)
Finance costs	*6*	**(10,073)**	(9,259)
Loss before tax		**(23,713)**	(34,600)
Income tax expense	*7*	**(9)**	(12)
Loss for the period	*8*	**(23,722)**	(34,612)

	Notes	Six months ended 30 September 2026 HK$'000 (unaudited)	2025 HK$'000 (unaudited)
Other comprehensive loss:			
Other comprehensive loss that may be reclassified to profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		**186**	(204)
		186	(204)
Total comprehensive loss for the period		**(23,536)**	(34,816)
Loss for the period attributable to:			
Owners of the Company		**(23,719)**	(34,611)
Non-controlling interests		**(3)**	(1)
		(23,722)	(34,612)
Total comprehensive loss for the period attributable to:			
Owners of the Company		**(23,533)**	(34,815)
Non-controlling interests		**(3)**	(1)
		(23,536)	(34,816)
Loss per share	*10*		
– Basic (HK cents)		**(1.82)**	(2.66)
– Diluted (HK cents)		**(1.82)**	(2.66)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 30 SEPTEMBER 2026

	Notes	**30 September 2026** ***HK$'000*** **(unaudited)**	31 March 2026 *HK$'000* (audited)
Non-current assets			
Property, plant and equipment	*11*	**102,303**	113,623
Right-of-use assets		**464,627**	281,243
Deposits and other receivables		**35,067**	34,942
Deferred tax assets		**30,941**	30,941
		632,938	460,749
Current assets			
Inventories	*12*	**48,870**	47,110
Trade receivables	*13*	**33,023**	24,382
Prepayments, deposits and other receivables		**105,283**	94,713
Amount due from a joint venture		**11,438**	12,324
Cash and cash equivalents		**55,064**	100,377
		253,678	278,906
Current liabilities			
Trade payables	*14*	**65,922**	76,561
Other payables, accruals and deferred income		**135,514**	127,229
Interest-bearing bank borrowings		**223,263**	228,992
Lease liabilities		**302,661**	120,709
Provision		**1,295**	2,423
Tax payable		**6,938**	6,923
		735,593	562,837
Net current liabilities		**(481,915)**	(283,931)
TOTAL ASSETS LESS CURRENT LIABILITIES		**151,023**	176,818

	Notes	**30 September 2026** ***HK$'000*** **(unaudited)**	31 March 2026 *HK$'000* (audited)
Non-current liabilities			
Accruals and deferred income		**2,435**	4,338
Lease liabilities		**80,252**	80,500
Provision		**4,215**	4,323
		86,902	89,161
NET ASSETS		**64,121**	87,657
Capital and reserves			
Share capital		**1,300**	1,300
Reserves		**65,745**	89,278
Equity attributable to owners of the Company		**67,045**	90,578
Non-controlling interests		**(2,924)**	(2,921)
TOTAL EQUITY		**64,121**	87,657

1. CORPORATE INFORMATION

The Company is an exempted company with limited liability incorporated in the Cayman Islands on 24 February 2014. The address of the registered office of the Company is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands. The principal place of business of the Company is located at 26/F, Capital Tower, 38 Wai Yip Street, Kowloon Bay, Hong Kong.

The Company is an investment holding company and the Company's subsidiaries were principally engaged in restaurant operations in Hong Kong and the People's Republic of China (the "**PRC**" or "**Mainland China**"). The shares of the Company have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") since 13 November 2014.

2. BASIS OF PREPARATION

These unaudited condensed consolidated financial statements have been prepared in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "**HKICPA**") and the applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

These unaudited condensed consolidated financial statements should be read in conjunction with the 2026 annual financial statements. The accounting policies and methods of computation used in the preparation of these unaudited condensed consolidated financial statements are consistent with those used in the annual financial statements for the year ended 31 March 2026.

Going concern basis

The Group incurred a loss of approximately HK$23,722,000 for the six months ended 30 September 2026 and, as of that date, the Group had net current liabilities of approximately HK$481,915,000. These conditions indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern. Therefore, the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

The directors of the Company are of the opinion that the Group will have sufficient working capital to meet its financial liabilities as and when they fall due given that (i) the controlling shareholder has agreed to provide adequate funds for the Group to meet its liabilities as they fall due; (ii) the Group is negotiating with financial institutions for extending repayment schedule; and (iii) the Group is actively implementing cost-control measures to improve operating cash flows and its financial position and the directors of the Company believe that the performance of the Group will be significantly improved in the forthcoming year.

Accordingly, the directors of the Company are of the opinion that it is appropriate to prepare the condensed consolidated financial statements on the going concern basis. Should the Group be unable to continue as a going concern, adjustments would have to be made to the condensed consolidated financial statements, to write down the value of assets to their recoverable amounts, to provide for further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effect of these adjustments has not been reflected in the condensed consolidated financial statements.

3. ADOPTION OF NEW AND REVISED HKFRS ACCOUNTING STANDARDS

In the current interim period, the Group has adopted all the new and revised HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants (the "**HKICPA**") that are relevant to its operations and effective for its accounting period beginning on 1 April 2026. HKFRS Accounting Standards comprise Hong Kong Financial Reporting Standards (the "**HKFRS**"); Hong Kong Accounting Standards (the "**HKAS**"); and Interpretations. The adoption of these new and revised HKFRS Accounting Standards did not result in significant changes to the Group's accounting policies, presentation of the Group's condensed consolidated financial statements and amounts reported for the current period and prior periods.

The Group has not applied the new HKFRS Accounting Standards that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of these new HKFRS Accounting Standards but is not yet in a position to state whether these new and revised HKFRS Accounting Standards would have a material impact on its results of operations and financial position.

4. REVENUE AND SEGMENT INFORMATION

The Group is principally engaged in restaurant operations in Hong Kong and Mainland China. Information reported to the Group's management for the purpose of resources allocation and performance assessment focuses on the operating results of the Group as a whole as the Group's resources are integrated and no discrete operating segment financial information is available. Accordingly, no operating segment information is presented.

Revenue represents the gross revenue from restaurant operations, net invoiced value of food and other operating items sold and income from food court operations, after allowances for returns and trade discounts. An analysis of revenue is as follows:

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
"Fulum Chinese Cuisine" main brand	**238,833**	329,795
"Fulum Concept" main brand	**270,807**	310,822
"Food Court" main line	**25,732**	31,217
Central Kitchen	**43,094**	21,268
Revenue from contracts with customers	**578,466**	693,102
Rental income from "Food Court" main line	**22,483**	23,848
	600,949	716,950

Note:

As at 31 March 2026, the management reclassified the breakdown of revenue by line of business.

Information about Timing of Revenue Recognition

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
At a point in time	**570,319**	684,012
Over time	**8,147**	9,090
Revenue from contracts with customers	**578,466**	693,102
Rental income from "Food Court" main line	**22,483**	23,848
	600,949	716,950

Information about Geographical Areas

The following tables present revenue from external customers for the six months ended 30 September 2026 and 2025, and certain non-current assets information as at 30 September 2026 and 31 March 2026, by geographical areas.

(a) Revenue from external customers

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
Hong Kong	**600,949**	712,636
Mainland China	**–**	4,314
	600,949	716,950

The revenue information above is based on the locations of the customers.

(b) Non-current assets

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Hong Kong	**566,930**	394,866

The non-current asset information above is based on the locations of the assets and excludes financial assets and deferred tax assets.

Information about Major Customers

Since no single customer of the Group has contributed over 10% of the Group's total revenue during the period, no information about major customers in accordance with HKFRS 8 *Operating Segments* is presented.

5. OTHER INCOME AND GAINS, NET

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
Interest income on bank deposits	**81**	97
Licensing income	**214**	262
Rebate income	**536**	–
Management fee income	**2,814**	–
Gain on lease modification and termination	**–**	1,250
Sponsorship income	**–**	731
Insurance compensation	**–**	440
Others	**475**	1,694
	4,120	4,474

6. FINANCE COSTS

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
Interest on bank overdrafts and bank loans	**4,335**	4,391
Interest on lease liabilities	**5,738**	4,868
	10,073	9,259

7. INCOME TAX EXPENSE

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
Hong Kong Profits Tax:		
– Current tax	**9**	12

Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands, the Group is not subject to any income tax in the Cayman Islands and the British Virgin Islands.

For the six months ended 30 September 2026 and 2025, Hong Kong Profit Tax is calculated under two-tier profit tax system where the first HK$2 million of estimated assessable profit is taxed at rate of 8.25% and remaining estimated assessable profit is taxed at 16.5%. The Group should elect one of the Hong Kong subsidiaries to apply the two-tier profit tax rate.

The subsidiaries of the Company established in Mainland China are subject to the PRC corporate income tax at a standard rate of 25% (six months ended 30 September 2025: 25%) during the current period.

8. LOSS FOR THE PERIOD

The Group's loss before tax is arrived at after charging/(crediting):

	Six months ended 30 September	
	2026	2025
	HK$'000	*HK$'000*
	(unaudited)	(unaudited)
Lease payments not included in the measurement of lease liabilities	**1,176**	673
Reversal of impairment of property, plant and equipment*	**–**	(415)
Reversal of impairment of right-of-use assets*	**–**	(2,674)
Depreciation of property, plant and equipment	**19,395**	31,981
Depreciation of right-of-use assets	**93,500**	118,441
Employee benefit expenses (including directors' remuneration):		
Salaries, bonuses and other allowances	**201,878**	244,766
Share-based payments	**–**	259
Retirement benefit scheme contributions (defined contribution scheme)	**6,033**	8,463
	207,911	253,488

* These items were included in "Other expenses" in the unaudited condensed consolidated statement of profit or loss and other comprehensive income.

9. DIVIDENDS

The Directors do not recommend the payment of any interim dividends in respect of the period (six months ended 30 September 2025: Nil).

10. LOSS PER SHARE

Basic loss per share

The calculation of basic loss per share attributable to owners of the Company is based on the loss for the period attributable to owners of the Company of approximately HK$23,719,000 (six months ended 30 September 2025: approximately HK$34,611,000) and the weighted average number of ordinary shares of 1,300,000,000 (six months ended 30 September 2025: 1,300,000,000) in issue during the period.

Diluted loss per share

The effects of all potential ordinary shares are anti-dilutive for the six months ended 30 September 2026 and 2025.

11. PROPERTY, PLANT AND EQUIPMENT

During the period, the Group acquired items of property, plant and equipment of HK$8,075,000 (six months ended 30 September 2025: HK$1,310,000).

12. INVENTORIES

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Food and beverages	**48,870**	47,110

13. TRADE RECEIVABLES

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Credit card receivables	**3,216**	2,994
Others	**45,154**	36,735
	48,370	39,729
Impairment	**(15,347)**	(15,347)
	33,023	24,382

The Group's trading terms with its customers are mainly on cash and credit card settlement while trading terms for sale of food are on credit with credit periods ranging from 30 to 60 days (31 March 2026: 30 to 60 days). The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of provision, is as follows:

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Within 1 month	**18,849**	11,898
1 to 3 months	**8,698**	8,471
3 to 12 months	**5,222**	4,013
Over 12 months	**254**	–
	33,023	24,382

14. TRADE PAYABLES

The trade payables are non-interest-bearing and generally have payment terms of 45 to 90 days (31 March 2026: 45 to 90 days). An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Within 1 month	**31,378**	28,871
1 to 3 months	**27,768**	35,182
3 to 12 months	**3,614**	4,133
Over 12 months	**3,162**	8,375
	65,922	76,561

15. CONTINGENT LIABILITIES

At the end of the reporting period, contingent liabilities not provided for in the condensed consolidated financial statements are as follows:

	30 September 2026	31 March 2026
	HK$'000	*HK$'000*
	(unaudited)	(audited)
Bank guarantees given in lieu of rental and utility deposits	**8,270**	9,703

MANAGEMENT DISCUSSION AND ANALYSIS

Business Review

The Group actively expanded its diversified catering footprint by proactively optimizing its restaurant network and brand portfolio. Locally, its operations encompass Cantonese cuisines, Korean-style izakayas, stylish casual cafés, authentic Thai cuisines, refined Western dinings, and foodcourts.

As at 30 September 2026, the Group operated a total of 87 restaurants in Hong Kong and Macau under its own brands, including 14 restaurants under the "Fulum Chinese Cuisine (富臨中餐)" main brand, 60 restaurants under the "Fulum Concept (富臨概念)" main brand, 7 self-operated restaurants operated under the "Food Court" main line in 5 foodcourts and 1 central kitchen.

In terms of brand development, the cultivation of high-quality catering brands remains a core strategic direction of the Group. To actively extend the "Fulum Concept (富臨概念)" main brand, the Group launched "YUSANG 流觴", a contemporary Korean tavern at LANDMARK PRINCE'S in Central, that specializes in offering "안주Anju" and "술Sool" experience. By weaving centuries of Korean food culture into modern fine dining with curated shared dishes and an extensive selection of Korean artisanal pours, the restaurant offers diners an authentic experience of Korean culture of "eating, drinking and gathering". The Group is committed to diversifying its dining offerings and building an all-day dining ecosystem across different price tiers, catering to diners across varying age groups and spending capacities.

In terms of Chinese cuisine, the Group's "Agate (璞)" at the M+ Museum offers a distinctive interior design, an upscale venue, and a refined dining experience, catering to diners' demand through varied price tiers and diverse culinary offerings. Moreover, the Group continues to expand its food court business, actively introducing unique international restaurant brands. During the Reporting Period, it has established a presence at Harbour City in Tsim Sha Tsui to launch "Food Atlas", its inaugural joint-venture foodcourt, with a renowned Singapore-listed restaurant group. While strengthening its operational foundation, the Group is also proactively capturing new opportunities arising from market transformation.

SUSTAINABLE DEVELOPMENT

During the period under review, the Group, committed to corporate social responsibility, extended its community outreach to grassroots workers. Partnering with the Hong Kong Federation of Trade Unions, the Group hosted the "Mid-Autumn Mooncake Gifting Charity Event for the Caring of Frontline Workers (關愛前線工作者中秋送暖贈月餅慈善活動)", distributing mooncakes and festive well-wishes to construction workers and frontline cleaning staff, ensuring they felt the warmth and support of the community.

Financial Review

Revenue

The total revenue of the Group decreased by approximately 16.2%, or approximately HK$116.1 million, from approximately HK$717.0 million for the Previous Reporting Period to approximately HK$600.9 million for the Reporting Period. This was mainly due to the reduction in the number of loss-making stores during the Reporting Period, as well as the persistently high levels of the three major costs faced by the catering industry, namely labour, rent and food ingredients. The industry as a whole continued to face challenges.

The following table sets forth the breakdown of our revenue and percentage change from restaurant operations by line of business for the periods indicated.

	Six months ended 30 September		
	2026	2025	**% Change**
	HK$'000	*HK$'000*	
	(unaudited)	(unaudited)	
"Fulum Chinese Cuisine (富臨中餐)" main brand	**238,833**	329,795	**(27.6%)**
"Fulum Concept (富臨概念)" main brand	**270,807**	310,822	**(12.9%)**
"Food Court" main line	**48,215**	55,065	**(12.4%)**
Central Kitchen	**43,094**	21,268	**102.6%**

During the Reporting Period, the Group's gross profit margin decreased to 72.9% (2025: approximately 74.3%). The Group recorded a loss attributable to owners of the Company of approximately HK$23.7 million for the six months ended 30 September 2026 when compared with a loss attributable to owners of the Company of approximately HK$34.6 million for the six months ended 30 September 2025.

Other Income and Gains, Net

Other income and gains, net decreased by approximately HK$0.4 million from approximately HK$4.5 million for the Previous Reporting Period to approximately HK$4.1 million for the Reporting Period, which was broadly flat.

Cost of Inventories Sold

The cost of inventories sold by the Group decreased by approximately 11.6%, or approximately HK$21.3 million from approximately HK$184.2 million for the Previous Reporting Period to approximately HK$162.9 million for the Reporting Period. This was mainly due to the decrease in the number of stores.

Gross Profit

Gross profit (gross profit equals revenue minus cost of inventories sold) decreased by approximately 17.8%, or approximately HK$94.8 million from approximately HK$532.8 million for the Previous Reporting Period to approximately HK$438.0 million for the Reporting Period. The decrease was mainly due to the decrease in the number of restaurants during the Reporting Period.

Gross Profit Margin

The gross profit margin (gross profit margin equals gross profit divided by revenue multiplied by 100%) of the Group for the Reporting Period and the Previous Reporting Period were approximately 72.9% and 74.3%, respectively, representing a decrease of approximately 1.4 percentage point.

Staff Costs

The staff costs for the Reporting Period and the Previous Reporting Period were approximately HK$207.9 million and HK$253.5 million, respectively, representing approximately 34.6% and 35.4% of revenues in the respective period. The decrease in staff costs was mainly due to a reduction in the number of restaurants during the Reporting Period, which led to a lower headcount.

Property Rentals and Related Expenses

The property rentals and related expenses decreased by approximately 7.6%, or approximately HK$2.4 million, from approximately HK$30.9 million for the Previous Reporting Period to approximately HK$28.5 million for the Reporting Period, which was broadly flat.

Depreciation expenses

Depreciation expenses decreased by approximately 24.9%, or approximately HK$37.5 million, from approximately HK$150.4 million for the Previous Reporting Period to approximately HK$112.9 million for the Reporting Period. The decrease in depreciation was mainly due to the decrease in the number of restaurants during the Reporting Period.

Other Expenses

Other expenses decreased by approximately 13.0%, or approximately HK$11.3 million, from approximately HK$87.0 million for the Previous Reporting Period to approximately HK$75.7 million for the Reporting Period. The decrease was mainly due to prudent overhead control.

Finance Costs

The finance costs amounted to approximately HK$10.1 million for the Reporting Period and approximately HK$9.3 million for the Previous Reporting Period. The increase in finance costs was primarily due to the increase in lease liabilities, resulting in an increase in lease liability interest of approximately HK$0.8 million from HK$4.9 million for the Previous Reporting Period to HK$5.7 million this year during the Reporting Period.

Loss attributable to Owners of the Company

As a result of the factors discussed above, the Group recorded a loss attributable to owners of the Company of approximately HK$23.7 million for the Reporting Period when compared with a loss attributable to owners of the Company of approximately HK$34.6 million for the Previous Reporting Period.

Liquidity and financial resources

The Group generally finances its operations with internally generated cash flows and facilities provided by its principal bankers in Hong Kong. The Group had cash and cash equivalent of approximately HK$55.1 million as at 30 September 2026 (31 March 2026: approximately HK$100.4 million). The Group had cash and bank balances which were mostly held in Hong Kong dollar and Renminbi. As at 30 September 2026, the Group's outstanding bank borrowings were approximately HK$223.3 million (31 March 2026: HK$229.0 million), while total assets were approximately HK$886.6 million (31 March 2026: HK$739.7 million).

As at 30 September 2026, the Group's current assets were approximately HK$253.7 million (31 March 2026: approximately HK$278.9 million) whilst current liabilities were approximately HK$735.6 million (31 March 2026: approximately HK$562.8 million). The increase in current liabilities was mainly due to the increase in lease liabilities.

The gearing ratio, calculated as total interest-bearing borrowings divided by total assets, was approximately 25.2% at 30 September 2026 (31 March 2026: approximately 31.0%). The decrease was mainly due to the increase in total assets.

Pledge of assets

As at 30 September 2026, the Group pledged its property, plant and equipment of approximately HK$33.3 million and right-of-use assets of approximately HK$120.2 million to secure the banking facilities granted to the Group.

Contingent liabilities

As at 30 September 2026, the Group had contingent liabilities not provided for in the condensed consolidated financial statements in the amount of approximately HK$8.3 million in relation to bank guarantees given in lieu of rental and utility deposits (31 March 2026: approximately HK$9.7 million).

PROSPECTS

During the Reporting Period, although Hong Kong's broader economy has shown signs of recovery, the market environment remains challenging. The catering sector continued to grapple with elevated costs across three major areas, namely labor, rent and ingredients, leaving the sector as a whole to confront severe operational challenges. Nevertheless, management remains cautiously optimistic about the Group's prospects and will continue to propel business transformation with flexibility, actively reviewing its restaurant network and restructuring its portfolio of restaurants and brands to meet evolving market demands. Committed to driving transformation, the Group took decisive action in the Reporting Period to either close, repurpose or rebrand certain persistently loss-making restaurants. While the Group's overall revenue declined during the period, the rigorous execution of various cost-control measures led to improvements in overall profitability, resource utilization and operational efficiency.

The Group will closely monitor market conditions and evolving consumer preferences, introduce new brands in a timely manner to sustain its multi-brand strategy, and actively explore growth potential and development opportunities in overseas markets so as to consolidate its core operations and enhance competitiveness. Meanwhile, the Group continues to advance its digital transformation and apply AI technologies to optimize diner experience and comprehensively enhance restaurant operational efficiency.

The management team will adopt a prudent approach, maintaining sufficient cash flow and operational flexibility to drive business and revenue growth and further improve profit margins. The operating losses narrowed in the Reporting Period compared with the Previous Reporting Period, reflecting the Group's steady progress in the catering market. Looking ahead to the second half of 2026, the Group will remain agile and keep pace with local and overseas catering market trends, with an aim to achieving stronger business performance and creating long-term value for shareholders.

Dividend

The Board has resolved not to declare the payment of any interim dividend for the Reporting Period (Previous Reporting Period: Nil).

Corporate Governance Code

The Company periodically reviews its corporate governance practices to ensure its continuous compliance with the code provisions of the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the Rules Governing the Listing of Securities (the "**Listing Rules**") on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"). For the Reporting Period, the Board considered that the Company has complied with the code provisions set out in the CG Code.

The Board is committed to maintaining a high standard of corporate governance practices to safeguard the interests of the Company's shareholders, and to enhance corporate value and accountability. These objectives can be achieved by an effective Board, segregation of duties with clear responsibility, sound internal controls, appropriate risk assessment procedures and transparency to all the Company's shareholders.

Model Code of Securities Transactions by Directors

The Company has adopted a code of conduct (the "**Code of Conduct**") regarding Directors' securities transactions on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix C3 to the Listing Rules. Based on responses of specific enquiries made with the Directors, all of the Directors have confirmed that they have complied with required standards as set out in the Model Code and Code of Conduct throughout the Reporting Period.

Purchases, Sale or Redemption of Listed Securities

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities.

Events after the Reporting Period

The Board is not aware of any material event affecting the Group since the end of the Reporting Period and up to the date of this announcement.

Audit Committee

The Company established the Audit Committee on 28 October 2014 with the revised written terms of reference adopted on 28 December 2018. The primary duties of the Audit Committee are to make recommendations to the Board on the appointment and removal of the external auditor, to review the financial statements and material advice in respect of financial reporting and to oversee the audit process, risk management system and internal control procedures of the Group. Mr. Wong Wai Leung Joseph, Mr. Chan Chun Bong Junbon and Ms. Huang Li Mei, all being independent non-executive Directors, are members of the Audit Committee with Mr. Wong Wai Leung Joseph acting as the chairman.

The Group's unaudited condensed consolidated interim financial statements for the Reporting Period have not been audited, but have been reviewed by the Audit Committee. Based on this review and discussions with the management, the Audit Committee was satisfied that the unaudited condensed consolidated interim financial statements were prepared in accordance with applicable accounting standards and fairly presented the Group's financial position and results for the six months ended 30 September 2026.

Publication of Interim Results Announcement and Interim Report

This interim results announcement is published on the Company's website (www.fulumgroup.com) and the Stock Exchange's website (www.hkexnews.hk). The interim report will be despatched to the shareholders of the Company and will be made available on the websites of the Company and the Stock Exchange in due course.

Appreciation

The Board would like to thank the management and the staff of the Group for their hard work and dedication, as well as its shareholders, business partners and associates, bankers and auditor for their support to the Group throughout the Reporting Period.

By order of the Board of
Fulum Group Holdings Limited
YEUNG WAI
Chairman and Executive Director

Hong Kong, 27 November 2026

As at the date of this announcement, the Board comprises Mr. Yeung Wai (Chairman), Mr. Yeung Ho Wang (CEO), Mr. Yeung Yun Kei, Mr. Leung Siu Sun, and Mr. Yeung Chun Nin as executive Directors; and Mr. Wong Wai Leung Joseph, Mr. Chan Chun Bong Junbon and Ms. Huang Li Mei as independent non-executive Directors.