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LISI GROUP (HOLDINGS) LIMITED
利時集團（控股）有限公司

(Incorporated in Bermuda with limited liability)
(Stock Code: 526)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2026

The board (the "Board") of directors (the "Directors") of Lisi Group (Holdings) Limited (the "Company", together with its subsidiaries, the "Group") announces the unaudited consolidated results of the Group for the six months ended 30 September 2026 (the "Reporting Period") together with the comparative figures as follows:

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 September 2026 – unaudited
(Expressed in Renminbi ("RMB"))

		Six months ended 30 September	
		2026	2025
	Note	***RMB'000***	*RMB'000*
		(Unaudited)	(Unaudited)
Revenue	3	**846,530**	1,115,871
Cost of sales		**(697,932)**	(917,385)
Gross profit	3(b)	**148,598**	198,486
Other net income	4	**14,811**	10,438
Selling and distribution expenses		**(44,382)**	(45,255)
Administrative expenses		**(45,042)**	(49,850)
Finance costs	5(a)	**(11,304)**	(12,884)
Net valuation loss on investment properties		**(10,556)**	(623)
Impairment losses on financial assets and contract assets		**(2,150)**	(43,699)

	Note	Six months ended 30 September	
		2026	2025
		RMB'000	*RMB'000*
		(Unaudited)	(Unaudited)
Profit before taxation	5	**49,975**	56,613
Income tax expense	6	**(13,532)**	(11,994)
Profit for the period attributable to equity shareholders of the Company		**36,443**	44,619
Earnings per share (RMB cent)	7		
Basic		**0.4**	0.5
Diluted		**0.4**	0.5

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 September 2026 – unaudited
(Expressed in RMB)

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Profit for the period	**36,443**	44,619
Other comprehensive income for the period (after tax and reclassification adjustments):		
Item that may be reclassified subsequently to profit or loss:		
– Exchange differences on translation into presentation currency	**2,931**	1,951
Other comprehensive income for the period	**2,931**	1,951
Total comprehensive income for the period attributable to equity shareholders of the Company	**39,374**	46,570

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 September 2026 – unaudited
(Expressed in RMB)

	Note	**30 September 2026** ***RMB'000*** **(Unaudited)**	31 March 2026 *RMB'000* (Audited)
Non-current assets			
Property, plant and equipment		**243,157**	266,746
Investment properties		**266,424**	276,980
Financial assets at fair value through profit or loss ("FVPL")		**738,548**	771,531
Deferred tax assets		**78,633**	74,426
		1,326,762	1,389,683
Current assets			
Inventories		**293,602**	217,302
Trade and other receivables, contract assets and prepayments	8	**1,054,354**	1,136,807
Restricted cash		**136,430**	197,952
Cash and cash equivalents		**1,292,728**	1,229,445
		2,777,114	2,781,506
Current liabilities			
Trade and other payables	9	**643,272**	642,723
Bank and other loans	10	**620,400**	725,776
Lease liabilities		**15,459**	17,401
Income tax payable		**61,233**	54,381
		1,340,364	1,440,281
Net current assets		**1,436,750**	1,341,225
Total assets less current liabilities		**2,763,512**	2,730,908

	Note	**30 September 2026** ***RMB'000*** **(Unaudited)**	31 March 2026 *RMB'000* (Audited)
Non-current liabilities			
Lease liabilities		**30,405**	34,684
Deferred tax liabilities		**83,512**	86,003
		113,917	120,687
NET ASSETS		**2,649,595**	2,610,221
CAPITAL AND RESERVES			
Share capital	11(b)	**77,212**	77,212
Reserves		**2,572,383**	2,533,009
TOTAL EQUITY		**2,649,595**	2,610,221

NOTES

1. BASIS OF PREPARATION

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange" and the "Listing Rules" respectively), including compliance with Hong Kong Accounting Standard ("HKAS") 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA").

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2026 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2027 annual financial statements. Details of any changes in accounting policies are set out in Note 2.

The preparation of an interim financial report in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This interim financial information contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2026 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs").

2. ACCOUNTING POLICIES

Application of amendments to HKFRS Accounting Standards

In the current interim period, the Group has applied the following amendments to HKFRS Accounting Standards issued by the HKICPA, for the first time, which are mandatory effective for the annual period beginning on or after 1 January 2026 for the preparation of the Group's condensed consolidated financial statements:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Annual Improvements to HKFRS Accounting Standards	Volume 11
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity

The application of the amendments to HKFRS Accounting Standards in the current period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3. REVENUE AND SEGMENT REPORTING

(a) Disaggregation of revenue

Disaggregation of revenue by major products of service lines is as follows:

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Revenue from contracts with customers within the scope of HKFRS 15		
Disaggregated by major products of service lines		
– sales of goods	**749,145**	1,015,400
– rendering of services	**93,434**	118,624
	842,579	1,134,024
Revenue from other sources		
– investment income	**(13,345)**	(36,881)
– rental income from operating leases	**17,296**	18,728
	3,951	(18,153)
	846,530	1,115,871

Disaggregation of revenue from contracts with customers by timing of revenue recognition is disclosed as follows:

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Revenue from contracts with customers within the scope of HKFRS 15		
Disaggregated by timing of revenue recognition		
– Point in time	**755,108**	1,019,807
– Over time	**87,471**	114,217
	842,579	1,134,024

(b) Segment reporting

The Group manages its business by lines of business. The Group's reportable segment for the Reporting Period are presented as follows:

– Manufacturing and trading: this segment manufactures and trades plastic and metallic household products.

– Retail: this segment manages the supermarket operations and property rental services.

– Wholesale: this segment carries out the wholesale of wine and electrical appliances business, and provides central air-conditioner installation services.

– Investments holding: this segment manages the investments in debt and equity securities.

No operating segments have been aggregated to form the above reportable segments.

(i) Segment results

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results attributable to each reportable segment on the following bases:

Revenue and net income are allocated to the reportable segments with reference to revenue and net income generated by those segments and the expenses incurred by those segments. Inter-segment sales are priced with reference to prices charged to external parties for similar products or services. Other than inter-segment sales, assistance provided by one segment to another is not measured.

The measure used for reporting segment result is gross profit. The Group's operating expenses such as selling and distribution expenses and administrative expenses, and assets and liabilities are not monitored by the Group's senior executive management based on segment. Accordingly, neither information on segment assets and liabilities nor information concerning capital expenditure, interest income not derived from investment in debt or equity securities, interest expenses and reconciliation of reportable segment profit to consolidated profit before tax is presented.

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the Reporting Period and the six months ended 30 September 2025 is set out below.

	Six months ended 30 September 2026 (Unaudited)				
	Manufacturing and trading *RMB'000*	**Retail** *RMB'000*	**Wholesale** *RMB'000*	**Investments holding** *RMB'000*	**Total** *RMB'000*
Revenue from external customers	**429,108**	**98,272**	**332,495**	**(13,345)**	**846,530**
Inter-segment revenue	**–**	**–**	**6,818**	**–**	**6,818**
Reportable segment revenue	**429,108**	**98,272**	**339,313**	**(13,345)**	**853,348**
Reportable segment gross profit (loss)	**90,405**	**26,397**	**45,141**	**(13,345)**	**148,598**

	Six months ended 30 September 2025 (Unaudited)				
	Manufacturing and trading *RMB'000*	Retail *RMB'000*	Wholesale *RMB'000*	Investments holding *RMB'000*	Total *RMB'000*
Revenue from external customers	531,011	110,771	510,970	(36,881)	1,115,871
Inter-segment revenue	–	–	26,373	–	26,373
Reportable segment revenue	531,011	110,771	537,343	(36,881)	1,142,244
Reportable segment gross profit (loss)	134,948	27,222	73,197	(36,881)	198,486

(ii) Reconciliations of reportable segment revenue

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Reportable segment revenue	**853,348**	1,142,244
Elimination of inter-segment revenue	**(6,818)**	(26,373)
Consolidated revenue	**846,530**	1,115,871

4. OTHER NET INCOME

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Government grants	**816**	2,967
Interest income on cash at bank	**7,622**	9,218
Net loss on disposal of property, plant and equipment	**(80)**	(2,663)
Relocation reward for expropriation of property	**4,495**	–
Others	**1,958**	916
	14,811	10,438

5. PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging (crediting):

(a) Finance costs

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Finance charges for bank and other borrowings	**10,181**	12,285
Interest on lease liabilities	**1,123**	599
Total borrowing costs	**11,304**	12,884

(b) Staff costs

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Salaries, wages and other benefits	**61,201**	69,137
Contributions to defined contribution retirement plans	**6,513**	5,101
	67,714	74,238

(c) Other items

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Cost of inventories	**606,991**	807,060
Depreciation charge		
– owned property, plant and equipment	**30,210**	56,490
– right-of-use assets	**9,618**	4,129
Rental income from investment properties less direct operating expenses of RMB1,341,000 (30 September 2025: RMB912,000)	**(14,227)**	(14,968)

6. INCOME TAX EXPENSE

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
	(Unaudited)	(Unaudited)
Current taxation:		
– Provision for the six months period	**18,026**	27,998
– Under-provision in respect of prior years	**2,205**	2,064
	20,231	30,062
Deferred taxation:		
– Reversal and origination of temporary differences	**(6,699)**	(18,068)
	13,532	11,994

Notes:

(i) Hong Kong Profits Tax rate for the Reporting Period is 16.5% (six months ended 30 September 2025: 16.5%). No provision for Hong Kong Profits Tax has been made as the Company and the subsidiaries of the Group incorporated in Hong Kong did not have assessable profits subject to Hong Kong Profits Tax for the Reporting Period (six months ended 30 September 2025: RMBNil).

(ii) The Group established in the Chinese Mainland are subject to the People's Republic of China (the "PRC") Corporate Income Tax rate of 25% for the Reporting Period (six months ended 30 September 2025: 25%). One of the Group's subsidiaries in the Chinese Mainland enjoyed a preferential PRC Corporate Income Tax rate of 15% applicable for enterprise with advanced and new technologies.

(iii) Subsidiaries incorporated in other jurisdictions are not subject to any income tax pursuant to the rules and regulations of their respective countries of incorporation.

7. EARNINGS PER SHARE

(a) Basic earnings per share

The calculation of basic earnings per share for the Reporting Period is based on the profit attributable to ordinary equity shareholders of the Company and the weighted average of 8,844,020,000 ordinary shares (2025: 8,844,020,000 ordinary shares) in issue during the Reporting Period.

	Six months ended 30 September	
	2026	2025
	RMB'000	*RMB'000*
Profit for the period attributable to equity shareholders of the Company	**36,443**	44,619

(b) Diluted earnings per share

There were no potential dilutive ordinary shares during the Reporting Period (six months ended 30 September 2025: Nil). Hence, diluted earnings per share is the same as basic earnings per share.

8. TRADE AND OTHER RECEIVABLES, CONTRACT ASSETS AND PREPAYMENTS

(a) Trade and other receivables and contract assets

	At 30 September 2026 *RMB'000* (Unaudited)	At 31 March 2026 *RMB'000* (Audited)
Trade receivables from:		
– Third parties	**297,884**	275,095
– A company under the control of a shareholder of the Company *(Note (i))*	**820,831**	916,861
Bills receivable from a company under the control of a shareholder of the Company *(Note (i))*	**14,916**	2,432
	1,133,631	1,194,388
Less: loss allowance	**(254,577)**	(245,846)
	879,054	948,542
Amounts due from companies under the control of a shareholder of the Company *(Note (ii))*	**204**	204
Other receivables	**7,323**	17,623
Less: loss allowance	**(2,102)**	(1,533)
	5,221	16,090
Financial assets measured at amortised cost	**884,479**	964,836
Deposits:		
– Deposit paid for a potential acquisition *(Note (iii))*	**45,978**	47,475
– Deposits for operating leases expenses paid to third parties	**16,398**	9,038
– Others	**2,280**	3,046
	64,656	59,559
Trade and other receivables *(Note (iv))*	**949,135**	1,024,395
Contract assets *(Note (v) and (vi))*	**140,341**	159,131
Less: loss allowance	**(52,949)**	(60,099)
	87,392	99,032
	1,036,527	1,123,427

(b) Prepayments:

– Prepayments to suppliers	**17,075**	12,062
– Others	**752**	1,318
	17,827	13,380

Notes:

(i) The balance mainly related to transactions under an export agency agreement entered into between the Group and a company under the control of a shareholder of the Company.

(ii) The amounts are unsecured, non-interest bearing and have no fixed terms of repayment.

(iii) On 22 October 2024, (i) Manukura (CMCI) Limited ("Manukura"), an independent third party, as vendor, and (ii) More Concept Limited, a wholly-owned subsidiary of the Company, as purchaser, and (iii) the Company and Mr Li Lixin, the shareholder and then executive director of the Company, as guarantors, entered into a letter of intent (the "LOI") in respect of the exclusive negotiation of a potential transaction involving the acquisition by the Group of the entire issued share capital of Emerald Holding (Luxembourg) S.a.r.l, a company incorporated in Luxembourg with limited liability, which is wholly-owned by Manukura (the "Potential Acquisition"). Pursuant to the LOI, the Company agreed to pay a deposit in the sum of United States dollar ("US$") 6,900,000 which was equivalent to approximately RMB50,252,000 as refundable deposit (the "Deposit") to Manukura. Such Deposit was paid by the Group to Manukura on 25 October 2024. Pursuant to a security deed dated 25 October 2024, Manukura as mortgagor agreed to mortgage the 800,000,000 subscription shares held by Manukura (Note 11(b)) in favour of the Group as security for the refund of the Deposit. Since there has been no progress on the Potential Acquisition and in order to safeguard the interests of the Group, the directors of Company have resolved to formally terminate the Potential Acquisition and requested for the return of the Deposit by sending a notification letter on 17 June 2025. Details are set out in the Company's announcements dated 22 October 2024, 3 April 2025 and 16 June 2025.

On 24 April 2026, the Group enforced the security deed to transfer the 800,000,000 subscription shares to the Group. As at 30 September 2026 and up to the date of these condensed consolidated financial statements, the Group is still in the process of taking legal actions against Manukura in order to support the transfer of the 800,000,000 subscription shares.

(iv) All of the trade and other receivables are expected to be recovered or recognised as expenses within one year.

(v) Contract assets are mainly arising from performance under the sale and installation of heating, ventilation and air-conditioning ("HVAC"). The Group's HVAC business requires stage payments. A 20% to 30% of the consideration of goods will be billed after the completion of the installation inspection. This amount is included in contract assets until the completion of installation inspection as the Group's entitlement to this final payment is conditional upon the Group's work satisfactorily passing inspection. The contract assets are expected to be fully recovered in three years.

(vi) All of the amounts are expected to be billed within one year from the end of the Reporting Period, except for the amounts of RMB4.5 million at 30 September 2026 (31 March 2026: RMB5.2 million) related to retention receivables (net of loss allowance) which are expected to be recovered over one year.

Ageing analysis

Included in trade and other receivables are trade and bills receivables (net of loss allowance) with the following ageing analysis (based on earlier of the invoice date and revenue recognition) as of the end of the Reporting Period:

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 month	**188,248**	105,521
More than 1 month but less than 3 months	**151,982**	152,081
Over 3 months	**538,824**	690,940
	879,054	948,542

9. TRADE AND OTHER PAYABLES

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Trade payables to:		
– Third parties	**264,651**	229,312
– A company under the control of shareholders of the Company	**72,516**	73,705
	337,167	303,017
Bills payable	**159,053**	190,830
	496,220	493,847
Accrued charges and other payables:		
– Accrued expenses	**18,759**	14,368
– Payables for staff related costs	**61,685**	62,903
– Deposits from customers and suppliers		
– Third parties	**8,277**	8,351
– Payables for miscellaneous taxes	**1,785**	7,490
– Others	**12,071**	11,997
	102,577	105,109
Financial liabilities measured at amortised cost	**598,797**	598,956
Contract liabilities	**44,475**	43,767
	643,272	642,723

All of the trade and other payables are expected to be settled or recognised as revenue within one year or are repayable on demand.

Ageing analysis

Included in trade and other payables are trade and bills payables with the following ageing analysis (based on the invoice date) as of the end of the Reporting Period:

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 month	**72,595**	77,429
Over 1 month but within 3 months	**84,463**	106,859
Over 3 months but within 6 months	**124,004**	123,329
Over 6 months	**215,158**	186,230
	496,220	493,847

10. BANK AND OTHER LOANS

The Group's bank and other loans are analysed as follows:

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Bank loans:		
– Unsecured and guaranteed *(Note (i))*	**–**	29,800
– Secured and unguaranteed *(Note (ii))*	**526,865**	567,769
– Secured and guaranteed *(Notes (ii) and (iii))*	**90,000**	90,000
	616,865	687,569
Loans from a company under the control of shareholders of the Company:		
– Unsecured and unguaranteed *(Note (iv))*	**3,535**	38,207
	620,400	725,776

Notes:

(i) There was no bank loan as at 30 September 2026 (31 March 2026: RMB29.8 million) was guaranteed by a former director of the Company and a company under the control of a former director of the Company and was unsecured with interest rate (31 March 2026: 1-year loan prime rate minus 0.3% per annum).

(ii) Certain bank loans are secured by the leasehold land and buildings and deposit of the Group with interest rates bearing ranging from 0% to 4.1% (31 March 2026: 0% to 4.1%) per annum (Note 10(b)).

(iii) Bank loan of RMB90 million as at 30 September 2026 (31 March 2026: RMB90 million) was guaranteed by a former director of the company and a company under the control of a former director of the Company with a fixed rate interest rate of 2.8% (31 March 2026: 2.8%) per annum.

(iv) At 30 September 2026, the loans from a company under the control of shareholders of the Company are bearing interest rates at 5% (31 March 2026: 3% to 7%) per annum and are repayable by August 2027 (31 March 2026: by May 2027).

(a) The Group's bank and other loans are repayable as follows:

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Within 1 year or on demand	**620,400**	725,776

All of the bank and other loans are carried at amortised cost.

(b) Certain of the Group's loans are secured by the Group's leasehold land and buildings, investment properties and deposits of the Group. The aggregate carrying values of the pledged leasehold land and buildings and investment properties are analysed as follows:

	At 30 September 2026	At 31 March 2026
	RMB'000	*RMB'000*
	(Unaudited)	(Audited)
Leasehold land and buildings	**90,507**	92,207
Investment properties	**257,124**	267,380
	347,631	359,587

(c) At 30 September 2026, the Group's banking facilities amounting to RMB558,000,000 (31 March 2026: RMB603,000,000) were utilised to the extent of RMB493,676,000 (31 March 2026: RMB544,365,000).

11. CAPITAL, RESERVES AND DIVIDENDS

(a) Dividends

(i) Dividends payable to equity shareholders of the Company attributable to the interim period

The directors of the Company did not recommend the payment of an interim dividend for the Reporting Period (six months ended 30 September 2025: RMBNil).

(ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved during the interim period

No dividend in respect of the previous financial period has been approved during the Reporting Period (six months ended 30 September 2025: RMBNil).

(b) Share capital

	At 30 September 2026		At 31 March 2026	
	No. of shares '000	***HK$'000***	*No. of shares '000*	*HK$'000*
Authorised:				
Ordinary shares at HK$0.01 each	**10,000,000**	**100,000**	10,000,000	100,000

	At 30 September 2026		At 31 March 2026	
	No. of shares '000	***RMB'000***	*No. of shares '000*	*RMB'000*
Ordinary shares, issued and fully paid:				
At 1 April and at 30 September/31 March	**8,844,020**	**77,212**	8,844,020	77,212

Note:

On 15 September 2024, the Company entered into a subscription agreement with Manukura, pursuant to which the Company has conditionally agreed to allot and issue, and Manukura has conditionally agreed to subscribe for, an aggregate of 800,000,000 subscription shares at a subscription price of HK$0.076 per subscription share under the general mandate granted by the shareholders at the annual general meeting of the Company (the "Subscription"). The Subscription was completed on 25 October 2024 and a total of 800,000,000 subscription shares have successfully been allotted and issued to Manukura at the subscription price of HK$0.076 per subscription share. The proceeds of approximately HK$60,800,000 (equivalent to approximately RMB55,661,000), of which approximately HK$8,000,000 (equivalent to approximately RMB7,324,000) was credited to the Company's equity under share capital and the remaining balance of approximately HK$52,800,000 (equivalent to approximately RMB48,337,000) was credited to the Company's equity under share premium account. The subscription shares rank pari passu with all existing shares in all respects. Details are set out in the Company's announcements dated 15 September 2024, 21 October 2024 and 25 October 2024.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

FINANCIAL HIGHLIGHTS

General Information

The Group's operations consist of four segments: (i) manufacturing and trading business; (ii) retail business; (iii) wholesale business; and (iv) investments holding business. These segments collectively recorded revenue of approximately RMB846.5 million for the Reporting Period, representing a decrease of 24.1% when compared to the revenue of approximately RMB1,115.9 million recorded in the corresponding period last year. The net profit for the Reporting Period amounted to approximately RMB36.4 million when compared to the net profit of approximately RMB44.6 million recorded in the corresponding period last year.

The Group's basic and diluted earnings per share for the Reporting Period were both RMB0.4 cents, while the Group's basic and diluted earnings per share for the corresponding period last year were both RMB0.5 cents.

Net Assets, Liquidity and Financial Resources

As at 30 September 2026, the Group's net assets increased to approximately RMB2,649.6 million (31 March 2026: RMB2,610.2 million), resulting in a net asset value per share of RMB30.0 cents (31 March 2026: RMB29.5 cents). The increase in net assets was primarily attributed to the profit earned for the Reporting Period.

As at 30 September 2026, the Group's total assets amounted to approximately RMB4,103.9 million (31 March 2026: RMB4,171.2 million), including cash and bank deposits of approximately RMB1,292.7 million (31 March 2026: RMB1,229.4 million). Bank and other loans amounted to approximately RMB620.4 million (31 March 2026: RMB725.8 million). The Group's debt-to-equity ratio (bank loans and other borrowings over total equity) decreased from 27.8% as at 31 March 2026 to 23.4% as at 30 September 2026, such decrease mainly due to the decrease of bank loans and other borrowings during the Reporting Period.

Most of the Group's business transactions were conducted in RMB and US$. As at 30 September 2026, the Group's major borrowings included bank loans, which had an outstanding balance of approximately RMB616.9 million (31 March 2026: RMB687.6 million). The loans from shareholders was approximately RMB3.5 million (31 March 2026: RMB38.2 million). All of the Group's borrowings are denominated in RMB, HK$, and US$.

Pledge of Assets

As at 30 September 2026, the Group's leasehold land and buildings and investment properties, with a carrying amount of approximately RMB347.6 million (31 March 2026: RMB359.6 million), were pledged as collateral to secure the Group's bank loans and facilities. Bank deposits amounting to approximately RMB136.4 million (31 March 2026: RMB198.0 million) were pledged as collateral for the Group's bank loans and bills and security performance.

Capital Expenditure and Commitments

The Group will continue to allocate a reasonable amount of resources towards enhancing operational efficiency and meeting the needs of its customers and the demands of the market. To achieve these goals, the Group plans to optimise the utilisation of its assets and improve its capital assets. Funding for these initiatives primarily come from trading revenue generated from operations and bank borrowings. The Group will also explore alternative debt and equity financing options to support its growth and expansion plans.

As at 30 September 2026, the Group had total capital commitments in respect of acquisition of plant and machinery of approximately RMB0.4 million (31 March 2026: RMB0.1 million).

Capital Structure

The Group's equity consists of ordinary shares of the Company and there is no change in the capital structure of the Group during the Reporting Period.

Use of Proceeds

On 15 September 2024, the Company entered into a subscription agreement with Manukura (CMCI) Limited ("Manukura"), pursuant to which the Company has conditionally agreed to allot and issue, and Manukura has conditionally agreed to subscribe for, an aggregate of 800,000,000 subscription shares at a subscription price of HK$0.076 per subscription share under the general mandate granted by the Shareholders at the annual general meeting of the Company (the "Subscription"). The Subscription was completed on 25 October 2024 (the "Completion Date"). the net proceeds of the Subscription after deduction of relevant expenses was approximately HK$60,450,000 (equivalent to approximately RMB55,341,000).

A summary of the utilised and unutilised proceeds as at the Completion Date, 30 September 2026, and 27 November 2026 (i.e. the date of interim results announcement of the Company for the Reporting Period) (the "IR Announcement Date") are as follows:

	Intended use of proceeds upon completion of the Subscription	Intended use of proceeds as at 31 March 2025	Revised use of net proceeds as at 30 September 2026 *(Note 1)*	Amount utilised during the Reporting Period and up to the IR Announcement Date	Amount unutilised as at IR Announcement Date	Expected timeline of utilisation
Funding of the potential acquisition of Emerald Holding (Luxembourg) S.a.r.l (the "Potential Acquisition")	HK$54,405,000	HK$54,405,000	–	–	–	–
Funding other investment opportunities	–	–	HK$54,405,000	–	HK$54,405,000	Before 31 December 2027
Working capital	HK$6,045,000	HK$6,045,000	HK$6,045,000	–	HK$6,045,000	Before 30 June 2027 *(Note 2)*

Notes:

1. *The Potential Acquisition did not proceed. The revised uses of net proceeds have been disclosed in the announcement of the Company dated 25 October 2024, which states that, if the Potential Acquisition does not proceed, the relevant portion of the net proceeds will be applied for general working capital of the Group and for funding other investment opportunities as may be identified from time to time.*

2. *The expected timeline of utilization has been postponed from 31 December 2026 to 30 June 2027 since the Company has sufficient financial resources for its working capital for the time being. Nevertheless, there is no intention on the part of the Company to change the use of proceeds.*

Investment Policy

The Group has substantial financial resources, which are intended to be retained for future possible acquisition whenever such opportunities arise. Nevertheless, while the Group is still endeavouring to identify suitable acquisition opportunities, those financial resources are inevitably left idle. The Group considers to be appropriate to fully utilize those idle funds to increase the Group's income.

In deciding whether to purchase a financial asset, such as wealth management products, the Group will consider, among other things, the following:

(i) the Group treats protection of its capital as of utmost importance and does not engage in any high-risk investment nor leveraged investment;

(ii) the financial assets only comprise of national debts, financial debts, central bank bills, bank wealth management, deposits as well as state-owned enterprise bonds and trust products with high ratings, which generates relatively stable dividend income;

(iii) the background and financial condition of the financial assets;

(iv) the historical return of the financial assets;

(v) the rating of the financial assets;

(vi) the level of risk and expected return of the financial assets when compared with similar financial products available in the market;

(vii) the expected maturity dates of the financial assets; and

(viii) the Group's cash management and working capital level against the maturity dates of the financial assets.

All investments in financial assets shall be made in compliance with the requirements and restrictions under the applicable laws, regulations and rules (including the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited).

It is submitted that, by utilizing the idle funds in a proper and disciplined manner, it can generate extra income for the Group, which in turn optimise shareholder returns and enhance shareholder value accordingly.

The Company may request for realization of the National Trust Financial Products whenever the Company identifies suitable investment opportunities. Up to the date of this announcement, the Group has not identified any suitable acquisition target. Any return from the National Trust Financial Products would be classified as investment income.

Dividend Policy

The Company has adopted a dividend policy, pursuant to which the Company may declare and distribute dividends to the shareholders, provided that the Group is profitable and having retained adequate reserves for future growth. In proposing any dividend payout, the Board shall take into account various factors, including (i) the Group's current and future operations; (ii) the Group's capital requirements; (iii) the Group's liquidity position; (iv) the Group's debt to equity ratios and the debt level; (v) retained earnings and distributable reserves of the Company and each of the other members of the Group; (vi) statutory and regulatory restrictions; (vii) other internal or external factors that may have an impact on the business or financial performance and positions of the Company; and (viii) other factors that the Board deems relevant.

During the Reporting Period, the Board resolved not to declare any dividend. The decision was made after careful consideration of the Group's financial performance, cash flow position, capital requirements and future business development needs, and was in accordance with the dividend policy.

Significant Investments

As at 30 September 2026, the Group held investments primarily in (i) investment properties of approximately RMB266.4 million (31 March 2026: RMB277.0 million), which represented nine properties (31 March 2026: nine properties) situated in Ningbo and rented out under operating leases. The investment properties in aggregate constituted approximately 6.5% of the Group's total assets as at 30 September 2026 (31 March 2026: 6.6%); and (ii) financial assets at fair value through profit or loss of approximately RMB738.5 million (31 March 2026: RMB771.5 million), which represented the financial products offered by National Trust Company Limited ("National Trust"). As at 30 September 2026, the fair value of the financial products in aggregate constituted approximately 18.0% (31 March 2026: 18.5%) of the Group's total assets. The Group did not hold any other significant investment with a value of 5% or more of the Group's total assets.

Investment Properties

The Group's investment properties in Ningbo, the PRC, comprising shopping arcade, retail shops, and warehouse, are rented out under operating leases to generate long-term rental yields. These investment properties are measured at fair value on a recurring basis. During the Reporting Period, the Group recorded a valuation loss of approximately RMB10.6 million (six months ended 30 September 2025: RMB0.6 million) on its investment properties due to the high vacant rate and continued downward trend in property market environment. As at 30 September 2026, the investment properties were valued at approximately RMB266.4 million (31 March 2026: RMB277.0 million), constituting 6.5% (31 March 2026: 6.6%) of the Group's total assets. As at the date of this announcement, the Group plans to continue holding these investment properties for long-term rental yields.

Financial Assets

National Trust is a licensed financial institution in the PRC and principally engaged in the asset management and provision of financial products in the PRC.

National Trust Shenxin No.85 Single Fund Trust* (國民信托申鑫85號單一資金信托) is a standalone trust and as at 30 September 2026, its underlying assets include (i) Deposit at the amount of RMB9.76 million; (ii) Bank of Ningbo Ningxin Fixed Income Open-end Wealth Management Product No.55* (寧銀理財寧欣日日薪固定收益類日開理財55號產品) at the amount of RMB80 million with an expected yield of 2.26%; (iii) Bank of Ningbo Ningxin Fixed Income Open-end Wealth Management Product No.53* (寧銀理財寧欣日日薪固定收益類日開理財53號產品) at the amount of RMB61 million with an expected yield of 3.21%; (iv) Shanghai Pudong Development Bank Wealth Management – Tian Tian Xin No. 111* (浦銀理財天添鑫111號理財) at the amount of RMB99 million with an expected yield of 3.91%; (v) Shengzhou Economic Development Zone Investment Co., Ltd.* (嵊州市經濟開發區投資有限公司), a company established in the PRC in 2001 with its registered office located in Shengzhou City, Zhejiang Province, PRC and principally engages in real estate and development zone infrastructure investment, property management, parking services and other businesses, at the amount of RMB200 million with an expected yield of 4.8%; and (vi) Kunming Culture and Tourism Group Co., Ltd.* (昆明市文旅集團有限責任公司), a company established in the PRC in 2021 with its registered office located in Kunming City, Yunnan Province, PRC and principally engages in public facilities management, the business scope may also include agriculture, forestry, animal husbandry and fishery, at the amount of RMB350 million with an expected yield of 4.95%.

Purchase of the financial products has been one of the means by the Group's management to increase the Group's income. The Group utilized certain idle funds to subscribe for certain financial products from National Trust. The Group's investment policies for the investments in financial products are formulated with reference to rating of the financial products. Given that (i) the National Trust financial products are regular return products with historical annual rate of return ranging from 4.55% to 4.93%; and (ii) the historical rate of return the financial products offered by National Trust and subscribed by Ningbo New JoySun Supermarket Chain Limited* (寧波新江廈連鎖超市有限公司) and Ningbo New JoySun Corp.* (寧波新江廈股份有限公司) separately between April 2020 and September 2020 has been stable, the Board considers the risk of the investment in the National Trust's financial products is relatively low.

* *English name is for identification purpose only.*

On 30 September 2024, the Group entered into agreement to subscript the respective terms of the National Trust's financial products at the maximum subscription amount of RMB800,000,000 for a term of 36 months commenced from the respective commencement dates. For details of the subscription of the financial products, please refer to the announcements of the Company dated 30 September 2024 and 23 October 2024 and the circular of the Company dated 24 October 2024.

Exposure to Foreign-Exchange Fluctuations

The Company utilises the RMB as its functional currency, and the Group's monetary assets and liabilities are primarily denominated in RMB, HK$, and US$. The Group acknowledges that its exposure to foreign currency fluctuations is closely linked to the performance of the RMB exchange rate. However, as the RMB has not yet achieved international hard currency status, there are currently no effective methods available to hedge this risk for the Group's size and cash flow pattern.

As the Government of the PRC is driving RMB to get more internationalised and towards free floating in the future, we expect more hedging tools will be available in the currency market. The Group will monitor closely the development of currency policy of the PRC Government and the availability of the hedging tools which are appropriate for the operations of manufacturing business in this respect.

Segment Information

The Group comprises of the manufacturing and trading business, retail business, wholesale business, and investment holding business.

In terms of geographical segmentation, the Group's main markets consist of the PRC, Europe, and the United States, which collectively accounted for 93.7% (six months ended 30 September 2025: 95.9%) of the Group's total revenue during the Reporting Period. Among these markets, with the PRC contributed 55.7% (six months ended 30 September 2025: 55.5%) of the Group's revenue while Europe and the United States contributed 38.0% (six months ended 30 September 2025: 40.4%). The remaining 6.3% (six months ended 30 September 2025: 4.1%) was generated from other markets.

Contingent Liabilities

The Group had no significant contingent liabilities as at 30 September 2026.

Employee Information

As at 30 September 2026, the Group have a workforce of 833 (male: 411; female: 422) employees (31 March 2026: 899 (male: 429; female: 470) employees) who work at the chain stores, offices and factories situated in Hong Kong and the PRC. The Group provided its employees with competitive remuneration packages that were aligned with their responsibilities, qualifications, experience, and performance. In addition to offering competitive compensation, the Group provided its employees with opportunities for continuing professional development, including providing management skills workshops, practical seminars for knowledge updates, on-the-job training, and safety training programs.

Review of Operations

During the Reporting Period, the Group recorded a net profit of approximately RMB36.4 million, compared to a net profit of approximately RMB44.6 million in the corresponding period last year. The decrease in profit were mainly attributed to (i) the decrease in revenue to approximately RMB846.5 million for the Reporting Period (six months ended 30 September 2025: RMB1,115.9 million) mainly due to the lower exports resulting from continued tariffs and geopolitical factors, as well as the fewer contracted projects amid the continued sluggish real estate market; and (ii) the increase in net valuation loss on investment properties to approximately RMB10.6 million for the Reporting Period (six months ended 30 September 2025: RMB0.6 million); which partially offset by the decrease in impairment losses on financial assets and contract assets to approximately RMB2.2 million for the Reporting Period (six months ended 30 September 2025: RMB43.7 million).

Revenue

During the Reporting Period, the Group recorded revenue of approximately RMB846.5 million, representing a decrease of 24.1% when compared with the revenue of approximately RMB1,115.9 million recorded for the corresponding period last year.

Manufacturing and Trading Business

During the Reporting Period, the manufacturing and trading business segment generated revenue of approximately RMB429.1 million, representing a decrease of 19.2% compared to the corresponding period last year's revenue of approximately RMB531.0 million. The manufacturing and trading business segment recorded a decrease in revenue because US tariffs and ongoing regional conflicts have significantly affected the manufacturing and trading business by increasing export costs, oil prices, ongoing inflationary pressures on raw materials, and diminishing cost-competitiveness. The expansion of international competition has led our management team to focus heavily on discovering and capturing new opportunities.

Retail Business

The revenue in the Group's retail business for the Reporting Period decreased by 11.3% to approximately RMB98.3 million, compared to approximately RMB110.8 million in the corresponding period last year. The decline in revenue was primarily due to increasing move to online shopping, e-commerce and large supermarket chains.

Wholesale Business

The revenue in the Group's wholesale business decreased by 34.9% to approximately RMB332.4 million, compared to approximately RMB511.0 million in the corresponding period last year. The wholesale business in wines and beverages decrease due to the continuous decline in consumer appetite in wines and beverages market. The electrical appliances segment, particularly heating, ventilation, and air conditioning (HVAC), recorded a decrease in revenue due to the fewer contracted projects amid the continued sluggishness of real estate market in PRC.

Investments Holding Business

The Group's investment income amounted to approximately RMB(13.3) million during the Reporting Period (six months ended 30 September 2025: RMB(36.9) million).

PROSPECTS

Strengthening our competence and competitiveness in the Manufacturing and Trading Business

Notwithstanding the rising uncertainty and risk caused by bilateral tariff issues, inflation and ongoing regional conflicts, the Group continues to maintain a cautiously optimistic stance towards its manufacturing and trading operations in the PRC, while acknowledging a complex and evolving market landscape. The business environment continues to be hampered by significant headwinds, including rising geopolitical tensions and oil prices, a high interest rate environment, and ongoing inflationary pressures on raw materials, delivery, and labor. To response to changing conditions and stay ahead of competitors, the Group will actively diversify overseas markets, optimize supply chains to reduce tariff exposure, and increase the procurement of raw materials domestically. The Group will also continue to implement cost control measures, including integrating and realigning management and sales resources, as well as making structural changes in procurement and manufacturing planning.

The Group goes to continue its commitment to developing and introducing innovative products that cater to the evolving needs of our diverse customer base. By expanding into both existing and emerging markets, we aim to achieve ongoing growth and enhance our overall performance. Our focus on higher-margin products and customers will further elevate our business and financial success.

Optimization of retail business and maintaining steady growth of wholesale business

Customer consumption patterns evolve and online shopping becomes increasingly prevalent which is unlikely to change in the near future. Retail enterprises need to make adjustments in a challenging environment to remain competitive. The group dynamically adjusted its promotion strategy, prudently implementing orderly discounts to capitalise on sales opportunities. By using the digital solutions for the fresh food supply chain process from procurement and warehouse management to intelligent weighing during sorting, route optimization for delivery, and financial reconciliation.

The national property market persists under downward pressure. Market confidence in real estate companies remains fragile despite government support, and the recovery of confidence is expected to take time. The Group's wholesale business segment, particularly the heating, ventilation, and air-conditioning (HVAC) wholesale sector, will continue to face challenges due to the prolonged property slump continues to pressure our operations, escalating the risk of collection delays and bad debts. Nevertheless, the Group remains committed to a strategy of steady development in the HVAC wholesale business, carefully monitoring macroeconomic policy directions, default risks, and opportunities for business growth.

The Group will closely monitor US-China trade tensions, global financial volatility and industry risks, while maintaining effective communication with its clients. Where appropriate, it will make promptly adjust its sales and purchasing strategies to support sustained business growth and enhanced performance.

DIRECTOR'S AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

None of the Directors and chief executive of the Company nor their associates had any interests and short positions in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which each of them has taken or deemed to have taken under the SFO), or which would be required, pursuant to section 352 of the SFO, to be entered in the register required to be kept therein, or which would be required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange as at 30 September 2026.

SUBSTANTIAL SHAREHOLDERS

Name	Capacity	Number of shares/ underlying shares *(Note)*	Approximate percentage of the issued share capital of the Company
Li Lixin	Interest in controlled corporation	2,755,137,680 (L)	31.15%
Lisi Manufacturing Co., Limited	Beneficial owner	2,737,315,680 (L)	30.95%
Cheng Weihong	Interest in controlled corporation	1,849,407,702 (L) 398,000,000 (S)	22.99% 4.95%
Tong Shiping	Interest of spouse	1,849,407,702 (L) 398,000,000 (S)	22.99% 4.95%
Mighty Mark Investments Limited	Beneficial owner	956,407,702 (L)	11.89%
Hopeful Glad Limited	Beneficial owner	893,000,000 (L) 398,000,000 (S)	11.10% 4.95%
Poly Platinum Enterprises Limited	Person having a security interest in shares/interest in controlled corporation	883,728,000 (L)	9.99%
Greater Bay Area Homeland Development Fund (GP) Limited	Person having a security interest in shares/interest in controlled corporation	883,728,000 (L)	9.99%
Greater Bay Area Homeland Investments Limited	Person having a security interest in shares/interest in controlled corporation	883,728,000 (L)	9.99%
David Alexia Eleni	Interest in controlled corporation	800,000,000 (L)	9.05%
Manukura (CMCI) Limited	Beneficial owner	800,000,000 (L)	9.05%
Magician Investments (BVI) Limited	Interest in controlled corporation	800,000,000 (L)	9.05%
Wonder Force Holdings Limited	Person having a security interest in shares	800,000,000 (L)	9.05%

Note: (L) denotes long positions. (S) denotes short positions.

Save as disclosed herein, as at 30 September 2026, the Directors are not aware of any other persons (not being a Director or chief executive of the Company) who had or was deemed to have any interests or short positions in the shares or underlying shares which was required to be notified to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company is committed to striving good corporate governance practices and emphasising on transparency and accountability to its shareholders and stakeholders for enhancing investor confidence. Throughout the Reporting Period, the Company has adopted and complied with all the code provisions as set out in the Corporate Governance Code ("CG Code") as set forth in Appendix C1 to the Listing Rules, save and except for the deviations from code provision Part 2 C.2 and B.3.5.

Code provision Part 2 C.2

Code Provision Part 2 C.2 provides that the roles of chairman and chief executive should be separate and should not be performed by the same individual. During the Reporting Period, the Group has not had the position of chief executive. Although the Group has not designated any person as chief executive, the Board have met regularly to consider major matters regarding the operations of the Group. After evaluating the current board composition, the Board is of the opinion that the present composition and arrangement of the Board is appropriate and in the best interests of the Company in view of carrying out the policies and operation of the Company.

Code Provision B.3.5

A nomination committee should include at least one director of a different gender from the rest of the committee. From 11 September 2026 to the date of this announcement, the nomination committee comprised solely male directors. The Company will resolve this deviation from CG Code by appointing a director of different gender to the nomination committee and will release an announcement in due course.

In order to protect and enhance the benefits of the shareholders, the Board and the senior management will continue to monitor and review the governance policies so as to ensure that the Company will fully comply with the requirements as set out in the CG Code.

AUDIT COMMITTEE

The Company has an audit committee (the "Audit Committee") which was established in compliance with Rule 3.21 of the Listing Rules for the purpose of reviewing and providing supervision over the Group's financial reporting process and internal controls. The Audit Committee consists of three members, namely Mr Kong Linghua (appointed on 11 September 2026), Ms Chen Wei (resigned on 11 September 2026), Mr Jiang Yuexiang and Ms Ke Yue, all of them are independent non-executive Directors. The chairman of the Audit Committee is Mr Kong Linghua (appointed on 11 September 2026) and Ms Chen Wei (resigned on 11 September 2026) respectively. The unaudited condensed consolidated interim financial statements for the six months ended 30 September 2026 have been reviewed by the Audit Committee. The Audit Committee is of the view that such results are prepared in accordance with applicable accounting standards, rules and regulations and appropriate disclosures have been duly made.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 of the Listing Rules as the code of conduct regarding Directors' securities transactions. Upon specific enquiries being made with all the Directors, each of them have confirmed that they have fully complied with the required standards set out in the Model Code throughout the Reporting Period in relation to their securities dealings.

INTERIM DIVIDEND

The Board has resolved not to declare any interim dividend for the six months ended 30 September 2026.

EVENTS AFTER THE REPORTING PERIOD

No significant event has taken place subsequent to 30 September 2026 and up to the date of this announcement.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This interim results announcement is published on the websites of the Company (www.lisigroup.com.hk) and the Stock Exchange (www.hkexnews.hk). The interim report of the Company for the Reporting Period containing all the information required by the Listing Rules will be dispatched to shareholders of the Company and made available on the above websites in due course.

By Order of the Board
LISI GROUP (HOLDINGS) LIMITED
Xu Jinbo
Chairman and Executive Director

Hong Kong, 27 November 2026

As at the date of this announcement, the Board comprises Mr Xu Jinbo, Mr Wang Yong and Mr Wang Bo being executive Directors, Mr Jiang Yuexiang, Ms Ke Yue and Mr Kong Linghua being independent non-executive Directors.